

## BUDGET STRATEGY 2015/16 ONWARDS

## SUMMARY ESTIMATE 2015/16 BY PRIORITY

Priorities	2014/2015 Estimate		2015/2016
	Original £	Revised £	Estimate Original £
Respecting Character	919,990	884,720	818,170
Encouraging Health & Well-Being	4,089,460	5,115,300	3,846,710
Clean & Safe	5,077,070	5,099,520	5,147,810
Leisure & Cultural Attractions	4,131,620	4,474,590	4,445,060
Enhancing the Town Centre	19,190	19,550	15,080
Employment Opportunities & Skills	429,700	578,700	355,990
Planning for Sufficient Homes	2,413,350	3,544,080	2,563,960
Improvements to Transport Infrastructure	662,060	625,660	670,310
Trading Accounts	-2,036,045	-1,882,450	-2,150,555
Central & Democratic Costs	3,510,355	2,725,220	3,567,025
<b>Total Service Spending</b>	<b>19,216,750</b>	<b>21,184,890</b>	<b>19,279,560</b>
<b>General Underspend</b>	<b>-140,000</b>	<b>-97,440</b>	<b>-250,000</b>
<b>NET SERVICE SPENDING</b>	<b>19,076,750</b>	<b>21,087,450</b>	<b>19,029,560</b>
<b>Contribution to (from) Balances</b>			
- Planned - General			-50,000
- Carry Forward		-1,990,700	
- Invest to Save	40,000	20,000	20,000
<b>TOTAL CONTRIBUTION TO (FROM) BALANCES</b>	<b>40,000</b>	<b>-1,970,700</b>	<b>-30,000</b>
<b>BUDGET REQUIREMENT</b>	<b>19,116,750</b>	<b>19,116,750</b>	<b>18,999,560</b>



**APPENDIX E****Priority Summary - Detail by cost centre**

	<b>Original Est 14/15</b>	<b>Revised Est 14/15</b>	<b>Original Est 15/16</b>
	£	£	£
<b>Respecting Character</b>			
Community Development	220,790	170,120	172,410
Social Inclusion	121,330	103,310	98,610
Civic Occasions	150,730	167,950	129,000
Parish Services	210,890	205,910	205,640
Conservation	110,600	129,960	103,410
Medway Conservancy	107,610	107,530	109,230
Net Cost of Sections	-1,960	-60	-130
<b>Character Total</b>	<b>919,990</b>	<b>884,720</b>	<b>818,170</b>

## APPENDIX E

### Priority Summary - Detail by cost centre

	Original Est 14/15	Revised Est 14/15	Original Est 15/16
	£	£	£
<b>Encouraging Health &amp; Well-Being</b>			
Drainage	94,440	96,300	98,010
Health Promotion	7,410	38,730	5,870
Health Improvement Programme	5,470	9,570	1,260
Environmental Enforcement	258,590	252,930	277,990
Pest Control	23,410	17,250	18,780
Public Conveniences	125,910	116,870	110,660
Troubled Families	0	156,010	16,710
Public Health - Sexual Health	4,580	17,470	10,290
Public Health - NHS Health Check Programme	6,040	10,850	4,990
Public Health - Obesity	6,040	18,040	7,070
Public Health - Physical Activity	6,040	51,980	6,530
Public Health - Substance Misuse	3,110	3,960	4,290
Public Health - Smoking & Tobacco	3,110	9,890	3,980
Public Health - Misc Services	17,900	15,330	23,160
Cultural Development Sports	115,060	125,200	87,700
Leisure Centre	37,180	198,190	187,150
Cobtree Golf Course	-35,150	-34,150	-29,780
Housing Advice	204,280	211,230	184,570
Cemetery	198,760	199,600	194,750
National Assistance Act	850	830	840
Maintenance of Closed Churchyards	34,750	38,220	33,860
Pollution Control - General	166,590	219,120	188,850
Contaminated Land	16,950	18,380	17,840
Food Hygiene	311,840	258,190	239,040
Sampling	12,660	9,680	10,700
Occupational Health & Safety	185,960	157,400	149,680
Infectious Disease Control	17,560	15,740	24,600
Noise Control	118,770	119,670	124,200
Licensing - Hackney & Private Hire	-15,930	-21,260	-18,110
Housing Register & Allocations	161,160	178,820	143,620
Private Sector Renewal	1,226,900	1,674,980	646,150
HMO Licensing	25,520	26,360	30,900
Homeless Temporary Accommodation	132,530	134,930	294,930
Homelessness Prevention	60,400	150,790	60,400
Homelessness - Admin	334,730	364,720	320,640
Aylesbury House	0	6,510	7,640
Magnolia House	0	19,950	6,620
Rent Allowances	-352,700	-344,090	-344,090
Non HRA Rent Rebates	950	3,320	3,320
Discretionary Housing payments	770	2,300	2,300
Housing Benefits Administration	553,880	563,440	691,070
Net Cost of Sections	13,140	2,050	-2,270
<b>Health &amp; Well-Being Total</b>	<b>4,089,460</b>	<b>5,115,300</b>	<b>3,846,710</b>

