

AGENDA

DEMOCRACY COMMITTEE MEETING



Date: Thursday 17 March 2016

Time: 10.30 am

Venue: Town Hall, High Street,
Maidstone

Membership:

Councillors Butler, Chittenden, Cuming, Daley,
English, Fissenden, Mrs Hinder,
Newton and Mrs Ring

Page No.

1. Apologies for Absence
2. Notification of Substitute Members
3. Notification of Visiting Members
4. Disclosures by Members and Officers
5. Disclosures of Lobbying
6. To consider whether any items should be taken in private because of the possible disclosure of exempt information.

Continued Over/:

Issued on Wednesday 9 March 2016

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**Alison Broom, Chief Executive, Maidstone Borough Council,
Maidstone House, King Street, Maidstone Kent ME15 6JQ**

7.	Minutes of the Meeting Held on 28 January 2016	1 - 6
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MAIDSTONE BOROUGH COUNCIL

Democracy Committee

MINUTES OF THE MEETING HELD ON THURSDAY 28 JANUARY 2016

Present: Councillor Fissenden (Chairman), and Councillors Mrs Blackmore, Butler, Chittenden, Daley, English, Mrs Hinder, Newton and Mrs Ring

Also Present: Councillors Mrs Gooch, Mrs Joy, Pickett and Mrs Wilson

22. APOLOGIES FOR ABSENCE

Apologies for absence were received from Councillor Cuming.

23. NOTIFICATION OF SUBSTITUTE MEMBERS

It was noted that Councillor Mrs Blackmore (until 4pm) was substituting for Councillor Cuming.

24. NOTIFICATION OF VISITING MEMBERS

The following Members were in attendance for the items indicated:

- Councillor Mrs Gooch – items 11 and 12
- Councillor Mrs Joy – items 11 and 12
- Councillor Pickett – item 9
- Councillor Mrs Wilson – items 9 and 10.

25. DISCLOSURES BY MEMBERS AND OFFICERS

There were no disclosures by Members or Officers.

26. DISCLOSURES OF LOBBYING

There were no disclosures of lobbying.

27. EXEMPT ITEMS

RESOLVED:

That all items on the agenda be taken in public as proposed.

28. MINUTES OF THE MEETING HELD ON 3 NOVEMBER 2015

RESOLVED:

That the minutes of the meeting held on 3 November 2015 be approved as a correct record and signed by the Chairman.

29. REFERENCE FROM STRATEGIC PLANNING, SUSTAINABILITY AND TRANSPORTATION COMMITTEE - CLARITY ON MEMBERS OF THE PUBLIC SPEAKING AT SERVICE COMMITTEE MEETINGS

The Committee considered the reference from the Strategic Planning, Sustainability and Transportation Committee seeking clarity on the position of members of public or external bodies speaking at service committee meetings.

RESOLVED:

That the reference from the Strategic Planning, Sustainability and Transportation Committee regarding clarity on the position of members of the public or external bodies speaking at Service Committee meetings be considered under item 10 of the agenda – Review of the Constitution.

30. REFERENCE FROM HERITAGE, CULTURE AND LEISURE COMMITTEE - CHANGE TO THE COMMITTEE MEETING CYCLE FOR HERITAGE, CULTURE AND LEISURE COMMITTEE

Councillors Pickett and Councillor Mrs Wilson addressed the Committee as visiting members.

The Committee considered the reference from the Heritage, Culture and Leisure (HCL) Committee requesting the frequency of their meetings be changed from bi-monthly to monthly.

The Committee discussed the benefits of making the decision on this referral at this point or moving the reference to be considered under item 10 - Review of the Constitution.

The discussion considered the volume of work the HCL Committee had undertaken since May 2015. The Committee was informed the HCL Committee had only had to have one extra meeting which was an urgent meeting to approve the disposal of a piece of land.

The Committee was informed that, prior to the change in the Council's Governance arrangements, considerable research had been carried out. The Decisions of Cabinet Members were taken into account when suggesting the number of meeting each Committee had during the year. It was found the number of decisions relating to the remit for HCL Committee were considerably less than for other Service Committees. It was considered that referring the decision to Council would finalise monthly meetings for the Committee when there was not necessarily a

need for them. The Committee was reminded there would also be cost implications for monthly meetings.

The Committee also considered trialling monthly meetings for the HCL Committee by adding the dates to the meetings calendar for the coming year. If it was found there was insufficient business meetings could be cancelled. At the end of the year a decision could then be made whether to continue with monthly or bi-monthly meetings.

The Committee considered a change to the recommended decision as follows:

“That the Committee agree to recommend to Council the frequency of meetings for the Heritage, Culture and Leisure Committee meetings be changed from bi-monthly to monthly in recognition of the important work carried out by this Committee.”

The Committee voted to change the motion.

Voting: For – 9

The Committee then proceeded to vote on the motion.

Voting: For – 4 Against – 4 Abstentions – 1

Chairman’s casting vote – against.

The motion failed.

RESOLVED:

That the Committee agreed to consider the change of the frequency of Heritage, Culture and Leisure Committee meetings from bi-monthly to monthly as part of its review of the Council’s Constitution.

Voting: For – 7 Against – 0 Abstentions – 2

31. **REPORT OF THE HEAD OF LEGAL PARTNERSHIP AND MONITORING OFFICER - REVIEW OF THE CONSTITUTION**

The Committee was reminded that the Council adopted the committee style of Governance on 23 May 2015 along with a new Constitution to support it.

When the new Constitution was adopted, it was envisaged that the Council would review its operation and effectiveness early in 2016, after it had been in use for several months. It was pointed out that the review was intended to correct inconsistencies and not make major changes in the governance processes.

Councillor Mrs Wilson addressed the Committee as a visiting member.

The Committee heard that feedback from Members and Officers was sought prior to the report being written. This feedback was included with the report at Appendix A. Some of the feedback received would involve major changes, such as political makeup of Committees, the number of members on Committees and additional committees, and it was suggested these would not form part of this review as the system had not been in place long enough to justify such major changes.

The Committee was advised that minor changes to the Constitution would be small changes the Monitoring Officer could make, such as clarity of issues. It would be for the Committee to decide what represented a major change, which would have to be referred to Council for the final decision.

The Committee considered the make-up of the working party and agreed Committee Members, Substitute Members and Leaders of the two unrepresented Political groups, Ukip and Labour, would be invited to join the working group meeting.

The brief of the working group would be a review of identified anomalies in procedures.

