



**Draft Corporate  
Revenue & Capital  
Budgets  
2010/11**

For consideration by Council

3<sup>rd</sup> March 2010

# THE MAIDSTONE BOROUGH COUNCIL

## BUDGET ESTIMATES 2010/11

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**MAIDSTONE BOROUGH COUNCIL**

**CORPORATE REVENUE AND CAPITAL BUDGETS 2010/11**

**STATEMENT OF ROBUSTNESS OF ESTIMATES  
AND ADEQUACY OF RESERVES  
BY DIRECTOR OF RESOURCES & PARTNERSHIPS**

**1 Introduction**

- 1.1 Section 25 of the Local Government Act 2003 requires the Chief Financial Officer to report to the Council when setting its Council Tax on the robustness of the estimates included in the budget and the adequacy of the reserves for which the budget provides.
- 1.2 This statement is given in respect of the 2010/11 Budget Setting Process for Maidstone Borough Council. I acknowledge my responsibility for ensuring the robustness of the estimates and the adequacy of the reserves as part of this process.
- 1.3 The Council has adopted a Medium Term Financial Strategy covering both Capital and Revenue budgets and including a 5 year Strategic Revenue projection for the period 2010/11 to 2014/15. It is this Strategy that will underpin the budget setting process over the coming five-year period.
- 1.4 The Strategy sets out the high level financial objectives the Council wishes to achieve over the agreed time period. This includes achieving a reasonable level of Council Tax increase which avoids the threat of capping; achieving a level of Balances of at least 10% of Net Revenue Spend; and accommodating emerging priorities and growth pressures from elsewhere within the Council's Budget through an Efficiency programme and the prioritisation of spending. The Strategy also sets out, based on current financial information, the budgets for the period, and the levels of council tax and savings that are projected to be required to meet the Council's spending plans.

**2 Robustness of Estimates**

- 2.1 The aim of the Medium Term Financial Strategy is to give the Council a realistic and sustainable plan that reflects the Council's priorities and the policy of reasonable Council Tax increases.
- 2.2 Detailed estimates formulated in conjunction with Services underpin the strategy, taking into account past outturn, current spending plans and likely future demand level and pressures.

2.3 Factors taken into account for the 2010/11 Budget Setting Process and in developing the Strategy are:

The Council's Aims and Priorities	The estimates reflect additional resources allocated to the Corporate priorities for 2010/11 endorsed by the Council. The estimates also include resources to deliver other key strategies including those based on partnership working.
Consultation with Council Taxpayers	The results of the Council Tax Consultation undertaken in October 2009 and the views expressed during consultation in previous years have all been taken into account when developing the Medium Term Financial Strategy.
Consultation with Non-Domestic Ratepayers	The Council consults representatives of its non-domestic ratepayers about its expenditure proposals who may make written representations if they deem it appropriate. No such representations have been received.
Consultation with Overview and Scrutiny Committee	The Cabinet has consulted, on a voluntary basis, Overview and Scrutiny Committee on its initial strategy and later, in accordance with the Constitution, on its Budget Strategy as at December 2009.
The level of funding likely from Central Government towards the costs of local services	In respect of Government Grant, the Council received the lowest (0.5%) settlement for district councils in 2009/10. Like many authorities in Kent, the Council received a settlement at the 'floor' and fully expect significant reductions in future years. Central Government has indicated that details for the forthcoming 3 years will form part of the comprehensive spending review for 2010. At this time the Council is predicting annual reductions of 5% from 2011/12.
Council Tax Base	The recommended Council Tax Base for 2010/11 is 59765.2 Band D equivalents with an expectation that this will rise by ½% year on year over the medium term.
Capping powers of the Secretary of State in respect of rising Council Tax levels	Due regard has been taken of the Government's intentions regarding the capping of tax levels that are seen to be excessive.
The Prudential Code and its impact on Capital Planning	Maidstone Borough Council became a debt-free authority in 2004 and has used capital receipts to fund the Capital Programme. However projections suggest that over the capital programme period this is likely to change. Borrowing to fund capital expenditure is, therefore, likely in the foreseeable future. A key objective of the Prudential Code is to ensure, within a clear framework, the capital investment plans of local authorities are affordable, prudent and sustainable. The funding of the Capital Programme through the period of the Medium Term Financial Strategy is monitored through the Budget Monitoring process. The delivery of

	the asset disposals programme to achieve Capital Receipts has been identified as a major risk to the Budget Strategy for two years and will be carefully managed.
The Council's Capital Programme	The Council has a wide-ranging Capital Programme which is based on a scored assessment applying the principles of prioritisation, affordability and deliverability. It has adopted a Capital Strategy and Capital Planning process that has been commended by the Government Office for the South East (GOSE). The programme is carefully monitored and, due to the risk to delivery of capital receipts, contains no assumptions about slippage. The majority of the programme will be delivered directly by the Council and the profile of expenditure is directly under its control.
Interest Rates	Interest returns have been assumed at a range of 1% to 1.5% in 2010/11. In subsequent years a gradual increase in interest rates is assumed but countered by reducing levels of resources available for investment.
Adequacy of Balances	At the start of 2010/11 it is anticipated that the uncommitted General Fund Balance will be £2.7m with a plan to reduce to £2.4m by 2011. The Adequacy of Reserves is discussed in more detail in Section 3 below.
Pay and Price Inflation	Estimates reflect a pay increase of 0.5% for 2010/11 and assumes a 1% increase in overall price inflation over the period.
Fees and Charges	As has been the practice for a number of years now, and in line with the feedback from Council Tax consultation exercises, the objective has been to maximise income, subject to market conditions, opportunities, comparable charges elsewhere and the impact of charges on the delivery of key objectives. Market conditions have been identified as a major risk to the Council's budget and the maximisation of income has been carefully assessed with many services maintaining 2009/10 prices.
Growth Pressures	The Budget for 2010/11 and the projections within the Medium Term Financial Strategy include all known and quantified key priorities and growth pressures that the Council is aware of at the present time. The major areas of increased spend are the resourcing of the major programme of works at the Leisure Centre, the Concessionary Fares scheme and the Park and Ride service. This is in accordance with the strategy and these issues will be robustly risk managed. New priorities and growth pressures are anticipated to emerge over the period and in consequence, the Strategy will be updated at least annually. There is an expectation that expenditure on expanding and improving services should be accommodated by reductions elsewhere within the Council's budget from efficiencies and low priority

	services through a prioritisation process.
Financial Management	The Council's financial information, management and reporting arrangements are sound and its procedures in relation to budget under / overspends clear. Collection rates for council tax and NNDR remain one of the best in Kent. The Audit Commission have found the Council's budgetary control procedures to be sound; are satisfied with the overall internal financial control arrangements; are satisfied with the Council's arrangements for ensuring the legality of transactions; and have given an unqualified opinion on the 2008/09 Accounts. It is anticipated that a similar position will be reported for future years.
Insurance Arrangements and Business Continuity	Risks identified via the preparation of Service/Section Risk Registers have wherever possible been mitigated to an acceptable level. Any remaining risk has been transferred to an external insurance provider. In addition, specific arrangements are in place to ensure the continuity of business in the event of both major and minor disruptions to services. As insurance premiums are reactive to the external perception of the risks faced by local authorities and to market pressures, both risks and excess levels are kept under constant review. The Council has a well established Business Continuity Plan for Key Services.
Corporate Governance and Risk Management	The Council has adopted a local Code of Corporate Governance based upon the requirements of the CIPFA/SOLACE Corporate Governance framework. This incorporates Risk Management and the Council has committed itself to a Risk Management Strategy involving the preparation of Risk Registers for each Service area at operational and strategic levels. The Corporate Risk Register was first agreed in 2004 and updated annually, the last update being in December 2008.  Council established an Audit Committee from May 2007.

These assumptions and changing circumstances will require the Strategy to be reviewed in each financial year.

### 3 **Adequacy of Reserves**

- 3.1 The minimum prudent level of reserves that the Council should maintain is a matter of judgement. It is the Council's safety net for unseen or other circumstances. The minimum level cannot be judged merely against the current risks facing the Council as these can and will change over time. The target for the minimum General Fund balance is currently set at 10% of Net Revenue Spend and given below are the significant

areas of operational and financial risk (not exhaustive) considered in determining the appropriate minimum level.

- Interest Rate volatility
- Income volatility
- Change to Government Grant
- Emergencies/Business Continuity
- Economic and world recession
- Future potential pension costs
- Bankruptcy / liquidation of a major service partner
- Problems with computer systems causing shortfall or halt in collection performance
- Government Legislation
- Ability to take advantage of opportunities
- Uninsured risks
- Unplanned additional costs

3.2 The Council has previously operated with relatively low levels of balances for a number of years and its budgetary control arrangements have developed effectively to manage the risk associated with this.

3.3 Clearly, the minimum General Fund balance needs to and will be kept under regular review. During 2009/10, due to the impact of the economic downturn, use of Balances to address problems has been authorised, although the level of balances has been retained above the assessed minimum prudent level. The uncommitted General Fund balance at 31 March 2010 is estimated to be £2.7m (12% of net revenue expenditure) and is planned to reduce at 31 March 2011 to £2.4m (10% of net revenue expenditure). Other earmarked reserves are estimated to be £0.6m for invest to save activity and £0.3m for local development framework (LDF) costs at March 2010 reducing to £0.6m for invest to save activities at March 2011 as the Council will have utilised the remaining LDF balance.

#### 4 **Opinion**

4.1 I am of the opinion that the approach taken in developing the 2010/11 budget meets the requirements contained in the Local Government Act 2003 to ensure the robustness of the estimates and the adequacy of reserves.

Zena Cooke  
Director of Resources & Partnerships

Date: 3 March 2010

**THE MAIDSTONE BOROUGH COUNCIL**

**STATEMENT OF COUNCIL TAX - 2010/11**

	£	£	<b>BAND D</b> £
<b>MAIDSTONE BOROUGH COUNCIL NET SPEND</b>	22,812,240		381.70
<b>Parish Precepts</b>	<u>966,097</u>		16.16
<b>TOTAL BUDGET REQUIREMENT</b>		23,778,337	<u>397.86</u>
<b>LESS:</b>			
Revenue Support Grant	1,205,912		20.18
NNDR Redistribution	8,304,648		138.95
Council Tax Prior Year Adjustment	10,504		0.18
Community Charge Prior Year Adjustment	<u>0</u>		<u>0.00</u>
<b>Total Deductions</b>		9,521,064	<u>159.31</u>
<b>MAIDSTONE BOROUGH COUNCIL NET REQUIREMENT</b>		<u>14,257,273</u>	<u>238.55</u>
<b>ADD PRECEPTS</b>			
<b>Kent County Council Precept</b>		62,620,781	1,047.78
<b>Kent Police Authority Precept</b>		8,288,238	138.68
<b>Kent and Medway Towns Fire Authority Precept</b>		<u>4,061,045</u>	<u>67.95</u>
<b>TOTAL COUNCIL TAX REQUIREMENT</b>		<u><u>89,227,337</u></u>	<u><u>1,492.96</u></u>
<b>MAIDSTONE BOROUGH COUNCIL( EXCLUDING PARISH PRECEPTS)</b>			222.39
<b>TOTAL COUNCIL TAX (EXCLUDING PARISH PRECEPTS)</b>			1,476.80
<b>TAX BASE</b>			59,765.2



MAIDSTONE BOROUGH COUNCIL

COUNCIL TAX 2010/2011

Schedule of Council Tax Base and Additional Basic Amounts of

Council Tax in parts of the area with Parish Precepts

PARISH	TAX BASE £	PRECEPT £	BAND 'D' TAX £
Barming	756.20	11,845.00	15.66
Bearsted	3643.70	90,000.00	24.70
Boughton Malherbe	226.60	1,400.00	6.18
Boughton Monchelsea	1242.60	35,400.00	28.49
Boxley	3891.30	78,015.00	20.05
Bredhurst	181.10	8,500.00	46.94
Broomfield & Kingswood	710.40	32,000.00	45.05
Chart Sutton	419.40	14,750.00	35.17
Collier Street	359.10	9,814.00	27.33
Coxheath	1587.10	49,140.00	30.96
Detling	383.50	16,859.00	43.96
Downswood	870.20	22,000.00	25.28
Farleigh East	691.70	17,890.00	25.86
Farleigh West	222.70	10,000.00	44.90
East Sutton	142.80	5,000.00	35.01
Harrietsham	893.40	24,400.00	27.31
Headcorn	1485.40	68,090.00	45.84
Hollingbourne	455.90	16,000.00	35.10
Hunton	322.90	14,000.00	43.36
Langley	515.20	18,406.00	35.73
Leeds	358.20	17,214.00	48.06
Lenham	1434.50	54,333.00	37.88
Linton	259.30	5,445.00	21.00
Loose	1055.30	43,662.00	41.37
Marden	1626.80	61,000.00	37.50
Nettlestead	348.40	6,400.00	18.37
Otham	226.60	6,835.00	30.16
Staplehurst	2359.70	73,500.00	31.15
Stockbury	333.60	9,000.00	26.98
Sutton Valence	655.30	22,000.00	33.57
Teston	324.90	9,250.00	28.47
Thurnham	536.90	11,646.00	21.69
Tovil	1236.40	47,940.00	38.77
Ulcombe	399.60	8,363.00	20.93
Yalding	1022.20	46,000.00	45.00
	<u>31,178.90</u>	<u>966,097.00</u>	

**MAIDSTONE BOROUGH COUNCIL**  
**BUDGET STRATEGY 2010/11 ONWARDS**  
**GENERAL FUND BALANCES**

PROVISIONALLY ALLOCATED

	<b>Total General Fund £000</b>	<b>Trading Accounts £000</b>	<b>Asset Replacement £000</b>	<b>Invest to Save £000</b>	<b>LDF Fund £000</b>	<b>Overall Total £000</b>
Balance 31/3/2009	5,601	30	110	579	884	7,204
<b>Less:</b>						
Use in 2009/10 of 2008/09 carry forward	-1,341					-1,341
Use in 2009/10 of 2007/08 carry forward	-755					-755
Uncommitted Balance 31/3/09	3,505	30	110	579	884	5,108
Proposed Use 2009/10	-801		-103	-28	-531	-1,463
Projected Balance 31/03/2010	2,704	30	7	551	353	3,645
Proposed Use 2010/11	-255		40	-12	-353	-580
Projected Balance 31/03/2011	2,449	30	47	539	0	3,065

## Maidstone Borough Council

### Draft Medium Term Financial Strategy 2010 Onwards

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## **Introduction**

This financial strategy aims to support the council's corporate objectives as identified in the strategic plan 2010 onwards. Whilst achieving this, major issues relating to resources and facing the council in the medium term will also be highlighted.

The intention is to set out the revenue and capital spending plans of the council at a high level. The success of these plans will depend upon the resources available to the council, the approach taken to ensure that these resources are aligned over the medium term to reflect corporate objectives and these resources being controlled in a way that ensures long-term stability.

In recent years the Government's approach to financial management in local government is to focus upon three year financial commitments. These include three year grant projections and three year comprehensive spending reviews and efficiency targets. The approach of this strategy will therefore be to develop a plan for a three year period with a further two years considered where the three year plan has a material impact on those years.

Although this document is developed for the medium term with an outlook from three to five years, the council will review the strategy on an annual basis for the following period in order to reflect changes in circumstances which impact upon the strategy. This review will be completed to coincide with the annual review of the three year strategic plan. This will enable Members and Officers to ensure changes are appropriately reflected in both documents through links to the strategic plan key objectives (SPKO). Production of this document and the balanced budget it facilitates are a key objective of the strategic plan in their own right (see SPKO: 21).

In addition the council will consult with a wide range of stakeholders and partners during the development period and give serious consideration to their views and responses.

## Revenue

## Expenditure

The portfolio budgets in the full revenue estimates include detailed proposals for dealing with financial pressures and service demand, this strategic plan adopts a high-level review of the corporate objectives and budget pressures over the five-year period. This approach ensures a focus on factors that may influence the Council's stated aim to maintain working balances and ensure that they are used for specific and special activities and not to balance the budget. The financial projection assumes that the level of balances will be maintained, over the five year period, at or above the working level set annually by Cabinet.

Pay and price inflation:

The financial projection makes an allocation for pay increases on an annual basis. This increase must allow for a staff pay award, any incremental increases earned through competence appraisal and any increase in employer contributions such as national insurance.

Other costs will need to consider a suitable inflation index. Large elements of this cost will be tied to conditions of contracts which will specify the annual increase necessary, other costs will increase by the annual increase in an inflation index such as the retail price index or the consumer price index.

Table 1 below details the factors used for each year.

<b>Strategic Issue</b>	<b>2010/11</b>	<b>2011/12</b>	<b>2012/13</b>	<b>2013/14</b>	<b>2014/15</b>
	<b>%</b>	<b>%</b>	<b>%</b>	<b>%</b>	<b>%</b>
Pay Inflation	1.0	1.0	2.0	2.5	2.5
Other Costs Inflation	0.0	1.0	2.0	2.5	2.5
Contractual Commitments	1.0	1.0	2.0	2.5	2.5

*[Table 1: Pay & price Indices]*

Corporate objectives and key priorities:

In addition to these inflationary pressures the Council will develop and implement improvements to the corporate objectives identified in the strategic plan, and where significant any local objectives identified in service plans.

The financial projection will also provide, where necessary, resources for national statutory responsibilities where these are to be provided locally.

Table 2 below identifies the links between the financial projection and key objectives.

SP KO	Strategic Issue	2010/11 £,000	2011/12 £,000	2012/13 £,000	2013/14 £,000	2014/15 £,000
-	National Concessionary Fares.	200	150			
12.1 19, 20	Refuse & Recycling Local Development Framework	115	400		300	
3, 6, 8, 18	Revenue Provision for Borrowing		150	150	159	
17, 14 5	Leisure Centre Park & Ride	275 200	155			

[Table 2: Strategic Issues, links to other documents]

## Funding

Resources available for the revenue budget are heavily constrained making the issue key to the financial planning process. The financial projection assumes that resources are maximised. The strategy identifies three separate categories of resource government grant, locally derived income from fees and charges and council tax. Where the financial projection includes the use of fixed term grant or income sources each portfolio is responsible for preparing and acting on suitable exit strategies at the end of the fixed term.

