AMENDED AGENDA

REGENERATION & ECONOMIC DEVELOPMENT OVERVIEW & SCRUTINY COMMITTEE MEETING





Date: Tuesday 31 July 2012

Time: 6.30 pm

Venue: Town Hall, High Street,

Maidstone

Membership:

Councillors: Beerling, Black, Burton (Chair), Cox,

Cuming, Ross, Springett, Newton and

Paterson

Page No.

- 1. The Committee to consider whether all items on the agenda should be web-cast.
- 2. Apologies.
- 3. Notification of Substitute Members.
- 4. Notification of Visiting Members.

Continued Over/:

Issued on 24 July 2012

The reports included in Part I of this agenda can be made available in **alternative formats**. For further information about this service, or to arrange for special facilities to be provided at the meeting, **please contact Clare Wood on 01622 602491**. To find out more about the work of the Overview and Scrutiny Committees, please visit www.maidstone.gov.uk/osc

Alisan Brown

Alison Broom, Chief Executive, Maidstone Borough Council, Maidstone House, King Street, Maidstone Kent ME15 6JQ

5.	Disclosures by Members and Officers:	
	a) Disclosures of interest.b) Disclosures of lobbying.c) Disclosures of whipping.	
6.	To consider whether any items should be taken in private because of the possible disclosure of exempt information.	
7.	Minutes of the meeting held on 23 July 2012	
	Minutes to follow.	
8.	Phase 2 High Street Improvement Project	1 - 11
	Interview Cllr Greer, Cabinet Member for Economic and Commercial Development and Zena Cooke, Director of Regeneration and Communities.	
9.	Infrastructure Delivery Plan Update	12 - 26
	Interview with Rob Jarman, Head of Planning and Michael Murphy, Principal Planning Officer.	
10.	OSC Visitor Information Centre Review Scope	27 - 30
11.	Future Work Programme	31 - 37
	PART II	
	To move that the public be excluded for the items set out in Part II of the Agenda because of the likely disclosure of exempt information for the reasons specified having applied the Public Interest Test.	
	Head of Schedule 12 A and Brief Description	

MAIDSTONE BOROUGH COUNCIL

REGENERATION & ECONOMIC DEVELOPMENT OVERVIEW AND SCRUTINY COMMITTEE

25th July 2012

REPORT OF THE ASSISTANT DIRECTOR OF REGENERATION AND CULTURAL SERVICES

Report prepared by John Foster

1. Phase 2 High Street Improvement Project

- 1.1 Issue for Decision
- 1.1.1 To consider whether to progress with Phase 2 of the High Street Improvement Project.
- 1.2 <u>Recommendation of Assistant Director of Regeneration and Cultural Services</u>
- 1.2.1 That Phase 2 is progressed and the project is funded from the Council's Capital Programme with a budget total of £1.7 million.
- 1.2.2 That delegated authority be given to the Director of Regeneration and Communities, in consultation with the Cabinet Member for Economic and Commercial Development, to agree design changes to Phase 2 before and during the construction period to keep the project within budget.
- 1.2.3 That authority be given to the Head of Legal Services to enter into a contract (on terms to be agreed by the Director of Regeneration and Communities) with a contractor to undertake the construction of Phase 2.
- 1.2.4 That authority be given to the Head of Legal Services to enter into a contract (on terms to be agreed by the Director of Regeneration and Communities) for a Designer, a Project Manager, a Quantity Surveyor and Construction Design Management Coordination Services (CDMC).
- 1.2.5 That authority be given to the Head of Legal Services to enter into a Section 278 agreement with Kent County Council to undertake works to the public highway.

1.3 Reasons for Recommendation

- 1.3.1 In March 2011 the Cabinet agreed a phased approach to the High Street Regeneration Project due to the fact that the forecast of available resources at that time did not permit the completion of all projects in the capital programme. The report recommended that a further report should be brought to Cabinet to consider the implementation of Phase 2 when capital resources became available.
- 1.3.2 Elsewhere on this agenda the capital programme for 2013/14 onwards is considered and that report identifies resources in excess of £1.7m that are immediately available for new capital schemes. A number of possible capital projects have been proposed by Officers for the Cabinet to consider alongside the Infrastructure Delivery Plan which is separately reported on this agenda. The High Street Phase 2 project is one of these proposed for funding within the capital programme following the Cabinet decision in March 2011.
- 1.3.3 Phase 1 and 2 covers the areas set out in Appendix 1. The sum proposed in the capital programme for Phase 2 will require design changes to be made to the original designs for the Lower High Street to meet the new proposed allocated budget of £1.7m.
- 1.3.4 The design changes proposed reduce the costs and risks of delivery. These include:
- Retaining the Cannon Plinth in its current state, rather than building a new plinth.
- Retaining the three existing trees but not planting new ones.
- Retaining the existing utility cabinets.
- Reducing the amount of granite used by 33% and replacing with other material. Grass is currently proposed but long term maintenance will need to be considered.
- Retaining granite paving along the building lines to tie together Phase 1 and Phase 2.
- 1.3.5 Early design concepts and illustrations are shown in Appendix 2 and these will be further refined over the next few months, in consultation with the public, residents, businesses and other stakeholders including bus operators, taxi representatives and the disability focus group. It will be necessary to consider whether these design changes once agreed require planning permission.
- 1.3.6 Draft Project Costs are set out in the Exempt Appendix.

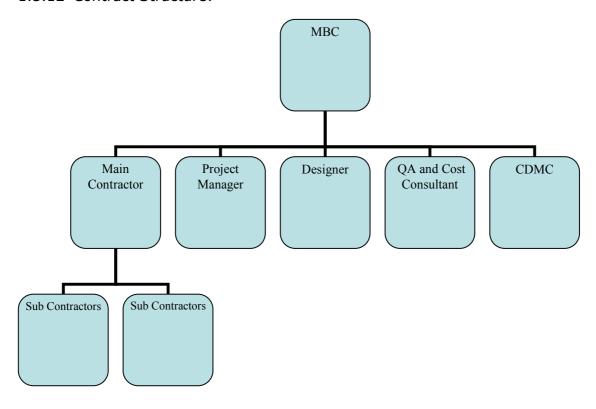
1.3.7 Procurement

1.3.8 Following an OJEU restricted tendering procedure, Eurovia was appointed as the main contractor in May 2010. It was the intention at that time to deliver the project in the whole of the High Street, including Bank Street and part of King Street. However the contract with Eurovia reflected the decision to phase the High Street works and covers the first phase only. The contract sum for the Phase 2 work is below the requirement to follow the OJEU procedure but the Council's procurement rules remain and a tender process or a waiver to the Council's contact procedure rules will be considered.