RESOLVED:

That the Committee:

1. Agree to carry out a review of the Constitution.
2. Agree to set up a working party of the Committee, Substitutes and Leaders of the two Political groups not represented on the Committee, to undertake the review.
3. Agree that the working party will report back to the Democracy Committee on 17 March 2016 with its recommendations on any amendments to the Constitution.

Voting: For – 9

32. REPORT OF THE HEAD OF FINANCE AND RESOURCES - OUTSIDE BODY REVIEW - PART ONE

The Committee considered the report on the Review of Outside Bodies and the Urgent Update regarding Hermitage Quarry Liaison Group.

Councillors Mrs Gooch and Mrs Joy addressed the Committee as visiting Members.

The Committee agreed to the removal of the Hermitage Quarry Liaison Group from the list of Outside Bodies as the issues relating to the quarry were unique to Barming. Barming Parish Council were active with the group and the Ward Member also attended meetings. The Committee agreed there was no further need for Borough Councillors to be involved.

The Committee was informed that the review to date had focussed on the request made by the Committee at the meeting on 3 November 2015 to establish how useful Outside Bodies found Borough Councillor involvement.

The Committee agreed it needed further information on the status of each Outside Body in terms of Maidstone Borough Council's (MBC) support being either:

- By law or statute – where to withdraw support would require following a lengthy legal process;
- Through policy decisions, or;
- Voluntary – where neither of the two points above applied

The Committee also considered the possibility of transferring support to parish councils where it could be considered more appropriate.

RESOLVED:

1. That Hermitage Quarry Liaison Group be removed from the list of Outside Bodies supported by the Council.
2. That the Committee's review of Outside Bodies be continued to establish which Outside Bodies link with the Council's priorities and Service Committees of the Council and consider withdrawing Member involvement where links are tentative or unproductive for both parties. The review to also consider the creation of formal communication processes between the Council, Member representatives of Outside Bodies and the outside Body.
3. That further information on the status of each Outside Body in terms of Maidstone Borough Council's (MBC) support be provided in the report in terms which ones are supported:
 - By law or statute – where to withdraw support would require following a lengthy legal process
 - Through policy decisions
 - Voluntary – where neither of the two points above apply
4. That Outside Bodies who have, to date, not responded to the request for information be chased and the results reported back to the Committee at the meeting on 17 March 2016.

Voting: For – 9

33. REPORT OF THE HEAD OF FINANCE AND RESOURCES - MAYORALTY AND CIVIC CEREMONY REVIEW

Councillor Daley presented the report to the Committee and gave an outline of the review process.

Members thanked Poppy Collier for her work in supporting the review and producing the final report.

Councillors Mrs Joy and Mrs Gooch addressed the Committee as visiting Members.

The Committee discussed the extra funding needed to help make the Civic Ceremony a large, more stage managed event involving all sections of the community. It was agreed the request for £2,000 would not be enough to increase the size of the event, but would go some way towards helping.

The Committee heard that the Mayoralty Team were highly qualified and experienced in organising Mayoral events.

The suggested process for selection of the Mayor was explained further.

RESOLVED:

1. That the findings of the Mayoralty and Civic Ceremony Working Group be noted.
2. To recommend to Council that the amendments to the Protocol to guide Councillors when electing the Mayor/Appointing the Deputy Mayor and Order of Seniority of Councillors as set out in Appendix I to the report to the Democracy Committee on 28 January 2016 be agreed.
3. That the amendments to the Protocol on Maidstone Mayoral Services at Appendix II be agreed.
4. That the Democracy Committee support, produce a case for and recommend to the Policy and Resources Committee that an additional £2000 be added to the current budget for the Mayor Making civic event in order to develop the day into a larger event involving all communities of Maidstone.

Voting: For – 7 Against – 0 Abstentions – 1

34. DURATION OF MEETING

2:30pm to 4:25pm

DEMOCRACY COMMITTEE

17 March 2016

Is the final decision on the recommendations in this report to be made at this meeting?

No

Report of the Head of Mid Kent Legal Partnership - Amendments to the Constitution

Final Decision-Maker	Council 13 April 2016
Lead Head of Service	John Scarborough, Monitoring Officer
Lead Officer and Report Author	Estelle Culligan, Deputy Head of Legal Partnership
Classification	Public
Wards affected	All

This report makes the following recommendations to this Committee:

1. To consider and accept the recommendations on the proposed amendments to the Constitution made by the Review of the Constitution Working Party.
2. To consider and agree the addition of a procedural rule for Public Speaking proposed by the working party.
3. To agree to amend the cycle of meetings of Heritage Culture and Leisure Committee to once a month with effect from the date of the annual meeting of Council.
4. To recommend to Council that it adopts all changes to the Constitution to take effect from the date of the annual meeting of Council.

This report relates to the following corporate priorities:

- Keeping Maidstone Borough an attractive place for all -
 - Securing a successful economy for Maidstone Borough -
- This report relates to both priorities as the Constitution underpins the good governance of the Council.

Timetable

Meeting	Date
Democracy Committee	17 March 2016
Council	13 April 2016

Report of the Head of Mid Kent Legal Partnership - Amendments to the Constitution

1. PURPOSE OF REPORT AND EXECUTIVE SUMMARY

- 1.1 The Council adopted the committee style of governance on 23 May 2015. It also adopted a new Constitution to support the committee system.
 - 1.2 It was envisaged that the Council would review its operation and effectiveness early in 2016, after the Constitution had been in use for approximately 9 months.
 - 1.3 This report sets out the progress of the review and explains the amendments proposed.
-

2. INTRODUCTION AND BACKGROUND

- 2.1 Prior to the adoption of the new Constitution to support the committee system, councillors and officers worked closely with, and took advice from, Judith Barnes of DAC Beachcroft Solicitors. Judith is a specialist in local authority governance.
- 2.2 On balance, the Constitution has worked well and it has been easier for officers and councillors to work with it. However, following practical experience, there have on occasions, been issues about which the Constitution lacks details or is silent altogether. This is inevitable given the major changes there have been to the Council's system of governance.
- 2.3 It was envisaged that there would be a review of the Constitution early in 2016. Paragraph 1.3.14 of the original report dated 22 April 2014 states "It is proposed that the Democracy Committee reviews the operation and effectiveness of the new Constitution early in 2016, with a view to adopting and implementing appropriate changes in April/May 2016.
- 2.4 This committee is the appropriate forum to recommend those changes to Council. Only Council can adopt major changes to the Constitution. The Monitoring Officer has the authority to make ongoing minor amendments from time to time.
- 2.5 At its meeting on 28 January, this committee decided that the review should be limited to procedural changes only. It appointed a working party to consider amendments and to report back to this committee.
- 2.6 Prior to the meeting on 28 January, Democratic Services had sought views from all Councillors, Senior Management Team and Heads of Service and the working party reviewed all those comments.
- 2.7 The amendments proposed by the working party are set out in the appendix.

