Rent Allowances
Rent Allowances are paid to private sector tenants who have income less than the amount set down by Central Government. The allowances paid to recipients are fully reimbursed by Government Grant.
The Budget also covers the cost of a local scheme for discounting War Widow pensions and Discretionary Housing Payments.
The 2010/11 Estimate includes Budget Strategy growth of £80,000 to meet reductions in the administration subsidy grant.
Budget Holder: Benefits Manager
Council Tenant Rent Rebates
This budget covers the cost and related Government Grant, of Rent Rebates for tenants of the Local Authority.
Budget Holder: Benefits Manager
Dudget Holder. Beliefits Manager
Pensions Fund Management
This Budget represents the expected interest to be incurred by the Council's Pension Fund deficit, offset by the expected return on the Pension Fund assets invested.
Budget Holder: Head of Finance

	2008/2009	2009/2010		2010/2011	
SERVICES	ACTUAL	ESTIMATE	REVISED	ESTIMATE	
	£	£	£	£	
Rent Allowances					
Employees	61,460	65,690	62,090	62,990	
Running Expenses	28,119,961	28,735,420	32,526,510	36,428,560	
Central Charges	11,686	7,160	6,690	6,430	
Internal Recharges	869,862	985,210	•	1,012,270	
Total Expenditure					
Income		-29,469,900			
Total Income		-29,469,900			
Net Expenditure Transferred to Summary	230,897	323,580	299,690	401,160	
Council Tenant Rent Rebates					
Running Expenses	247,838	269,240	265,970	297,890	
Central Charges	191	210	100	190	
Internal Recharges	3,389	3,740	3,550	3,500	
Total Expenditure	251,418	273,190	269,620	301,580	
Income	-234,235	-264,380	-268,310	-300,510	
Total Income	-234,235	-264,380	-268,310	-300,510	
Net Expenditure Transferred to Summary	17,183	8,810	1,310	1,070	
Pensions Fund Management					
Running Expenses	5,910,000	6,593,900	5,710,000	5,710,000	
Total Expenditure	5,910,000	6,593,900	5,710,000	5,710,000	
Income	-4,050,000	-4,540,100	-2,920,000	-2,920,000	
Total Income	-4,050,000	-4,540,100	-2,920,000	-2,920,000	
Net Expenditure Transferred to Summary	1,860,000	2,053,800	2,790,000	2,790,000	

EXPLANATORY NOTES

Pensions Fund Appropriation

This Budget represents the value of movements in the Pension Fund reserve. The budgets effectively ensure that the cost to the Council equals the cash paid in to the Pension Fund during the year by employees and the Council, whilst maintaining budgets that comply with financial reporting standards.

Budget Holder:

Head of Finance

Interest & Investment Income

This Budget covers investment income from Balances and cash available temporarily from sources such as payment of Council Tax. The Revised Estimate has increased due to slippage in the Capital Programme and movement in interest rates. The Estimate 2010/11 includes a Budget Strategy growth item of £370,000, which is a consequence of the uncertainty over interest rates and future capital receipts in the current economic climate.

Budget Holder:

Head of Finance

Interest Paid

This Budget covers the cost of borrowing by the Council, although the Treasury Management Policy does not anticipate this, other than for short term cash management purposes.

Budget Holder:

Head of Finance

Gains/Losses on Asset Disposals

This Budget covers the requirement to account for any gains and losses on asset disposals.

There is no actual gain or loss reflected in the net cost of services as the sums shown here are offset by a corresponding entry in the Appropriation Account.