1.3.10 Contract Structure:

1.3.11 The contract structure proposed is set out below.

1.3.12 Contract Structure:

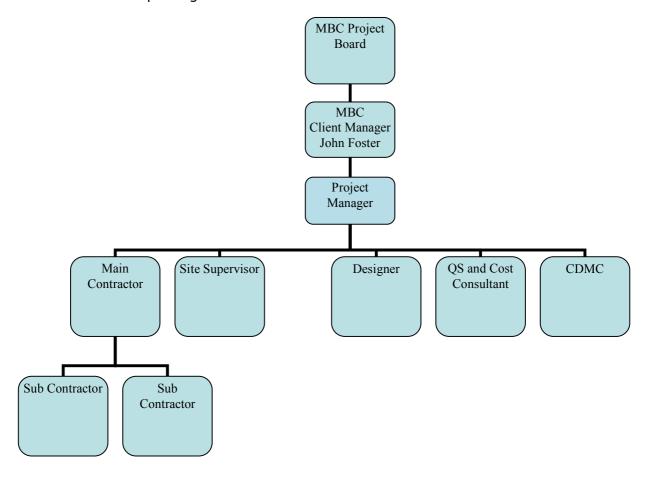


1.3.13 Project Management

1.3.14 Mid Kent Audit Partnership carried out a review of the Phase 1 Project Management arrangements in December 2011. The review aimed to

confirm the governance arrangements over delivery and management of the project; and to ensure that the planning, monitoring and control of all aspects of the project are in place to achieve the project objectives on time and to the specific cost and quality requirements. The review concluded that the controls in place over the High Street Regeneration project currently provide a substantial level of assurance. It is intended to replicate these arrangements for Phase 2, and update the Project Management Documentation accordingly.

1.3.15 Reporting lines:



1.3.16 Programme

1.3.17 A number of factors will influence the timetable up to the time when a contractor can start on site. What tender process is followed and whether a new planning application is required will be the most significant influences on the programme. Consultation with stakeholders and agreeing the works with Kent County Council, as Highway Authority, through the Section 278 Agreement also need to

be considered. As a broad indication a start on site in spring next year is likely.

1.4 Alternative Action and why not Recommended

- 1.4.1 The do nothing option:
- 1.4.2 The need for the project and the benefits have been set out in the report by Colin Buchanan and Partners. If the project does not go ahead the Lower High Street will remain in a poor physical state and opportunities to attract new footfall and visitor expenditure will be diminished.
- 1.4.3 Reduce the size of Project:
- 1.4.4 It may be possible to reduce the size of the project or phase it further. If only part of the Street were to be improved the visual impact may be lessened and the consequential projected visitor expenditure and increase in footfall may be reduced.
- 1.4.5 Reduce Capital Costs Option:
- 1.4.6 Changing the specification of the materials further may offer some savings on capital costs. However a vital element of the scheme is to raise the quality of the environment of the entire High Street complementing the existing historic architecture and features. Care must be taken not to significantly reduce the visual impact which could reduce the desired objective to increase footfall and visitor numbers.
- 1.5 Impact on Corporate Objectives
- 1.5.1 The project supports the outcome in the Strategic Plan that by 2015 Maidstone has a growing economy with rising employment, catering for a range of skill sets to meet the demands of the local economy, and specific action to complete the High Street Regeneration Project.

1.6 Risk Management

Risk Description	Likelihood	Seriousness or	Mitigation Measures
		Impact	
The costs for the	D	2	The costs of the works
construction phase			have been estimated by
of the project are			the Quantity Surveyor
found to exceed			and Project Manager
the budget			taking into account of
			their experiences gained
			in pricing Phase 1.

Stage 2 Highways Technical Approval not granted	D	3	KCC has approved Phase 1 and much of the engineering, construction method, materials and designs will be repeated in Phase 2.
Trips and Falls	D	3	The designs will ensure that kerbs will be clearly delineated

(Likelihood: A = very high; B = high; C = significant; D = low; E = very low; F = almost impossible)

(Seriousness or Impact: 1= catastrophic; 2 = critical; 3 = marginal; 4 = negligible)

1.7 Other Implications

1.	Financial	V
2.	Staffing	X
3.	Legal	X
4.	Equality Impact Needs Assessment	X
5.	Environmental/Sustainable Development	Х
6.	Community Safety	X
7.	Human Rights Act	
8.	Procurement	Х
9.	Asset Management	X

- 1.7.1 Financial: The capital cost for the project is set out in the Exempt Appendix and can be funded from the capital resources immediately available as set out in paragraph 1.3.2 and detailed in the report on the capital programme elsewhere on this agenda. MBC will be responsible for maintenance of the Highway in the first 12 months following which KCC will be the responsible authority. MBC will be responsible for the ongoing maintenance of street furniture, cleaning the paving and planted areas.
- 1.7.2 Staffing: The project will continue to require input from a range of officers across the Council to manage the design and construction phase, which will form the Project Team. In particular this has required

- significant involvement of the Economic Development and Regeneration Manager, Property and Procurement Teams.
- 1.7.3 Legal: The Contractor will be appointed on the basis of the NEC3 Form of Contract. The designer, project manager, CDMC and Quantity Surveyor will need consultancy contracts. A Section 278 agreement will be required with KCC.
- 1.7.4 Equality Impact Needs Assessment: The needs of all groups to access the High Street will be taken into consideration during the detailed design stages and through consultation, and ongoing during the construction.
- 1.7.5 Environment and Sustainable Development: Environmental performance of the Contractor has been considered, reuse of materials where possible and a planting scheme will be incorporated into the design.
- 1.7.6 Community Safety: Issues surrounding lighting design, impact on CCTV and other security matters will be discussed with the Police and Community Safety Unit and changes to the location of CCTV cameras agreed if necessary.
- 1.7.7 Procurement: The Council will follow its contract procedural rules.
- 1.7.8 Asset Management: Cleansing regimes will be put in place to keep the street clean.