- 2.8 The working party also agreed that the frequency of meetings of Heritage Culture and Leisure Committee should be amended to once a month with effect from the date of the annual Council meeting.

2.9 Rule on Public Speaking

- 2.10 In addition to the amendments proposed, the working party proposes an additional procedural rule on Public Speaking. There is already provision for public questions at ordinary meetings of Council and at Committees. There are also procedures for public speaking at planning meetings and licensing meetings. However, several councillors had raised the point that there was no clear provision for members of the public to speak at ordinary Council meetings and at Committees other than Planning and Licensing. In part 1 of the current Constitution, under 1.5 "Rights of Members of the Public", it states that members of the public can "Participate in Council meetings through asking questions and speaking if permitted at the invitation and discretion of the Chairman;" However there is no rule to allow public speaking other than as explained above.
- 2.11 The working party agreed that this point is important. They felt it was particularly important in cases where a local group or parish had a close involvement in a subject – for example, in the case of neighbourhood plans.
- 2.12 The working party also agreed that Committees should have the ability to invite particular people or groups to come to speak about particular issues and they wanted the rule to reflect this.
- 2.13 A proposal for a rule on Public Speaking is included in the amendments in the appendix. It is suggested that the Committee considers this wording and seeks to agree an appropriate form of words.
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3. AVAILABLE OPTIONS

- 3.1 The first option is to "do nothing". The Committee could decide not to accept the proposed amendments at this time. The Constitution has worked quite well for the last year. However there have been occasions when issues have arisen about which the Constitution is unclear or silent. If the Committee decides not to accept the amendments, these problems will continue and may be exacerbated.
- 3.2 The second option – which this report recommends – is to consider and accept the proposed amendments and recommend that Council adopts them. The Constitution should be reviewed and amended regularly to reflect the changing demands of the Council and the public.
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4. PREFERRED OPTION AND REASONS FOR RECOMMENDATIONS

- 4.1 It is recommended that the Committee accepts the recommendations and proposes the amendments to Council at its meeting on 13 April. The

amended Constitution can then be rewritten in full in time for it to take effect from the annual Council meeting on 22 May 2016.

5. NEXT STEPS: COMMUNICATION AND IMPLEMENTATION OF THE DECISION

- 5.1 If approved, the amended Constitution will be presented to Council on 13 April with the recommendation that it adopts the revisions to take effect from 22 May 2016.

6. CROSS-CUTTING ISSUES AND IMPLICATIONS

Issue	Implications	Sign-off
Impact on Corporate Priorities	A clear and effective Constitution supports both corporate priorities. Reviewing the Constitution regularly ensures that it most effectively meets the needs of the Council and the public.	Deputy Head of the Legal Partnership
Risk Management	None	Head of Audit Partnership
Financial	None	Head of Finance and Resources
Legal	The legal implications are set out in the body of the report. The Monitoring Officer has also reviewed the report and appendices. His comments are incorporated in both.	Deputy Head of the Legal Partnership
Equality Impact Needs Assessment	None	Policy & Information Manager

7. REPORT APPENDICES

The following documents are to be published with this report and form part of the report:

- Appendix I: Amendments approved or considered by the Review of the Constitution Working Party.

- Inspect the Council's accounts and question any expenditure as well as making your views known to the external auditor, currently Grant Thornton LLP, about whether what has been spent is lawful.

The local Citizens' Advice Bureau can advise on individuals' legal rights. Contact www.maidstonecab.org.uk or visit 2 Bower Terrace, Tonbridge Road, Maidstone, ME16 8RY.

The Council welcomes public participation in its work. For further information on your rights, or if you would like to inspect agendas and reports or attend any Council or Committee meetings please contact the Democratic Services Team at committeeservices@maidstone.gov.uk

Responsibilities of Members of the Public

Members of the public must not be violent, abusive or threatening to Councillors or Officers and must not wilfully or recklessly harm things owned by the Council, Councillors or Officers. The Council has adopted a policy for dealing with persistent and unreasonable complainants, a link to which can be found here:

http://www.maidstone.gov.uk/_data/assets/pdf_file/0020/26192/1301_UnreasonableandUnreasonablyPersistentComplainantsPolicyV1.pdf

1.6. The Leader of the Council

The Council's Procedure Rules provide for the election of a Leader which will normally happen at the Council's Annual Meeting.

As the Council operates a committee style of governance, ~~the Leader is a figurehead for the Council. Leader has no formal powers or duties vested in him/her.~~ The Council's Leader is the Council's political and elected head, the focus for political direction and the chief spokesperson for the Borough as well as an ambassador for the Council (although this is different from the civic and ceremonial duties of the Mayor – see below). The Leader will be the Chairman of the Policy & Resources Committee and his/her role should be read and understood in relation to the role of this Chairman.

Comment [A1]: Requested to make the role clearer and show the link between the role and that of Chair of P&R

The Leader is normally elected each year at Annual Council for a term of one year until next Annual Council, unless the Council removes the Leader or s/he resigns from that office, or as a Councillor.

The Council's Procedure Rules provide for the appointment of a Deputy Leader which will normally happen at the Council's Annual Meeting. The Deputy Leader will exercise the duties of the Leader in his/her absence (but not as Chairman of Policy and Resources Committee unless s/he serves on that Committee and is appointed as Vice-Chairman).

current situation regarding implementation of decisions made by others (and the potential consequences of taking an alternative decision).

2. COMMITTEES OF THE COUNCIL

Committee Structure and Terms of Reference

All Committees may hold inquiries and investigate the available options for future direction in policy development and may appoint advisors and assessors to assist them in this process. They may go on site visits, conduct public surveys, hold public meetings, commission research and do all other things that they reasonably consider necessary to inform their deliberations.

Each of the four main service Committees have responsibility for **strategic performance management** across the range of their functions and shall review whether policies and approaches should be changed and whether desired outcomes are achieved, including on capital projects, within the remit of the Committee.

All committees may consider any subject that, in the opinion of the committee is relevant to the formulation and delivery of its objectives. This is subject to approval of the business of the meeting by the Chairman, under the process set out in part 3.1, 3 "Meetings", section 3.2 "Business" below.