**APPENDIX E****Priority Summary - Detail by cost centre**

	<b>Original Est 14/15</b>	<b>Revised Est 14/15</b>	<b>Original Est 15/16</b>
	<b>£</b>	<b>£</b>	<b>£</b>
<b>Clean &amp; Safe</b>			
Building Safer Communities (BSC)	440	0	0
C C T V	355,680	380,750	356,850
Community Safety	243,750	252,100	269,860
Licences	47,790	44,390	52,110
Licensing Statutory	60,300	59,510	52,420
Licensing Non Chargeable	21,740	20,930	24,240
Dog Control	146,730	141,160	127,110
Licensing of Caravan Sites - 1960 Act	22,600	21,570	23,860
Street Cleansing	1,634,890	1,653,270	1,651,650
Household Waste Collection	1,298,060	1,316,660	1,366,390
Recycling Collection	1,247,070	1,207,390	1,226,580
Net Cost of Sections	-1,980	1,790	-3,260
<b>Clean &amp; Safe Total</b>	<b>5,077,070</b>	<b>5,099,520</b>	<b>5,147,810</b>

## APPENDIX E

### Priority Summary - Detail by cost centre

	Original Est 14/15	Revised Est 14/15	Original Est 15/16
	£	£	£
<b>Leisure &amp; Cultural Attractions</b>			
Cultural Development Arts	35,110	38,420	43,950
Museum	972,050	1,085,040	1,028,900
Carriage Museum	57,870	57,410	58,120
Hazlitt Arts Centre	378,130	386,030	395,120
Hazlitt Arts Bar & Catering	0	0	0
Whatman's Arena	25,700	25,440	26,290
Heritage Millennium Amphitheatre	2,850	2,830	2,820
Hazlitt Youth & Education	0	0	0
Festivals and Events	0	31,640	36,150
Lettable Halls	18,450	23,420	22,980
Community Halls	181,480	216,810	226,480
Playground Improvements	281,320	360,860	434,080
Parks Pavilions	43,560	52,780	52,650
Cobtree Manor Park	600	0	160
Kent Life	0	0	0
Allotments	17,550	17,470	17,550
Tourism	116,930	144,470	106,610
Leisure Services Other Activities	44,700	36,680	36,650
Parks & Open Spaces	1,076,040	1,062,000	1,057,950
River Park	489,630	510,490	492,840
Mote Park	389,940	419,340	374,250
Net Cost of Sections	-290	3,460	31,510
<b>Leisure &amp; Culture Total</b>	<b>4,131,620</b>	<b>4,474,590</b>	<b>4,445,060</b>

## APPENDIX E

<b>Priority Summary - Detail by cost centre</b>	<b>Original Est 14/15</b>	<b>Revised Est 14/15</b>	<b>Original Est 15/16</b>
	£	£	£
<b>Enhancing the Town Centre</b>			
Town Centre Management Sponsorship	19,190	19,550	15,080
<b>Town Centre Total</b>	<b>19,190</b>	<b>19,550</b>	<b>15,080</b>