1.8 Relevant Documents

1.8.1 Appendices

Appendix 1 – Plan showing areas covered by Phase 1 and Phase 2 of the High Street Improvement Project

Appendix 2 – Concept design

Appendix 3 - Illustrations of Phase 2

Exempt Appendix

1.8.2 Background Documents

None

IS THIS A KEY DECISION REPORT?

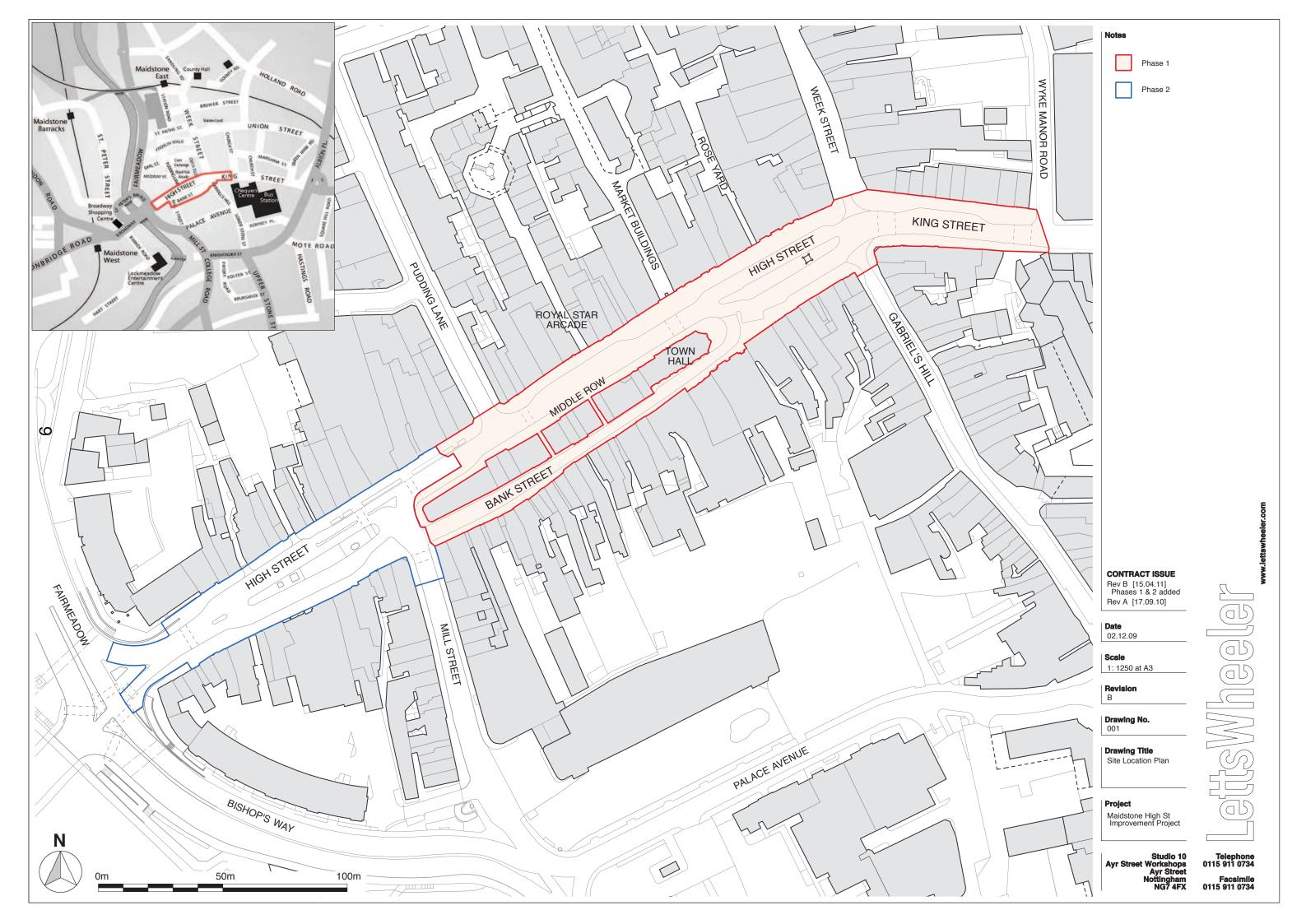
Yes

If yes, when did it first appear in the Forward Plan?

30th June to 3rd August 2012

This is a Key Decision because: ...It results in expenditure in excess of £250,000.

Wards/Parishes affected: High Street Ward







MAIDSTONE BOROUGH COUNCIL

REGENERATION & ECONOMIC DEVELOPMENT OVERVIEW & SCRUTINY COMMITTEE

23 JULY 2012

REPORT OF DIRECTOR OF CHANGE, PLANNING AND THE ENVIRONMENT

Report prepared by Michael Murphy

1. INFRASTRUCTURE DELIVERY PLAN UPDATE

- 1.1 Issue for Decision
- 1.1.1 To consider the progress of the Infrastructure Delivery Plan in order to inform the Core Strategy strategic site allocations and the Integrated Transport Strategy (ITS) which are the subject of separate reports on this agenda.
- 1.2 Recommendation of Director of Change, Planning and the Environment
- 1.2.1 That Cabinet notes the progress of the Infrastructure Delivery Plan and the indicative cost estimates.
- 1.3 Reasons for Recommendation
- 1.3.1 The purpose of the Infrastructure Delivery Plan (IDP) is to identify the infrastructure required to meet the spatial objectives and growth anticipated in the Council's Core Strategy; show that the required infrastructure is deliverable; and identify where additional investment may be required.
- 1.3.2 The IDP includes not only infrastructure schemes that will be provided by the council but also those for which other bodies (public and private) are responsible. As such, it is closely linked to objectives set out in the ITS and takes account of Kent County Council's infrastructure and investment finance model for education, community learning and adult social services. Affordable housing and contributions towards the Code for Sustainable Homes are not included as IDP schemes.
- 1.3.3 The IDP enables the Council to identify possible mechanisms for reducing funding gaps (e.g. New Homes Bonus) and provides the basis

for the development of local thresholds under the Community Infrastructure Levy (CIL). Deliverability of sites will be a key issue in determining an appropriate levy or levies for Maidstone and research is currently underway to test the viability of sites that comprise the council's housing and employment target.