Budget Holder:

Head of Finance

	2008/2009	2009	2010/2011	
SERVICES	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
Pensions Fund Appropriation				
Employees	-433,340	-700,810	-1,486,990	-1,485,670
Total Expenditure	-433,340	-700,810	-1,486,990	-1,485,670
Net Income Transferred to Summary	-433,340	-700,810	-1,486,990	-1,485,670
Interest & Investment Income			,	
Income	-1,789,455	-718,630	-776,430	-405,420
Total Income	-1,789,455	-718,630	-776,430	-405,420
Net Income Transferred to Summary	-1,789,455	-718,630	-776,430	-405,420
Interest Paid				
Running Expenses	6,226	0	0	0
Total Expenditure	6,226	0	0	0
Net Expenditure Transferred to Summary	6,226	0	0	. 0
Gains/Losses on Asset Disposals			ندند فرورتا وجرورو	
Capital Charges	580,047	0	200,000	0
Total Expenditure	580,047	0	200,000	0
Income	-1,420,596	-600,000	0	-400,000
Total Income	-1,420,596	-600,000	0	-400,000
Net Income / Expenditure Transferred to Summary	-840,549	-600,000	200,000	-400,000

Appropriation Account

This Budget represents movements in Reserves that are not reflected in the cost of services, where this would otherwise affect the net cost to the Council.

Includes here is the corresponding entry for the write off of Renovation Grants and the related Government Grants, any revenue support for the Capital Programme and the contra entries to the gain and losses on asset disposal shown in the Gains/Losses on Asset Disposals Account. The Revised Estimate for 2009/10 includes a Carry Forward of £94,090 in respect of the 2008/09 Capital Programme. The Estimate for 2010/11 includes a Budget Strategy Growth item of £275,000 in respect of the Leisure Centre refurbishment

Budget Holder:

Head of Finance

Civic Occasions

The costs of Civic Occasions, including support for the Mayor and Deputy Mayor, are included within this Budget.

Running Costs in the Revised Estimate 2009/10 have increased due to a revised schedule of Repairs & Maintenance on War Memorials for the year.

Budget Holder:

Democratic Services Manager

Elections

This Budget covers the cost of Local Government elections only and does not include the cost of national elections.

The 2009/10 Estimates were reduced temporarily as there were no Borough Elections held in 2009/10.

Budget Holder:

Registration Services Manager

	2008/2009	2009/2010		2010/2011	
SERVICES	ACTUAL	ESTIMATE	REVISED	ESTIMATE	
	£	£	£	£	
Appropriation Account					
Running Expenses	25,435	0	40,000	40,000	
Capital Charges	2,875,953	5,425,730	2,156,420	3,068,730	
Total Expenditure	2,901,387	5,425,730	2,196,420	3,108,730	
Income	-7,977,435	-11,478,700	-8,658,690	-6,977,050	
Total Income	-7,977,435	-11,478,700	-8,658,690	-6,977,050	
Net Income Transferred to Summary	-5,076,048	-6,052,970	-6,462,270	-3,868,320	
Civic Occasions		,			
Running Expenses	29,093	34,790	39,370	34,480	
Central Charges	28,602	30,260	30,240	31,300	
Internal Recharges	93,085	108,670	98,050	100,070	
Total Expenditure	150,780	173,720	167,660	165,850	
Net Expenditure Transferred to Summary	150,780	173,720	167,660	165,850	
Elections	,				
Employees	116,555	80,370	85,680	87,260	
Running Expenses	77,973	37,480	41,460	83,220	
Central Charges	38,799	40,490	34,510	35,270	
Internal Recharges	24,542	27,460	31,800	32,210	
Total Expenditure	257,869	185,800	193,450	237,960	
Income	-291	-420	-420	-420	
Total Income	-291	-420	-420	-420	
Net Expenditure Transferred to Summary	257,578	185,380	193,030	237,540	

Members' Allowances etc.
This Budget covers the payment of Allowances and other costs to Members.
Budget Holder: P.A to The Cabinet
Portfolio Allocations
This Budget covers the time allocations of attending and servicing Cabinet Members, Committees, Council and
Corporate Management. These costs are reappraised annually.
Budget Holder: Head of Finance
Town Hall
This Budget includes the costs of the facilities at the Town Hall.
Running Costs have increased in the Revised Estimate 2009/10, due to a revised schedule of Property Repairs & Maintenance for the year.
Capital Charges have increased in the Revised Estimate 2009/10 as a result of asset revaluations and adjustments to useful life expectations.
Budget Holder: Democratic Services Manager