### Government Grant:

The current revenue support grant settlement comes under the three year notification commencing in 2007 is an increase of 0.5% for 2010/11. This three year notification ended with the 2010/11 notification and the future level of grant settlements is in doubt due to the national economy and public sector debt levels. Clarity on this issue is expected as a result of the comprehensive spending review 2010 expected in July 2010. Current indicative information available suggests a medium term need for extensive real term reductions in government support. A district council can expect to see support going to services provided elsewhere in the public sector and a projection of a 15% cut in the medium term is expected. The financial projection assumes a reduction in grant of 5% per annum.

Other grants received from the government are similarly under threat from the effects of the national economy and the efficiency agenda as it affects government departments. The strategy will assume future grant aid is likely to be at risk but only consider the freezing of such grants at their 2009/10 cash values unless further data is available. Table 4 identifies expected variances from this assumption.

## Fees & Charges

The Council has a policy on the development of fees and charges that fall within its control. This policy ensures that an evaluation of market forces and links to the strategic plan or service plans are drivers of change in prices. This means that any increases in this funding source will be identified through each portfolio's detailed budget preparation work. At the level of this strategy the assumption is that in overall terms the increase will be commensurate with general inflation. Due to the final effects of the recession, for 2010/11 the financial projection will assume total cash income is frozen at 2009/10 values but will increase slowly in response to the predicted end to the recession.

## Council Tax

The Council has a responsive approach to the level of Council tax and will set this at an appropriate level commensurate with the needs of the strategic plan. It has set a policy in recent years of an increase that avoids the threat of council tax capping but remains flexible on the level of that increase, thus focusing the strategy on its ability to set a balanced budget.

Table 3 below details the factors used for each resource type and Table 4 details the links between the financial projection and the major risk factors.

<b>Strategic Issue</b>	<b>2010/11</b> %	<b>2011/12</b> %	<b>2012/13</b> %	<b>2013/14</b> %	<b>2014/15</b> %
Revenue Support Grant Increase	0.5	-5.0	-5.0	-5.0	-5.0
Fees & Charges Increase	0.0	1.0	2.0	2.5	2.5
Council Tax Increase	2.5	2.5	2.5	2.5	2.5

*[Table 3: Resource and income indices]*

<b>SP KO</b>	<b>Strategic Issue</b>	<b>2010/11</b> £,000	<b>2011/12</b> £,000	<b>2012/13</b> £,000	<b>2013/14</b> £,000	<b>2014/15</b> £,000
21	Housing Benefit Admin Grant	80	40	40	40	40
4	Homelessness Strategy Grant		35	30		
21	Parking Income	50	50	50	50	50
21	Interest on Investments	370	150	100	50	
21	Income Generation	250	100			
14	Cobtree Charity	130	20			

*[Table 4: Strategic Issues, links to other documents]*

## Capital

### Programme

The strategy for the capital programme requires consideration of two issues, the scheme specifics and the overall programme.

The overall programme is considered in terms of the prudential borrowing principles of sustainability, affordability and prudence. The overall programme assessment also considers the relative priority of schemes as they enhance the provision of corporate or service based objectives.

The inclusion of capital schemes within the overall programme requires an assessment based on affordability in revenue and capital terms and deliverability in terms of ability to complete, whole life cost and risk assessment.

Prioritisation of schemes will occur in the following order:

- a) For statutory reasons;
- b) Fully or partly self funding schemes with focus on corporate objectives;
- c) Other schemes with focus on corporate objectives;
- d) Maintenance / Improvement of property portfolio not linked to corporate objectives;
- e) Other non priority schemes with a significant funding gearing.

The programme for the period 2010/11 to 2012/13 focuses on a series of key projects reflecting the strategic plan and a series of projects providing investment in the property assets. The detailed Capital programme provides the link between the strategic plan key objectives and the current programme

The capital programme is a three year programme and Table 5 below summarises the 2010/11 to 2012/13 programme by portfolio. This table incorporates the programme for 2009/10 for information.

Portfolio	2009/10 £,000	2010/11 £,000	2011/12 £,000	2012/13 £,000
Leader	26	0	0	0
Community Services	331	81	81	50
Corporate Services	351	370	370	330
Environment	1,011	0	0	0
Leisure & Culture	2,703	4,147	3,129	680
Regeneration	9,451	4,618	5,257	3,070
	13,874	9,216	8,837	4,130

[Table 5: Capital programme]



## Funding

Since 2004 the Council has been debt free and the major sources of funding for capital expenditure has come from capital receipts and government grant. The medium term financial strategy has, in the past, identified the time when such resources would reduce to the point where alternative funding would be required to support a continued programme of capital expenditure. The most recent strategy identifies that the most likely need for immediate funding will occur in 2011/12.

Previously the strategy required that where funding is based upon the use of capital receipts, that those receipts were received prior to capital commitments being made. The strategy can no longer maintain this commitment, a combination of economic conditions leading to low levels of asset sales and the use of the reserves of usable capital receipts means that the current strategy accepts funding from in year receipts. This assumption can only be maintained up to the level of the Council's prudential borrowing limit as set in the Prudential Indicators. The quarterly monitoring of the capital programme enables Cabinet to take effective decisions based on current levels of funding before major projects commence.

Table 6 below identifies the current funding assumptions and the minimum level of prudential borrowing.

<b>Funding Source</b>	<b>2009/10 £,000</b>	<b>2010/11 £,000</b>	<b>2011/12 £,000</b>	<b>2012/13</b>
<b>Confirmed:</b>				
Capital receipts	7,801	423	0	0
Capital grant	4,774	4,905	2,541	829
Revenue	1,299	1,043	630	630
<b>Assumed:</b>				
Capital receipts		2,845	4,000	0
External funding			400	900
Prudential Borrowing			1,266	1,771
	13,874	9,216	8,837	4,130

*[Table 6: Capital financing, confirmed and assumed]*

## Reserves

The Council holds a series of balances and reserves in order to provide financial stability and protection from unforeseen circumstances or events. In setting the level of these balances and reserves an assessment is made of the potential risks and opportunities that could reduce or enhance those balances.

All revenue balances at 1<sup>st</sup> April 2009 total £7.2m and it is estimated that this balance will be £3.6m by 1<sup>st</sup> April 2010. The major items reducing the balance are approved budget carry forwards of £2.1m from 2007/08 and 2008/09 resources into 2009/10 for prior agreed purposes and support for cost to the Council of work on the Kent International Gateway of £0.8m with the remainder being minor use of balances agreed in the 2009/10 strategy.

The balances comprise a general balance and a series of specific allocations the breakdown of these is given in Table 7 below.

<b>Balances</b>	<b>01/04/2009 £,000</b>	<b>01/04/2010 £,000</b>	<b>01/04/2011 £,000</b>
General balance	5,601	2,704	2,449
Trading account surpluses	30	30	30
Asset replacement	110	7	47
Invest to save initiatives	579	551	539
Local development Framework	884	353	0
<b>Total</b>	<b>7,204</b>	<b>3,645</b>	<b>3,065</b>

*[Table 7: Revenue balances]*

Available capital receipts at 1<sup>st</sup> April 2009 total £7.6m and it is estimated that this balance will be used up during the period from 2009/10 and 2010/11.

Other capital balances include grants and contributions unapplied which total £3.3m at 1<sup>st</sup> April 2009. These balances are, in most cases, received for specific schemes and applied to finance those schemes specifically.

## Efficiency

The council's strategic plan has a place with efficient and effective public services as a priority theme. This theme runs through service plans and is one of the five values to which the Council subscribes. Through this theme the Council's approach to efficiency is integrated in to all decision making.

The Council has successfully achieved all its government set efficiency targets and hopes to achieve the latest target figures as set for 2009/10 onwards. The current efficiency gains, since the commencement of the "Gershon" targets equals £2.9m.

The Council uses a number of measures to identify locations to achieve efficiency and gauge success. These include:

- a) Annual best value reviews performed by officers and by members.
- b) The Kent wide VFM price book. A benchmarking tool to measure unit cost and performance levels and compare these over time and across Kent.
- c) Other benchmarking exercises undertaken by local managers to challenge service delivery in their own area.
- d) The identification of efficiency targets that match the government's requirements over the period of this medium term financial strategy.

Efficiency proposals are carefully measured for effect upon capacity, acceptable levels of service, quality standards, and the potential of shared service provision. All efficiency proposals consider the effect of fixed costs and the effect on the base financial standing of the Council and the opportunity for reinvestment of gains into priority services or toward achievement of corporate objectives.

The adoption of efficiency and VFM as part of this strategy helps to ensure that the financial projection will remain within available resources.

The financial projection identifies the need for savings to make a balanced budget, which must be considered in line with the development of efficiency savings. Table 8 below details the required saving for each year, based on the factors used in the financial projection, and the percentage of net revenue spend the given saving represents.

<b>Strategic Projection</b>	<b>2010/11 £,000</b>	<b>2011/12 £,000</b>	<b>2012/13 £,000</b>	<b>2013/14 £,000</b>	<b>2014/15 £,000</b>
Annual Savings Requirement	1,604	1,992	892	1,251	1,083
Percentage Saving	7.00%	8.77%	3.93%	5.52%	4.77%

*[Table 8: Annual savings requirement]*

The savings identified for 2010/11 equate to the required £1.6 million. In general they are identified in areas where efficiency meets the requirements of the strategic plan. This is either through areas of low strategic priority or focused issues such as productivity.

The 2010/11 savings of £1.6m include reductions in staffing levels of over £0.7m and in total identify efficiency in services totalling £1m.

## BUDGET STRATEGY 2010/11 ONWARDS

### MEDIUM TERM FINANCIAL STRATEGY

#### STRATEGIC PROJECTION

2009/10 £,000		2010/11 £,000	2011/12 £,000	2012/13 £,000	2013/14 £,000	2014/15 £,000
22,078	<b>CURRENT SERVICE SPEND</b>	22,295	22,811	22,723	22,681	22,674
	<b>INFLATION INCREASES</b>					
859	PAY AND CONTRACTUAL COMMITMENTS	320	464	330	564	691
	<b>ADJUSTMENTS FOR CONTRACTUAL COMMITMENTS</b>					
-80	ELECTIONS	80			-80	80
100	DEVELOPMENT CONTROL FEES					
80	REDUCTION IN BENEFIT GRANT	80	40	40	40	40
50	CAR PARK INCOME LOSS	50	50	50	50	50
	COBTREE FINAL PAYMENT	130	80	50		
	<b>ADJUSTMENT FOR NATIONAL INITIATIVES</b>					
-200	CONCESSIONARY FARES	200	150			
384	REFUSE & RECYCLING	115			300	
	LOCAL DEVELOPMENT FRAMEWORK		400			
	<b>LOCAL PRIORITIES</b>					
200	ASSET MANAGEMENT	25				
	CIVIC WARDEN SERVICE	25				
	HOMELESSNESS STRATEGY		35	30		
605	LOSS OF INTEREST	370	100			
	COST OF BORROWING		150	150	150	
	LEISURE CENTRE REFURBISHMENT	275	155			
	LOSS OF INCOME	250	100			
	PARK & RIDE	200				
-625	USE OF BALANCES 2009/10					
	<b>MINOR INITIATIVES</b>					
260	GROWTH PROVISION		180	200	220	250
<b>23,711</b>	<b>TOTAL PREDICTED REQUIREMENT</b>	<b>24,415</b>	<b>24,715</b>	<b>23,573</b>	<b>23,925</b>	<b>23,785</b>
	<b>FINANCED BY</b>					
9,463	RSG	9,510	9,035	8,583	8,154	7,746
17	COLLECTION FUND ADJUSTMENT	11	0	0	0	0
12,815	COUNCIL TAX	13,290	13,688	14,098	14,520	14,956
<b>22,295</b>	<b>TOTAL RESOURCES AVAILABLE</b>	<b>22,811</b>	<b>22,723</b>	<b>22,681</b>	<b>22,674</b>	<b>22,702</b>
<b>1,416</b>	<b>ANNUAL SAVINGS TARGET</b>	<b>1,604</b>	<b>1,992</b>	<b>892</b>	<b>1,251</b>	<b>1,083</b>

**MAIDSTONE BOROUGH COUNCIL****BUDGET 2010 / 11****SUMMARY**

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
Leader of the Council	767,741	1,253,070	1,260,540	1,497,950
Community Services	1,605,932	1,559,950	1,521,490	1,487,370
Corporate Services	-1,493,873	-3,291,680	-2,695,400	-427,190
Environment	8,049,778	8,821,310	8,776,940	8,820,580
Leisure and Culture	5,572,291	4,977,780	5,219,010	4,489,470
Regeneration	8,256,376	10,221,190	11,771,750	7,841,630
<b>TOTAL SERVICE SPENDING</b>	<b>22,758,245</b>	<b>23,541,620</b>	<b>25,854,330</b>	<b>23,709,810</b>
<b>General Underspend</b>	<b>0</b>	<b>-317,290</b>	<b>-115,100</b>	<b>-317,970</b>
<b>NET SERVICE SPENDING</b>	<b>22,758,245</b>	<b>23,224,330</b>	<b>25,739,230</b>	<b>23,391,840</b>
<b>Contribution to (from) Balances</b>				
- Planned - General	-445,000	-114,000	-114,000	-255,000
- Planned - In Year General	-418,853	-55,000	-1,527,550	0
- Carry Forward	371,460	-755,000	-1,140,770	0
- Asset Replacement	80,600	49,900	-103,000	40,000
- Invest to Save	-365,854	15,100	-27,740	-11,640
- LDF Earmarked Reserves	-116,000	-70,000	-530,840	-352,960
- Large Building Maintenance Fund	-55,758	0	0	0
- Slippage and Extra Commitments	-175,440	0	0	0
<b>TOTAL CONTRIBUTION TO (FROM) BALANCES</b>	<b>-1,124,845</b>	<b>-929,000</b>	<b>-3443,900</b>	<b>-579,600</b>
<b>BUDGET REQUIREMENT</b>	<b>21,633,400</b>	<b>22,295,330</b>	<b>22,295,330</b>	<b>22,812,240</b>

**MAIDSTONE BOROUGH COUNCIL****LEADER OF THE COUNCIL**

<b>SERVICES</b>	<b>2008/2009</b>	<b>2009/2010</b>		<b>2010/2011</b>
	<b>ACTUAL</b>	<b>ESTIMATE</b>	<b>REVISED</b>	<b>ESTIMATE</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Performance and Development	192,013	197,680	148,660	174,200
Emergency Centre	98,597	114,670	67,930	65,540
Corporate Projects	431,129	297,250	204,840	192,900
Charities	10,265	11,340	9,800	9,610
Corporate Management	642,375	661,690	738,150	779,470
Press & Public Relations	123,893	133,160	106,330	105,360
Contingency	-705,169	-159,720	-12,020	173,920
Chief Executives Sections	-18,601	30	-10	120
Director of Change and Environmental Services Sections	-1,317	-3,060	-3,060	-3,060
Director of Prosperity and Regeneration Sections	-5,446	30	-80	-110
<b>Net Expenditure Transferred to Summary</b>	<b>767,741</b>	<b>1,253,070</b>	<b>1,260,540</b>	<b>1,497,950</b>

MAIDSTONE BOROUGH COUNCILLEADER OF THE COUNCILEXPLANATORY NOTESPerformance and Development

This budget covers the corporate costs of developing strategic plans and performance systems, including Best Value. In particular, it covers the publication of the Strategic Plan and Performance Plan and promoting and monitoring the Council's Performance Management System.

Reductions in recharges from the Revised Estimate 2009/10 onward are a result of the restructure in February 2009.

**Budget Holder:** Policy & Performance Manager

Emergency Centre

This budget covers the cost of the Emergency Planning service

Reductions in recharges from the Revised Estimate 2009/10 are a result of the restructure in February 2009.

**Budget Holder:** Building Surveying Manager

Corporate Projects

This cost centre relates to the Council's corporate projects.

Reductions in recharges from the 2009/10 Revised Estimate, are due to the completion of office move in 2008/09.

The Estimate 2009/10 included a Budget Strategy Saving of £6,000.

The Capital charges for 2009/10 relate to the All Saints Link Road, which is not in the Capital Programme from 2010/11.

**Budget Holder:** Head of Business Improvement



**MAIDSTONE BOROUGH COUNCIL****LEADER OF THE COUNCIL**

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
<b><u>Performance and Development</u></b>				
Employees	0	3,000	2,000	2,000
Running Expenses	23,400	22,410	14,400	14,400
Central Charges	144,424	144,500	116,710	142,060
Internal Recharges	24,190	27,770	15,550	15,740
<b>Total Expenditure</b>	<b>192,013</b>	<b>197,680</b>	<b>148,660</b>	<b>174,200</b>
<b>Net Expenditure Transferred to Summary</b>	<b>192,013</b>	<b>197,680</b>	<b>148,660</b>	<b>174,200</b>
<b><u>Emergency Centre</u></b>				
Employees	8,101	8,400	13,040	12,730
Running Expenses	35,430	41,820	36,260	38,820
Central Charges	25,290	34,260	8,830	3,640
Internal Recharges	29,776	30,190	9,800	10,350
<b>Total Expenditure</b>	<b>98,597</b>	<b>114,670</b>	<b>67,930</b>	<b>65,540</b>
<b>Net Expenditure Transferred to Summary</b>	<b>98,597</b>	<b>114,670</b>	<b>67,930</b>	<b>65,540</b>
<b><u>Corporate Projects</u></b>				
Employees	108,185	29,830	0	0
Running Expenses	59,151	15,000	0	0
Central Charges	226,048	213,010	168,300	188,980
Internal Recharges	44,656	22,950	1,990	3,920
Capital Charges	0	16,460	34,550	0
<b>Total Expenditure</b>	<b>438,040</b>	<b>297,250</b>	<b>204,840</b>	<b>192,900</b>
Income	-6,910	0	0	0
<b>Total Income</b>	<b>-6,910</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Expenditure Transferred to Summary</b>	<b>431,129</b>	<b>297,250</b>	<b>204,840</b>	<b>192,900</b>

**MAIDSTONE BOROUGH COUNCIL****LEADER OF THE COUNCIL****EXPLANATORY NOTES****Charities**

This Budget covers the costs of administering charities e.g. Maidstone Relief in Need.

**Budget Holder:** Head of Finance

**Corporate Management**

This Budget covers the Authority's Audit Fee, Bank Charges, cost of Treasury Management together with other charges mainly relating to the Head of Paid Service as laid down by the CIPFA Code of Practice.

The increase in Running Expenses in 2010/11 is due to a higher level of bank charges as a result of the new banking contract effective from 1st April 2010.

The increase in Internal Recharges is a result of the 2009 restructure.

**Budget Holder:** Head of Finance

**Press & Public Relations**

This Budget covers communication with the Public and other Stakeholders. The estimate for 2009/10 includes a Budget Strategy Saving of £7,000 for budget consultation.