- 1.3.4 It is unlikely that all the infrastructure schemes outlined in the IDP can be delivered while still ensuring the viability of sites. Therefore, it may be necessary for Members to prioritise the infrastructure schemes considered essential to delivery of the Core Strategy.
- 1.3.5 The IDP must demonstrate that the Core Strategy is both realistic and deliverable, in accordance with the National Planning Policy Framework, and can therefore be successfully implemented. It identifies:
 - 1 **What** and **where** infrastructure is required to deliver the Core Strategy;
 - 2. Who is responsible for delivery;
 - 3. **How** the infrastructure will be delivered through the identification of delivery mechanisms and funding sources;
 - 4. **When** infrastructure will be delivered, with phasing and costs in broad terms; and
 - 5. An effective monitoring and review process.
- 1.3.6 The National Planning Policy Framework requires councils to work together to address strategic priorities across boundaries and to consider development requirements which cannot be wholly met within their own areas. In recent months the Council has exercised its duty to co-operate by working in partnership with Tonbridge and Malling Borough Council, Kent County Council and a number of other infrastructure service providers and public bodies to update and amend the previous draft IDP that went out for public consultation with the Core Strategy in August/September 2011.
- 1.3.7 The updated IDP (attached as Appendix 1) has taken account of a range of programmes which impact on spatial planning and includes revised infrastructure schemes and costs for the areas of transport, education and adult social services. Further amendments to the IDP are inevitable as it is an evolving document and requires input from numerous bodies. As such, the IDP will be reviewed and monitored regularly to ensure that it includes the most up to date information.
- 1.3.8 Any identified costs in the IDP are based on the best available information at this time and will be subject to change during the plan period. A number of further revisions to costs are pending as the council is in continued negotiations with KCC on transport and education matters.

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- 1.3.9 As is reflected in the number of transport schemes included in the IDP, congestion is a major issue in the borough and represents one of the Council's greatest challenges in ensuring a deliverable Core Strategy goes forward for consultation in December 2012. It is likely that the full transport package will total approximately £35m. However, it is expected that development contributions (S.106/CIL) from strategic sites, asset sales, KCC Local Transport Plan funding, New Homes Bonus and the infrastructure providers' investment in Maidstone will go a long way towards covering the cost of the prioritised transport package.
- 1.3.10The IDP will go forward for Regulation 19 (Publication) consultation¹ with the Core Strategy in December 2012. In the interim, further amendments will take place pending negotiations with service providers and viability testing in the context of work on strategic sites and the Community Infrastructure Levy.
- 1.4 <u>Alternative Action and why not Recommended</u>
- 1.4.1 The Council has a duty to produce an infrastructure delivery plan.
- 1.5 <u>Impact on Corporate Objectives</u>
- 1.5.1 The overarching purpose of the IDP is to identify what infrastructure is needed to support anticipated growth set out in the Core Strategy. The IDP is key in ensuring that the Core Strategy is deliverable, and that Maidstone grows in a sustainable way, providing not just homes and jobs, but all the other elements that collectively make decent places to live, work and spend time.
- 1.6 Risk Management
- 1.6.1 Good practice for infrastructure planning requires the identification of risk of non-delivery of proposed critical infrastructure, in order to ensure that the Core Strategy is deliverable. If the IDP is not robust and is considered inadequate with regard to supporting anticipated growth in Maidstone, the Secretary of State could reject the submitted Core Strategy and find the document unsound during Independent Examination.

1.7 Other Implications

1.7.1

1. Financial

Х

¹ Town and Country Planning (Local Planning) (England) Regulations 2012

5.	Staffing	
6.	Legal	Х
7.	Equality Impact Needs Assessment	
8.	Environmental/Sustainable Development	X
9.	Community Safety	
10.	Human Rights Act	
11.	Procurement	
12.	Asset Management	

- 1.7.2 The total cost estimate for unprioritised infrastructure schemes in the IDP currently stands at £79.4m for the Plan period; however, this figure will change as more discussions take place with Kent County Council and other service providers. It is accepted that developer contributions alone will not cover this cost. It is inevitable that the Council will have to prioritise certain infrastructure schemes over others to finance any identified funding gap.
- 1.7.3 The IDP provides the basis for the development of local thresholds under the Community Infrastructure Levy (CIL). The decision to develop and charge a CIL means that specific regulations will apply to developer contributions within the Borough. This is to ensure that infrastructure is only delivered through a single charge. In addition the Localism Act 2011 and some as yet unspecified statutory instruments will continue to change the legislation relating to CIL and officers will need to remain abreast of these changes as the charging schedule is developed.
- 1.7.4 The IDP lists the physical, community and green infrastructure requirements necessary for Maidstone to grow in a sustainable way and is key in ensuring that the Core Strategy is deliverable.
- 1.8 Relevant Documents
- 1.8.1 Appendices
- 1.8.2 Appendix 1 Revised Infrastructure Delivery Plan July 2012
- 1.8.2 <u>Background Documents</u>

None

IS THIS A KEY DECISION REPORT?								
Yes No X								
If yes, when did it first appear in the Forward Plan?								
This is a Key Decision because:								
Wards/Parishes affected:								