	2008/2009	2009/2010		2010/2011	
SERVICES	ACTUAL	ESTIMATE	REVISED	ESTIMATE	
	£	£	£	£	
Members' Allowances etc.					
Employees	16,530	18,670	18,750	19,050	
Running Expenses	388,008	406,040	404,520	400,370	
Central Charges	9,761	10,350	18,700	19,280	
Internal Recharges	7,901	8,560	8,500	8,710	
Total Expenditure	422,200	443,620	450,470	447,410	
Net Expenditure Transferred to Summary	422,200	443,620	450,470	447,410	
Portfolio Allocations					
Employees	13,485	17,460	18,940	14,900	
Running Expenses	50	0	0	0	
Central Charges	301,520	332,740	290,600	314,540	
Internal Recharges	179,277	201,310	210,880	232,920	
Total Expenditure	494,331	551,510	520,420	562,360	
Net Expenditure Transferred to Summary	494,331	551,510	520,420	562,360	
Town Hall		<u> </u>			
Employees	0	0 -	420	420	
Running Expenses	98,903	87,420	103,900	116,630	
Central Charges	19,277	21,340	15,390	16,490	
Internal Recharges	55,633	65,580	60,160	61,440	
Capital Charges	107,024	47,800	87,400	87,400	
Total Expenditure	280,837	222,140	267,270	282,380	
Income	-89,071	-88,010	-84,380	-96,520	
Total Income	-89,071	-88,010	-84,380	-96,520	
Net Expenditure Transferred to Summary	191,766	134,130	182,890	185,860	

EXPLANATORY NOTES

Members Facilities
This Budget shows the cost of facilities available to Members. Running Costs and Central Recharges have both decreased in the Revised Estimate 2009/10 due to re-appraisals of allocations to this area.
Budget Holder: P.A to The Cabinet
Subscriptions
This Budget covers subscriptions to national bodies representing this Authority's interest.
Budget Holder: Democratic Services Manager
Overview & Scrutiny
This Budget covers resources to Overview and Scrutiny Committees to perform their functions.
Budget Holder: Overview & Scrutiny & Policy Manager
Devolved Budgets
This Budget covers an allowance available for each Member to recommend expenditure based on local priorities.
The Revised Estimate 2009/10 includes a Carry Forward from 2008/09 of £26,360 and the 2010/11 Estimate includes Budget Strategy savings of £55,000.
Budget Holder: Head of Finance

	2008/2009	2009/2010		2010/2011	
SERVICES	ACTUAL £	ESTIMATE	REVISED	ESTIMATE	
		£	£	£	
Members Facilities					
Employees	591	640	510	520	
Running Expenses	136,367	159,370	147,730	139,290	
Central Charges	57,444	67,230	32,250	32,230	
Internal Recharges	11,084	12,010	11,050	11,330	
Total Expenditure	205,486	239,250	191,540	183,370	
Net Expenditure Transferred to Summary	205,486	239,250	191,540	183,370	
Subscriptions		•			
Running Expenses	17,552	18,100	18,100	18,100	
Central Charges	0	0	100	100	
Total Expenditure	17,552	18,100	18,200	18,200	
Net Expenditure Transferred to Summary	17,552	18,100	18,200	18,200	
Overview & Scrutiny			·		
Employees	0	0	1,010	1,060	
Running Expenses	9,959	10,300	10,300	10,000	
Central Charges	137,172	155,890	154,340	163,990	
Internal Recharges	9,176	9,680	14,360	9,960	
Total Expenditure	156,307	175,870	180,010	185,010	
Net Expenditure Transferred to Summary	156,307	175,870	180,010	185,010	
Devolved Budgets					
Running Expenses	78,767	111,100	136,460	56,100	
Central Charges	17,787	18,360	24,240	23,590	
Total Expenditure	96,554	129,460	160,700	79,690	
Income	-50	0	0	0	
Total Income	-50	0	0	0	
Net Expenditure Transferred to Summary	96,504	129,460	160,700	79,690	

