

Heritage, Culture & Leisure Committee
APPENDIX I -Third Quarter Budget Monitoring - Full Summary to December 2016

| Cost Centre | Budget for Year | Budget to December | Actual | Variance | Forecast | Year End Variance | Explanation |
|-------------------------------------|-------------------|--------------------|-------------------|-----------------|-------------------|-------------------|---|
| Allotments | £11,040 | £11,040 | £395 | £10,645 | £11,040 | £0 | |
| Bereavement Services Section | £204,940 | £153,955 | £142,904 | £11,051 | £204,940 | £0 | |
| Carriage Museum | £49,840 | £21,921 | £16,456 | £5,465 | £49,840 | £0 | |
| Cemetery | £69,330 | £68,388 | £93,625 | -£25,237 | £69,330 | £0 | |
| Cobtree Golf Course | -£67,340 | -£136,028 | -£88,722 | -£47,305 | -£67,340 | £0 | |
| Community Halls | £188,120 | £35,584 | £31,552 | £4,032 | £188,120 | £0 | |
| Crematorium | -£546,680 | -£409,745 | -£460,770 | £51,025 | -£562,680 | £16,000 | This service is currently generating income above budget due to in part to increased memorial sales. |
| Cultural Development Arts | £28,040 | £21,030 | £7,545 | £13,485 | £28,040 | £0 | |
| Cultural Development Sports | £43,000 | £33,450 | £3,498 | £29,952 | £3,000 | £40,000 | There has been very little expenditure in this service area this year. |
| Cultural Services Section | £507,190 | £377,393 | £373,714 | £3,679 | £507,190 | £0 | |
| Festivals and Events | -£3,260 | £6,990 | -£1,984 | £8,974 | -£3,260 | £0 | |
| Hazlitt Arts Centre | £347,790 | £197,650 | £197,170 | £480 | £347,790 | £0 | |
| Heritage Millennium Amphitheatre | £1,010 | £788 | £885 | -£97 | £1,010 | £0 | |
| Leisure Centre | £421,070 | £306,998 | £335,522 | -£28,525 | £458,070 | -£37,000 | There is an unrealised budget strategy saving relating to the installation of solar panels at the leisure centre. |
| Leisure Services Other Activities | £33,450 | £33,425 | £21,658 | £11,767 | £33,450 | £0 | |
| Lettable Halls | £5,760 | -£1,868 | -£4,255 | £2,387 | £5,760 | £0 | |
| Maidstone Culture & Leisure Section | £166,170 | £124,628 | £145,158 | -£20,531 | £166,170 | £0 | |
| Maintenance of Closed Churchyards | £24,840 | £19,375 | £22,532 | -£3,156 | £24,840 | £0 | |
| Market | -£93,060 | -£96,752 | -£78,352 | -£18,399 | -£71,060 | -£22,000 | There is a shortfall against the income budget. |
| Market Section | £85,420 | £63,765 | £64,250 | -£485 | £85,420 | £0 | |
| Mote Park | £391,240 | £289,594 | £308,566 | -£18,972 | £391,240 | £0 | |
| Mote Park Cafe | -£45,480 | -£84,461 | £68,383 | -£152,844 | £151,520 | -£197,000 | This variance has arisen due to higher than budgeted staff costs and lower than expected income. The budget variance has highlighted an urgent need for a review of the café's operating model. |
| Museum | £910,900 | £213,637 | £211,977 | £1,660 | £910,900 | £0 | |
| Museum Shop | -£18,770 | -£14,180 | -£12,273 | -£1,907 | -£18,770 | £0 | |
| Museum-Grant Funded Activities | £18,960 | £10,404 | -£39,102 | £49,506 | £18,960 | £0 | |
| National Assistance Act | -£490 | -£368 | -£1,667 | £1,300 | -£490 | £0 | |
| Parks & Leisure Services Section | £285,440 | £214,880 | £184,910 | £29,970 | £285,440 | £0 | |
| Parks & Open Spaces | £897,290 | £706,226 | £666,398 | £39,828 | £884,290 | £13,000 | There is an underspend on the arboricultural works budget which is offset by additional running costs. |
| Parks Pavilions | £39,040 | £18,590 | £17,604 | £986 | £39,040 | £0 | |
| Playground Improvements | £290,360 | £17,655 | £8,130 | £9,525 | £290,360 | £0 | |
| River Park | £465,880 | £227,328 | £211,265 | £16,063 | £465,880 | £0 | |
| Tourism | £56,100 | £36,775 | £35,727 | £1,048 | £56,100 | £0 | |
| Whatman's Arena | £4,710 | £3,668 | £4,133 | -£465 | £4,710 | £0 | |
| | £4,771,850 | £2,471,734 | £2,486,830 | -£15,096 | £4,958,850 | -£187,000 | |