**APPENDIX E****Priority Summary - Detail by cost centre**

	<b>Original Est 14/15</b>	<b>Revised Est 14/15</b>	<b>Original Est 15/16</b>
	£	£	£
<b>Employment Opportunities &amp; Skills</b>			
Economic Research	45,490	45,970	43,850
Business Support & Enterprise	152,840	171,580	108,250
Economic Dev. Training & Employment	40,780	69,230	56,310
Economic Dev Government Initiatives	53,670	53,820	55,440
Economic Dev - Promotion & Marketing	137,020	238,190	90,740
Net Cost of Sections	-100	-90	1,400
<b>Employment &amp; Skills Total</b>	<b>429,700</b>	<b>578,700</b>	<b>355,990</b>

## APPENDIX E

### Priority Summary - Detail by cost centre

	Original Est 14/15	Revised Est 14/15	Original Est 15/16
	£	£	£
<b>Planning for Sufficient Homes</b>			
Development Control Advice	109,360	65,890	86,920
Development Control Enforcement	399,840	556,170	405,080
Housing Advances	1,960	1,580	1,160
Building Regulations Chargeable	0	-5,420	-10,590
Building Regulations Non Chargeable	55,460	54,580	55,280
Building Control	90,270	81,340	82,390
Street naming & Numbering	-1,890	8,850	12,550
Building Consultancy	0	0	0
Development Control Applications	334,600	316,850	278,940
Development Control Appeals	111,940	239,450	120,280
Planning Policy	876,970	843,190	720,200
Strategic Housing Role	376,430	1,301,920	751,010
Marden Caravan Site (Stilebridge Lane)	39,990	43,180	32,910
Ulcombe Caravan Site (Water Lane)	18,900	30,110	19,960
Net Cost of Sections	-480	6,390	7,870
<b>Homes Total</b>	<b>2,413,350</b>	<b>3,544,080</b>	<b>2,563,960</b>

**APPENDIX E****Priority Summary - Detail by cost centre**

	<b>Original Est 14/15</b>	<b>Revised Est 14/15</b>	<b>Original Est 15/16</b>
	<b>£</b>	<b>£</b>	<b>£</b>
<b>Improvements to Transport Infrastructure</b>			
Environment Improvements	21,130	17,470	18,930
Residents Parking	-62,440	-77,960	-71,180
Non Paying Car Parks	66,840	61,120	61,450
Park & Ride	523,110	509,980	554,790
Socially Desirable Buses	67,090	66,760	65,010
Other Transport Services	26,830	28,150	20,820
Name Plates & Notices	19,590	20,290	20,270
Net Cost of Sections	-90	-150	220
<b>Infrastructure Total</b>	<b>662,060</b>	<b>625,660</b>	<b>670,310</b>

## APPENDIX E

### Priority Summary - Detail by cost centre

	Original Est 14/15	Revised Est 14/15	Original Est 15/16
	£	£	£
<b>Trading Accounts</b>			
Industrial Starter Units	-5,620	-4,170	-2,980
Parkwood Equilibrium Units	-21,225	-28,590	-29,705
Pay & Display Car Parks	-1,077,980	-1,078,200	-1,069,440
Off Street Parking - Enforcement	-14,690	-23,820	-19,250
Conference Bureau	45,960	72,980	61,060
Museum Shop	-8,720	27,180	17,870
Crematorium	-371,290	-312,170	-361,230
Trade Waste Services	0	-1,130	-660
Market	39,680	30,170	17,420
Palace Gatehouse	80	-810	-1,090
Archbishops Palace	-64,960	-67,760	-66,700
Parkwood Industrial Estate	-320,630	-326,480	-316,330
Sundry Corporate Properties	-44,200	-38,470	-66,610
Parks Dwellings	16,440	8,970	5,450
Chillington House	0	3,060	-38,590
On Street Parking	-84,140	-111,660	-124,140
Land Charges	-124,750	-32,040	-156,070
Net Cost of Sections	0	490	440
<b>Trading Total</b>	<b>-2,036,045</b>	<b>-1,882,450</b>	<b>-2,150,555</b>