INFRASTRUCTURE DELIVERY PLAN – July 2012

Category	Scheme	Where? Location	Cost	Who? Lead and delivery partners	How? Delivery Mechanisms	When? Delivery Phasing	Notes
PHYSICAL I	NFRASTRUCTURE						
Built Environmen	t						
Public realm improvements	Week Street	Town Centre	£2,000,000	MBC	CIL		North end from Fremlin Walk to Maidstone East. Possible S.106 opportunities when development comes forward at Maidstone East and/or Royal Mail Sorting Office
Public realm improvements	High Street Regeneration Stage 2	Town Centre	£2,000,000	MBC	Capital spending programme	2013-2016	High Street regeneration scheme phase 2 – from Pudding Lane to Fairmeadow
Public realm improvements	Improved linkages to riverside	Town Centre	£1,500,000	MBC	CIL		Primarily Earl St — to link with proposed new cycle/pedestrian footbridge from Earl Street to Street Peter but also relevant to St Faith's Street and lower High Street/Fairmeadow — where there is a need to improve the safety and attractiveness of the existing routes from the town centre to the riverside
	Total Estimated Cost		£5,500,000				All costs are estimates – schemes subject to change depending on priorities for town centre regeneration
Transport							<u> </u>
Walking	Pedestrian mobility/access Improvements	Town centre		MBC/KCC			Public realm improvements (see above) and upgrading of any junctions (see below) will have a positive impact on pedestrian mobility/access.
Walking	Access/safety improvements to/from high level bridge and riverside towpath	Town centre	£0,200,000	MBC/KCC	CIL (possible S.106 if Powerhub site on St Peter's Street is developed)	2016-2021	Improved linkage (public realm) from Maidstone East Train Station to Maidstone Barracks Train Station – also includes a new section of riverside towpath and improvements to existing riverside towpath from Scotney Garden to Whatman Park. £300k has already been secured through S.106 from development at Scotney Gardens
Walking/Cycling	Shared use	Town Centre	£2,000,000	MBC/KCC	CIL		Minimum cost estimate – depends on

	pedestrian/cycle footbridge linking Earl Street to St Peter's Street						priorities in the town centre. This scheme is highlighted in Town Centre Study, 2010
Walking/Cycling	Improving street signage and pedestrian way finding, removing footway clutter	Town centre/RSC	£0,200,000	KCC	CIL	Ongoing	To improve street legibility, safety and appearance
Cycling	Cycle network improvements	Town centre/ urban area	£0,750,000	KCC	LTP/CIL	2013-2016 2016-2021	Based on Cycle Strategy, which is part of the Integrated Transport Strategy
M20 J7 Improvements	Several schemes (Strategic Site Allocation)	Urban area	£3,300,000 (max estimate)	НА	CIL/S.106	2016-2021	 Capacity improvements and provision of pedestrian crossing facilities at Bearsted roundabout (Bearsted Road/A249 Sittingbourne Road) and at New Cut roundabout (Bearsted Road/New Cut Road) - £0,700,000 Upgrading of Bearsted Road between Bearsted roundabout and New Cut roundabout to dual carriageway - £1,600,000 Traffic signalisation of the M20 J7 roundabout - £0,200,000 Provision of a subsidised shuttle bus to operate between the site and the town centre, via New Cut Road and Ashford Road - £TBC Bus priority measures on New Cut Road - £0,800,000 Traffic signal priority measures at the junction of New Cut Road and the A20 Ashford Road - included in bus priority cost estimate above.
M20 J8 Improvements	Several schemes (Strategic Site Allocation)	Rural area	£3,500,000	НА	CIL	2016-2021	 Ashford Rd/Penford Hill Jcn improvements – £0,560,000 Ashford Rd/Eyhorne St Jcn Improvements - £0,690,000 Ashford Rd/M20 link Rd

							roundabout improvements - £0,182,000 Ashford Rd/Willington St Jcn – £0,100,000 M20 Jcn 8 westbound slip lane and merge improvements - £2,000,000
Public Transport	Romney Place bus lane	Town centre	£0,060,000	КСС	LTP/CIL	2012-2016	Scheme design has been drawn up and costed
Public Transport	A229 (south) A274 construction of dedicated bus lane – linked to strategic site in south east	Urban area – south east	£7,300,000	KCC	CIL/S.106/KCC	2016-2021	From Willington Street – Wheatsheaf Junction adjacent to existing carriageway
Highways Improvements	Bridge Gyratory Bypass	Town centre	£6,000,000	ксс	CIL/S.106/KCC capital spend	2016-2021	To improve traffic congestion in the town centre. The majority of funding for this scheme is expected to come from KCC block funding. See Integrated Transport Strategy
Highways Improvements	Several Schemes (Strategic Site Allocation)	South east	£3,590,000	KCC	CIL/S.106/HA/KCC	2016-2021	 Improvements to capacity at junction Willington Street/Sutton Road - £0,820,000 New road between Sutton Road and Gore Court Road. Main link into Land North of Sutton Road and Bicknor Wood – Strategic Sites - £1,000,000 Widening of Gore Court Road between Bicknor Wood and Sutton Road - £1,000,000 New footway (north side Sutton Road) - £0,220,000 New roundabout on Sutton Road to provide access to Langley Park strategic site - £0,550,000
Highways Improvements	Several Schemes (Strategic Site Allocation)	North west	£8,594,000 (maximum estimate)	ксс	CIL/S.106/S.278/ T &M Borough Council/HA/KCC	2016-2021	 M20 Junction 5 signalisation - £0,700,000 Additional lane Coldharbour roundabout - £2,6000,000 Capacity improvements Hermitage Lane/London Road Junction -

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Transport Infrastructure Improvements	Numerous schemes to be determined	RSCs	£0,500,000 broken down to £0,100,000 for each RSC as an initial guide	KCC	S.278/S.106/CIL	2016-2021	Rail Station - To mitigate against increased pedestrian flows and improve safe access to rail station - £0,094,000 Increase capacity of Barming Rail Station car park by 200 spaces - £1,800,000 Subject to detailed consultation between Parish Council's, MBC and KCC - Could include: traffic calming upgrading traffic signals, car parking, pedestrian and cycle links, interchange improvements Staplehurst
	Transport (urban)		£35,494,000				
	Transport (urban) Transport (RSC)		£35,494,000 £0,500,000				Specification