Registration Of Electors
The statutory function of Electoral Registration is covered by this Budget.
Budget Holder: Registration Services Manager
<u>Licensing</u>
The Licensing functions covered by these budgets relate to gambling and liquor , temporary events. Hackney and private
hire vehicles.
inte venicles.
The Internal recharges have reduced following the 2009 restructure of services.
The internal recharges have reduced following the 2009 restriction of services.
Budget Holder: Senior Licensing Officer
Parkwood Industrial Estate
This Budget covers the income and administration of the Industrial Units at Parkwood.
Rental Income reflects Occupational Rents Income.
•
Budget Holder: Corporate Property Manager

	2008/2009	2009/2010		2010/2011	
SERVICES	ACTUAL	ESTIMATE	REVISED	ESTIMATE	
	£	£	£	£	
Registration Of Electors				*	
Employees	40,127	35,430	40,210	41,150	
Running Expenses	90,155	83,630	84,510	84,030	
Central Charges	7,923	8,380	2,890	2,900	
Internal Recharges	21,818	24,110	32,290	32,590	
Total Expenditure	160,023	151,550	159,900	160,670	
Income	-7,561	-2,270	-2,270	-2,270	
Total Income	-7,561	-2,270	-2,270	-2,270	
Net Expenditure Transferred to Summary	152,463	149,280	157,630	158,400	
<u>Licensing</u>					
Employees	124,395	136,610	136,070	150,480	
Running Expenses	44,215	31,700	31,700	31,700	
Central Charges	41,252	38,900	67,240	65,170	
Internal Recharges	180,787	191,840	84,270	90,390	
Total Expenditure	390,649	399,050	319,280	337,740	
Income	-309,087	-256,980	-256,980	-256,980	
Total Income	-309,087	-256,980	-256,980	-256,980	
Net Expenditure Transferred to Summary	81,563	142,070	62,300	80,760	
Parkwood Industrial Estate					
Running Expenses	180	400	400	3,200	
Central Charges	31,728	33,980	25,840	34,710	
Internal Recharges	0	. 0	3,220	5,330	
Total Expenditure	31,908	34,380	29,460	43,240	
Income	-466,230	-451,840	-451,840	-451,840	
Total Income	-466,230	-451,840	-451,840	-451,840	

<u>Industrial Starter Units</u>
This Budget covers the income and administration of the Industrial Starter Units.
Budget Holder: Corporate Property Manager
Armstrong Road Depot Industrial Estate
This Dud not not to the constraint of the Denst by substraint contractors and internal sections
This Budget relates to the occupation of the Depot by external contractors and internal sections.
Recharges to services increased for the Original Estimate 2009/10 following Grounds Maintenance Services returning to
direct control, thereby utilising some of the previously vacant space.
The Depot was closed in December 2009 and the Estimate for 2010/11 relates only to recharges for the disposal of the site.
Budget Holder: Corporate Property Manager
Budget Holder. Corporate Property Manager
South Maidstone Depot
South Hardstone Depot
This budget relates to the occupation of the new South Maidstone Depot by extrnal contractors and internal sections,
The Depot opened in December 2009.
Rudget Holder: Corporate Property Manager

	2008/2009	2009/2010		2010/2011	
SERVICES	ACTUAL	ESTIMATE	REVISED	ESTIMATE	
	£	£	£	£	
Industrial Starter Units					
Running Expenses	22,280	29,040	26,360	26,690	
Central Charges	26,129		16,110	24,740	
Total Expenditure	48,409	55,880	42,470		
Income	-44,673		-58,710		
Total Income	-44,673				
Net Income / Expenditure Transferred to Summary	3,736	-4,040	-16,240	-7,280	
Armstrong Road Depot Industrial Estate					
Running Expenses	141,825	139,660	98,570	3,320	
Central Charges	31,241	28,390	16,770	8,100	
Internal Recharges	7,291	8,570	9,520	2,250	
Capital Charges	68,984	68,980	51,740	0	
Total Expenditure	249,341	245,600	176,600	13,670	
Income	-157,771	-173,140		0	
Total Income	-157,771			0	
Net Expenditure Transferred to Summary	91,570	72,460	45,280	13,670	
South Maidstone Depot					
Employees	0	0	2,900	0	
Running Expenses	0	0	42,760	128,620	
Central Charges	0	0	24,840	19,420	
Internal Recharges	0	0	3,970	9,520	
Capital Charges	0	0	14,380	57,520	
Total Expenditure	0	0	88,850	215,080	
Income	0	0	-57,120	-212,330	
Total Income	0	0	-57,120	-212,330	
Net Expenditure Transferred to Summary	0	0	31,730	2,750	