## APPENDIX E

### Priority Summary - Detail by cost centre

	Original Est 14/15	Revised Est 14/15	Original Est 15/16
	£	£	£
<b>Central &amp; Democratic Costs</b>			
Members Facilities	179,440	199,780	194,370
Subscriptions	18,190	21,300	20,590
Charity Administration	14,040	13,960	14,540
Press & Public Relations	226,040	163,740	155,680
Mid Kent Improvement Partnership	30	1,070	1,930
Grants	234,560	289,500	235,380
Delegated Grants	2,190	2,180	2,180
Switch Cafe Project	20,520	20,210	21,630
Appropriation Account	216,581	-1,480,320	-3,878,970
Members Allowances	451,840	443,950	443,630
Portfolio Allocations	311,960	308,260	324,760
Overview & Scrutiny	86,910	137,160	79,940
Contingency	436,570	191,090	274,880
Performance & Development	68,820	70,370	102,080
Corporate Projects	90,200	246,150	161,650
Corporate Management	807,780	872,280	859,290
Unapportionable Central Overheads	1,721,945	2,130,650	2,166,375
Council Tax Collection	510,010	541,130	528,660
Council Tax Benefits Administration	299,860	318,170	323,710
Council Tax Benefits	0	0	0
NNDR Collection	-85,160	-60,060	-66,000
Registration Of Electors	194,080	209,840	212,650
Elections	223,080	216,690	218,450
Emergency Centre	59,170	61,650	71,930
Emergency - December 2013 Flood	0	0	0
Recovery Costs December 2013 Flood	0	0	0
Business Support Team	0	291,150	0
Repair and Renew	0	1,030	0
External Interest Payable	208,700	208,700	178,500
Interest & Investment Income	-250,000	-250,000	-270,000
Pensions Fund Management	1,333,000	1,333,000	1,333,000
Gains/Losses on Asset Disposals	1,000,000	1,000,000	1,000,000
Capital Grants & Contributions	0	0	0
Non Service Related Government Grants	-3,740,411	-3,704,710	0
Net Cost of Sections	-9,820	-4,180	-56,930
Town Hall	194,280	143,750	137,840
South Maidstone Depot	-1,480	-680	2,370
The Gateway King Street	7,200	10,570	7,800
Maidstone House	-48,220	22,690	-4,420
I.T. Operational Services	34,920	-7,220	-6,530
Central Telephones	-14,080	2,020	3,450
Mid Kent ITC Software	0	14,910	15,160
Fleet Workshop & Management	0	-1,160	3,710
MBS Support Crew	0	-270	-130
Grounds Maintenance	0	1,040	1,370
Youth Development Programme	41,950	50,030	52,410
Internal Printing	-1,340	28,800	33,090
Pensions Fund Appropriation	-1,333,000	-1,333,000	-1,333,000
<b>Central &amp; Democratic Total</b>	<b>3,510,355</b>	<b>2,725,220</b>	<b>3,567,025</b>

## BUDGET STRATEGY 2015/16 ONWARDS

## SUMMARY ESTIMATE 2015/16 BY PORTFOLIO

Services	2014/2015 Estimate		2015/2016
	Original £	Revised £	Estimate Original £
Leader of the Council	1,643,060	1,564,920	1,566,520
Community & Leisure Services	4,189,280	4,778,970	4,475,320
Corporate Services	1,631,420	895,600	1,795,850
Economic & Commercial Development	2,078,960	2,465,090	2,153,080
Environment	8,226,860	9,803,120	8,125,050
Planning, Transport & Development	1,447,170	1,677,190	1,163,740
<b>Total Service Spending</b>	<b>19,216,750</b>	<b>21,184,890</b>	<b>19,279,560</b>
<b>General Underspend</b>	<b>-140,000</b>	<b>-97,440</b>	<b>-250,000</b>
<b>NET SERVICE SPENDING</b>	<b>19,076,750</b>	<b>21,087,450</b>	<b>19,029,560</b>
<b>Contribution to (from) Balances</b>			
- Planned - General			-50,000
- Carry Forward		-1,990,700	
- Invesst to Save	40,000	20,000	20,000
<b>TOTAL CONTRIBUTION TO (FROM) BALANCES</b>	<b>40,000</b>	<b>-1,970,700</b>	<b>-30,000</b>
<b>BUDGET REQUIREMENT</b>	<b>19,116,750</b>	<b>19,116,750</b>	<b>18,999,560</b>