Comment [A2]: It was requested that this be inserted into the terms of reference of all committees

Comment [A3]: Accepted by the Working Group at meeting 15/2/16

2.1 POLICY AND RESOURCES COMMITTEE

Membership: 15 Councillors

Purpose:

- To make recommendations to the Council on budget and policy matters;
- To provide strategic direction to the operation of the Council, determining policies in the areas set out below and any cross-cutting policies that impact on other Committee areas;
- make decisions regarding land and property including acquisition, disposal and appropriation;
- retain a strategic overview of risk management;
- be responsible for all policy matters not otherwise allocated to any other Committee and to determine any disputes or differences between Committees.

FUNCTIONS	DELEGATION OF FUNCTIONS
To be responsible for the annual budget submission to full Council (including staffing budgets).	N/A
To be responsible for significant decisions involving more than one service Committee.	N/A

- To act as Ambassador for the Council and its activities amongst external advisory and interest groups not falling within the responsibility of the other Committees
- To act as an advocate for the Council in pressing for changes in national policy
- Act as Councillor Health & Safety at Work Champion and attend Health and Safety meetings
- To foster close links with the business community and develop partnerships to achieve outcomes identified in the Economic Development and Regeneration Strategy
- To foster close links and develop partnerships with skills and education providers to achieve outcomes identified in the Economic Development Strategy
- To take responsibility for relationships with funders including KCC and the Heritage Lottery fund, service delivery partners including the Chamber of Commerce, Federation of small businesses, Locate in Kent, education and skills providers, voluntary and community groups.

2.2 URGENCY COMMITTEE

Membership: Leaders of the five largest Groups represented on the Council. Quorum 3.

Purpose: To take any urgent Policy and Resources Committee or Council decisions (that may be delegated by the Council, where above the level of delegation to Officers) in between scheduled meetings and where the decision needs to be taken before the next meeting in order to protect the Council's interests.

FUNCTIONS	DELEGATION OF FUNCTIONS
All decision-making where in the opinion of the Chief Executive (having consulted the Chief Finance Officer and the Monitoring Officer) the Council's interests require that Councillors take a decision urgently; including virement decisions and decisions to expend money from contingencies and balances that are not otherwise delegated.	Any decision that may be made by Council or the Policy and Resources Committee in between scheduled ordinary meetings may be further sub-delegated as considered appropriate.

2.3 STRATEGIC PLANNING, SUSTAINABILITY AND TRANSPORTATION COMMITTEE

Membership: 9 Councillors

Purpose: To be responsible for planning, sustainability, district highways and car parking functions and transportation.

FUNCTIONS	DELEGATION OF FUNCTIONS
To take the lead in ensuring that the Council delivers its strategic objectives for planning, sustainability and transportation	N/A
To pass a resolution that Schedule 2 to the Noise and Nuisance Act 1993 should apply in the authority's area	N/A
To submit to Policy and Resources (P&R) Committee all revenue estimates and capital programmes within the remit of the Committee with a view to P&R determining the budget for submission to Council	
To be responsible for all strategic budget related staffing matters within the Committee's remit	
Strategic Planning and Performance Management – to oversee the development, review and implementation of the Council's:	
Spatial Planning Strategy including the Local Plan and other Spatial Planning documents (such as the Blue and Green Infrastructure Plan and Landscape Character Assessment) including Development Plan documents, Development Management policies and Development briefs (subject to approval by Council) Development Plan, including the Maidstone Borough Local Plan and Neighbourhood Plans (subject to approval by Council);	Head of Planning and Development
Spatial planning documents such as supplementary planning documents and planning policy advice notes; Master Plans and development briefs; The Infrastructure Delivery Plan and The Community Infrastructure Levy (subject to approval by Council).	Head of Planning and Development
Development Management, Enforcement, Community Infrastructure Levy (CIL) and Infrastructure Delivery Plan (IDP) Building Control.	Director of Environment and Shared Services TBA Director of Environment and Shared Services Director of Environment and Shared Services Head of Planning and Development

Comment [A4]: Amendments made by the Head of Planning to update this section. Amendments approved by the Working Party.

Car Parking Plans and Strategy	
Air Quality Management Strategy, smoke free premises and control of pollution.	TBA
Integrated Transport Strategy, Park and ride and district highways functioning	Head of Planning and Development TBA

ROLE OF THE CHAIRMAN OF STRATEGIC PLANNING, SUSTAINABILITY AND TRANSPORT

- Working with others in building a vision for the Council and Community
- To represent the Council on all partnerships relevant to the Committee
- To take the lead role in this Committee of fostering close links with key stakeholders including Parish Councils, the Developers Forum, English Heritage and transport interest groups such as Quality Bus Partnership, Transport Users Group, Rail Stakeholders Group
- To take the lead role within this Committee for responsibility for relationships with funders including Kent County Council and The Highways England. Agency
- To chair the Joint Transportation Board with Kent County Council in alternate years and be Vice Chairman in others.

2.4 LOCAL PLAN SUB COMMITTEE

Membership: 5 Councillors

Responsible for Spatial Planning Strategy including the local plan and other Spatial Planning documents including Development Plan documents, Development Management policies and Development briefs (subject to approval by Council and the Strategic Planning, Sustainability and Transportation Committee).

2.5 COMMUNITIES, HOUSING AND ENVIRONMENT

Membership: 9 Councillors

Purpose: To take the lead within the Council for ensuring that the Council delivers its strategic objectives with regard to Communities, Housing and the Environment; to ensure inclusive and productive community engagement, Public Health, licensing, housing, other community services and to be the Council's Crime and Disorder Committee.

- To take the lead within this Committee for all aspects of community engagement
- To work with groups such as the Older Person's Forum and the Voluntary Sector including organisations such as the Citizens Advice Bureau, Voluntary Action Maidstone, Maidstone Mediation and other important community organisations
- To represent the Council on all relevant partnerships including the Kent Waste Partnership, the Kent Community Safety Partnership and the Kent Health Overview & Scrutiny Committee. (Health scrutiny shall be undertaken in accordance with the agreed Kent Protocols for NHS Overview and Scrutiny from time to time.)
- To take the lead on this Committee for ensuring good relationships with funders including Kent County Council and Waste & Resources Action Programme (WRAP), service delivery partners including contractors, voluntary sector and community groups.