Sundry Corporate Property
Repair, maintenance and administration of a number and variety of miscellaneous properties are covered by this Budget. These properties are regularly reviewed through the Asset Management Plan.
Budget Holder: Corporate Property Manager
Budget Holder: Corporate Property Manager
Medway Conservancy
This Budget covers the levy from the Upper Medway Internal Drainage Board.
Budget Holder: Head of Finance
Land Charges
This Budget covers the cost of providing the information necessary to respond to Search requests.
All direct cost and recharges have decresed in the Revised Estimate 2009/10 and Original 2010/11 due to the decrease in the number of Land Charge applications resulting from the downturn in the Property Market.
Budget Holder: Registration Services Manager

	2008/2009	2009/	2010	2010/2011	
SERVICES	ACTUAL	ESTIMATE	REVISED	ESTIMATE	
	£	£	£	£	
Sundry Corporate Property					
Employees	437	500	1,610	1,580	
Running Expenses	40,745	53,840	32,130	35,930	
Central Charges	88,600	93,020	106,100	101,870	
Internal Recharges	257	300	960	890	
Capital Charges	13,783	1,100	1,100	1,100	
Total Expenditure		148,760		141,370	
Income		-156,350			
Total Income	-169,211				
Net Income Transferred to Summary	-25,388	-7,590	-14,450	-14,980	
Medway Conservancy					
Running Expenses	108,410	112,530	112,530	115,910	
Central Charges	191	210	100	100	
Total Expenditure	108,601	112,740	112,630	116,010	
Net Expenditure Transferred to Summary	108,601	112,740	112,630	116,010	
Land Charges					
Employees	82,014	71,180	46,030	47,420	
Running Expenses	110,048	92,810	72,030	71,410	
Central Charges	32,662	32,510	23,490	23,050	
Internal Recharges	38,412	53,210	33,550	33,840	
Total Expenditure	263,136	249,710	175,100	175,720	
Income	-177,037	-268,960	-253,750	-253,750	
Total Income	-177,037	-268,960	-253,750	-253,750	
Net Income / Expenditure Transferred to Summary	86,099	-19,250	-78,650	-78,030	

Internal Printing
This Budget covers the Council's internal printing facility, the costs of which are charged to users.
Budget Holder: Corporate Support Team Manager
Information Technology
This Budget represents the cost of Central IT Services within the Authority. The IT Manager recharges these costs to the
relevant service budgets on either a project or per capita basis.
The Estimate 2009/10 includes a Budget Strategy Saving of £25,000 in respect of software costs, and a further £40,000
in respect of the Voice Over Internet Protocol Invest to Save Scheme.
The Original 2010/11 Estimate includes further Budget Strategy savings of £39,000 for maintenance and software.
The increase in Employee costs reflects a more accurate proportion of IT costs allocated for recharging to service areas.
Budget Holder: I.T. Manager

	2008/2009	2009	/2010	2010/2011	
SERVICES	ACTUAL	ESTIMATE	REVISED	ESTIMATE	
	£	£	£	£	
Internal Printing			,		
Running Expenses	64,520	84,290	83,600	84,380	
Central Charges	6,956	5,840	4,600	4,350	
Internal Recharges	72,291	77,850	69,000	68,300	
Total Expenditure	143,767	167,980	157,200	157,030	
Income	-120,756	-173,310	-162,530	-162,360	
Total Income	-120,756	-173,310	-162,530	-162,360	
Net Income / Expenditure Transferred to Summary	23,010	-5,330	-5,330	-5,330	
Information Technology					
Employees	669,604	784,970	752,420	766,610	
Running Expenses	576,241	557,640	546,120	527,180	
Central Charges	47,653	53,650	53,910	51,150	
Internal Recharges	203,410	244,760	223,920	225,120	
Capital Charges	289,001	232,060	229,290	172,920	
Total Expenditure	1,785,909	1,873,080	1,805,660	1,742,980	
Income	-1,762,921	-1,912,080	-1,866,130	-1,878,140	
Total Income	-1,762,921	-1,912,080	-1,866,130	-1,878,140	
Net Income / Expenditure Transferred to Summary	22,988	-39,000	-60,470	-135,160	

Central Telephones

This Budget covers the Council's Central Telephone System, recharged on a per capita basis across all sections.								