Sewerage	Engineering solution	urban area	TBC	Southern Water	2016-2021	<u>Urban Area</u>
	to increase capacity	and RSC				Significant off-site sewerage infrastructure
	of sewer to					will be required to serve the strategic
	accommodate growth					locations in the Maidstone Urban Area. This
						is the case regardless of which sites are
						selected. The need for this infrastructure
						should be identified in policy terms in the
						Core Strategy
						RSCs
						New and/or improved local sewerage
						infrastructure may also be required to serve
						the sites in the RSCs. However, this does not
						preclude any of the sites from future
						development. Southern Water will assess the
						sites when the site options are refined, the
						scale of development at each site is defined,
						and the sites are published in a draft
						development plan document. If capacity is
						insufficient, development of the site can still
						go ahead provided it connects to the
						sewerage system at the nearest point of
						adequate capacity. Southern Water will look
						to the planning authority to formulate
						appropriate planning policies that will ensure
						that this happens
Wastewater	Increase capacity at	Urban area	£0 – costs	Southern Water		Delivery can be planned through the Ofwat
Treatment	Aylesford WwTW,	and RSCs	are covered			Periodic Review process, once the Core
	and possibly		by Southern			Strategy is adopted.
	Headcorn and		Water			
	Harrietsham					
Broadband/ ICT	TBC	Urban area	£TBC			Discussions held with IT. Possibility of
		and RSCs				focusing on 6 specific areas for broadband
						improvements.
	Utilities (urban)		£			
	Utilities (RSC)		£			
	Total Estimated Cost		£			

Household waste	Additional recycling centre required (approx 0.8ha)	North west of urban area	£0 – costs are covered by KCC	KCC		2016-2021	To serve MBC administrative area – exact location to be determined. KCC are assessing locations – not expected to affect north west strategic sites. No cost to MBC
	Total Estimated Cost		£0				
SOCIAL & COMM	UNITY INFRASTRUCTURI						
Primary Educatio	n						
New School	1 FE on a minimum 2.05ha/2FE site	North west urban area	£4,200,000	KCC	S.106	2016-2021	Appropriate site needs to be identified and allocated
New School	2FE on a minimum 2.05ha/2FE site	South east urban area	£8,400,000	КСС	S.106	2016-2021	Appropriate site needs to be identified and allocated
Expansion of Existing Schools	Additional pupil capacity	Maidstone (east)	£0,392,000	КСС	CIL	2016-2021	Subject to a satisfactory technical feasibility study
Expansion of Existing Schools	Additional pupil capacity	Outside urban area and RSCs	£0,442,000	ксс	CIL	2016-2021	Hollingbourne = £0,336,910 Leeds = £0,046,123 Sutton Valence/Langley = £0,058,917
Expansion of Existing Schools	Additional pupil capacity	RSC + (Yalding)	£1,900,000	ксс	S.106	2016-2021	Breakdown of figures TBC
	Primary Education (urban) Primary Education (RSC)		£13,434,000				
			£1,900,000				
Total Estimated Cost		£15,334,000				This is based on an initial run of KCCs Infrastructure Investment Finance Model (IIFM). Based on recent discussions with KCC, another run of the model is taking place using different inputs and the figures are expected to be revised downwards	
Secondary Educa	tion						
Expansion	Additional pupil capacity	Urban and rural area	£8,200,000	КСС	CIL	2016-2021	Subject to a satisfactory technical feasibility study
	Total Estimated Cost (District)		£8,200,000				This is based on an initial run of KCCs Infrastructure Investment Finance Model (IIFM). Based on recent discussions with KCC, another run of the model is taking place using different inputs and the figures are

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	maintain standard						total
	levels (capital and						
	revenue)						
Outreach	Additional community	District	£0,174,000	CIL		2013-2026	Phased figures have been supplied. Total KCC
Centres	learning resource						calculation included capital and revenue
	requirements to						beyond 2026 – this has not been included in
	maintain standard						total
	levels (capital and						
	revenue)						
Youth	Additional youth	District	£0,601,000	CIL		2013-2026	Phased figures have been supplied. Total KCC
	service resource						calculation included capital and revenue
	required to maintain						beyond 2026 – this has not been included in
	service standard						total
Indoor Sport	Improve the offer,	Urban area	£3,000,000	CIL			Potential to enter a partnership with Mid
	accessibility and		(estimate)				Kent College to provide indoor sport facilities
	capacity at existing						at the Oakwood Campus – St Augustine's
	facilities						
	Total Estimated Cost		£4,046,000				This is based on an initial run of KCCs
							Infrastructure Investment Finance Model
							(IIFM). Based on recent discussions with KCC,
							another run of the model is taking place
							using different inputs and the figures are
							expected to be revised downwards.
							Note – the modelling does not include Indoor
							Sport.
							Figures Include RSCs
Kent Adult Social	Services						
Changing Places	For KASS clients	Urban area	£0,008,000	КСС	CIL	2017-2021	
Facilities		Maidstone					
		Leisure					
		Centre and					
		Library and					
		History					
		centre					
Adult health	Local hub	Urban area	£0,177,000	KCC	CIL	2017-2021	
and social care	incorporating						
	dementia care						
Co-location with		Urban area	£0,059,000		CIL	2017-2021	
health							
	•	•	•		•	•	