2.6 HERITAGE CULTURE AND LEISURE COMMITTEE

Membership: 9 Councillors

Purpose: To promote Maidstone as a decent place to live by providing opportunities for engagement in cultural and leisure pursuits, developing a sense of place and ensuring that everyone, no matter who they are, or where they live, has access to quality open space, sports and leisure facilities

FUNCTIONS	DELEGATION OF FUNCTIONS
To take the lead within the Council for ensuring that the Council delivers its strategic objectives with respect to Maidstone as a decent place to live by providing opportunities for engagement in cultural and leisure pursuits, developing a sense of place and ensuring that everyone, no matter who they are, or where they live, has access to quality open space, sports and leisure facilities	N/A
To take the lead in ensuring that Maidstone's Heritage and Culture together with its leisure facilities play a key role in regeneration and in improving and sustaining the Borough's economic development and health and wellbeing	N/A
To submit to Policy and Resources Committee all revenue estimates and capital programmes	N/A

<p>within the remit of the Committee with a view to P&R Committee determining the budget for submission to Council</p> <p>To be responsible for all strategic budget related staffing matters within the Committee's remit</p> <p>Strategic Planning and Performance Management — to oversee the development, review and implementation of the Council's:</p> <p>Sports and Leisure Strategy</p> <p>Parks and Open Spaces strategy including <u>play areas and allotments</u></p> <p><u>Festivals and Events Strategy including the Hazlitt Theatre and Arts Centre contract. Theatres, events and festivals</u></p> <p><u>Destination Management Plan Strategy; Maidstone Culture and Leisure Business Plan and Visitor Economy Strategy including the Hazlitt Arts Centre, Maidstone Museum, Tourism, the Kent Conference Bureau and Maidstone Market Maidstone Market.</u></p>	<p>N/A</p> <p>Head of Commercial and Economic Development</p>
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Comment [A5]: Amendments made by the Head of Department to update this section. Amendments approved by the Working Party.

ROLE OF THE CHAIRMAN OF HERITAGE, CULTURE AND LEISURE COMMITTEE

- To take the lead on this Committee on working with others in building a vision for the Council and community
- To represent the Council on all relevant partnerships to include Town Team, Town Centre Management One Maidstone (TCM) in its role producing events and Maidstone Area Arts Partnership (MAAP)
- To take the lead within this Committee for relationships with funders, service delivery partners including voluntary and community groups and Trusts including Maidstone Leisure Trust, Cobtree Manor Estate Trust and the Museum Trusts.

Comment [A6]: See comment above.

2.7 PLANNING COMMITTEE

Membership: 13 Councillors

- (b)decide the size and terms of reference for those Committees;
- (c)decide the allocation of seats to political groups in accordance with the political balance rules;
- (d)receive nominations from the Group Leaders of Councillors to serve on each Committee along with substitutes; and
- (e)appoint to those Committees and substitutes.

2. **ORDINARY MEETINGS**

Ordinary meetings of the Council will take place in accordance with an agreed calendar of meetings. Ordinary meetings will:

- (a) elect a person to preside if the Mayor or Deputy Mayor is not present;
- (b) receive any declarations of interest from Councillors and officers and deal with any applications for dispensations;
- (c) receive any disclosures of lobbying by Councillors;
- (d) consider whether any items should be taken in private because of the likely disclosure of confidential or exempt information;
- (e) approve and sign the minutes of the last meeting;
- (f) receive any announcements from the Mayor;
- (g) receive any petitions or deputations;
- (h) receive questions from, and provide answers to, the public in relation to matters which in the opinion of the person presiding at the meeting are relevant to the business of the Council;

(i) allow any member of the public to speak in accordance with the rule on Public Speaking;

Comment [A9]: Added to allow for public speaking and to link to the rule on public speaking below.

~~(j)~~(j) the following will receive and respond to questions from Councillors in chronological order of receipt:

- Chairmen of Committees; and
- Other spokespersons nominated by the relevant Chairman.

~~(j)~~(k) receive the Leader's Report on Current Issues and the Group Leaders' responses;

~~(k)~~(l) deal with any business from the last Council meeting;

(f)(m) receive reports from the Council's Committees where there are recommendations for the Council to take a decision;

(m)(n) receive reports about the business of joint arrangements and external organisations which include matters for decision;

(n)(o) consider motions in the order in which notice has been received;

(o)(p) consider any other business specified in the summons to the meeting, including consideration of proposals from officers for debate; and

(p)(q) consider matters where confidential or exempt information may be revealed.

3. MEETINGS

3.1 Calling and Cancelling Meetings

(a) **Council Meetings** - Those listed below may request the proper officer to call Council meetings in addition to ordinary meetings:

(i) the Council by resolution;

(ii) the Mayor;

(iii) the Monitoring Officer; and

(iv) any five Councillors. If they have signed a requisition presented to the proper officer an extraordinary meeting will be held within 21 days of receipt of the requisition.

(b) **Committee/Sub-Committee Meetings** - The Chairman of a Committee or Sub-Committee may call a special meeting of the Committee or Sub-Committee. A special meeting may also be called on the requisition of at least three Members of a Committee or at least two Members of a Sub-Committee, delivered in writing to the proper officer.

(c) **Cancellation of Meetings** - In exceptional circumstances the proper officer may cancel or alter the time or location of any meeting.

3.2 Business

~~Each committee sets its own agenda, through its Chairman and Vice-Chairman.~~
No business other than that specified in the summons to the meeting may be considered at a meeting of the full Council. However such issues may be considered by Committees and Sub-Committees if urgent in accordance with the Access to Information Rules.

It is not a requirement that the minutes of the previous meeting are approved at an extraordinary meeting.

Comment [A10]: It was requested that this section is strengthened by these additions.

At an Extraordinary meeting of the Council there may be a presentation of petitions and/or a question and answer session but all petitions, deputations or questions must relate to a matter to be discussed at that meeting.

Each committee sets its own agenda, through its Chairman and Vice-Chairman. Any Councillor may put an item on a **service** committee agenda for consideration, via the **Service** Committee Chairman and Democratic Services Team, subject to that matter being relevant to the Committee's terms of reference. ~~The Councillor must attend the meeting and speak on the item put forward. The Chairman of a committee, after consulting the Vice Chairman, shall place the requested item on the next available committee agenda unless in the view of the Chairman, having consulted the legal team Head of Legal Partnership and Head of Finance and Resources and Democratic Services as necessary, the matter is defamatory, offensive or frivolous. The item will be the subject of a written report by the relevant Head of Service.~~ The Councillor must attend the meeting and speak on the item put forward.