The Depreciation charge in the Revised 2009/10 and Original 2010/11 Estimates is for the Voice Over Internet Protocol System.

Budget Holder:

I.T. Manager

Offices

The office accommodation facilities of the Authority are covered by this Budget.

The Estimate 2009/10 included Budget Strategy Growth of £200,000. This is shown here and also in the Gateway.

The Estimate 2009/10 also included Budget Strategy Growth of £20,000 for increased energy costs.

The Estimate for 2010/11 includes Budget Strategy Growth of £25,000

Budget Holder:

Property & Procurement Manager

The Gateway King Street

This Budget represents the cost of the new Gateway offices which is shared with other partners

The Estimate 2009/10, which has increased from 2008/09, was funded by Budget Strategy Growth of £200,000- shown here and also in the Maidstone House budget.

The Estimate for 2009/10 also included Budget Strategy Growth of £27,000 for increased energy cost.

The income relates to internal charges and external income from Partners in the Gateway.

Budget Holder:

Property & Procurement Manager

	2008/2009	2009	/2010	2010/2011	
SERVICES	ACTUAL	ESTIMATE	REVISED	ESTIMATE	
	£	£	£	£	
Central Telephones					
Employees	1,954	1,970	0	0	
Running Expenses	83,823	92,720	93,010	93,010	
Central Charges	4,992	3,860	5,040	2,580	
Internal Recharges	68,499	75,850	75,480	76,640	
Capital Charges	61,275	0	57,450	57,450	
Total Expenditure	220,543	174,400	230,980	229,680	
Income	-160,000	-214,330	-223,530	-224,230	
Total Income	-160,000	-214,330	-223,530	-224,230	
Net Income / Expenditure Transferred to Summary	60,543	-39,930	7,450	5,450	
<u>Offices</u>					
Employees	1,964	0	0	0	
Running Expenses	1,319,056	1,456,780	1,309,930	1,377,620	
Central Charges	53,190	34,660	54,830	52,970	
Internal Recharges	4,485	0	16,580	11,540	
Capital Charges	118,249	85,290	109,330	109,330	
Total Expenditure	1,496,944	1,576,730	1,490,670	1,551,460	
Income	-1,496,617	-1,664,770	-1,432,370	-1,484,470	
Total Income	-1,496,617	-1,664,770	-1,432,370	-1,484,470	
Net Income / Expenditure Transferred to Summary	327	-88,040	58,300	66,990	
The Gateway King Street					
Running Expenses	77,813	241,310	383,210	395,740	
Central Charges	9,365	7,440	13,790	15,720	
Total Expenditure	87,178	248,750	397,000	411,460	
Income	-91,625	-266,800	-410,400	-415,200	
Total Income	-91,625	-266,800	-410,400	-415,200	

Unapportionable Central Overheads

This Budget covers the central costs that CIPFA guidance suggest should not be charged to service heads or cannot be identified to a current user or service head. The actuals for 2008/09 relate to staff redundancy costs incurred as a result of the staffing restructure.

The Capital Charges relate to Sundry Corporate Property, Industrial Starter Units and the Council's former offices at 13 and 26 Tonbridge Road.

Budget Holder:

Head of Finance

General

The Employee Costs represent one-off redundancy payments incurred as a result of a management restructure in 2009/10.

The income shown includes the amount due from Cobtree Manor Estate Trust to repay their historic debt to the Council. The income figure also includes a 2010/11 Budget Strategy growth item of £130,000 in respect of the Cobtree Manor Estate debt final payment.

Budget Holder:

Head of Finance

The Cost of Council Tax Collection

The duties of the Council, as the Billing Authority, are covered by this Budget, these include the cost of billing, collection and recovery of the Council Tax.