**Budget Holder:** Head of Communications

**MAIDSTONE BOROUGH COUNCIL****LEADER OF THE COUNCIL**

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
<b><u>Charities</u></b>				
Central Charges	10,265	11,340	9,800	9,610
<b>Total Expenditure</b>	<b>10,265</b>	<b>11,340</b>	<b>9,800</b>	<b>9,610</b>
<b>Net Expenditure Transferred to Summary</b>	<b>10,265</b>	<b>11,340</b>	<b>9,800</b>	<b>9,610</b>
<b><u>Corporate Management</u></b>				
Employees	30,712	22,950	35,030	40,810
Running Expenses	146,016	119,680	129,680	146,220
Central Charges	328,682	371,260	382,950	390,510
Internal Recharges	136,965	147,800	190,490	201,930
<b>Total Expenditure</b>	<b>642,375</b>	<b>661,690</b>	<b>738,150</b>	<b>779,470</b>
<b>Net Expenditure Transferred to Summary</b>	<b>642,375</b>	<b>661,690</b>	<b>738,150</b>	<b>779,470</b>
<b><u>Press &amp; Public Relations</u></b>				
Employees	67	0	0	0
Running Expenses	49,624	50,480	50,470	43,470
Central Charges	72,132	80,380	55,860	61,890
Internal Recharges	2,070	2,300	0	0
<b>Total Expenditure</b>	<b>123,893</b>	<b>133,160</b>	<b>106,330</b>	<b>105,360</b>
<b>Net Expenditure Transferred to Summary</b>	<b>123,893</b>	<b>133,160</b>	<b>106,330</b>	<b>105,360</b>

**MAIDSTONE BOROUGH COUNCIL**

**LEADER OF THE COUNCIL**

**EXPLANATORY NOTES**

**Contingency**

**Budget Holder:** Head of Finance

**MAIDSTONE BOROUGH COUNCIL****LEADER OF THE COUNCIL**

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
<b><u>Contingency</u></b>				
Concessionary Fares Contingency	0	200,000	200,000	200,000
Consultancy Services	0	0	50,000	0
Contingency for new Legislation	0	34,420	34,420	34,420
Energy Costs	0	53,000	0	0
External Legal Advice Savings	0	-5,000	-5,000	-5,000
Extra Cost Pressures	0	119,000	143,950	333,600
Growth/Inflation Adjustments	0	-95,900	-2,070	7,930
MKIP Contribution	42,840	0	42,840	42,840
New Office Accomodation (Maidstone Hse)	0	-51,800	0	0
Performance Reward Grant	0	0	137,300	0
Planning Grant - Credit Control	0	0	-20,000	0
Procurement Savings	0	-77,900	-46,500	-46,500
Procurement-Temp Staff Savings	-27,956	-60,000	-60,000	-60,000
Restructure Savings	0	-260,000	47,010	7,230
Shared Services Savings	0	0	-70,000	-98,000
Small Budgets	0	2,300	25,240	25,240
<b>Total Expenditure</b>	<b>14,884</b>	<b>-141,880</b>	<b>477,190</b>	<b>441,760</b>
<b>Total Income</b>	<b>-720,052</b>	<b>-17,840</b>	<b>-489,210</b>	<b>-267,840</b>
Council Tax Leaflet Grant	-10,806	0	0	0
KCC Re: Second Homes	-15,800	-17,840	-17,840	-17,840
Local Authority Business Growth Initiative	-293,747	0	-94,450	0
Performance Reward Grant	-44,516	0	-69,900	0
Planning Grant - Additional Staffing Costs	-355,184	0	32,980	0
Planning Grant - Credit Control	0	0	-340,000	0
VAT Refund	0	0	0	-250,000
<b>Net Income / Expenditure Transferred to Summary</b>	<b>-705,169</b>	<b>-159,720</b>	<b>-12,020</b>	<b>173,920</b>

**MAIDSTONE BOROUGH COUNCIL****LEADER OF THE COUNCIL****EXPLANATORY NOTES****Chief Executives Sections**

This Budget represents the cost of the Chief Executives Sections in this Portfolio.

**Director of Change and Environmental Services Sections**

This Budget represents the cost of the Director of Change and Environmental Sections in this Portfolio.

**Director of Prosperity and Regeneration Sections**

This Budget represents the cost fo the Director of Prosperity and Regeneration Sections in this Portfolio.

**MAIDSTONE BOROUGH COUNCIL****LEADER OF THE COUNCIL**

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
<b><u>Chief Executives Sections</u></b>				
Employees	330,928	365,140	356,160	362,980
Running Expenses	63,378	75,610	74,740	75,180
Central Charges	95,889	102,970	110,840	116,680
Internal Recharges	5,125	5,590	5,790	5,860
<b>Total Expenditure</b>	<b>495,320</b>	<b>549,310</b>	<b>547,530</b>	<b>560,700</b>
Income	-513,921	-549,280	-547,540	-560,580
<b>Total Income</b>	<b>-513,921</b>	<b>-549,280</b>	<b>-547,540</b>	<b>-560,580</b>
<b>Net Income / Expenditure Transferred to Summary</b>	<b>-18,601</b>	<b>30</b>	<b>-10</b>	<b>120</b>
<b><u>Director of Change and Environmental Services Sections</u></b>				
Employees	0	101,500	101,500	101,500
Running Expenses	-1,317	500	500	500
<b>Total Expenditure</b>	<b>-1,317</b>	<b>102,000</b>	<b>102,000</b>	<b>102,000</b>
Income	0	-105,060	-105,060	-105,060
<b>Total Income</b>	<b>0</b>	<b>-105,060</b>	<b>-105,060</b>	<b>-105,060</b>
<b>Net Income Transferred to Summary</b>	<b>-1,317</b>	<b>-3,060</b>	<b>-3,060</b>	<b>-3,060</b>
<b><u>Director of Prosperity and Regeneration Sections</u></b>				
Employees	103,367	107,640	117,550	121,730
Running Expenses	19,062	24,910	26,470	26,800
Central Charges	13,394	15,080	17,040	17,180
Internal Recharges	14,230	16,170	2,740	2,770
<b>Total Expenditure</b>	<b>150,053</b>	<b>163,800</b>	<b>163,800</b>	<b>168,480</b>
Income	-155,499	-163,770	-163,880	-168,590
<b>Total Income</b>	<b>-155,499</b>	<b>-163,770</b>	<b>-163,880</b>	<b>-168,590</b>
<b>Net Income / Expenditure Transferred to Summary</b>	<b>-5,446</b>	<b>30</b>	<b>-80</b>	<b>-110</b>

**LEADER OF THE COUNCIL PORTFOLIO****Revenue Savings 2010/11****Scheme**

	£
Annual budget consultation	7,000
Contingency- Stage two of the 2008/09 Structure	240,000
Contingency- Balance of pay provision from 2009/10 pay award	<u>160,000</u>
	<u>407,000</u>

**Revenue Growth Items 2010/11****Scheme**

	£
Contingency- Loss of income	<u>250,000</u>
	<u>250,000</u>



**MAIDSTONE BOROUGH COUNCIL****COMMUNITY SERVICES**

<b>SERVICES</b>	<b>2008/2009</b>	<b>2009/2010</b>		<b>2010/2011</b>
	<b>ACTUAL</b>	<b>ESTIMATE</b>	<b>REVISED</b>	<b>ESTIMATE</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Director of Public Health Medicine	11,110	12,440	11,180	10,910
Grants to Outside Bodies	269,110	209,210	259,250	232,710
Delegated Grants	21,199	13,330	42,440	35,020
Switch Cafe Project	0	0	28,020	15,100
Youth Forum	40,300	60,890	56,820	58,610
C C T V	392,015	463,480	370,010	417,400
Community Safety - Joint Partnership	12,323	0	0	0
Concurrent Functions	457,942	459,640	430,510	437,790
Community Safety	242,950	235,640	212,200	220,430
Social Inclusion	171,385	100,740	103,350	50,730
Building Safer Communities (BSC)	-2,594	4,570	3,770	5,480
Director of Resources and Partnerships Sections	-9,808	10	3,940	3,190
<b>Net Expenditure Transferred to Summary</b>	<b>1,605,932</b>	<b>1,559,950</b>	<b>1,521,490</b>	<b>1,487,370</b>

**MAIDSTONE BOROUGH COUNCIL****COMMUNITY SERVICES****EXPLANATORY NOTES****Director of Public Health Medicine**

This service is provided jointly for this Authority and Tonbridge & Malling Borough Council.

The income relates to Tonbridge & Malling Borough Council's contribution.

**Budget Holder:** Environmental Health Manager

**Grants to Outside Bodies**

Grants are awarded to further the objectives of the Portfolio.

Revised 2009/10 Estimate includes £40,900 funding (See also Grants to Outside Bodies within Leisure and Culture).

£18,000 came from Contingency, £5,000 from CCTV savings and £17,900 came from Budget Strategy

but this is for one year only.

**Budget Holder:** Community Funding Officer

**Delegated Grants**

This Budget covers Grants made available to Village Halls and Parochial Church Councils along with other minor Grants, on an application basis.

Employee Costs have been removed in 2009/10 due to closure of staff club at Tonbridge Road site.

Capital Charges relate to the write-offs of capital grants to Parish Councils and Village Halls.

**Budget Holder:** Head of Finance

**MAIDSTONE BOROUGH COUNCIL**  
**COMMUNITY SERVICES**

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
<b><u>Director of Public Health Medicine</u></b>				
Employees	6,123	6,670	7,030	7,020
Running Expenses	1,660	1,680	1,090	1,090
Central Charges	4,550	5,070	4,320	4,270
Internal Recharges	2,547	2,900	2,620	2,410
<b>Total Expenditure</b>	<b>14,880</b>	<b>16,320</b>	<b>15,060</b>	<b>14,790</b>
Income	-3,770	-3,880	-3,880	-3,880
<b>Total Income</b>	<b>-3,770</b>	<b>-3,880</b>	<b>-3,880</b>	<b>-3,880</b>
<b>Net Expenditure Transferred to Summary</b>	<b>11,110</b>	<b>12,440</b>	<b>11,180</b>	<b>10,910</b>
<b><u>Grants to Outside Bodies</u></b>				
Employees	16,880	17,760	0	0
Running Expenses	232,040	174,260	227,250	227,250
Central Charges	8,790	7,640	5,960	5,460
Internal Recharges	11,400	9,550	0	0
Capital Charges	0	0	26,040	0
<b>Total Expenditure</b>	<b>269,110</b>	<b>209,210</b>	<b>259,250</b>	<b>232,710</b>
<b>Net Expenditure Transferred to Summary</b>	<b>269,110</b>	<b>209,210</b>	<b>259,250</b>	<b>232,710</b>
<b><u>Delegated Grants</u></b>				
Employees	1,552	0	0	0
Running Expenses	15,628	9,740	9,470	3,350
Central Charges	4,019	3,590	1,970	670
Capital Charges	0	0	31,000	31,000
<b>Total Expenditure</b>	<b>21,199</b>	<b>13,330</b>	<b>42,440</b>	<b>35,020</b>
<b>Net Expenditure Transferred to Summary</b>	<b>21,199</b>	<b>13,330</b>	<b>42,440</b>	<b>35,020</b>

MAIDSTONE BOROUGH COUNCILCOMMUNITY SERVICESEXPLANATORY NOTESSwitch Cafe Project

Revised Estimate of £15,000 Budget Strategy Growth to fund a Youth Café Manager (New Cost Centre previously within Youth Forum).

**Budget Holder:** Sports, Play and Youth Development Manager

Youth Forum

This Budget covers the provision of the Maidstone Youth Forum enabling youth to be given a voice in the community. The original 2008/09 budget includes Budget Strategy Growth of £15,000 to fund a Youth Café Manager but this has now been separated into a new cost centre at Revised Estimate 2009/10 (See Switch Café Project). The Recharges have increased due to more staff having involvement in the new Youth Café project.

**Budget Holder:** Sports, Play and Youth Development Manager

CCTV

This Budget shows the running costs relating to Closed Circuit Television.

The Capital costs relate to Capital Charges.

Income relates to contributions and charges from the private sector and internal users towards the revenue costs of the scheme.

The Estimate 2010/11 includes a Budget Strategy Saving of £7,400 for equipment maintenance.

The decrease in employee costs and slight increase in running expenses relate to the transfer of the CCTV operators from in-house to a private contractor.

**Budget Holder:** Community Safety Co-ordinator

**MAIDSTONE BOROUGH COUNCIL****COMMUNITY SERVICES**

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
<b><u>Switch Cafe Project</u></b>				
Running Expenses	0	0	15,000	15,000
Central Charges	0	0	13,020	100
<b>Total Expenditure</b>	<b>0</b>	<b>0</b>	<b>28,020</b>	<b>15,100</b>
<b>Net Expenditure Transferred to Summary</b>	<b>0</b>	<b>0</b>	<b>28,020</b>	<b>15,100</b>
<b><u>Youth Forum</u></b>				
Employees	22,991	25,550	31,120	31,760
Running Expenses	9,697	19,400	4,400	4,400
Central Charges	383	2,270	7,590	8,230
Internal Recharges	12,272	13,670	13,710	14,220
<b>Total Expenditure</b>	<b>45,343</b>	<b>60,890</b>	<b>56,820</b>	<b>58,610</b>
Income	-5,044	0	0	0
<b>Total Income</b>	<b>-5,044</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Expenditure Transferred to Summary</b>	<b>40,300</b>	<b>60,890</b>	<b>56,820</b>	<b>58,610</b>
<b><u>CCTV</u></b>				
Employees	188,427	206,140	56,170	45,970
Running Expenses	159,190	183,590	290,150	299,260
Central Charges	12,915	9,210	23,130	22,190
Internal Recharges	50,851	54,360	22,430	23,130
Capital Charges	33,148	65,200	33,150	81,870
<b>Total Expenditure</b>	<b>444,531</b>	<b>518,500</b>	<b>425,030</b>	<b>472,420</b>
Income	-52,516	-55,020	-55,020	-55,020
<b>Total Income</b>	<b>-52,516</b>	<b>-55,020</b>	<b>-55,020</b>	<b>-55,020</b>
<b>Net Expenditure Transferred to Summary</b>	<b>392,015</b>	<b>463,480</b>	<b>370,010</b>	<b>417,400</b>

**MAIDSTONE BOROUGH COUNCIL****COMMUNITY SERVICES****EXPLANATORY NOTES****Community Safety - Joint Partnership**

This Budget covers the contribution to the Safer Maidstone Partnership with Kent Police and Kent County Council. This jointly funds Community Safety initiatives.

In 2009/10 additional funding of £6,300 was received for Primary Care Trust Initiatives, £8,600 for Tackling Violent Crime, £17,000 for the Power Project and £2,500 for the Zeroth Project.

**Budget Holder:** Community Safety Co-ordinator

**Concurrent Functions**

Provision is made within this Budget for the Grant Aid to Parish Councils to fund expenditure on concurrent services which are provided by this Authority in the urban area.

**Budget Holder:** Head of Finance

**Community Safety**

This Budget covers the core funding for Community Safety and covers internal resources including direct funding for a Police Community Support Officer.

The Estimate 2010/11 includes a Budget Strategy Saving of £2,600 for non-staff advertising.

**Budget Holder:** Community Safety Co-ordinator

**MAIDSTONE BOROUGH COUNCIL****COMMUNITY SERVICES**

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
<b><u>Community Safety - Joint Partnership</u></b>				
Running Expenses	175,026	72,000	76,400	42,000
<b>Total Expenditure</b>	<b>175,026</b>	<b>72,000</b>	<b>76,400</b>	<b>42,000</b>
Income	-162,703	-72,000	-76,400	-42,000
<b>Total Income</b>	<b>-162,703</b>	<b>-72,000</b>	<b>-76,400</b>	<b>-42,000</b>
<b>Net Expenditure Transferred to Summary</b>	<b>12,323</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><u>Concurrent Functions</u></b>				
Running Expenses	415,363	415,890	415,890	423,780
Central Charges	12,694	12,750	14,620	14,010
Capital Charges	29,885	31,000	0	0
<b>Total Expenditure</b>	<b>457,942</b>	<b>459,640</b>	<b>430,510</b>	<b>437,790</b>
<b>Net Expenditure Transferred to Summary</b>	<b>457,942</b>	<b>459,640</b>	<b>430,510</b>	<b>437,790</b>
<b><u>Community Safety</u></b>				
Employees	92,310	97,980	89,570	96,900
Running Expenses	72,051	49,400	50,900	46,800
Central Charges	9,456	10,350	25,650	26,820
Internal Recharges	70,518	77,910	47,580	49,910
<b>Total Expenditure</b>	<b>244,335</b>	<b>235,640</b>	<b>213,700</b>	<b>220,430</b>
Income	-1,385	0	-1,500	0
<b>Total Income</b>	<b>-1,385</b>	<b>0</b>	<b>-1,500</b>	<b>0</b>
<b>Net Expenditure Transferred to Summary</b>	<b>242,950</b>	<b>235,640</b>	<b>212,200</b>	<b>220,430</b>

**MAIDSTONE BOROUGH COUNCIL****COMMUNITY SERVICES****EXPLANATORY NOTES****Social Inclusion**

This Budget covers the cost of positive actions to reduce dependency and support independence for disadvantaged groups. £150,000 increase at Revised Estimate 2009/10 against Running Expenses is offset against an increase in income (2009/10 only).

The Original Estimate 2009/10 includes a Budget Strategy Saving of £2,000.

**Budget Holder:** Community Development and Social Inclusion Manager

**Building Safer Communities (BSC)**

This Budget covers the funding received from the Government Office for the South East and covers a number of Community Safety initiatives including Anti-Social Behaviour officers.

**Budget Holder:** Community Safety Co-ordinator

**Director of Resources and Partnerships Sections**

This Budget represents the cost of the Chief Executives Sections in this Portfolio.

Employee costs have increased in 2009/10 due to a staff restructure.

The Estimate 2010/11 includes a Budget Strategy Saving of £54,270 due to efficiency savings.