Comment [A11]: It was requested that these provisions should relate to all Committees not just Service Committees

Comment [A12]: Amendments and additions all approved by the Working Party

Comment [A13]: Sentence added to reflect and clarify current procedure

4. **APPOINTMENT OF SUBSTITUTE MEMBERS OF COMMITTEES AND SUB-COMMITTEES**

4.1 **Allocation**

As well as allocating seats on Committees, the Council will allocate seats for substitute Members in accordance with 4.2 below. As well as allocating seats on Sub-Committees, Committees will allocate seats in the same manner for Substitute Members.

4.2 **Number**

For each Committee, the Council will appoint up to six substitutes for each political group. For each Sub-Committee, Committees will appoint five substitutes for each political group.

No Councillor will be able to serve on the Planning and Licensing Committees without having agreed to undertake a minimum period of training on the policies, procedures, legislation and guidance relevant to the Committee as specified by the Committee. This training should be completed to an agreed level according to an agreed programme within an agreed time period set by the Committee and must be refreshed annually. If the specified training has not been completed by the due date, the Councillor will cease to be a Member/Substitute Member of the Committee until the training has been completed.

Other than the induction training delivered to all new Members and Substitute Members of the Audit, Governance and Standards Committee, the Committee will identify its training requirements through an annual assessment of skills and knowledge and Members will undertake training as required.

4.3 **Powers and duties**

Substitute Members will have all the powers and duties of any ordinary Member of the Committee but will not be able to exercise any special powers or duties exercisable by the person they are substituting.

4.4 Substitution

Substitute Members may attend meetings in that capacity only:

- (a) if the substitution is notified when the first item is called on the agenda;
- (b) if the full Member arrives after the substitution has been made, s/he will forthwith resume his/her membership of the Committee or Sub-Committee and the substitute Member will forthwith cease to be a Member of the Committee and have the rights of a visiting Member for the remainder of the meeting;
- (c) if the full Member leaves before the conclusion of the meeting a substitution can be made if it has been notified at the first item called on the Committee agenda.

5. VISITING MEMBERS

Any Councillor may attend any meeting of a Committee or Sub-Committee of which s/he is not a Member to speak on particular items provided s/he states his/her intention when the first item is called on each agenda, except for: the Employment Committee (and any of its panels or sub-committees); Licensing Committee/Sub-Committee hearings; the Hearings Sub-Committee of the Audit, Governance and Standards Committee (when it is considering allegations of misconduct); or any other panel hearing or appeal. Visiting Members speak after the officer introduction on an item, but before the general debate. They cannot therefore reserve their right to speak. Having spoken, the Councillor will not participate further unless the Chairman agrees, or it is on a motion that the Councillor moved at Council.

Comment [A14]: It was stated that we are not operating this rule correctly. We should make clear that Visiting Members must state at the beginning of a meeting which items they wish to speak on. They cannot reserve their right to speak. They must speak before the debate.

6. TIME AND PLACE OF MEETINGS

The time and place of meetings will be determined by the proper officer and notified in the summons.

Comment [A15]: This sentence was deleted by the Working Party as they agreed it was not necessary.

7. NOTICE OF AND SUMMONS TO MEETINGS

The proper officer will give notice to the public of the time and place of any meeting in accordance with the Access to Information Rules. At least five clear working days before a meeting (or if a meeting of a Committee or Sub-Committee is called at shorter notice, as soon as the meeting is called), the proper officer will publish on the Council's website and send a summons signed by him/her electronically to every Member of the Council (or on request by post or by leaving it at their usual place of residence/other address). The summons will give the date, time and place of each meeting and specify the business to be transacted, and will be accompanied by such reports as are available. Where not all of the reports are available with the summons they will be posted on the

Comment [A16]: Amendment and revision approved by the Working Party

Council's website as soon as they become available and e-mailed or posted to Councillors.

8. CHAIRING THE MEETING

- (a) The Mayor or in his/her absence the Deputy Mayor will preside at meetings of the Council;
- (b) if both the Mayor and the Deputy Mayor are absent, the Councillors present at the meeting will choose another Councillor to preside.
- (c) any power or duty of the Mayor to conduct a meeting including exercising a second or casting vote, may be exercised by the Councillor presiding at the meeting;
- (d) if the Mayor or Deputy Mayor arrive after the start of the meeting the Councillor then presiding will vacate the chair and the Mayor or Deputy Mayor will take the chair.
- (e) The ruling of the Mayor as to the application of these rules shall be final unless challenged by a Councillor who gains the support of two thirds of those Councillors present and voting.

9. QUORUM

The quorum of a meeting will be one quarter of the whole number of Councillors provided that the quorum of a Committee is not less than four Councillors, other than the Urgency Committee which is not less than three Councillors, and the quorum of a Sub-Committee is not less than two Councillors (although some Panels and Sub-Committees may have a quorum of three). The quorum of the Cobtree Manor Estate Committee and the Queens Own Royal West Kent Regiment Committee shall be three Councillors.

10. DURATION OF MEETING

- (a) Each unfinished meeting will adjourn at 10.30 pm unless a majority of Councillors present vote to extend the meeting to 11.00 pm at which time the meeting will stand adjourned;
- (b) The time and date of the continuation of the adjourned meeting will be decided by a majority of those Councillors present, or if no decision is reached, by the proper officer in consultation with the Mayor and group leaders/political group spokesmen, and it should normally take place within 10 working days of the meeting.

LOBBYING

For guidance on Lobbying, Councillors are referred to (5) "Lobbying of and by Councillors" in section 4.4 "Code of Conduct for Councillors"

Comment [A17]: A reference was requested as to where councillors could find more information on Lobbying. It appears in the Local Code of Conduct on Planning Matters.

Comment [A18]: Additional paragraph approved by the Working Party

and Officers Dealing with Planning Matters.” This section sets out the rules on lobbying as they apply to Councillors who sit on Planning Committee. However, the rules also apply to other committees.