**APPENDIX E****Portfolio Summary - Detail**

	<b>Original Est 14/15</b>	<b>Revised Est 14/15</b>	<b>Original Est 15/16</b>
	£	£	£
<b>Leader of the Council</b>			
Charity Administration	14,040	13,960	14,540
Contingency	436,570	191,090	274,880
Performance & Development	68,820	70,370	102,080
Corporate Projects	90,200	246,150	161,650
Press & Public Relations	226,040	163,740	155,680
Corporate Management	807,780	872,280	859,290
Mid Kent Improvement Partnership	30	1,070	1,930
Net Cost of Sections	-420	6,260	-3,530
<b>Portfolio Total</b>	<b>1,643,060</b>	<b>1,564,920</b>	<b>1,566,520</b>

## APPENDIX E

### Portfolio Summary - Detail

	Original Est 14/15	Revised Est 14/15	Original Est 15/16
	£	£	£
<b>Community &amp; Leisure Services</b>			
Cultural Development Arts	35,110	38,420	43,950
Lettable Halls	18,450	23,420	22,980
Community Halls	181,480	216,810	226,480
Cultural Development Sports	115,060	125,200	87,700
Leisure Centre	37,180	198,190	187,150
Parks & Open Spaces	1,076,040	1,062,000	1,057,950
River Park	489,630	510,490	492,840
Playground Improvements	281,320	360,860	434,080
Parks Pavilions	43,560	52,780	52,650
Mote Park	389,940	419,340	374,250
Cobtree Manor Park	600	0	160
Kent Life	0	0	0
Allotments	17,550	17,470	17,550
Leisure Services Other Activities	44,700	36,680	36,650
Community Safety	243,750	252,100	269,860
Building Safer Communities (BSC)	440	0	0
C C T V	355,680	380,750	356,850
Health Improvement Programme	5,470	9,570	1,260
Switch Cafe Project	20,520	20,210	21,630
Community Development	220,790	170,120	172,410
Social Inclusion	121,330	103,310	98,610
Troubled Families	0	156,010	16,710
Public Health - Sexual Health	4,580	17,470	10,290
Public Health - NHS Health Check Programme	6,040	10,850	4,990
Public Health - Obesity	6,040	18,040	7,070
Public Health - Physical Activity	6,040	51,980	6,530
Public Health - Substance Misuse	3,110	3,960	4,290
Public Health - Smoking & Tobacco	3,110	9,890	3,980
Public Health - Misc Services	17,900	15,330	23,160
Grants	234,560	289,500	235,380
Delegated Grants	2,190	2,180	2,180
Parish Services	210,890	205,910	205,640
Net Cost of Sections	-3,780	130	90
<b>Portfolio Total</b>	<b>4,189,280</b>	<b>4,778,970</b>	<b>4,475,320</b>