Income relates to the recovery of Summons' costs.

The reduction in recharge costs in 2009/10 is due to the restructure in February 2009.

The Estimate 2010/11 includes a Budget Strategy Saving of £5,000 for an anticipated increase in income from court costs.

Budget Holder:

Revenues Manager

	2008/2009	2009/	2009/2010		
SERVICES	ACTUAL	ESTIMATE	REVISED	ESTIMATE	
	£	£	£	£	
Unapportionable Central Overheads					
Employees	182,279	0	0	0	
Running Expenses	125,190	0	0	0	
Capital Charges		·	125,810	125,810	
Total Expenditure	1,563,465	25,440		125,810	
Net Expenditure Transferred to Summary	1,563,465	25,440	125,810	125,810	
<u>General</u>					
Employees	580,000	0	120,500	0	
Running Expenses	118,200	20,880	110,100	77,010	
Central Charges	2,690	2,770	2,770	2,800	
Total Expenditure	700,891	23,650	233,370	79,810	
Income		-135,200			
Total Income	-122,753	-135,200			
Net Income / Expenditure Transferred to Summary	578,138	-111,550	31,880	-55,680	
The Cost of Council Tax Collection		:			
Employees	347,958	376,300	375,730	386,980	
Running Expenses	249,638	186,530	175,210	175,200	
Central Charges	28,271	30,370	16,310	15,790	
Internal Recharges	479,530	536,450	440,510	451,790	
Total Expenditure	1,105,398	1,129,650	1,007,760	1,029,760	
Income .	-490,697	-388,760	-388,760	-393,760	
Total Income	-490,697	-388,760	-388,760	-393,760	
Net Expenditure Transferred to Summary	614,700	740,890	619,000	636,000	

The Cost of National Non-Domestic Rates Collection

The costs of collecting National Non Domestic Rates for the Government is covered by this Budget. A contribution is made
by Central Government to meet these costs.
The Estimate 2010/11 includes a Budget Strategy Saving of £5,000 due to an anticipated increase in income from court
costs.
Budget Holder: Revenues Manager
Council Tax Benefits
The cost of Council Tax Benefits is covered by this Budget.
Costs are accounted by Conserve and Counter for both advantation and the cost of Counter Counter for both advantation and the
Costs are covered by Government Grants for both administration and the costs of Benefits.
Rudgat Holdon Donofita Managar
Budget Holder: Benefits Manager
Youth Development Programme
The costs included in this Budget relate to trainees employed in the Directorates.
Budget Holder: Learning and Development Manager
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			/2010	2010/2011	
SERVICES	ACTUAL	ESTIMATE	REVISED	ESTIMATE	
	£	£	£	£	
The Cost of National Non-Domestic Rates Collection					
Employees	94,909	101,390	99,990	101,110	
Running Expenses	97,690	63,760	96,790	80,690	
Central Charges	19,663	20,990	10,630	10,440	
Internal Recharges	78,272	87,100	67,130	68,130	
Total Expenditure	290,534	273,240	274,540	260,370	
Income	-	-242,480			
Total Income		-242,480			
Net Income / Expenditure Transferred to Summary	-3,493	30,760	15,960	12,890	
Council Tax Benefits				-	
Employees	21,282	22,840	20,490	20,560	
Running Expenses	8,088,054	8,270,760	9,043,330	10,128,530	
Central Charges	7,341	5,600	3,030	2,870	
Internal Recharges	451,724	512,080	516,840	527,560	
Total Expenditure	8,568,401	8,811,280	9,583,690	10,679,520	
Income	-8,657,968	-8,802,620	-9,599,120	-10,656,090	
Total Income	-8,657,968	-8,802,620	-9,599,120	-10,656,090	
Net Income / Expenditure Transferred to Summary	-89,568	8,660	-15,430	23,430	
Youth Development Programme				-	
Employees	35,093	47,880	47,720	47,720	
Running Expenses	527	130	130	130	
Central Charges	191	210	100	190	
Total Expenditure	35,811	48,220	47,950	48,040	
Net Expenditure Transferred to Summary	35,811	48,220	47,950	48,040	