11. PRESENTATION OF PETITIONS TO THE COUNCIL, COMMITTEES AND SUB-COMMITTEES

- (a) Subject to sub-paragraph (b) below all petitions received by the Council will be reported to the Council or to the appropriate Committee or Sub-Committee.
- (b) If so required by a signatory to a petition, it may be presented in person at meetings of the Council or a Committee or Sub-Committee, subject to compliance with the following procedure:-
- (i) The wording of a petition to be presented to the Council or to a Committee or Sub-Committee must be given in writing to the proper officer at least two weeks before the day of the meeting. The Mayor or the Chairman may at his/her discretion waive this requirement. Ward Members will be notified of the wording of petitions when received;
 - (ii) Only petitions containing signatures of 100 persons living in the Borough will be eligible for submission to the Council or to a Committee or Sub-Committee but the Mayor or the Chairman may at his/her discretion waive this requirement;
 - (iii) If a petitioner has submitted a petition of at least 100 signatures (or less if agreed by the relevant Chairman) requesting a senior officer of the Council to attend, give evidence and provide information on activities for which they are responsible to that Committee, then that senior officer will attend (a senior officer is the Chief Executive, Director, or Head of Service).
 - (iv) Petitions must be presented to the proper officer at least one clear working day before the day of the meeting (i.e. two days) of the Council, Committee or Sub-Committee;
 - (v) Normally no more than three petitions may be presented per meeting, but the Mayor or the Chairman may relax this restriction;
 - (vi) Only one person may speak to a petition for a maximum of five minutes (or three minutes in the case of a petition to the Planning Committee). They should have signed the petition and be a supporter of the body submitting the petition. This may include someone acting for the petitioner in a professional capacity;
 - (vii) (a) At a Council meeting, at the conclusion of the speech of the presenter, at the discretion of the Mayor and only when a factual briefing note has been prepared by the Officers on the issues set out in the petition, a debate will take place on the petition for up to a period of twenty minutes (or if the petition has 1,500 signatures,

- (c) Petitions which are not to be presented in person at meetings of the Council, appropriate Committee, or Sub-Committee will be reported to that body.
- (d) Provision will be made for a facility to submit petitions electronically.

12. QUESTIONS BY MEMBERS OF THE PUBLIC

12.1 General

At ordinary meetings of the Council members of the public may ask questions of the Chairman of any Committee provided written notice has been given in advance as set out below.

This question and answer session will be limited to one hour. ~~The Political Group Leaders will also have an opportunity to respond to the question. After the Chairman of any Committee has spoken, the Mayor will ask if any Group Leader/Representative present would also like to respond.~~

Comment [A19]: Replacement wording approved by the Working Party.

12.2 Order of questions

Questions will be asked of the relevant Chairman in the order that notice of them was received, except that the Mayor may group together similar questions.

12.3 Notice of questions

A question may only be asked if notice has been given by delivering it in writing (including by electronic mail) to the proper officer no later than close of the office one clear working day (ignoring the date of the meeting i.e. two days) before the day of the meeting. Each question must give the name and address of the questioner and must name the Councillor to whom it is to be put.

12.4 Number of questions

At any one meeting no person may submit more than one question.

12.5 Scope of questions

The proper officer may reject a question if in his/her opinion:

- (a) it is not about a matter for which the local authority has a responsibility or which affects the Borough;
- (b) it is defamatory, frivolous or offensive;
- (c) it requires the disclosure of confidential or exempt information (as described in the Access to Information Rules);

- (e) The Councillor who raised the original question may ask one supplementary question on the subject of the original question.
- (f) The form and content of reply to an original or a supplementary question will be at the discretion of the Councillor giving the reply, unless in respect of an original question a written request has been received specifying a specific form of reply or replies. S/he may decline to give a full or any reply if in his/her opinion to do so would involve an unreasonable amount of labour or cost.
- (g) The question and answer session will be limited to half an hour.

PUBLIC SPEAKING AT COUNCIL AND COMMITTEES

where the meeting is open to the public, a member of the public or a representative of an organisation may speak at the invitation of the Leader/Committee Chairman in respect of an item of the agenda. However notice of a request to speak must be given to Democratic Services by no later than 5pm one clear working day before the relevant meeting. Public speaking is subject to the following time limits:

the total time for speaking on an item on the agenda is 12 minutes; within that 12 minute period, each speaker has a maximum of 3 minutes;

in addition to the 12 minutes, a Parish or Town Council representative may be allocated a maximum of 3 minutes each; where there are several speakers, they will be asked to appoint a spokesperson to represent all views;

when these times have expired, speakers will not be allowed to speak further unless asked by the Leader/Committee Chairman to clarify a point of fact.

Comment [A20]: Many councillors wished to see a provision on public speaking.

Comment [A21]: Proposed wording discussed with Monitoring Officer and Head of Finance and Resources.

14. MOTIONS ON NOTICE

- 14.1 Except for motions which can be moved without notice under Rule 15, written notice of every motion must be delivered to the proper officer not later than six clear working days before the meeting of the Council at which it is to be moved. Motions will be set out in the summons for the Council in the order received, with the names of the signatories unless the Councillor giving notice states, in writing, that they propose to move it at a later meeting or withdraw it.
- 14.2 Notices of motions will be entered in a book open to public inspection.
- 14.3 If a motion set out in the summons is not moved by a Councillor who gave notice or by another Councillor it will, unless postponed by the Council, be withdrawn.

Agenda Item 9

DEMOCRACY COMMITTEE

17 March 2016

Is the final decision on the recommendations in this report to be made at this meeting?

Yes

Report of the Head of Finance and Resources – Outside Body Nominations for Approval

Final Decision-Maker	Democracy Committee
Lead Head of Service	Paul Riley, Head of Finance and Resources
Lead Officer and Report Author	Tessa Mallett, Democratic Services Officer
Classification	Public
Wards affected	

This report makes the following recommendations to this Committee:

1. That the Committee agree the nominations to the outside bodies listed in 2.2 of this report

This report relates to the following corporate priorities:

- Keeping Maidstone Borough an attractive place for all
- Securing a successful economy for Maidstone Borough

Timetable

Meeting	Date
Democracy Committee	17 March 2016

Report of the Head of Finance and Resources – Outside Body Nominations for Approval

1. PURPOSE OF REPORT AND EXECUTIVE SUMMARY

1.1 This report provides details of up and coming vacancies to the outside bodies Maidstone Borough Council (MBC) supports and the nominations put forward to fill these vacancies.

2. INTRODUCTION AND BACKGROUND

2.1 MBC supports 40 outside bodies. The MBC Constitution states the Democracy Committee has responsibility for appointing Council nominees to outside bodies as appropriate.

2.2 The table below provides details of the vacancies, the dates they become available and the name of the nominee.

Outside Body	Number of vacancies	Current post holder	Current post holders end of term date	Name of nominee for Committee approval
Cutbush and Corral Charity	One	Cllr Naghi	31 March 2016	Cllr Naghi
Maidstone Area Arts Partnership	One	Cllr Pickett	8 April 2016	Cllr Pickett
Maidstone Street Pastors	One	Cllr Joy	14 May 2016	Cllr Joy
Howard de Walden Centre	Two	Cllr Cox Cllr Chittenden	24 May 2016	None received

2.3 Where no nominations have been received for an Outside Body, the vacancies will be re-advertised after the elections on 5 May 2016. If there are still no nominations after this, a report will be brought to the Committee outlining the possible alternative options.