## APPENDIX E

### Portfolio Summary - Detail

	Original Est 14/15	Revised Est 14/15	Original Est 15/16
	£	£	£
<b>Corporate Services</b>			
Civic Occasions	150,730	167,950	129,000
Members Allowances	451,840	443,950	443,630
Portfolio Allocations	311,960	308,260	324,760
Members Facilities	179,440	199,780	194,370
Subscriptions	18,190	21,300	20,590
Overview & Scrutiny	86,910	137,160	79,940
Unapportionable Central Overheads	1,721,945	2,130,645	2,166,375
Council Tax Collection	510,010	541,130	528,660
Council Tax Benefits Administration	299,860	318,170	323,710
Council Tax Benefits	0	0	0
NNDR Collection	-85,160	-60,060	-66,000
Registration Of Electors	194,080	209,840	212,650
Elections	223,080	216,690	218,450
Emergency Centre	59,170	61,650	71,930
Emergency - December 2013 Flood	0	0	0
Recovery Costs December 2013 Flood	0	0	0
Business Support Team	0	291,150	0
Repair and Renew	0	1,030	0
Medway Conservancy	107,610	107,530	109,230
External Interest Payable	208,700	208,700	178,500
Interest & Investment Income	-250,000	-250,000	-270,000
Palace Gatehouse	80	-810	-1,090
Archbishops Palace	-64,960	-67,760	-66,700
Parkwood Industrial Estate	-320,630	-326,480	-316,330
Industrial Starter Units	-5,620	-4,170	-2,980
Parkwood Equilibrium Units	-21,225	-28,585	-29,705
Sundry Corporate Properties	-44,200	-38,470	-66,610
Parks Dwellings	16,440	8,970	5,450
Chillington House	0	3,060	-38,590
Pensions Fund Management	1,333,000	1,333,000	1,333,000
Gains/Losses on Asset Disposals	1,000,000	1,000,000	1,000,000
Capital Grants & Contributions	0	0	0
Non Service Related Government Grants	-3,740,411	-3,704,710	0
Rent Allowances	-352,700	-344,090	-344,090
Non HRA Rent Rebates	950	3,320	3,320
Discretionary Housing payments	770	2,300	2,300
Housing Benefits Administration	553,880	563,440	691,070
Net Cost of Sections	-9,130	-9,840	-68,190
Town Hall	194,280	143,750	137,840
South Maidstone Depot	-1,480	-680	2,370
The Gateway King Street	7,200	10,570	7,800
Maidstone House	-48,220	22,690	-4,420
I.T. Operational Services	34,920	-7,220	-6,530
Central Telephones	-14,080	2,020	3,450
Mid Kent ITC Software	0	14,910	15,160
Youth Development Programme	41,950	50,030	52,410
Internal Printing	-1,340	28,800	33,090
Appropriation Account	216,581	-1,480,320	-3,878,970
Pensions Fund Appropriation	-1,333,000	-1,333,000	-1,333,000
<b>Portfolio Total</b>	<b>1,631,420</b>	<b>895,600</b>	<b>1,795,850</b>

## APPENDIX E

### Portfolio Summary - Detail

	Original Est 14/15	Revised Est 14/15	Original Est 15/16
	£	£	£
<b>Economic &amp; Commercial Development</b>			
Museum	972,050	1,085,040	1,028,900
Carriage Museum	57,870	57,410	58,120
Hazlitt Arts Centre	378,130	386,030	395,120
Hazlitt Arts Bar & Catering	0	0	0
Whatman's Arena	25,700	25,440	26,290
Heritage Millennium Amphitheatre	2,850	2,830	2,820
Hazlitt Youth & Education	0	0	0
Festivals and Events	0	31,640	36,150
Tourism	116,930	144,470	106,610
Conference Bureau	45,960	72,980	61,060
Museum Shop	-8,720	27,180	17,870
Economic Research	45,490	45,970	43,850
Business Support & Enterprise	152,840	171,580	108,250
Town Centre Management Sponsorship	19,190	19,550	15,080
Market	39,680	30,170	17,420
Economic Dev. Training & Employment	40,780	69,230	56,310
Economic Dev Government Initiatives	53,670	53,820	55,440
Economic Dev - Promotion & Marketing	137,020	238,190	90,740
Net Cost of Sections	-480	3,560	33,050
<b>Portfolio Total</b>	<b>2,078,960</b>	<b>2,465,090</b>	<b>2,153,080</b>