**MAIDSTONE BOROUGH COUNCIL****COMMUNITY SERVICES**

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
<b><u>Social Inclusion</u></b>				
Employees	0	0	1,170	1,210
Running Expenses	104,157	33,000	181,830	43,000
Central Charges	57,429	59,610	74,880	22,210
Internal Recharges	21,521	14,730	900	910
<b>Total Expenditure</b>	<b>183,107</b>	<b>107,340</b>	<b>258,780</b>	<b>67,330</b>
Income	-11,722	-6,600	-155,430	-16,600
<b>Total Income</b>	<b>-11,722</b>	<b>-6,600</b>	<b>-155,430</b>	<b>-16,600</b>
<b>Net Expenditure Transferred to Summary</b>	<b>171,385</b>	<b>100,740</b>	<b>103,350</b>	<b>50,730</b>
<b><u>Building Safer Communities (BSC)</u></b>				
Employees	55,973	60,820	59,170	60,450
Running Expenses	108,260	142,250	123,740	124,010
Central Charges	2,823	3,240	3,460	3,600
Internal Recharges	1,205	1,320	1,760	1,780
<b>Total Expenditure</b>	<b>168,261</b>	<b>207,630</b>	<b>188,130</b>	<b>189,840</b>
Income	-170,855	-203,060	-184,360	-184,360
<b>Total Income</b>	<b>-170,855</b>	<b>-203,060</b>	<b>-184,360</b>	<b>-184,360</b>
<b>Net Income / Expenditure Transferred to Summary</b>	<b>-2,594</b>	<b>4,570</b>	<b>3,770</b>	<b>5,480</b>
<b><u>Director of Resources and Partnerships Sections</u></b>				
Employees	225,557	230,340	296,040	215,350
Running Expenses	57,474	70,690	83,360	83,580
Central Charges	24,745	27,800	41,460	41,350
Internal Recharges	19,067	22,500	7,290	7,390
<b>Total Expenditure</b>	<b>326,842</b>	<b>351,330</b>	<b>428,150</b>	<b>347,670</b>
Income	-336,650	-351,320	-424,210	-344,480
<b>Total Income</b>	<b>-336,650</b>	<b>-351,320</b>	<b>-424,210</b>	<b>-344,480</b>
<b>Net Income / Expenditure Transferred to Summary</b>	<b>-9,808</b>	<b>10</b>	<b>3,940</b>	<b>3,190</b>

**COMMUNITY SERVICES PORTFOLIO****Revenue Savings 2010/11****Scheme**

	£
CCTV	7,400
Community Safety	2,600
	<u>10,000</u>

**MAIDSTONE BOROUGH COUNCIL****CORPORATE SERVICES**

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
Rent Allowances	230,897	323,580	299,690	401,160
Council Tenant Rent Rebates	17,183	8,810	1,310	1,070
Pensions Fund Management	1,860,000	2,053,800	2,790,000	2,790,000
Pensions Fund Appropriation	-433,340	-700,810	-1,486,990	-1,485,670
Interest & Investment Income	-1,789,455	-718,630	-776,430	-405,420
Interest Paid	6,226	0	0	0
Gains/Losses on Asset Disposals	-840,549	-600,000	200,000	-400,000
Appropriation Account	-5,076,048	-6,052,970	-6,462,270	-3,868,320
Civic Occasions	150,780	173,720	167,660	165,850
Elections	257,578	185,380	193,030	237,540
Members' Allowances etc.	422,200	443,620	450,470	447,410
Portfolio Allocations	494,331	551,510	520,420	562,360
Town Hall	191,766	134,130	182,890	185,860
Members Facilities	205,486	239,250	191,540	183,370
Subscriptions	17,552	18,100	18,200	18,200
Overview & Scrutiny	156,307	175,870	180,010	185,010
Devolved Budgets	96,504	129,460	160,700	79,690
Registration Of Electors	152,463	149,280	157,630	158,400
Licensing	81,563	142,070	62,300	80,760
Parkwood Industrial Estate	-434,322	-417,460	-422,380	-408,600
Industrial Starter Units	3,736	-4,040	-16,240	-7,280
Armstrong Road Depot Industrial Estate	91,570	72,460	45,280	13,670
South Maidstone Depot	0	0	31,730	2,750
Sundry Corporate Property	-25,388	-7,590	-14,450	-14,980
Medway Conservancy	108,601	112,740	112,630	116,010
Land Charges	86,099	-19,250	-78,650	-78,030
Internal Printing	23,010	-5,330	-5,330	-5,330
Information Technology	22,988	-39,000	-60,470	-135,160
Central Telephones	60,543	-39,930	7,450	5,450
Offices	327	-88,040	58,300	66,990

**MAIDSTONE BOROUGH COUNCIL****CORPORATE SERVICES**

<b>SERVICES</b>	<b>2008/2009</b>	<b>2009/2010</b>		<b>2010/2011</b>
	<b>ACTUAL</b>	<b>ESTIMATE</b>	<b>REVISED</b>	<b>ESTIMATE</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
The Gateway King Street	-4,446	-18,050	-13,400	-3,740
Unapportionable Central Overheads	1,563,465	25,440	125,810	125,810
General	578,138	-111,550	31,880	-55,680
The Cost of Council Tax Collection	614,700	740,890	619,000	636,000
The Cost of National Non-Domestic Rates Collection	-3,493	30,760	15,960	12,890
Council Tax Benefits	-89,568	8,660	-15,430	23,430
Youth Development Programme	35,811	48,220	47,950	48,040
Contributions/Savings Yet to be Identified	0	-98,000	0	0
Chief Executives Sections..	-12,598	-4,180	-160	180
Director of Prosperity and Regeneration Sections	-43,001	-10,510	-7,240	-8,270
Director of Resources and Partnerships Sections	-250,273	-211,480	-7,850	-98,610
Director of Change and Environmental Services Sections	-21,213	87,390	50	0
<b>Net Income Transferred to Summary</b>	<b>-1,493,873</b>	<b>-3,291,680</b>	<b>-2,695,400</b>	<b>-427,190</b>

**MAIDSTONE BOROUGH COUNCIL**  
**CORPORATE SERVICES**  
**EXPLANATORY NOTES**

**Rent Allowances**

Rent Allowances are paid to private sector tenants who have income less than the amount set down by Central Government. The allowances paid to recipients are fully reimbursed by Government Grant.

The Budget also covers the cost of a local scheme for discounting War Widow pensions and Discretionary Housing Payments.

The 2010/11 Estimate includes Budget Strategy growth of £80,000 to meet reductions in the administration subsidy grant.

**Budget Holder:** Benefits Manager

**Council Tenant Rent Rebates**

This budget covers the cost and related Government Grant, of Rent Rebates for tenants of the Local Authority.

**Budget Holder:** Benefits Manager

**Pensions Fund Management**

This Budget represents the expected interest to be incurred by the Council's Pension Fund deficit, offset by the expected return on the Pension Fund assets invested.

**Budget Holder:** Head of Finance

**MAIDSTONE BOROUGH COUNCIL**  
**CORPORATE SERVICES**

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
<b><u>Rent Allowances</u></b>				
Employees	61,460	65,690	62,090	62,990
Running Expenses	28,119,961	28,735,420	32,526,510	36,428,560
Central Charges	11,686	7,160	6,690	6,430
Internal Recharges	869,862	985,210	991,720	1,012,270
<b>Total Expenditure</b>	<b>29,062,969</b>	<b>29,793,480</b>	<b>33,587,010</b>	<b>37,510,250</b>
Income	-28,832,072	-29,469,900	-33,287,320	-37,109,090
<b>Total Income</b>	<b>-28,832,072</b>	<b>-29,469,900</b>	<b>-33,287,320</b>	<b>-37,109,090</b>
<b>Net Expenditure Transferred to Summary</b>	<b>230,897</b>	<b>323,580</b>	<b>299,690</b>	<b>401,160</b>
<b><u>Council Tenant Rent Rebates</u></b>				
Running Expenses	247,838	269,240	265,970	297,890
Central Charges	191	210	100	190
Internal Recharges	3,389	3,740	3,550	3,500
<b>Total Expenditure</b>	<b>251,418</b>	<b>273,190</b>	<b>269,620</b>	<b>301,580</b>
Income	-234,235	-264,380	-268,310	-300,510
<b>Total Income</b>	<b>-234,235</b>	<b>-264,380</b>	<b>-268,310</b>	<b>-300,510</b>
<b>Net Expenditure Transferred to Summary</b>	<b>17,183</b>	<b>8,810</b>	<b>1,310</b>	<b>1,070</b>
<b><u>Pensions Fund Management</u></b>				
Running Expenses	5,910,000	6,593,900	5,710,000	5,710,000
<b>Total Expenditure</b>	<b>5,910,000</b>	<b>6,593,900</b>	<b>5,710,000</b>	<b>5,710,000</b>
Income	-4,050,000	-4,540,100	-2,920,000	-2,920,000
<b>Total Income</b>	<b>-4,050,000</b>	<b>-4,540,100</b>	<b>-2,920,000</b>	<b>-2,920,000</b>
<b>Net Expenditure Transferred to Summary</b>	<b>1,860,000</b>	<b>2,053,800</b>	<b>2,790,000</b>	<b>2,790,000</b>

MAIDSTONE BOROUGH COUNCILCORPORATE SERVICESEXPLANATORY NOTESPensions Fund Appropriation

This Budget represents the value of movements in the Pension Fund reserve. The budgets effectively ensure that the cost to the Council equals the cash paid in to the Pension Fund during the year by employees and the Council, whilst maintaining budgets that comply with financial reporting standards.

**Budget Holder:** Head of Finance

Interest & Investment Income

This Budget covers investment income from Balances and cash available temporarily from sources such as payment of Council Tax. The Revised Estimate has increased due to slippage in the Capital Programme and movement in interest rates. The Estimate 2010/11 includes a Budget Strategy growth item of £370,000, which is a consequence of the uncertainty over interest rates and future capital receipts in the current economic climate.

**Budget Holder:** Head of Finance

Interest Paid

This Budget covers the cost of borrowing by the Council, although the Treasury Management Policy does not anticipate this, other than for short term cash management purposes.

**Budget Holder:** Head of Finance

Gains/Losses on Asset Disposals

This Budget covers the requirement to account for any gains and losses on asset disposals. There is no actual gain or loss reflected in the net cost of services as the sums shown here are offset by a corresponding entry in the Appropriation Account.

**Budget Holder:** Head of Finance

**MAIDSTONE BOROUGH COUNCIL**  
**CORPORATE SERVICES**

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
<b><u>Pensions Fund Appropriation</u></b>				
Employees	-433,340	-700,810	-1,486,990	-1,485,670
<b>Total Expenditure</b>	<b>-433,340</b>	<b>-700,810</b>	<b>-1,486,990</b>	<b>-1,485,670</b>
<b>Net Income Transferred to Summary</b>	<b>-433,340</b>	<b>-700,810</b>	<b>-1,486,990</b>	<b>-1,485,670</b>
<b><u>Interest &amp; Investment Income</u></b>				
Income	-1,789,455	-718,630	-776,430	-405,420
<b>Total Income</b>	<b>-1,789,455</b>	<b>-718,630</b>	<b>-776,430</b>	<b>-405,420</b>
<b>Net Income Transferred to Summary</b>	<b>-1,789,455</b>	<b>-718,630</b>	<b>-776,430</b>	<b>-405,420</b>
<b><u>Interest Paid</u></b>				
Running Expenses	6,226	0	0	0
<b>Total Expenditure</b>	<b>6,226</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Expenditure Transferred to Summary</b>	<b>6,226</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><u>Gains/Losses on Asset Disposals</u></b>				
Capital Charges	580,047	0	200,000	0
<b>Total Expenditure</b>	<b>580,047</b>	<b>0</b>	<b>200,000</b>	<b>0</b>
Income	-1,420,596	-600,000	0	-400,000
<b>Total Income</b>	<b>-1,420,596</b>	<b>-600,000</b>	<b>0</b>	<b>-400,000</b>
<b>Net Income / Expenditure Transferred to Summary</b>	<b>-840,549</b>	<b>-600,000</b>	<b>200,000</b>	<b>-400,000</b>



MAIDSTONE BOROUGH COUNCILCORPORATE SERVICESEXPLANATORY NOTESAppropriation Account

This Budget represents movements in Reserves that are not reflected in the cost of services, where this would otherwise affect the net cost to the Council.

Includes here is the corresponding entry for the write off of Renovation Grants and the related Government Grants, any revenue support for the Capital Programme and the contra entries to the gain and losses on asset disposal shown in the Gains/Losses on Asset Disposals Account. The Revised Estimate for 2009/10 includes a Carry Forward of £94,090 in respect of the 2008/09 Capital Programme. The Estimate for 2010/11 includes a Budget Strategy Growth item of £275,000 in respect of the Leisure Centre refurbishment

**Budget Holder:** Head of Finance

Civic Occasions

The costs of Civic Occasions, including support for the Mayor and Deputy Mayor, are included within this Budget.

Running Costs in the Revised Estimate 2009/10 have increased due to a revised schedule of Repairs & Maintenance on War Memorials for the year.

**Budget Holder:** Democratic Services Manager

Elections

This Budget covers the cost of Local Government elections only and does not include the cost of national elections.

The 2009/10 Estimates were reduced temporarily as there were no Borough Elections held in 2009/10.

**Budget Holder:** Registration Services Manager

**MAIDSTONE BOROUGH COUNCIL**  
**CORPORATE SERVICES**

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
<b><u>Appropriation Account</u></b>				
Running Expenses	25,435	0	40,000	40,000
Capital Charges	2,875,953	5,425,730	2,156,420	3,068,730
<b>Total Expenditure</b>	<b>2,901,387</b>	<b>5,425,730</b>	<b>2,196,420</b>	<b>3,108,730</b>
Income	-7,977,435	-11,478,700	-8,658,690	-6,977,050
<b>Total Income</b>	<b>-7,977,435</b>	<b>-11,478,700</b>	<b>-8,658,690</b>	<b>-6,977,050</b>
<b>Net Income Transferred to Summary</b>	<b>-5,076,048</b>	<b>-6,052,970</b>	<b>-6,462,270</b>	<b>-3,868,320</b>
<b><u>Civic Occasions</u></b>				
Running Expenses	29,093	34,790	39,370	34,480
Central Charges	28,602	30,260	30,240	31,300
Internal Recharges	93,085	108,670	98,050	100,070
<b>Total Expenditure</b>	<b>150,780</b>	<b>173,720</b>	<b>167,660</b>	<b>165,850</b>
<b>Net Expenditure Transferred to Summary</b>	<b>150,780</b>	<b>173,720</b>	<b>167,660</b>	<b>165,850</b>
<b><u>Elections</u></b>				
Employees	116,555	80,370	85,680	87,260
Running Expenses	77,973	37,480	41,460	83,220
Central Charges	38,799	40,490	34,510	35,270
Internal Recharges	24,542	27,460	31,800	32,210
<b>Total Expenditure</b>	<b>257,869</b>	<b>185,800</b>	<b>193,450</b>	<b>237,960</b>
Income	-291	-420	-420	-420
<b>Total Income</b>	<b>-291</b>	<b>-420</b>	<b>-420</b>	<b>-420</b>
<b>Net Expenditure Transferred to Summary</b>	<b>257,578</b>	<b>185,380</b>	<b>193,030</b>	<b>237,540</b>

MAIDSTONE BOROUGH COUNCILCORPORATE SERVICESEXPLANATORY NOTESMembers' Allowances etc.

This Budget covers the payment of Allowances and other costs to Members.

**Budget Holder:** P.A to The Cabinet

Portfolio Allocations

This Budget covers the time allocations of attending and servicing Cabinet Members, Committees, Council and Corporate Management. These costs are reappraised annually.

**Budget Holder:** Head of Finance

Town Hall

This Budget includes the costs of the facilities at the Town Hall.

Running Costs have increased in the Revised Estimate 2009/10, due to a revised schedule of Property Repairs & Maintenance for the year.

Capital Charges have increased in the Revised Estimate 2009/10 as a result of asset revaluations and adjustments to useful life expectations.

**Budget Holder:** Democratic Services Manager

**MAIDSTONE BOROUGH COUNCIL**  
**CORPORATE SERVICES**

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
<b><u>Members' Allowances etc.</u></b>				
Employees	16,530	18,670	18,750	19,050
Running Expenses	388,008	406,040	404,520	400,370
Central Charges	9,761	10,350	18,700	19,280
Internal Recharges	7,901	8,560	8,500	8,710
<b>Total Expenditure</b>	<b>422,200</b>	<b>443,620</b>	<b>450,470</b>	<b>447,410</b>
<b>Net Expenditure Transferred to Summary</b>	<b>422,200</b>	<b>443,620</b>	<b>450,470</b>	<b>447,410</b>
<b><u>Portfolio Allocations</u></b>				
Employees	13,485	17,460	18,940	14,900
Running Expenses	50	0	0	0
Central Charges	301,520	332,740	290,600	314,540
Internal Recharges	179,277	201,310	210,880	232,920
<b>Total Expenditure</b>	<b>494,331</b>	<b>551,510</b>	<b>520,420</b>	<b>562,360</b>
<b>Net Expenditure Transferred to Summary</b>	<b>494,331</b>	<b>551,510</b>	<b>520,420</b>	<b>562,360</b>
<b><u>Town Hall</u></b>				
Employees	0	0	420	420
Running Expenses	98,903	87,420	103,900	116,630
Central Charges	19,277	21,340	15,390	16,490
Internal Recharges	55,633	65,580	60,160	61,440
Capital Charges	107,024	47,800	87,400	87,400
<b>Total Expenditure</b>	<b>280,837</b>	<b>222,140</b>	<b>267,270</b>	<b>282,380</b>
Income	-89,071	-88,010	-84,380	-96,520
<b>Total Income</b>	<b>-89,071</b>	<b>-88,010</b>	<b>-84,380</b>	<b>-96,520</b>
<b>Net Expenditure Transferred to Summary</b>	<b>191,766</b>	<b>134,130</b>	<b>182,890</b>	<b>185,860</b>

**MAIDSTONE BOROUGH COUNCIL****CORPORATE SERVICES****EXPLANATORY NOTES****Members Facilities**

This Budget shows the cost of facilities available to Members.

Running Costs and Central Recharges have both decreased in the Revised Estimate 2009/10 due to re-appraisals of allocations to this area.

**Budget Holder:** P.A to The Cabinet

**Subscriptions**

This Budget covers subscriptions to national bodies representing this Authority's interest.

**Budget Holder:** Democratic Services Manager

**Overview & Scrutiny**

This Budget covers resources to Overview and Scrutiny Committees to perform their functions.

**Budget Holder:** Overview & Scrutiny & Policy Manager

**Devolved Budgets**

This Budget covers an allowance available for each Member to recommend expenditure based on local priorities.

The Revised Estimate 2009/10 includes a Carry Forward from 2008/09 of £26,360 and the 2010/11 Estimate includes Budget Strategy savings of £55,000.