2.4 The Committee is asked to approve the nominations. The completed nomination forms are attached as **Appendix A**.

3. AVAILABLE OPTIONS

3.1 The Committee could decide to defer their decision to approve the nominations at 2.2 of this report until the new Municipal year. This would mean delaying filling vacancies for the two outside bodies due in March and April 2016. It would also allow the review of outside bodies to be completed before the vacancies are filled.

3.2 The Committee could decide to agree the recommendations listed in 2.2 of this report and allow the links and work of Councillors on the outside bodies to continue.

4. PREFERRED OPTION AND REASONS FOR RECOMMENDATIONS

4.1 The preferred option is for the Committee to agree the nominations listed in 2.2 of this report as none of the outside bodies listed are ones that could be considered for severing ties as part of the outside body review process. This will allow for continuity of support for these outside bodies.

5. NEXT STEPS: COMMUNICATION AND IMPLEMENTATION OF THE DECISION

5.1 Should the Committee decide to approve the nominations at 2.2 of this report each successful nominee will be notified.

5.2 The outside bodies will be notified of the Committees decision.

6. CROSS-CUTTING ISSUES AND IMPLICATIONS

Issue	Implications	Sign-off
Impact on Corporate Priorities		[Head of Service or Manager]
Risk Management		[Head of Service or Manager]
Financial		[Section 151 Officer & Finance Team]
Staffing		[Head of Service]
Legal	A Councillor who is appointed to an Outside Body acts as a representative of Maidstone Borough Council however depending on the nature of the arrangement it is likely that their main responsibility will be to the organisation to which they have been appointed.	Team Leader Corporate Governance
Equality Impact Needs Assessment	No detrimental impact on the protected characteristics of individuals identified.	Insight and Information Officer

Environmental/Sustainable Development		[Head of Service or Manager]
Community Safety		[Head of Service or Manager]
Human Rights Act		[Head of Service or Manager]
Procurement		[Head of Service & Section 151 Officer]
Asset Management		[Head of Service & Manager]

7. REPORT APPENDICES

The following documents are to be published with this report and form part of the report:

- Appendix A: Outside body Nomination forms from:
 - Councillor David Naghi
 - Councillor David Pickett
 - Councillor Mrs Denise Joy

NOMINATION FORM TO OUTSIDE BODY

Date

NAME:	David Naghi
ADDRESS:	19 Mote Ave Maidstone Kent ME15 7SU
TELEPHONE NO:	07970622829
NAME OF ORGANISATION APPLYING FOR:	Cutbush & Corrall Charity
REASON FOR APPLYING:	I would like to stay on as a trustee.
WHAT BENEFITS COULD YOU BRING TO THE ORGANISATION?:	Myself.

Please attach further sheet if required

NOMINATION FORM TO OUTSIDE BODY

Date10 / 02 /2016.....

NAME:	DAVID PICKETT
ADDRESS:	140 BOWER STREET. MAIDSTONE. KENT ME16 8BE
TELEPHONE NO:	01622 681889 M 07763 073600
NAME OF ORGANISATION APPLYING FOR:	MAIDSTONE AREA ARTS PARTNERSHIP
REASON FOR APPLYING:	<p>To continue the work that I have undertaken with the group for the last 10 years. To promote the arts, culture and heritage in the Borough.</p> <p>The group is a force for helping to unite the various art, dance and music groups in the town and local area and it works closely with Town Centre Management, the HCL Committee and the Destination Management Plan.</p> <p>It supports the Councils aims of the well-being and health of the residents in the Borough. The group have a proven track record of initialising projects that promote the various groups that make up the partnership and ensures that Maidstone has a varied and multicultural offering.</p> <p>I wish to continue to offer my help and assistance to this body and thus helping to ensure that Maidstone continues to have a varied and quality cultural offering.</p>
WHAT BENEFITS COULD	I have been a member of MAAP for a number of

YOU BRING TO THE ORGANISATION?:

years and have contacts with many of the groups that make up the partnership.
I have been a member, Chairman and now President of Maidstone Choral Union – a major choir.
I serve on the Committee for the Maidstone Wind Symphony.

At present I serve on the HCL Committee and serve on the board of the DMP for Maidstone.

Past member of the River Festival Committee.

Promoted and staged the re-enactment of the Battle of Maidstone in the town centre in 2008

My natural interest in History and Heritage and my flair for organising events.

Management and organising skills

Flair for promotional activity and the drive to put Maidstone on the Leisure, cultural and Heritage map.

To help seek to obtain a "Multi-purpose performance Venue" in the Borough for the benefit of performers, residents and visitors to Maidstone.

Please attach further sheet if required

NOMINATION FORM TO OUTSIDE BODY

Date29 /02 /2016.....

NAME:	DENISE JOY
ADDRESS:	32 LOWER RD MAIDSTONE KENT ME157RG
TELEPHONE NO:	01622 674063
NAME OF ORGANISATION APPLYING FOR:	MAIDSTONE STREET PASTORS
REASON FOR APPLYING:	<p>STREET PASTORS MANAGEMENT COMMITTEE MEMBERSAND VOULENTEERS ARE ALL AFFILIATED TO THEIR LOCAL CHURCH.</p> <p>AS DEPUTY CHURCH WARDEN OF ALL SAINTS WITH ST PHILIP'S AND ST STEPHENS CHURCH TOVIL, THIS ALLOWS ME TO UNDERSTAND THE CHRISTIAN VALUES SHARED BY THE ORGANISATION.</p> <p>I BELIEVE THE BENEFITS OF STREET PASTORS IN MAIDSTONE WORKING WITH THE URBAN BLUE BUS AND THE POLICE IS IMPORTANT FOR OUR NIGHT TIME EOCNOMY TO PROGRESS.</p>
WHAT BENEFITS COULD YOU BRING TO THE ORGANISATION?:	<p>PARTNERSHIP WORKING WITH POLICE, URBAN BLUE BUS AND TOWN CENTRE MANAGEMENT / ONE MAIDSTONE.</p> <p>AS A WARD MEMBER.</p> <p>VICE CHAIRMAN OF LICENSING COMMITTEE</p> <p>LINKS WITH LOCAL CHURCHES.</p>

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Please attach further sheet if required