CIL

S.106/CIL

TBC

Outdoor sports (3.4ha) - Additional

1 storey sports pavilion (changing

2022-2026

Green

Infrastructure

Mid-Kent health

and social care

Vocational hub for

learning disability

Several schemes

North west of

urban area

£1,120,000

MBC

Urban area

(Mid Kent

£0,219,000

KCC

	IDP Total Estimated Costs £79		£79,418,700				investment is tied into borough wide investment in some areas – approx £8,500,000	
			£6,101,700				Difficult to determine phasing for all green infrastructure schemes above. However, all schemes are likely to fall within 2016-2021 and 2021-2026 periods Difficult to determine exact RSC figure as RSC	
			£1,337,800					
	Green Infrastructure	(urban)	£4,763,900					
Green Infrastructure	Several schemes	Staplehurst	£0,253,100	MBC	S.106/CIL		 Natural/semi-natural (1ha) Outdoor Sports (1.4ha) – without changing facilities 	
Green Infrastructure	Several schemes	Marden	£0,409,000	MBC	S.106/CIL		 Amenity green space (0.6ha) Natural/semi-natural (1.6ha) Outdoor Sports (2.1ha) – without changing facilities 	
Green Infrastructure	Several schemes	Headcorn	£0,268,700	MBC	S.106/CIL		Natural/semi-natural (1.1ha)Outdoor sports (1.5ha)	
Green Infrastructure	Several schemes	Harrietsham	£0,407,000	MBC	S.106/CIL		 Amenity green space (0.6ha) Natural/semi-natural (1.6ha) Outdoor sports (2.1ha) – without changing facilities 	
Green Infrastructure	Several schemes	South of urban area	£0,349,100	MBC	S.106/CIL		 Amenity green space (0.6ha) Outdoor sports (1.2ha) - Without changing facilities Parks and Gardens (1.5ha) 	
Green Infrastructure	Several schemes	South east of urban area	£1,980,000	MBC	S.106/CIL	TBC	facilities) also required Provision for children & young people (0.3ha) Amenity green space (1.7ha) Natural/semi-natural (1.2ha) Parks and gardens (5.5ha) Outdoor sports (3.4ha) - Additional 1 storey sports pavilion (changing facilities) also required Provision for children & young people (0.3ha)	

Maidstone Borough Council

Regeneration & Economic Development Overview & Scrutiny Committee

Tuesday 31 July 2012

Visitor Information Centre Review

Report of: Performance & Scrutiny Officer

1. Introduction

To consider the scoping document for the Visitor Information Centre Review this will form one of the Committee's reviews for the 2012/13 municipal year.

2. Recommendation

- 2.1 That Members discuss the scoping document that has been prepared attached at **Appendix A** and consider:
 - The objectives and desired outcomes of the review;
 - The equality issues that will be considered as part of the review;
 - The witnesses required;
 - The methods used to seek evidence e.g. site visits, workshops;
 - Information or training required;
 - The suggested timescale for the review;
 - Its link to the Council's priorities;
 - Its delivery of effective scrutiny principles; and
 - The suggested co-optees and expert witnesses.

3. Reasons for Recommendation

- 3.1 The Committee has created a work programme for the next municipal year. At their fist meeting held on 28 May 2012 Members resolved that:
 - a) The Committee's first review topic for the year would be Events & Tourism at the Visitor Information Centre and the second topic agreed for review was Empty Properties subject to consideration by the Scrutiny Coordinating Committee, the Planning Process will be held as a reserve item.

4. Impact on Corporate Objectives

- 4.1 The Committee will consider reports that deliver against the following Council priority:
 - For Maidstone to have a growing economy.
- 4.2 The Strategic Plan sets the Council's key objectives for the medium term and has a range of objectives which support the delivery of the Council's priorities. Actions to deliver these key objectives may therefore include work that the Committee will consider over the next year.

Name of Review: Visitor Information Centre

What are the objectives and desired outcomes of the review

The Regeneration & Economic Development Overview and Scrutiny Committee have decided to look at events and tourism at the Visitor Information Centre as a review topic for 2012-2013. They wish to investigate the current priorities arrangement for providing visitors with help and information with a view to making recommendations to improve the service and take a view on how this service is being delivered elsewhere in Kent.

Primary Objective

To establish if there is an economically viable scenario to return the visitor information centre or part of the visitor information centre to the town hall.

What equality issues will need to be considered as part of the review – giving consideration to the 9 protected characteristics:

• Consideration will need to be made as to whether there are any issues affecting a protected characteristic when identifying recommendations.

Which witnesses are required?

- **Simon Lace & Laura Dickson** to provide an overview of how the current arrangement work and clarification of the issue around the HLD grant and to understand how the VIC benefits the museum.
- **Town Centre Management** to gain an understanding of their aspirations for Jubilee Square.
- Cllr Gordon Newton
- Cabinet Member for Economic and Commercial Development
- Representative from Visit England

Other ways to seek evidence? E.g. site visits, involving members of the public, consultation. *

- Mystery Shopping of current service
- Survey other local authorities VIC arrangements
- Survey of frontline staff (past and present) dealing with VIC enquires
- Best Practice from CFPS and Visitor Information Provider of the Year
- Possible site visits to Folkestone & Rochester if required.

What information/training is needed?

- VIC Budget
- Minutes from OSC BVR 13 December 2005
- VIC Briefing Note OSC Customer & External Services 28 February 2006
- OSC Tourism Review 2001
- Minimum staffing requirements for Town Hall and Museum reception /VIC desk
- Detail of the numbers of Town hall tours and participants for last three years to gage footfall

Suggested time for review and report completion date

- 31 July Scope to Committee
- 17 August deadline for circulating information
- w/c 20 August informal evidence gathering meeting
- w/c 3 September site visits if required & 2nd meeting report drafting
- 25 September full report to committee for consideration

How does the review link to council priorities?

• For Maidstone to have a growing economy

How does this item deliver CfPS effective scrutiny principles? (delete all that do not apply)

- 1 Provides 'critical friend' challenge to executive policy-makers and decisionmakers
- 2 Enables the voice and concerns of the public
- Is carried out by 'independent minded governors' who lead and own the scrutiny role
- 4 Drives improvement in public services

Any co-optees or expert witnesses?

^{*} What do you know about the equality groups and the make-up of the people using the service or in the area? Qualitative and quantitative information Think of the wider 'community' including people who possibly do not currently use the service but could or should.

Maidstone Borough Council

Regeneration and Economic Development Overview & Scrutiny Committee

Tuesday 23 July 2012

Future Work Programme and Forward Plan of Key Decisions

Report of: Performance & Scrutiny Officer

1. Introduction

- 1.1 To consider the Committee's future work programme and the Forward Plan of Key Decisions.
- 1.2 To consider the update on the work programme given by the Performance and Scrutiny Officer.