**Budget Holder:** Head of Finance

**MAIDSTONE BOROUGH COUNCIL**  
**CORPORATE SERVICES**

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
<b><u>Members Facilities</u></b>				
Employees	591	640	510	520
Running Expenses	136,367	159,370	147,730	139,290
Central Charges	57,444	67,230	32,250	32,230
Internal Recharges	11,084	12,010	11,050	11,330
<b>Total Expenditure</b>	<b>205,486</b>	<b>239,250</b>	<b>191,540</b>	<b>183,370</b>
<b>Net Expenditure Transferred to Summary</b>	<b>205,486</b>	<b>239,250</b>	<b>191,540</b>	<b>183,370</b>
<b><u>Subscriptions</u></b>				
Running Expenses	17,552	18,100	18,100	18,100
Central Charges	0	0	100	100
<b>Total Expenditure</b>	<b>17,552</b>	<b>18,100</b>	<b>18,200</b>	<b>18,200</b>
<b>Net Expenditure Transferred to Summary</b>	<b>17,552</b>	<b>18,100</b>	<b>18,200</b>	<b>18,200</b>
<b><u>Overview &amp; Scrutiny</u></b>				
Employees	0	0	1,010	1,060
Running Expenses	9,959	10,300	10,300	10,000
Central Charges	137,172	155,890	154,340	163,990
Internal Recharges	9,176	9,680	14,360	9,960
<b>Total Expenditure</b>	<b>156,307</b>	<b>175,870</b>	<b>180,010</b>	<b>185,010</b>
<b>Net Expenditure Transferred to Summary</b>	<b>156,307</b>	<b>175,870</b>	<b>180,010</b>	<b>185,010</b>
<b><u>Devolved Budgets</u></b>				
Running Expenses	78,767	111,100	136,460	56,100
Central Charges	17,787	18,360	24,240	23,590
<b>Total Expenditure</b>	<b>96,554</b>	<b>129,460</b>	<b>160,700</b>	<b>79,690</b>
Income	-50	0	0	0
<b>Total Income</b>	<b>-50</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Expenditure Transferred to Summary</b>	<b>96,504</b>	<b>129,460</b>	<b>160,700</b>	<b>79,690</b>

**MAIDSTONE BOROUGH COUNCIL****CORPORATE SERVICES****EXPLANATORY NOTES****Registration Of Electors**

The statutory function of Electoral Registration is covered by this Budget.

**Budget Holder:** Registration Services Manager

**Licensing**

The Licensing functions covered by these budgets relate to gambling and liquor , temporary events. Hackney and private hire vehicles.

The Internal recharges have reduced following the 2009 restructure of services.

**Budget Holder:** Senior Licensing Officer

**Parkwood Industrial Estate**

This Budget covers the income and administration of the Industrial Units at Parkwood.  
Rental Income reflects Occupational Rents Income.

**Budget Holder:** Corporate Property Manager

**MAIDSTONE BOROUGH COUNCIL**  
**CORPORATE SERVICES**

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
<b><u>Registration Of Electors</u></b>				
Employees	40,127	35,430	40,210	41,150
Running Expenses	90,155	83,630	84,510	84,030
Central Charges	7,923	8,380	2,890	2,900
Internal Recharges	21,818	24,110	32,290	32,590
<b>Total Expenditure</b>	<b>160,023</b>	<b>151,550</b>	<b>159,900</b>	<b>160,670</b>
Income	-7,561	-2,270	-2,270	-2,270
<b>Total Income</b>	<b>-7,561</b>	<b>-2,270</b>	<b>-2,270</b>	<b>-2,270</b>
<b>Net Expenditure Transferred to Summary</b>	<b>152,463</b>	<b>149,280</b>	<b>157,630</b>	<b>158,400</b>
<b><u>Licensing</u></b>				
Employees	124,395	136,610	136,070	150,480
Running Expenses	44,215	31,700	31,700	31,700
Central Charges	41,252	38,900	67,240	65,170
Internal Recharges	180,787	191,840	84,270	90,390
<b>Total Expenditure</b>	<b>390,649</b>	<b>399,050</b>	<b>319,280</b>	<b>337,740</b>
Income	-309,087	-256,980	-256,980	-256,980
<b>Total Income</b>	<b>-309,087</b>	<b>-256,980</b>	<b>-256,980</b>	<b>-256,980</b>
<b>Net Expenditure Transferred to Summary</b>	<b>81,563</b>	<b>142,070</b>	<b>62,300</b>	<b>80,760</b>
<b><u>Parkwood Industrial Estate</u></b>				
Running Expenses	180	400	400	3,200
Central Charges	31,728	33,980	25,840	34,710
Internal Recharges	0	0	3,220	5,330
<b>Total Expenditure</b>	<b>31,908</b>	<b>34,380</b>	<b>29,460</b>	<b>43,240</b>
Income	-466,230	-451,840	-451,840	-451,840
<b>Total Income</b>	<b>-466,230</b>	<b>-451,840</b>	<b>-451,840</b>	<b>-451,840</b>
<b>Net Income Transferred to Summary</b>	<b>-434,322</b>	<b>-417,460</b>	<b>-422,380</b>	<b>-408,600</b>



MAIDSTONE BOROUGH COUNCILCORPORATE SERVICESEXPLANATORY NOTESIndustrial Starter Units

This Budget covers the income and administration of the Industrial Starter Units.

**Budget Holder:** Corporate Property Manager

Armstrong Road Depot Industrial Estate

This Budget relates to the occupation of the Depot by external contractors and internal sections.

Recharges to services increased for the Original Estimate 2009/10 following Grounds Maintenance Services returning to direct control, thereby utilising some of the previously vacant space.

The Depot was closed in December 2009 and the Estimate for 2010/11 relates only to recharges for the disposal of the site.

**Budget Holder:** Corporate Property Manager

South Maidstone Depot

This budget relates to the occupation of the new South Maidstone Depot by external contractors and internal sections, The Depot opened in December 2009.

**Budget Holder:** Corporate Property Manager

**MAIDSTONE BOROUGH COUNCIL**  
**CORPORATE SERVICES**

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
<b><u>Industrial Starter Units</u></b>				
Running Expenses	22,280	29,040	26,360	26,690
Central Charges	26,129	26,840	16,110	24,740
<b>Total Expenditure</b>	<b>48,409</b>	<b>55,880</b>	<b>42,470</b>	<b>51,430</b>
Income	-44,673	-59,920	-58,710	-58,710
<b>Total Income</b>	<b>-44,673</b>	<b>-59,920</b>	<b>-58,710</b>	<b>-58,710</b>
<b>Net Income / Expenditure Transferred to Summary</b>	<b>3,736</b>	<b>-4,040</b>	<b>-16,240</b>	<b>-7,280</b>
<b><u>Armstrong Road Depot Industrial Estate</u></b>				
Running Expenses	141,825	139,660	98,570	3,320
Central Charges	31,241	28,390	16,770	8,100
Internal Recharges	7,291	8,570	9,520	2,250
Capital Charges	68,984	68,980	51,740	0
<b>Total Expenditure</b>	<b>249,341</b>	<b>245,600</b>	<b>176,600</b>	<b>13,670</b>
Income	-157,771	-173,140	-131,320	0
<b>Total Income</b>	<b>-157,771</b>	<b>-173,140</b>	<b>-131,320</b>	<b>0</b>
<b>Net Expenditure Transferred to Summary</b>	<b>91,570</b>	<b>72,460</b>	<b>45,280</b>	<b>13,670</b>
<b><u>South Maidstone Depot</u></b>				
Employees	0	0	2,900	0
Running Expenses	0	0	42,760	128,620
Central Charges	0	0	24,840	19,420
Internal Recharges	0	0	3,970	9,520
Capital Charges	0	0	14,380	57,520
<b>Total Expenditure</b>	<b>0</b>	<b>0</b>	<b>88,850</b>	<b>215,080</b>
Income	0	0	-57,120	-212,330
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>-57,120</b>	<b>-212,330</b>
<b>Net Expenditure Transferred to Summary</b>	<b>0</b>	<b>0</b>	<b>31,730</b>	<b>2,750</b>

**MAIDSTONE BOROUGH COUNCIL****CORPORATE SERVICES****EXPLANATORY NOTES****Sundry Corporate Property**

Repair, maintenance and administration of a number and variety of miscellaneous properties are covered by this Budget. These properties are regularly reviewed through the Asset Management Plan.

**Budget Holder:** Corporate Property Manager

**Medway Conservancy**

This Budget covers the levy from the Upper Medway Internal Drainage Board.

**Budget Holder:** Head of Finance

**Land Charges**

This Budget covers the cost of providing the information necessary to respond to Search requests.

All direct cost and recharges have decreased in the Revised Estimate 2009/10 and Original 2010/11 due to the decrease in the number of Land Charge applications resulting from the downturn in the Property Market.

**Budget Holder:** Registration Services Manager

**MAIDSTONE BOROUGH COUNCIL**  
**CORPORATE SERVICES**

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
<b><u>Sundry Corporate Property</u></b>				
Employees	437	500	1,610	1,580
Running Expenses	40,745	53,840	32,130	35,930
Central Charges	88,600	93,020	106,100	101,870
Internal Recharges	257	300	960	890
Capital Charges	13,783	1,100	1,100	1,100
<b>Total Expenditure</b>	<b>143,822</b>	<b>148,760</b>	<b>141,900</b>	<b>141,370</b>
Income	-169,211	-156,350	-156,350	-156,350
<b>Total Income</b>	<b>-169,211</b>	<b>-156,350</b>	<b>-156,350</b>	<b>-156,350</b>
<b>Net Income Transferred to Summary</b>	<b>-25,388</b>	<b>-7,590</b>	<b>-14,450</b>	<b>-14,980</b>
<b><u>Medway Conservancy</u></b>				
Running Expenses	108,410	112,530	112,530	115,910
Central Charges	191	210	100	100
<b>Total Expenditure</b>	<b>108,601</b>	<b>112,740</b>	<b>112,630</b>	<b>116,010</b>
<b>Net Expenditure Transferred to Summary</b>	<b>108,601</b>	<b>112,740</b>	<b>112,630</b>	<b>116,010</b>
<b><u>Land Charges</u></b>				
Employees	82,014	71,180	46,030	47,420
Running Expenses	110,048	92,810	72,030	71,410
Central Charges	32,662	32,510	23,490	23,050
Internal Recharges	38,412	53,210	33,550	33,840
<b>Total Expenditure</b>	<b>263,136</b>	<b>249,710</b>	<b>175,100</b>	<b>175,720</b>
Income	-177,037	-268,960	-253,750	-253,750
<b>Total Income</b>	<b>-177,037</b>	<b>-268,960</b>	<b>-253,750</b>	<b>-253,750</b>
<b>Net Income / Expenditure Transferred to Summary</b>	<b>86,099</b>	<b>-19,250</b>	<b>-78,650</b>	<b>-78,030</b>

MAIDSTONE BOROUGH COUNCILCORPORATE SERVICESEXPLANATORY NOTESInternal Printing

This Budget covers the Council's internal printing facility, the costs of which are charged to users.

**Budget Holder:** Corporate Support Team Manager

Information Technology

This Budget represents the cost of Central IT Services within the Authority. The IT Manager recharges these costs to the relevant service budgets on either a project or per capita basis.

The Estimate 2009/10 includes a Budget Strategy Saving of £25,000 in respect of software costs, and a further £40,000 in respect of the Voice Over Internet Protocol Invest to Save Scheme.

The Original 2010/11 Estimate includes further Budget Strategy savings of £39,000 for maintenance and software.

The increase in Employee costs reflects a more accurate proportion of IT costs allocated for recharging to service areas.

**Budget Holder:** I.T. Manager

**MAIDSTONE BOROUGH COUNCIL**  
**CORPORATE SERVICES**

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
<b><u>Internal Printing</u></b>				
Running Expenses	64,520	84,290	83,600	84,380
Central Charges	6,956	5,840	4,600	4,350
Internal Recharges	72,291	77,850	69,000	68,300
<b>Total Expenditure</b>	<b>143,767</b>	<b>167,980</b>	<b>157,200</b>	<b>157,030</b>
Income	-120,756	-173,310	-162,530	-162,360
<b>Total Income</b>	<b>-120,756</b>	<b>-173,310</b>	<b>-162,530</b>	<b>-162,360</b>
<b>Net Income / Expenditure Transferred to Summary</b>	<b>23,010</b>	<b>-5,330</b>	<b>-5,330</b>	<b>-5,330</b>
<b><u>Information Technology</u></b>				
Employees	669,604	784,970	752,420	766,610
Running Expenses	576,241	557,640	546,120	527,180
Central Charges	47,653	53,650	53,910	51,150
Internal Recharges	203,410	244,760	223,920	225,120
Capital Charges	289,001	232,060	229,290	172,920
<b>Total Expenditure</b>	<b>1,785,909</b>	<b>1,873,080</b>	<b>1,805,660</b>	<b>1,742,980</b>
Income	-1,762,921	-1,912,080	-1,866,130	-1,878,140
<b>Total Income</b>	<b>-1,762,921</b>	<b>-1,912,080</b>	<b>-1,866,130</b>	<b>-1,878,140</b>
<b>Net Income / Expenditure Transferred to Summary</b>	<b>22,988</b>	<b>-39,000</b>	<b>-60,470</b>	<b>-135,160</b>

**MAIDSTONE BOROUGH COUNCIL****CORPORATE SERVICES****EXPLANATORY NOTES****Central Telephones**

This Budget covers the Council's Central Telephone System, recharged on a per capita basis across all sections.

The Depreciation charge in the Revised 2009/10 and Original 2010/11 Estimates is for the Voice Over Internet Protocol System.

**Budget Holder:** I.T. Manager

**Offices**

The office accommodation facilities of the Authority are covered by this Budget.

The Estimate 2009/10 included Budget Strategy Growth of £200,000. This is shown here and also in the Gateway.

The Estimate 2009/10 also included Budget Strategy Growth of £20,000 for increased energy costs.

The Estimate for 2010/11 includes Budget Strategy Growth of £25,000

**Budget Holder:** Property & Procurement Manager

**The Gateway King Street**

This Budget represents the cost of the new Gateway offices which is shared with other partners

The Estimate 2009/10, which has increased from 2008/09, was funded by Budget Strategy Growth of £200,000- shown here and also in the Maidstone House budget.

The Estimate for 2009/10 also included Budget Strategy Growth of £27,000 for increased energy cost.

The income relates to internal charges and external income from Partners in the Gateway.

**Budget Holder:** Property & Procurement Manager

**MAIDSTONE BOROUGH COUNCIL**  
**CORPORATE SERVICES**

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
<b><u>Central Telephones</u></b>				
Employees	1,954	1,970	0	0
Running Expenses	83,823	92,720	93,010	93,010
Central Charges	4,992	3,860	5,040	2,580
Internal Recharges	68,499	75,850	75,480	76,640
Capital Charges	61,275	0	57,450	57,450
<b>Total Expenditure</b>	<b>220,543</b>	<b>174,400</b>	<b>230,980</b>	<b>229,680</b>
Income	-160,000	-214,330	-223,530	-224,230
<b>Total Income</b>	<b>-160,000</b>	<b>-214,330</b>	<b>-223,530</b>	<b>-224,230</b>
<b>Net Income / Expenditure Transferred to Summary</b>	<b>60,543</b>	<b>-39,930</b>	<b>7,450</b>	<b>5,450</b>
<b><u>Offices</u></b>				
Employees	1,964	0	0	0
Running Expenses	1,319,056	1,456,780	1,309,930	1,377,620
Central Charges	53,190	34,660	54,830	52,970
Internal Recharges	4,485	0	16,580	11,540
Capital Charges	118,249	85,290	109,330	109,330
<b>Total Expenditure</b>	<b>1,496,944</b>	<b>1,576,730</b>	<b>1,490,670</b>	<b>1,551,460</b>
Income	-1,496,617	-1,664,770	-1,432,370	-1,484,470
<b>Total Income</b>	<b>-1,496,617</b>	<b>-1,664,770</b>	<b>-1,432,370</b>	<b>-1,484,470</b>
<b>Net Income / Expenditure Transferred to Summary</b>	<b>327</b>	<b>-88,040</b>	<b>58,300</b>	<b>66,990</b>
<b><u>The Gateway King Street</u></b>				
Running Expenses	77,813	241,310	383,210	395,740
Central Charges	9,365	7,440	13,790	15,720
<b>Total Expenditure</b>	<b>87,178</b>	<b>248,750</b>	<b>397,000</b>	<b>411,460</b>
Income	-91,625	-266,800	-410,400	-415,200
<b>Total Income</b>	<b>-91,625</b>	<b>-266,800</b>	<b>-410,400</b>	<b>-415,200</b>
<b>Net Income Transferred to Summary</b>	<b>-4,446</b>	<b>-18,050</b>	<b>-13,400</b>	<b>-3,740</b>



**MAIDSTONE BOROUGH COUNCIL****CORPORATE SERVICES****EXPLANATORY NOTES****Unapportionable Central Overheads**

This Budget covers the central costs that CIPFA guidance suggest should not be charged to service heads or cannot be identified to a current user or service head. The actuals for 2008/09 relate to staff redundancy costs incurred as a result of the staffing restructure.

The Capital Charges relate to Sundry Corporate Property, Industrial Starter Units and the Council's former offices at 13 and 26 Tonbridge Road.

**Budget Holder:** Head of Finance

**General**

The Employee Costs represent one-off redundancy payments incurred as a result of a management restructure in 2009/10.

The income shown includes the amount due from Cobtree Manor Estate Trust to repay their historic debt to the Council. The income figure also includes a 2010/11 Budget Strategy growth item of £130,000 in respect of the Cobtree Manor Estate debt final payment.

**Budget Holder:** Head of Finance

**The Cost of Council Tax Collection**

The duties of the Council, as the Billing Authority, are covered by this Budget, these include the cost of billing, collection and recovery of the Council Tax.

Income relates to the recovery of Summons' costs.

The reduction in recharge costs in 2009/10 is due to the restructure in February 2009.

The Estimate 2010/11 includes a Budget Strategy Saving of £5,000 for an anticipated increase in income from court costs.