Contributions/Savings Yet to be Identified
The 2009/10 Estimate relates to Budget Strategy Savings with regard to economies to be met for Shared Services initiatives.
This has now been moved to the Contingency budget within the Leader of the Council's portfolio.
Chief Executives Sections
This Budget represents the cost of the Chief Executives Sections in this Portfolio.
The Estimate 2010/11 includes a Budget Strategy Saving of £9,000 from the running expenses of the audit partnership.
Budget Holder: Chief Executive
Director of Prosperity and Regeneration Sections
This Budget Represents the cost for the Director of Prosperity and Regeneration Sections in this Portfolio.
Budget Holder: Director of Prosperity and Regeneration

	2008/2009	2009	/2010	2010/2011	
SERVICES	ACTUAL	ESTIMATE	REVISED	ESTIMATE	
	£	£	£	£	
Contributions/Savings Yet to be Identified					
Running Expenses	0	-98,000	0	0	
Total Expenditure	0	-98,000	0	0	
Net Income Transferred to Summary	0	-98,000	0	0	
Chief Executives Sections					
Employees	233,263	260,750	253,570	250,390	
Running Expenses	52,696	62,070	62,260	63,300	
Central Charges	24,448	27,390	24,880	25,090	
Internal Recharges	5,135	5,730	12,390	13,130	
Total Expenditure	315,542	355,940	353,100	351,910	
Income	-328,140	-360,120		-351,730	
Total Income	-328,140	-360,120	-353,260	-351,730	
Net Income / Expenditure Transferred to Summary	-12,598	-4,180	-160	180	
Director of Prosperity and Regeneration Sections					
Employees	836,436	934,540	838,040	860,850	
Running Expenses	246,317	294,490	264,450	264,350	
Central Charges	187,303	205,980	165,840	166,480	
Internal Recharges	88,125	94,230	42,570	43,010	
Total Expenditure	1,358,180	1,529,240	1,310,900	1,334,690	
Income	-1,401,181	-1,539,750		-1,342,960	
Total Income	-1,401,181	-1,539,750	-1,318,140		
Net Income Transferred to Summary	-43,001	-10,510	-7,240	-8,270	

D	irector	of Res	ources	and]	Partne	rships	Sections

Budget Holder:

This Budget represents the cost of the Director of Change & Support Services included in this Portfolio.
The Original Estimate 2009/10 included Budget Strategy Savings of £158,600 and the Original Estimate 2010/11 includes
further savings, through service efficiencies, of £180,600.
Budget Holder: Director of Resources and Partnerships
Director of Change and Environmental Services Sections
Director of Change and Environmental Services Sections This Budget represents the cost of the Director of Change and Environmental Services Sections included in this Portfolio.
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Director of Change and Environmental Services

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
Director of Resources and Partnerships Sections				
Employees	5,037,020	5,335,730	5,255,100	5,215,610
Running Expenses	1,989,664	2,112,880	2,142,500	2,030,660
Central Charges	895,875	957,960	984,250	968,220
Internal Recharges	698,341	759,480	791,520	806,010
Capital Charges	30,116	53,610	33,820	33,820
Total Expenditure	8,651,017	9,219,660	9,207,190	9,054,320
Income	-8,901,289	-9,431,140	-9,215,040	-9,152,930
Total Income	-8,901,289	-9,431,140	-9,215,040	-9,152,930
Net Income Transferred to Summary	-250,273	-211,480	-7,850	-98,610
Director of Change and Environmental Services Sections				
Employees	695,843	761,520	746,390	835,260
Running Expenses	275,814	312,880	280,920	283,120
Central Charges	112,411	124,030	147,120	146,620
Internal Recharges	136,003	151,330	133,390	134,000
Total Expenditure	1,220,072	1,349,760	1,307,820	1,399,000
Income	-1,241,285		-1,307,770	-1,399,000
Total Income	-1,241,285	-1,262,370	-1,307,770	-1,399,000
Net Income / Expenditure Transferred to Summary	-21,213	87,390	50	0