## APPENDIX E

### Portfolio Summary - Detail

	Original Est 14/15	Revised Est 14/15	Original Est 15/16
	£	£	£
<b>Environment</b>			
Cobtree Golf Course	-35,150	-34,150	-29,780
Cemetery	198,760	199,600	194,750
National Assistance Act	850	830	840
Crematorium	-371,290	-312,170	-361,230
Maintenance of Closed Churchyards	34,750	38,220	33,860
Drainage	94,440	96,300	98,010
Licences	47,790	44,390	52,110
Licensing Statutory	60,300	59,510	52,420
Licensing Non Chargeable	21,740	20,930	24,240
Dog Control	146,730	141,160	127,110
Health Promotion	7,410	38,730	5,870
Licensing of Caravan Sites - 1960 Act	22,600	21,570	23,860
Pollution Control - General	166,590	219,120	188,850
Contaminated Land	16,950	18,380	17,840
Environmental Enforcement	258,590	252,930	277,990
Food Hygiene	311,840	258,190	239,040
Sampling	12,660	9,680	10,700
Occupational Health & Safety	185,960	157,400	149,680
Infectious Disease Control	17,560	15,740	24,600
Noise Control	118,770	119,670	124,200
Pest Control	23,410	17,250	18,780
Public Conveniences	125,910	116,870	110,660
Licensing - Hackney & Private Hire	-15,930	-21,260	-18,110
Street Cleansing	1,634,890	1,653,270	1,651,650
Household Waste Collection	1,298,060	1,316,660	1,366,390
Trade Waste Services	0	-1,130	-660
Recycling Collection	1,247,070	1,207,390	1,226,580
Strategic Housing Role	376,430	1,301,920	751,010
Housing Register & Allocations	161,160	178,820	143,620
Housing Advice	204,280	211,230	184,570
Housing Advances	1,960	1,580	1,160
Private Sector Renewal	1,226,900	1,674,980	646,150
HMO Licensing	25,520	26,360	30,900
Homeless Temporary Accommodation	132,530	134,930	294,930
Homelessness Prevention	60,400	150,790	60,400
Homelessness - Admin	334,730	364,720	320,640
Aylesbury House	0	6,510	7,640
Magnolia House	0	19,950	6,620
Marden Caravan Site (Stilebridge Lane)	39,990	43,180	32,910
Ulcombe Caravan Site (Water Lane)	18,900	30,110	19,960
Net Cost of Sections	12,800	3,350	9,340
Fleet Workshop & Management	0	-1,160	3,710
MBS Support Crew	0	-270	-130
Grounds Maintenance	0	1,040	1,370
<b>Portfolio Total</b>	<b>8,226,860</b>	<b>9,803,120</b>	<b>8,125,050</b>

## APPENDIX E

### Portfolio Summary - Detail

	Original Est 14/15	Revised Est 14/15	Original Est 15/16
	£	£	£
<b>Planning, Transport &amp; Development</b>			
Building Regulations Chargeable	0	-5,420	-10,590
Building Regulations Non Chargeable	55,460	54,580	55,280
Building Control	90,270	81,340	82,390
Street naming & Numbering	-1,890	8,850	12,550
Building Consultancy	0	0	0
Development Control Advice	109,360	65,890	86,920
Development Control Applications	334,600	316,850	278,940
Development Control Appeals	111,940	239,450	120,280
Development Control Enforcement	399,840	556,170	405,080
Planning Policy	876,970	843,190	720,200
Conservation	110,600	129,960	103,410
Land Charges	-124,750	-32,040	-156,070
Environment Improvements	21,130	17,470	18,930
Name Plates & Notices	19,590	20,290	20,270
On Street Parking	-84,140	-111,660	-124,140
Residents Parking	-62,440	-77,960	-71,180
Pay & Display Car Parks	-1,077,980	-1,078,200	-1,069,440
Non Paying Car Parks	66,840	61,120	61,450
Off Street Parking - Enforcement	-14,690	-23,820	-19,250
Park & Ride	523,110	509,980	554,790
Socially Desirable Buses	67,090	66,760	65,010
Other Transport Services	26,830	28,150	20,820
Net Cost of Sections	-570	6,240	8,090
<b>Portfolio Total</b>	<b>1,447,170</b>	<b>1,677,190</b>	<b>1,163,740</b>