**Budget Holder:** Revenues Manager

**MAIDSTONE BOROUGH COUNCIL**  
**CORPORATE SERVICES**

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
<b><u>Unapportionable Central Overheads</u></b>				
Employees	182,279	0	0	0
Running Expenses	125,190	0	0	0
Capital Charges	1,255,996	25,440	125,810	125,810
<b>Total Expenditure</b>	<b>1,563,465</b>	<b>25,440</b>	<b>125,810</b>	<b>125,810</b>
<b>Net Expenditure Transferred to Summary</b>	<b>1,563,465</b>	<b>25,440</b>	<b>125,810</b>	<b>125,810</b>
<b><u>General</u></b>				
Employees	580,000	0	120,500	0
Running Expenses	118,200	20,880	110,100	77,010
Central Charges	2,690	2,770	2,770	2,800
<b>Total Expenditure</b>	<b>700,891</b>	<b>23,650</b>	<b>233,370</b>	<b>79,810</b>
Income	-122,753	-135,200	-201,490	-135,490
<b>Total Income</b>	<b>-122,753</b>	<b>-135,200</b>	<b>-201,490</b>	<b>-135,490</b>
<b>Net Income / Expenditure Transferred to Summary</b>	<b>578,138</b>	<b>-111,550</b>	<b>31,880</b>	<b>-55,680</b>
<b><u>The Cost of Council Tax Collection</u></b>				
Employees	347,958	376,300	375,730	386,980
Running Expenses	249,638	186,530	175,210	175,200
Central Charges	28,271	30,370	16,310	15,790
Internal Recharges	479,530	536,450	440,510	451,790
<b>Total Expenditure</b>	<b>1,105,398</b>	<b>1,129,650</b>	<b>1,007,760</b>	<b>1,029,760</b>
Income	-490,697	-388,760	-388,760	-393,760
<b>Total Income</b>	<b>-490,697</b>	<b>-388,760</b>	<b>-388,760</b>	<b>-393,760</b>
<b>Net Expenditure Transferred to Summary</b>	<b>614,700</b>	<b>740,890</b>	<b>619,000</b>	<b>636,000</b>

**MAIDSTONE BOROUGH COUNCIL****CORPORATE SERVICES****EXPLANATORY NOTES****The Cost of National Non-Domestic Rates Collection**

The costs of collecting National Non Domestic Rates for the Government is covered by this Budget. A contribution is made by Central Government to meet these costs.

The Estimate 2010/11 includes a Budget Strategy Saving of £5,000 due to an anticipated increase in income from court costs.

**Budget Holder:** Revenues Manager

**Council Tax Benefits**

The cost of Council Tax Benefits is covered by this Budget.

Costs are covered by Government Grants for both administration and the costs of Benefits.

**Budget Holder:** Benefits Manager

**Youth Development Programme**

The costs included in this Budget relate to trainees employed in the Directorates.

**Budget Holder:** Learning and Development Manager

**MAIDSTONE BOROUGH COUNCIL**  
**CORPORATE SERVICES**

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
<b><u>The Cost of National Non-Domestic Rates Collection</u></b>				
Employees	94,909	101,390	99,990	101,110
Running Expenses	97,690	63,760	96,790	80,690
Central Charges	19,663	20,990	10,630	10,440
Internal Recharges	78,272	87,100	67,130	68,130
<b>Total Expenditure</b>	<b>290,534</b>	<b>273,240</b>	<b>274,540</b>	<b>260,370</b>
Income	-294,027	-242,480	-258,580	-247,480
<b>Total Income</b>	<b>-294,027</b>	<b>-242,480</b>	<b>-258,580</b>	<b>-247,480</b>
<b>Net Income / Expenditure Transferred to Summary</b>	<b>-3,493</b>	<b>30,760</b>	<b>15,960</b>	<b>12,890</b>
<b><u>Council Tax Benefits</u></b>				
Employees	21,282	22,840	20,490	20,560
Running Expenses	8,088,054	8,270,760	9,043,330	10,128,530
Central Charges	7,341	5,600	3,030	2,870
Internal Recharges	451,724	512,080	516,840	527,560
<b>Total Expenditure</b>	<b>8,568,401</b>	<b>8,811,280</b>	<b>9,583,690</b>	<b>10,679,520</b>
Income	-8,657,968	-8,802,620	-9,599,120	-10,656,090
<b>Total Income</b>	<b>-8,657,968</b>	<b>-8,802,620</b>	<b>-9,599,120</b>	<b>-10,656,090</b>
<b>Net Income / Expenditure Transferred to Summary</b>	<b>-89,568</b>	<b>8,660</b>	<b>-15,430</b>	<b>23,430</b>
<b><u>Youth Development Programme</u></b>				
Employees	35,093	47,880	47,720	47,720
Running Expenses	527	130	130	130
Central Charges	191	210	100	190
<b>Total Expenditure</b>	<b>35,811</b>	<b>48,220</b>	<b>47,950</b>	<b>48,040</b>
<b>Net Expenditure Transferred to Summary</b>	<b>35,811</b>	<b>48,220</b>	<b>47,950</b>	<b>48,040</b>

**MAIDSTONE BOROUGH COUNCIL****CORPORATE SERVICES****EXPLANATORY NOTES****Contributions/Savings Yet to be Identified**

The 2009/10 Estimate relates to Budget Strategy Savings with regard to economies to be met for Shared Services initiatives.

This has now been moved to the Contingency budget within the Leader of the Council's portfolio.

**Chief Executives Sections..**

This Budget represents the cost of the Chief Executives Sections in this Portfolio.

The Estimate 2010/11 includes a Budget Strategy Saving of £9,000 from the running expenses of the audit partnership.

**Budget Holder:** Chief Executive

**Director of Prosperity and Regeneration Sections**

This Budget Represents the cost for the Director of Prosperity and Regeneration Sections in this Portfolio.

**Budget Holder:** Director of Prosperity and Regeneration

**MAIDSTONE BOROUGH COUNCIL**  
**CORPORATE SERVICES**

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
<b><u>Contributions/Savings Yet to be Identified</u></b>				
Running Expenses	0	-98,000	0	0
<b>Total Expenditure</b>	<b>0</b>	<b>-98,000</b>	<b>0</b>	<b>0</b>
<b>Net Income Transferred to Summary</b>	<b>0</b>	<b>-98,000</b>	<b>0</b>	<b>0</b>
<b><u>Chief Executives Sections..</u></b>				
Employees	233,263	260,750	253,570	250,390
Running Expenses	52,696	62,070	62,260	63,300
Central Charges	24,448	27,390	24,880	25,090
Internal Recharges	5,135	5,730	12,390	13,130
<b>Total Expenditure</b>	<b>315,542</b>	<b>355,940</b>	<b>353,100</b>	<b>351,910</b>
Income	-328,140	-360,120	-353,260	-351,730
<b>Total Income</b>	<b>-328,140</b>	<b>-360,120</b>	<b>-353,260</b>	<b>-351,730</b>
<b>Net Income / Expenditure Transferred to Summary</b>	<b>-12,598</b>	<b>-4,180</b>	<b>-160</b>	<b>180</b>
<b><u>Director of Prosperity and Regeneration Sections</u></b>				
Employees	836,436	934,540	838,040	860,850
Running Expenses	246,317	294,490	264,450	264,350
Central Charges	187,303	205,980	165,840	166,480
Internal Recharges	88,125	94,230	42,570	43,010
<b>Total Expenditure</b>	<b>1,358,180</b>	<b>1,529,240</b>	<b>1,310,900</b>	<b>1,334,690</b>
Income	-1,401,181	-1,539,750	-1,318,140	-1,342,960
<b>Total Income</b>	<b>-1,401,181</b>	<b>-1,539,750</b>	<b>-1,318,140</b>	<b>-1,342,960</b>
<b>Net Income Transferred to Summary</b>	<b>-43,001</b>	<b>-10,510</b>	<b>-7,240</b>	<b>-8,270</b>

**MAIDSTONE BOROUGH COUNCIL****CORPORATE SERVICES****EXPLANATORY NOTES****Director of Resources and Partnerships Sections**

This Budget represents the cost of the Director of Change & Support Services included in this Portfolio.

The Original Estimate 2009/10 included Budget Strategy Savings of £158,600 and the Original Estimate 2010/11 includes further savings, through service efficiencies, of £180,600.

**Budget Holder:** Director of Resources and Partnerships

**Director of Change and Environmental Services Sections**

This Budget represents the cost of the Director of Change and Environmental Services Sections included in this Portfolio.

The 2009/10 Estimate included Budget Strategy savings of £10,000 and the 2010/11 Estimate includes further savings of £15,000 to be met from service economies.

**Budget Holder:** Director of Change and Environmental Services

**MAIDSTONE BOROUGH COUNCIL**  
**CORPORATE SERVICES**

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
<b><u>Director of Resources and Partnerships Sections</u></b>				
Employees	5,037,020	5,335,730	5,255,100	5,215,610
Running Expenses	1,989,664	2,112,880	2,142,500	2,030,660
Central Charges	895,875	957,960	984,250	968,220
Internal Recharges	698,341	759,480	791,520	806,010
Capital Charges	30,116	53,610	33,820	33,820
<b>Total Expenditure</b>	<b>8,651,017</b>	<b>9,219,660</b>	<b>9,207,190</b>	<b>9,054,320</b>
Income	-8,901,289	-9,431,140	-9,215,040	-9,152,930
<b>Total Income</b>	<b>-8,901,289</b>	<b>-9,431,140</b>	<b>-9,215,040</b>	<b>-9,152,930</b>
<b>Net Income Transferred to Summary</b>	<b>-250,273</b>	<b>-211,480</b>	<b>-7,850</b>	<b>-98,610</b>
<b><u>Director of Change and Environmental Services Sections</u></b>				
Employees	695,843	761,520	746,390	835,260
Running Expenses	275,814	312,880	280,920	283,120
Central Charges	112,411	124,030	147,120	146,620
Internal Recharges	136,003	151,330	133,390	134,000
<b>Total Expenditure</b>	<b>1,220,072</b>	<b>1,349,760</b>	<b>1,307,820</b>	<b>1,399,000</b>
Income	-1,241,285	-1,262,370	-1,307,770	-1,399,000
<b>Total Income</b>	<b>-1,241,285</b>	<b>-1,262,370</b>	<b>-1,307,770</b>	<b>-1,399,000</b>
<b>Net Income / Expenditure Transferred to Summary</b>	<b>-21,213</b>	<b>87,390</b>	<b>50</b>	<b>0</b>



## CORPORATE SERVICES PORTFOLIO

### Revenue Savings 2010/11

#### Scheme

	£
Audit	9,000
Overview and Scrutiny	3,850
Finance	39,000
Devolved Budgets	55,000
Procurement	15,000
Planned Maintenance-Property	10,000
Human Resources	20,000
Legal	15,000
Democratic Services	22,700
Members Facilities	18,600
Facilities Management	15,500
IT Section	3,300
IT Software and Maintenance	39,000
Restructure Efficiencies within Resources and Partnerships	80,000
Contact centre	2,000
Corporate Support	15,340
Revenues and Benefits	55,000
	<u>418,290</u>

### Revenue Growth Items 2010/11

#### Scheme

	£
Elections	80,000
Reduction in Benefit Grant	80,000
Cobtree-Final Payment	130,000
Asset Management	25,000
Loss of Interest	370,000
Leisure Centre	275,000
	<u>960,000</u>

**MAIDSTONE BOROUGH COUNCIL****ENVIRONMENT**

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
Pest Control	36,559	38,190	40,520	31,070
Public Conveniences	583,737	527,360	495,420	353,900
Recycling Services & Refuse Collection	3,261,487	3,844,730	3,921,340	3,836,230
Food Hygiene	243,155	268,700	275,190	271,740
Sampling	16,588	18,250	19,580	19,340
Health Promotion	13,466	15,850	7,910	7,720
Occupational Health & Safety	166,336	192,140	190,750	169,590
Pollution Control - General	246,124	283,960	306,720	287,100
Noise Control	97,806	110,180	117,190	103,800
Contaminated Land	54,707	66,490	47,810	48,520
Landfill Gas	8,537	9,480	200	190
Drainage	89,072	101,410	98,210	93,450
Civic Wardens And Environmental Enforcement	260,899	257,770	234,130	249,850
Health Improvement Programme	15,711	12,890	18,980	12,760
Licensing of Caravan Sites - 1960 Act	0	0	24,150	23,500
Maintenance of Closed Churchyards	35,474	36,360	41,010	36,910
National Assistance Act	4,044	940	3,790	4,190
Licences	40,643	56,360	29,820	22,710
Street Cleansing	1,568,782	1,620,340	1,632,110	1,572,020
Pay & Display Car Parks	-848,576	-934,030	-961,900	-909,700
Parking Decriminalisation	15,052	73,260	47,640	44,430
Non Paying Car Parks	32,269	33,980	23,870	24,140
Park & Ride	495,955	223,380	244,490	419,750
Residents Parking	51,736	-80,280	-79,880	-86,720
Environment Improvements	38,328	38,350	72,950	31,650
Other Transport Services	68,937	84,850	64,700	67,310
Name Plates & Notices	26,262	28,440	23,440	23,970
Concessionary Fares	1,556,816	1,827,900	1,751,040	1,947,440
Socially Desirable Buses	64,010	84,820	84,200	84,280
Maidstone Borough Services	-93,147	0	0	0

**MAIDSTONE BOROUGH COUNCIL****ENVIRONMENT**

<b>SERVICES</b>	<b>2008/2009</b>	<b>2009/2010</b>		<b>2010/2011</b>
	<b>ACTUAL</b>	<b>ESTIMATE</b>	<b>REVISED</b>	<b>ESTIMATE</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Director of Change and Environmental Services Sections	-100,991	-8,760	1,560	29,440
Deferred Budget	0	-12,000	0	0
<b>Net Expenditure Transferred to Summary</b>	<b>8,049,778</b>	<b>8,821,310</b>	<b>8,776,940</b>	<b>8,820,580</b>

**MAIDSTONE BOROUGH COUNCIL****ENVIRONMENT****EXPLANATORY NOTES****Pest Control**

This Budget covers the cost of Pest Control throughout the Borough.

The Original 2009/10 Estimate included a contractors cost budget of £12,000, met by deferred virement - subsequent revised arrangements with the contractor removed the need for this budget and provided, in 2010/11, an income of £12,000 (Budget Strategy item).

**Budget Holder:** Environmental Manager

**Public Conveniences**

This Budget covers the cost of maintaining the Public Conveniences in the Borough.

The 2009/10 Estimate includes a Budget Strategy Saving of £20,000, with a further £98,000 saving in 2010/11, which reflects the decision to close several conveniences and move to a community based scheme. Central charges have similarly reduced in the revised 2010/11 estimates reflecting these changes.

**Budget Holder:** Environmental Manager

**MAIDSTONE BOROUGH COUNCIL**  
**ENVIRONMENT**

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
<b><u>Pest Control</u></b>				
Employees	11,256	11,820	22,820	24,280
Running Expenses	12,000	12,000	0	0
Central Charges	191	210	200	290
Internal Recharges	13,112	14,160	17,500	18,500
<b>Total Expenditure</b>	<b>36,559</b>	<b>38,190</b>	<b>40,520</b>	<b>43,070</b>
Income	0	0	0	-12,000
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-12,000</b>
<b>Net Expenditure Transferred to Summary</b>	<b>36,559</b>	<b>38,190</b>	<b>40,520</b>	<b>31,070</b>
<b><u>Public Conveniences</u></b>				
Running Expenses	391,410	325,630	333,550	212,900
Central Charges	49,118	57,290	28,550	27,470
Internal Recharges	61,721	63,050	51,900	32,110
Capital Charges	81,992	81,990	82,020	82,020
<b>Total Expenditure</b>	<b>584,241</b>	<b>527,960</b>	<b>496,020</b>	<b>354,500</b>
Income	-504	-600	-600	-600
<b>Total Income</b>	<b>-504</b>	<b>-600</b>	<b>-600</b>	<b>-600</b>
<b>Net Expenditure Transferred to Summary</b>	<b>583,737</b>	<b>527,360</b>	<b>495,420</b>	<b>353,900</b>

**MAIDSTONE BOROUGH COUNCIL****ENVIRONMENT****EXPLANATORY NOTES****Recycling Services & Refuse Collection**

This Budget covers the cost of Refuse Collection and Recycling throughout the Borough.

The 2009/10 Original Estimate included £320,000 Budget Strategy Growth, £114,000 growth funded from balances and £79,000 Budget Strategy Savings from increased income and service economies.

Included in the 2009/10 Revised Estimate is a carry-forward of £55,000 to continue the roll out of the new Service.

Also included in the Revised Estimate and the 2010/11 estimate are increased Capital Charges which reflect the Revenue cost of the Capital purchase of new wheeled bins for the Recycling Service expansion.

The 2010/11 Estimate includes Budget Strategy savings of £100,000 to be met from service economies and permanent funding of the growth previously included as being met from balances.

**Budget Holder:** Waste Manager

**Food Hygiene**

This Budget covers the cost of monitoring Food Hygiene throughout the Borough.

**Budget Holder:** Environmental Health Manager

**Sampling**

This Budget covers the cost of taking samples relating to Environmental Health throughout the Borough.

**Budget Holder:** Environmental Health Manager

**MAIDSTONE BOROUGH COUNCIL****ENVIRONMENT**

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
<b><u>Recycling Services &amp; Refuse Collection</u></b>				
Employees	4,156	4,100	3,440	3,280
Running Expenses	3,908,344	4,124,060	4,046,490	3,990,000
Central Charges	392,164	448,120	433,760	372,290
Internal Recharges	209,764	217,210	182,000	174,490
Capital Charges	116,369	163,970	179,970	179,970
<b>Total Expenditure</b>	<b>4,630,796</b>	<b>4,957,460</b>	<b>4,845,660</b>	<b>4,720,030</b>
Income	-1,369,310	-1,112,730	-924,320	-883,800
<b>Total Income</b>	<b>-1,369,310</b>	<b>-1,112,730</b>	<b>-924,320</b>	<b>-883,800</b>
<b>Net Expenditure Transferred to Summary</b>	<b>3,261,487</b>	<b>3,844,730</b>	<b>3,921,340</b>	<b>3,836,230</b>
<b><u>Food Hygiene</u></b>				
Employees	160,430	174,750	184,440	185,490
Running Expenses	7,756	9,500	16,580	17,060
Central Charges	5,068	4,360	3,470	3,440
Internal Recharges	74,810	84,700	75,310	70,360
<b>Total Expenditure</b>	<b>248,064</b>	<b>273,310</b>	<b>279,800</b>	<b>276,350</b>
Income	-4,909	-4,610	-4,610	-4,610
<b>Total Income</b>	<b>-4,909</b>	<b>-4,610</b>	<b>-4,610</b>	<b>-4,610</b>
<b>Net Expenditure Transferred to Summary</b>	<b>243,155</b>	<b>268,700</b>	<b>275,190</b>	<b>271,740</b>
<b><u>Sampling</u></b>				
Employees	11,707	12,710	11,820	11,910
Running Expenses	0	0	3,300	3,300
Central Charges	96	110	200	190
Internal Recharges	4,785	5,430	4,260	3,940
<b>Total Expenditure</b>	<b>16,588</b>	<b>18,250</b>	<b>19,580</b>	<b>19,340</b>
<b>Net Expenditure Transferred to Summary</b>	<b>16,588</b>	<b>18,250</b>	<b>19,580</b>	<b>19,340</b>

**MAIDSTONE BOROUGH COUNCIL****ENVIRONMENT****EXPLANATORY NOTES****Health Promotion**

This Budget covers the area of activity primarily concentrating on major promotion activity as well as supporting continuing initiatives.