2. Recommendation

- 2.1 That the Committee considers the draft future work programme, attached at **Appendix A**, to ensure that it is appropriate and covers all issues Members currently wish to consider within the Committee's remit.
- 2.2 That the Committee considers the sections of the Forward Plan of Key Decisions relevant to the Committee at **Appendix B** and discuss whether these are items require further investigation or monitoring by the Committee.

3 Future Work Programme

- 3.1 Throughout the course of the municipal year the Committee is asked to put forward work programme suggestions. These suggestions are planned into its annual work programme. Members are asked to consider the work programme at each meeting to ensure that remains appropriate and covers all issues Members currently wish to consider within the Committee's remit.
- 3.2 The Committee is reminded that the Constitution states under Overview and Scrutiny Procedure Rules number 9: Agenda items that 'Any Member of an Overview and Scrutiny Committee or Sub-Committee shall be entitled to give notice to the proper officer that he wishes an item relevant to the functions of the Committee or Sub-Committee to be included on the agenda for the next available meeting. On receipt of such a request the proper officer will ensure that it is included on the next available agenda.'

4 Forward Plan of Key Decisions

- 4.1 The Forward Plan for 1 August 2012 to 30 November 2012 (**Appendix B**) contains the following decisions relevant to the Regeneration and Economic Development Overview and Scrutiny Committee's current work programme and terms of reference:
 - Empty Homes Plan;
 - Public Gypsy & Traveller Site: Site Selection; and
 - Infrastructure Delivery Plan: Public Consultation.

5. Impact on Corporate Objectives

- 5.1 The Committee will consider reports that deliver against the following Council priority:
 - 'For Maidstone to have a growing economy.'
- 5.2 The Strategic Plan sets the Council's key objectives for the medium term and has a range of objectives which support the delivery of the Council's priorities. Actions to deliver these key objectives may therefore include work that the Committee will consider over the next year.

Regeneration & Economic Development Overview and Scrutiny Committee Work Programme 2012-13

Meeting Date	Agenda Items	Details and desired outcome
28 May 2012	Appointment of Chairman and Vice-Chairman	Appoint Chairman and Vice-Chairman for 2012-13
	Work programming workshop	 Select and develop review topics focusing on achievable outcomes.
23 July 2012	 Core Strategy – Public Participation 	 Policy Framework Documents for pre-decision
	 Core Strategy – Strategic Development Sites 	scrutiny
	 Infrastructure Delivery Report 	
	 Joint Integrated Transport Strategy 	
31 July 2012	 Phase II High Street Regeneration Project 	
	 Visitor Information Centre Review Scoping Report 	 To set the direction for the OSC Review
25 September 2012	Visitor Information Centre Review	 To agree the recommendations and approve the report
27 November 2012	Core Strategy	 Policy Framework Documents for pre-decision scrutiny
29 January 2012	•	•
26 March 2012	•	•

MAIDSTONE BOROUGH COUNCIL

FORWARD PLAN

1 August 2012 to 30 November 2012

Councillor Christopher Garland Leader of the Council



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Forward Plan August 2012 - November 2012

INTRODUCTION

This is the Forward Plan which the Leader of the Council is required to prepare. Its purpose is to give advance notice of all the "key decisions" which the Executive is likely to take over the next 4 month period. The Plan will be up-dated monthly.

Each "key decision" is the subject of a separate entry in the Plan. The entries are arranged in date order – i.e. the "key decisions" likely to be taken during the first month of the 4 month period covered by the Plan appear first.

Each entry identifies, for that "key decision" -

- the subject matter of the decision
- a brief explanation of why it will be a "key decision"
- the date on which the decision is due to be taken
- who will be consulted before the decision is taken and the method of the consultation
- how and to whom representations (about the decision) can be made
- what reports/papers are, or will be, available for public inspection
- the wards to be affected by this decision

DEFINITION OF A KEY DECISION

A key decision is an executive decision which is likely to:

- Result in the Maidstone Borough Council incurring expenditure or making savings which is equal to the value of £250,000 or more; or
- Have significant effect on communities living or working in an area comprising one or more wards in Maidstone.

Forward Plan August 2012 - November 2012

	Decision Maker, Date of Decision/Month in which decision will be made and, if delayed, reason for delay:	Title of Report and Brief Summary of Decision to be made:	Consultees and Method:	Contact Officer and deadline for submission of enquiries:	Relevant Documents:
	F-7		Members and Officers internal consultation	John Littlemore, Head of Housing & Community Safety johnlittlemore@maidstone.gov.uk 31 August 2012	Cabinet Member Report for Empty Homes Plan
၁၉	Cabinet Member for Planning, Transport and Development Due Date: 28 Sep 2012	Public Gypsy & Traveller Site: site selection To consider the site/s to be progressed, by means of planning applications, as a new public Gypsy & Traveller site/s	forward plan recipients forward plan publication	John Littlemore, Head of Housing & Community Safety johnlittlemore@maidstone.gov.uk 3 September 2012	Public Gypsy & Traveller Site: site selection

Forward Plan August 2012 - November 2012

Decision Maker and Date of Decision/Month in which decision will be made:	Title of Report and Brief Summary of Decision to be made:	Consultees and Method:	Contact Officer and deadline for submission of enquiries:	Relevant Documents:
Cabinet	Infrastructure Delivery Plan: Public Consultation		Michael Murphy michaelmurphy@maidstone.gov.uk	Cabinet, Council or
Due Date: 14 Nov 2012				Committee
	To agree the IDP, which lists		01 0-6-6-4 2012	Report for
	the infrastructure schemes (and estimated costs)		01 October 2012	Infrastructure Delivery Plan:
Original Date: 16	required to support the			Public
September 2012	spatial distribution of			Consultation
	development proposed in the			
	Core Strategy			

Agenda Item 13

By virtue of paragraph(s) 3 of Part 1 of Schedule 12A of the Local Government Act 1972.

Document is Restricted