**Budget Holder:** Environmental Health Manager

**Occupational Health & Safety**

This fulfils the Council's statutory responsibilities and includes a high level of advisory work.

**Budget Holder:** Environmental Health Manager

**Pollution Control - General**

This Budget covers the cost of controlling pollution in the Borough.

**Budget Holder:** Environmental Health Manager



**MAIDSTONE BOROUGH COUNCIL****ENVIRONMENT**

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
<b><u>Health Promotion</u></b>				
Employees	9,415	10,240	5,670	5,660
Running Expenses	0	1,000	0	0
Central Charges	96	110	200	190
Internal Recharges	3,955	4,500	2,040	1,870
<b>Total Expenditure</b>	<b>13,466</b>	<b>15,850</b>	<b>7,910</b>	<b>7,720</b>
<b>Net Expenditure Transferred to Summary</b>	<b>13,466</b>	<b>15,850</b>	<b>7,910</b>	<b>7,720</b>
<b><u>Occupational Health &amp; Safety</u></b>				
Employees	107,441	116,900	117,280	117,830
Running Expenses	965	4,000	9,700	4,000
Central Charges	10,281	10,340	13,110	1,880
Internal Recharges	50,306	60,900	50,660	45,880
<b>Total Expenditure</b>	<b>168,993</b>	<b>192,140</b>	<b>190,750</b>	<b>169,590</b>
Income	-2,657	0	0	0
<b>Total Income</b>	<b>-2,657</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Expenditure Transferred to Summary</b>	<b>166,336</b>	<b>192,140</b>	<b>190,750</b>	<b>169,590</b>
<b><u>Pollution Control - General</u></b>				
Employees	141,225	153,590	179,340	180,970
Running Expenses	43,642	34,130	69,130	30,090
Central Charges	9,665	9,490	8,300	7,920
Internal Recharges	84,090	98,920	82,820	77,690
Capital Charges	4,890	1,600	1,600	0
<b>Total Expenditure</b>	<b>283,512</b>	<b>297,730</b>	<b>341,190</b>	<b>296,670</b>
Income	-37,387	-13,770	-34,470	-9,570
<b>Total Income</b>	<b>-37,387</b>	<b>-13,770</b>	<b>-34,470</b>	<b>-9,570</b>
<b>Net Expenditure Transferred to Summary</b>	<b>246,124</b>	<b>283,960</b>	<b>306,720</b>	<b>287,100</b>

**MAIDSTONE BOROUGH COUNCIL****ENVIRONMENT****EXPLANATORY NOTES****Noise Control**

This Budget covers the cost of controlling noise levels in the Borough.

**Budget Holder:** Environmental Health Manager

**Contaminated Land**

This Budget covers the cost of monitoring contaminated land in the Borough.

**Budget Holder:** Environmental Health Manager

**Landfill Gas**

This Budget finances projects to monitor landfill gas problems.

**Budget Holder:** Environmental Health Manager

**MAIDSTONE BOROUGH COUNCIL****ENVIRONMENT**

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
<b><u>Noise Control</u></b>				
Employees	60,792	65,890	74,300	66,840
Running Expenses	150	150	130	130
Central Charges	191	210	200	290
Internal Recharges	36,673	43,930	42,560	36,540
<b>Total Expenditure</b>	<b>97,806</b>	<b>110,180</b>	<b>117,190</b>	<b>103,800</b>
<b>Net Expenditure Transferred to Summary</b>	<b>97,806</b>	<b>110,180</b>	<b>117,190</b>	<b>103,800</b>
<b><u>Contaminated Land</u></b>				
Employees	36,017	39,630	31,170	32,280
Running Expenses	0	0	1,820	1,880
Central Charges	479	420	300	380
Internal Recharges	19,023	26,440	14,520	13,980
<b>Total Expenditure</b>	<b>55,519</b>	<b>66,490</b>	<b>47,810</b>	<b>48,520</b>
Income	-812	0	0	0
<b>Total Income</b>	<b>-812</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Expenditure Transferred to Summary</b>	<b>54,707</b>	<b>66,490</b>	<b>47,810</b>	<b>48,520</b>
<b><u>Landfill Gas</u></b>				
Employees	5,546	6,010	0	0
Central Charges	96	110	200	190
Internal Recharges	2,895	3,360	0	0
<b>Total Expenditure</b>	<b>8,537</b>	<b>9,480</b>	<b>200</b>	<b>190</b>
<b>Net Expenditure Transferred to Summary</b>	<b>8,537</b>	<b>9,480</b>	<b>200</b>	<b>190</b>

**MAIDSTONE BOROUGH COUNCIL****ENVIRONMENT****EXPLANATORY NOTES****Drainage**

The resolution of problems relating to land drainage is covered by this Budget.  
The 2010/2011 Estimate includes a Budget Strategy Saving of £5,000.

**Budget Holder:** Property Services Manager

**Civic Wardens And Environmental Enforcement**

This Budget covers the cost of the Civic Wardens and Enforcement Action.

The Revised Estimate 2009/10 reflects changes in allocated employee costs following restructure and the 2010/11 Estimate includes Budget Strategy growth of £25,000 required to fund costs of kennelling stray dogs.

**Budget Holder:** Enforcement Operations Manager

**Health Improvement Programme**

This Budget covers the cost of providing a Health Improvement Programme.  
The Estimate 2010/11 includes a Budget Strategy Saving of £6,070.

**Budget Holder:** Environmental Health Manager

**MAIDSTONE BOROUGH COUNCIL****ENVIRONMENT**

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
<b><u>Drainage</u></b>				
Employees	1,426	1,600	1,570	1,590
Running Expenses	30,052	36,700	36,700	31,700
Central Charges	20,065	22,180	20,040	20,290
Internal Recharges	717	870	560	530
Capital Charges	36,812	40,060	39,340	39,340
<b>Total Expenditure</b>	<b>89,072</b>	<b>101,410</b>	<b>98,210</b>	<b>93,450</b>
<b>Net Expenditure Transferred to Summary</b>	<b>89,072</b>	<b>101,410</b>	<b>98,210</b>	<b>93,450</b>
<b><u>Civic Wardens And Environmental Enforcement</u></b>				
Employees	118,598	124,640	110,160	105,240
Running Expenses	74,323	68,670	71,470	93,990
Central Charges	4,741	4,930	3,800	3,650
Internal Recharges	68,339	76,950	66,120	64,390
<b>Total Expenditure</b>	<b>266,001</b>	<b>275,190</b>	<b>251,550</b>	<b>267,270</b>
Income	-5,102	-17,420	-17,420	-17,420
<b>Total Income</b>	<b>-5,102</b>	<b>-17,420</b>	<b>-17,420</b>	<b>-17,420</b>
<b>Net Expenditure Transferred to Summary</b>	<b>260,899</b>	<b>257,770</b>	<b>234,130</b>	<b>249,850</b>
<b><u>Health Improvement Programme</u></b>				
Employees	4,263	4,630	8,610	8,620
Running Expenses	12,640	8,500	9,500	9,500
Central Charges	191	210	200	290
Internal Recharges	1,747	1,980	3,100	2,850
<b>Total Expenditure</b>	<b>18,841</b>	<b>15,320</b>	<b>21,410</b>	<b>21,260</b>
Income	-3,130	-2,430	-2,430	-8,500
<b>Total Income</b>	<b>-3,130</b>	<b>-2,430</b>	<b>-2,430</b>	<b>-8,500</b>
<b>Net Expenditure Transferred to Summary</b>	<b>15,711</b>	<b>12,890</b>	<b>18,980</b>	<b>12,760</b>

**MAIDSTONE BOROUGH COUNCIL****ENVIRONMENT****EXPLANATORY NOTES****Licensing of Caravan Sites - 1960 Act**

This budget head represents the cost of licensing private caravan sites within the borough

**Budget Holder:** Environmental Health Manager

**Maintenance of Closed Churchyards**

This Budget covers the cost of the maintenance of the closed churchyards in the Borough.

The 2008/09 Actual and 2009/10 Original Estimate included increased allocations of Central Recharges to reflect additional involvement in Safety Inspections within the Churchyards - these have been reduced in the Revised 2009/2010 Estimates, whilst budgets for necessary remedial works have increased.

**Budget Holder:** Parks & Leisure Manager

**National Assistance Act**

This Budget covers the costs relating to the Council's obligation to make burial arrangements for deceased persons where there is no known immediate family.

**Budget Holder:** Technical Facilities Manager

**MAIDSTONE BOROUGH COUNCIL****ENVIRONMENT**

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
<b><u>Licensing of Caravan Sites - 1960 Act</u></b>				
Employees	0	0	17,680	17,580
Central Charges	0	0	100	100
Internal Recharges	0	0	6,370	5,820
<b>Total Expenditure</b>	<b>0</b>	<b>0</b>	<b>24,150</b>	<b>23,500</b>
<b>Net Expenditure Transferred to Summary</b>	<b>0</b>	<b>0</b>	<b>24,150</b>	<b>23,500</b>
<b><u>Maintenance of Closed Churchyards</u></b>				
Running Expenses	22,769	23,340	33,180	29,090
Central Charges	11,854	12,120	5,020	4,420
Internal Recharges	851	900	2,810	3,400
<b>Total Expenditure</b>	<b>35,474</b>	<b>36,360</b>	<b>41,010</b>	<b>36,910</b>
<b>Net Expenditure Transferred to Summary</b>	<b>35,474</b>	<b>36,360</b>	<b>41,010</b>	<b>36,910</b>
<b><u>National Assistance Act</u></b>				
Employees	275	300	580	580
Running Expenses	2,972	500	500	500
Central Charges	956	1,000	1,020	1,060
Internal Recharges	114	130	2,680	3,040
<b>Total Expenditure</b>	<b>4,317</b>	<b>1,930</b>	<b>4,780</b>	<b>5,180</b>
Income	-273	-990	-990	-990
<b>Total Income</b>	<b>-273</b>	<b>-990</b>	<b>-990</b>	<b>-990</b>
<b>Net Expenditure Transferred to Summary</b>	<b>4,044</b>	<b>940</b>	<b>3,790</b>	<b>4,190</b>

**MAIDSTONE BOROUGH COUNCIL****ENVIRONMENT****EXPLANATORY NOTES****Licences**

This Budget covers the cost of Animal and Street Trading licences within the Borough .

The Revised Estimate 2009/10 has decreased due to restructure & lower running costs within recharging sections.

**Budget Holder:** Senior Licensing Officer

**Street Cleansing**

This Budget covers the cost of Street Cleaning within the Borough.

The Estimate 2010/11 includes Budget Strategy savings of £120,000 to be met from service economies and an adjustment to both costs and income to reflect the cessation of the joint working arrangement for the Clean Kent Neighbourhood Response Team. Other 2010/11 costs have increased only by the value of estimated pay awards and changes to Central Recharges, the latter, whilst increasing the cost of services, has no overall corporate impact.

**Budget Holder:** Environmental Manager



**MAIDSTONE BOROUGH COUNCIL****ENVIRONMENT**

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
<b><u>Licences</u></b>				
Employees	39,709	45,320	31,720	27,850
Running Expenses	1,748	1,000	1,000	1,000
Central Charges	479	530	6,840	6,970
Internal Recharges	30,718	35,860	16,610	13,240
<b>Total Expenditure</b>	<b>72,654</b>	<b>82,710</b>	<b>56,170</b>	<b>49,060</b>
Income	-32,011	-26,350	-26,350	-26,350
<b>Total Income</b>	<b>-32,011</b>	<b>-26,350</b>	<b>-26,350</b>	<b>-26,350</b>
<b>Net Expenditure Transferred to Summary</b>	<b>40,643</b>	<b>56,360</b>	<b>29,820</b>	<b>22,710</b>
<b><u>Street Cleansing</u></b>				
Running Expenses	1,479,192	1,517,700	1,556,970	1,417,310
Central Charges	54,634	58,770	52,460	42,250
Internal Recharges	131,655	141,090	116,030	135,140
Capital Charges	4,000	4,000	4,000	4,000
<b>Total Expenditure</b>	<b>1,669,481</b>	<b>1,721,560</b>	<b>1,729,460</b>	<b>1,598,700</b>
Income	-100,700	-101,220	-97,350	-26,680
<b>Total Income</b>	<b>-100,700</b>	<b>-101,220</b>	<b>-97,350</b>	<b>-26,680</b>
<b>Net Expenditure Transferred to Summary</b>	<b>1,568,782</b>	<b>1,620,340</b>	<b>1,632,110</b>	<b>1,572,020</b>

**MAIDSTONE BOROUGH COUNCIL****ENVIRONMENT****EXPLANATORY NOTES****Pay & Display Car Parks**

This Budget represents the expenses and income from the Town Centre car parks operated by the pay and display method of charging.

The increased capital charge at 2008/09 is due to impairment after a number of properties were re-valued. Following a review of Off and On Street Demand and charges, the Original Estimate 2009/10 for income was reduced by £92,000, offset by a Budget Strategy Saving of £50,000.

The Estimate 2010/11 includes budget strategy growth of £50,000

**Budget Holder:** Parking Services Manager

**Parking Decriminalisation**

This budget represents the expenses and income generated from On-Street Parking Decriminalisation and parking meters income.

Income and corresponding expenditure have reduced from Original Estimate 2009/10 following the reversion to the original Parking Enforcement Contract.

**Budget Holder:** Parking Services Manager

**Non Paving Car Parks**

This Budget includes the costs of the car parks outside the Town, which are operated as "free" car parks.

**Budget Holder:** Parking Services Manager

**MAIDSTONE BOROUGH COUNCIL****ENVIRONMENT**

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
<b><u>Pay &amp; Display Car Parks</u></b>				
Employees	39,951	45,540	43,900	44,310
Running Expenses	511,916	540,380	542,260	550,590
Central Charges	182,679	199,360	189,510	177,800
Internal Recharges	87,829	97,970	73,800	78,970
Capital Charges	153,824	116,150	116,160	116,160
<b>Total Expenditure</b>	<b>976,199</b>	<b>999,400</b>	<b>965,630</b>	<b>967,830</b>
Income	-1,824,775	-1,933,430	-1,927,530	-1,877,530
<b>Total Income</b>	<b>-1,824,775</b>	<b>-1,933,430</b>	<b>-1,927,530</b>	<b>-1,877,530</b>
<b>Net Income Transferred to Summary</b>	<b>-848,576</b>	<b>-934,030</b>	<b>-961,900</b>	<b>-909,700</b>
<b><u>Parking Decriminalisation</u></b>				
Running Expenses	408,587	429,560	411,650	418,820
Central Charges	132,319	142,940	139,450	127,850
Internal Recharges	61,200	70,920	52,000	53,220
Capital Charges	7,604	5,010	5,010	5,010
<b>Total Expenditure</b>	<b>609,710</b>	<b>648,430</b>	<b>608,110</b>	<b>604,900</b>
Income	-594,658	-575,170	-560,470	-560,470
<b>Total Income</b>	<b>-594,658</b>	<b>-575,170</b>	<b>-560,470</b>	<b>-560,470</b>
<b>Net Expenditure Transferred to Summary</b>	<b>15,052</b>	<b>73,260</b>	<b>47,640</b>	<b>44,430</b>
<b><u>Non Paving Car Parks</u></b>				
Running Expenses	9,478	7,990	7,990	8,320
Central Charges	12,231	13,310	5,320	5,260
Capital Charges	10,570	12,690	10,570	10,570
<b>Total Expenditure</b>	<b>32,279</b>	<b>33,990</b>	<b>23,880</b>	<b>24,150</b>
Income	-10	-10	-10	-10
<b>Total Income</b>	<b>-10</b>	<b>-10</b>	<b>-10</b>	<b>-10</b>
<b>Net Expenditure Transferred to Summary</b>	<b>32,269</b>	<b>33,980</b>	<b>23,870</b>	<b>24,140</b>

**MAIDSTONE BOROUGH COUNCIL****ENVIRONMENT****EXPLANATORY NOTES****Park & Ride**

This Budget is for the Park and Ride sites and the Park and Sail service.

The Original Estimate 2009/10 included Budget Strategy Saving of £210,000.

The Estimate for 2010/11 includes Budget Strategy Growth of £200,000 to fund the reduction in income and Section 106 contribution.

**Budget Holder:** Public Transport Officer

**Residents Parking**

This Budget covers the cost of the Residents' Parking Scheme which is operated in certain parts of the Borough.

Central recharges increased following increased recharges from the Parking Services Section.

Following a review of Off and On Street Demand and charges, the Original Estimate 2009/10 for income was increased by £107,900 and expenditure by £10,000.

**Budget Holder:** Parking Services Manager

**Environment Improvements**

This Budget covers the costs relating to Environmental Improvements.

Capital charges for deferred charge write offs have increased to reflect capital expenditure in 2009/10.

**Budget Holder:** Assistant Director of Environmental Services

**MAIDSTONE BOROUGH COUNCIL****ENVIRONMENT**

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
<b><u>Park &amp; Ride</u></b>				
Employees	135,292	147,310	69,270	41,450
Running Expenses	1,141,175	949,369	1,077,249	1,125,349
Central Charges	89,657	89,710	74,560	70,990
Internal Recharges	11,826	13,380	16,500	18,850
Capital Charges	-2,739	-2,740	260	260
<b>Total Expenditure</b>	<b>1,375,211</b>	<b>1,197,029</b>	<b>1,237,839</b>	<b>1,256,899</b>
Income	-879,256	-973,649	-993,349	-837,149
<b>Total Income</b>	<b>-879,256</b>	<b>-973,649</b>	<b>-993,349</b>	<b>-837,149</b>
<b>Net Expenditure Transferred to Summary</b>	<b>495,955</b>	<b>223,380</b>	<b>244,490</b>	<b>419,750</b>
<b><u>Residents Parking</u></b>				
Running Expenses	55,725	70,820	67,400	68,400
Central Charges	84,757	91,520	101,940	93,470
Internal Recharges	49,130	55,510	46,610	47,240
Capital Charges	2,440	2,440	2,440	2,440
<b>Total Expenditure</b>	<b>192,052</b>	<b>220,290</b>	<b>218,390</b>	<b>211,550</b>
Income	-140,316	-300,570	-298,270	-298,270
<b>Total Income</b>	<b>-140,316</b>	<b>-300,570</b>	<b>-298,270</b>	<b>-298,270</b>
<b>Net Income / Expenditure Transferred to Summary</b>	<b>51,736</b>	<b>-80,280</b>	<b>-79,880</b>	<b>-86,720</b>
<b><u>Environment Improvements</u></b>				
Running Expenses	21,631	24,790	30,760	21,760
Central Charges	2,460	2,570	3,350	3,210
Internal Recharges	3,734	5,990	3,290	1,650
Capital Charges	10,503	5,000	35,550	5,030
<b>Total Expenditure</b>	<b>38,328</b>	<b>38,350</b>	<b>72,950</b>	<b>31,650</b>
<b>Net Expenditure Transferred to Summary</b>	<b>38,328</b>	<b>38,350</b>	<b>72,950</b>	<b>31,650</b>

MAIDSTONE BOROUGH COUNCILENVIRONMENTEXPLANATORY NOTESOther Transport Services

The Budget covers a number of transport related items such as traffic management measures, bus shelters and street tree maintenance.

The Revised Estimate 2009/10 includes a carry forward of £3,400.

**Budget Holder:** Public Transport Officer

Name Plates & Notices

Maintenance and purchase of street name plates, neighbourhood watch signs, verge markers and street seats are included in this Budget.

**Budget Holder:** Property Services Manager

Concessionary Fares

This Budget shows the cost of supporting Concessionary Fares for the elderly, which, from April 2006, covered bus passes for the National Free Travel scheme.

The Original Estimate 2009/10 included Budget Strategy Savings of £400,000 and Growth of £200,000 to cover anticipated growth in usage and increased transport costs.

The Estimate 2010/11 includes budget strategy savings of £10,300 relating to internal efficiencies and a growth item for further anticipated growth in usage and increased transport cost.

**Budget Holder:** Public Transport Officer

**MAIDSTONE BOROUGH COUNCIL****ENVIRONMENT**

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
<b><u>Other Transport Services</u></b>				
Employees	8,542	9,240	2,240	8,590
Running Expenses	30,502	42,380	45,780	42,380
Central Charges	15,810	15,590	9,960	6,850
Internal Recharges	11,583	13,510	4,220	6,990
Capital Charges	2,500	4,130	2,500	2,500
<b>Total Expenditure</b>	<b>68,937</b>	<b>84,850</b>	<b>64,700</b>	<b>67,310</b>
<b>Net Expenditure Transferred to Summary</b>	<b>68,937</b>	<b>84,850</b>	<b>64,700</b>	<b>67,310</b>
<b><u>Name Plates &amp; Notices</u></b>				
Running Expenses	16,478	18,300	18,300	18,300
Central Charges	4,630	4,650	3,370	2,980
Internal Recharges	5,154	5,490	1,770	2,690
<b>Total Expenditure</b>	<b>26,262</b>	<b>28,440</b>	<b>23,440</b>	<b>23,970</b>
<b>Net Expenditure Transferred to Summary</b>	<b>26,262</b>	<b>28,440</b>	<b>23,440</b>	<b>23,970</b>
<b><u>Concessionary Fares</u></b>				
Employees	795	8,300	8,300	0
Running Expenses	1,822,849	2,080,900	2,082,940	2,293,310
Central Charges	37,904	41,050	32,010	34,430
Internal Recharges	140,756	153,150	83,790	87,700
<b>Total Expenditure</b>	<b>2,002,305</b>	<b>2,283,400</b>	<b>2,207,040</b>	<b>2,415,440</b>
Income	-445,489	-455,500	-456,000	-468,000
<b>Total Income</b>	<b>-445,489</b>	<b>-455,500</b>	<b>-456,000</b>	<b>-468,000</b>
<b>Net Expenditure Transferred to Summary</b>	<b>1,556,816</b>	<b>1,827,900</b>	<b>1,751,040</b>	<b>1,947,440</b>

**MAIDSTONE BOROUGH COUNCIL****ENVIRONMENT****EXPLANATORY NOTES****Socially Desirable Buses**

This Budget is for the Council to support bus services which would not be undertaken on a commercial basis.

From 2008/09 a grant of £55,000 for the New Disabled Voucher Scheme is included.

This is funded for three years from investment income. This scheme is administered by Help The Aged.

**Budget Holder:** Public Transport Officer

**Maidstone Borough Services**

This Budget summarises the net balances from the operational areas of the Council's Direct Services e.g: Street Cleansing, Public Convenience Cleaning and Grounds Maintenance.

All operational costs are netted to zero with the actual costs reflected via recharges, in the individual service budgets. The bottom line credit balance of £94,250 for 2008/09 Actual was due to pension scheme funding adjustments.

**Budget Holder:** Environmental Manager

**Director of Change and Environmental Services Sections**

This Budget represents the cost of the Director of Change and Environmental Services Sections included in this Portfolio.

The substantial variances between the Original Estimate 2009/10 and the Revised Estimate 2009/10 are due to the major restructure of services incorporated in the 2009/10 Budget Strategy review.

The Original Estimate 2010/11 includes Budget Strategy savings of £20,000 for Environmental Health shared services, £20,000 for Parking shared services and £35,000 savings used to part-fund kennelling costs.



**MAIDSTONE BOROUGH COUNCIL****ENVIRONMENT**

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
<b><u>Socially Desirable Buses</u></b>				
Running Expenses	56,662	78,780	78,780	78,780
Central Charges	3,598	4,040	3,430	3,540
Internal Recharges	3,750	2,000	1,990	1,960
<b>Total Expenditure</b>	<b>64,010</b>	<b>84,820</b>	<b>84,200</b>	<b>84,280</b>
<b>Net Expenditure Transferred to Summary</b>	<b>64,010</b>	<b>84,820</b>	<b>84,200</b>	<b>84,280</b>
<b><u>Maidstone Borough Services</u></b>				
Employees	2,587,261	2,591,840	2,498,680	2,491,750
Running Expenses	2,061,447	1,778,690	2,250,480	2,317,540
Central Charges	145,598	154,100	152,610	159,010
Internal Recharges	134,370	142,270	216,000	217,640
Capital Charges	191,599	210,910	209,380	215,950
<b>Total Expenditure</b>	<b>5,120,275</b>	<b>4,877,810</b>	<b>5,327,150</b>	<b>5,401,890</b>
Income	-5,213,422	-4,877,810	-5,327,150	-5,401,890
<b>Total Income</b>	<b>-5,213,422</b>	<b>-4,877,810</b>	<b>-5,327,150</b>	<b>-5,401,890</b>
<b>Net Income Transferred to Summary</b>	<b>-93,147</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><u>Director of Change and Environmental Services Sections</u></b>				
Employees	2,264,136	2,497,900	1,991,210	1,909,980
Running Expenses	719,230	793,450	597,160	591,910
Central Charges	335,305	371,700	263,770	264,280
Internal Recharges	146,003	143,880	100,650	108,230
<b>Total Expenditure</b>	<b>3,464,673</b>	<b>3,806,930</b>	<b>2,952,790</b>	<b>2,874,400</b>
Income	-3,565,665	-3,815,690	-2,951,230	-2,844,960
<b>Total Income</b>	<b>-3,565,665</b>	<b>-3,815,690</b>	<b>-2,951,230</b>	<b>-2,844,960</b>
<b>Net Income / Expenditure Transferred to Summary</b>	<b>-100,991</b>	<b>-8,760</b>	<b>1,560</b>	<b>29,440</b>

**MAIDSTONE BOROUGH COUNCIL****ENVIRONMENT****EXPLANATORY NOTES****Deferred Budget**

The £12,000 in the Original 2009/10 Estimates relates to a deferred virement for Pest Control Services - subsequent revised contractual arrangements allowed for this to be incorporated in the Pest Control Service head.

**MAIDSTONE BOROUGH COUNCIL****ENVIRONMENT**

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
<b><u>Deferred Budget</u></b>				
Running Expenses	0	-12,000	0	0
<b>Total Expenditure</b>	<b>0</b>	<b>-12,000</b>	<b>0</b>	<b>0</b>
<b>Net Income Transferred to Summary</b>	<b>0</b>	<b>-12,000</b>	<b>0</b>	<b>0</b>

**ENVIRONMENTAL PORTFOLIO****Revenue Savings 2010/11****Scheme**

	£
Drainage	5,000
Concessionary Fares-Admin	10,300
Public Conveniences	98,000
Recycling and Refuse Service	100,000
Street Cleansing	120,000
Pest Control	12,000
Health Promotion	6,070
Parking Services	20,000
Environmental Health Services	55,000
	<u>426,370</u>

**Revenue Growth Items 2010/11****Scheme**

	£
Pay and Display Car Parks -Loss of Income	50,000
Concessionary Fares- Reimbursement	200,000
Recycling and Refuse Service	115,000
Civic Warden Service	25,000
Park and Ride	200,000
	<u>590,000</u>

**MAIDSTONE BOROUGH COUNCIL****LEISURE AND CULTURE**

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
Museum	852,134	831,450	847,250	859,700
Carriage Museum	72,509	80,900	77,390	76,350
Parks & Open Spaces	1,842,217	1,584,880	1,579,210	1,507,000
River Park	375,866	379,050	381,020	390,950
Leisure Centre	626,732	403,060	412,240	252,100
Parks Dwellings	45,380	-2,730	-13,230	-7,840
Cobtree Golf Course	-22,532	-31,010	-35,620	-34,570
Cobtree Rural Park	0	0	330	230
Playground Improvements	218,253	202,960	192,990	142,410
Lettable Halls	46,695	47,710	29,930	22,980
Parks Pavilions	39,273	47,690	42,770	41,830
Allotments	14,303	14,980	27,250	13,990
Hazlitt Arts Centre	695,085	547,910	563,240	553,820
Hazlitt Arts Bar & Catering	574	0	-12,090	-12,090
Hazlitt Youth & Education	41,738	67,070	76,310	65,600
Whatman's Arena	62,565	55,640	63,540	39,080
Heritage Millenium Amphitheatre	13,898	12,620	12,270	11,800
Community Halls	126,685	120,050	175,020	132,140
Cultural Development Arts	140,488	135,780	93,510	100,280
Cultural Development Sports	245,110	252,330	214,760	219,310
Archbishops Palace	-56,523	-52,000	-46,830	-46,450
Leisure Services Other Activities	101,689	54,070	357,410	55,070
Grants To Outside Bodies	75,153	62,370	48,110	37,000
Olympic- Paralympic Games	11,535	3,310	48,060	10,140
Market	-170,578	-137,950	-136,680	-126,210
Tourism	158,340	193,570	157,890	156,460
Tourist Information Centre	187,680	206,140	164,190	180,800
Twinning	4,229	4,580	4,180	4,160
Conference Bureau.	39,051	61,260	36,360	35,000
Cemetery	206,642	221,500	214,590	203,640

**MAIDSTONE BOROUGH COUNCIL****LEISURE AND CULTURE**

<b>SERVICES</b>	<b>2008/2009</b>	<b>2009/2010</b>		<b>2010/2011</b>
	<b>ACTUAL</b>	<b>ESTIMATE</b>	<b>REVISED</b>	<b>ESTIMATE</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Crematorium	-360,745	-386,360	-361,660	-398,080
Director of Prosperity and Regeneration Sections	-17,863	-15,020	5,230	5,300
Director of Change and Environmental Services Sections	-36,332	29,390	50	-2,490
Director of Resources and Partnerships Sections	-6,958	-17,420	20	60
<b>Net Expenditure Transferred to Summary</b>	<b>5,572,291</b>	<b>4,977,780</b>	<b>5,219,010</b>	<b>4,489,470</b>

**MAIDSTONE BOROUGH COUNCIL****LEISURE AND CULTURE****EXPLANATORY NOTES****Museum**

This Budget covers the cost of running and maintaining the Maidstone Museum including curatorial services.

The reduction in Employee Costs has been caused by post deletion/changes within the charging Museums Section. The Internal Recharges have reduced due to Budget Strategy Savings and reduced charges in the Museums Section.

The Capital Charges have increased due to a revaluation of the Museum premises.

The 2009/10 Estimate includes £6200 Budget Strategy Savings with a further £18,400 in the Estimate 2010/11.

**Budget Holder:** Museums and Heritage Manager

**Carriage Museum**

This Budget covers the cost of the Carriage Museum.

The Running Costs have decreased in the Revised Estimate due to a revised schedule of Repairs & Maintenance works.

The Original Estimate 2009/10 includes a Budget Strategy Saving of £600.

The Capital Charges have increased in the Revised Estimate 2009/10 due to the asset being revalued upwards.

**Budget Holder:** Museums and Heritage Manager

**MAIDSTONE BOROUGH COUNCIL****LEISURE AND CULTURE**

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
<b><u>Museum</u></b>				
Employees	471,487	487,380	450,460	417,050
Running Expenses	269,475	223,820	233,250	231,290
Central Charges	87,439	92,830	90,080	89,400
Internal Recharges	109,510	117,990	106,650	105,890
Capital Charges	31,350	29,030	83,710	83,710
<b>Total Expenditure</b>	<b>969,261</b>	<b>951,050</b>	<b>964,150</b>	<b>927,340</b>
Income	-117,127	-119,600	-116,900	-67,640
<b>Total Income</b>	<b>-117,127</b>	<b>-119,600</b>	<b>-116,900</b>	<b>-67,640</b>
<b>Net Expenditure Transferred to Summary</b>	<b>852,134</b>	<b>831,450</b>	<b>847,250</b>	<b>859,700</b>
<b><u>Carriage Museum</u></b>				
Employees	17,179	17,940	16,440	15,410
Running Expenses	20,634	25,830	23,320	24,300
Central Charges	19,477	21,730	21,930	20,850
Internal Recharges	7,179	7,800	5,020	5,110
Capital Charges	8,600	8,600	11,480	11,480
<b>Total Expenditure</b>	<b>73,068</b>	<b>81,900</b>	<b>78,190</b>	<b>77,150</b>
Income	-560	-1,000	-800	-800
<b>Total Income</b>	<b>-560</b>	<b>-1,000</b>	<b>-800</b>	<b>-800</b>
<b>Net Expenditure Transferred to Summary</b>	<b>72,509</b>	<b>80,900</b>	<b>77,390</b>	<b>76,350</b>



**MAIDSTONE BOROUGH COUNCIL****LEISURE AND CULTURE****EXPLANATORY NOTES****Parks & Open Spaces**

This Budget covers the cost of maintaining public parks and open spaces.

The Original Estimate 2009/10 included Budget Strategy Savings of £57,700 whilst the Estimate 2010/2011 includes further savings of £60,000 (Grounds Contract efficiency savings / income generation).

Capital Charges have varied between years to reflect changes in Green Space Strategy capital expenditure.

**Budget Holder:** Parks & Leisure Manager

**River Park**

This Budget principally reflects the costs relating to the maintenance of grounds and the facilities within the River Park.

**Budget Holder:** Parks & Leisure Manager

**MAIDSTONE BOROUGH COUNCIL****LEISURE AND CULTURE**

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
<b><u>Parks &amp; Open Spaces</u></b>				
Employees	22,755	13,300	16,280	17,640
Running Expenses	1,306,223	1,200,340	1,253,780	1,274,260
Central Charges	302,344	311,380	266,370	278,110
Internal Recharges	86,493	115,610	96,780	94,110
Capital Charges	310,179	68,570	96,070	9,230
<b>Total Expenditure</b>	<b>2,027,994</b>	<b>1,709,200</b>	<b>1,729,280</b>	<b>1,673,350</b>
Income	-185,777	-124,320	-150,070	-166,350
<b>Total Income</b>	<b>-185,777</b>	<b>-124,320</b>	<b>-150,070</b>	<b>-166,350</b>
<b>Net Expenditure Transferred to Summary</b>	<b>1,842,217</b>	<b>1,584,880</b>	<b>1,579,210</b>	<b>1,507,000</b>
<b><u>River Park</u></b>				
Running Expenses	260,929	260,790	269,690	278,930
Central Charges	24,469	24,940	24,400	25,020
Internal Recharges	9,517	12,250	5,870	5,940
Capital Charges	81,067	81,070	81,060	81,060
<b>Total Expenditure</b>	<b>375,982</b>	<b>379,050</b>	<b>381,020</b>	<b>390,950</b>
Income	-116	0	0	0
<b>Total Income</b>	<b>-116</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Expenditure Transferred to Summary</b>	<b>375,866</b>	<b>379,050</b>	<b>381,020</b>	<b>390,950</b>

**MAIDSTONE BOROUGH COUNCIL****LEISURE AND CULTURE****EXPLANATORY NOTES****Leisure Centre**

This Budget covers the cost of the Management of the facility, monitoring and other costs and also the Capital Depreciation cost. From September 2009 the operation of the Centre was fully transferred to the Maidstone Leisure Trust and the Estimates have been adjusted to reflect the revised financial arrangements for part of 2009/10 and 2010/11 onward.

The 2009/2010 Revised Estimate includes a carry forward of £35,000 to cover the costs of the Trust status application and the Estimate 2010/2011 includes Budget Strategy residual savings of £20,000.

**Budget Holder:** Parks & Leisure Manager

**Parks Dwellings**

The Council has retained a number of dwellings associated with the upkeep of the parks and open spaces. These assets are reviewed whenever a vacancy occurs.

The capital charge in 2008/09 relates to the removal of Boxley Lodge from the Asset Register.

**Budget Holder:** Corporate Property Manager

**MAIDSTONE BOROUGH COUNCIL****LEISURE AND CULTURE**

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
<b><u>Leisure Centre</u></b>				
Running Expenses	153,537	198,780	150,330	31,320
Central Charges	78,594	67,700	83,770	67,900
Internal Recharges	36,286	22,110	22,460	20,730
Capital Charges	403,467	236,940	332,150	332,150
<b>Total Expenditure</b>	<b>671,884</b>	<b>525,530</b>	<b>588,710</b>	<b>452,100</b>
Income	-45,152	-122,470	-176,470	-200,000
<b>Total Income</b>	<b>-45,152</b>	<b>-122,470</b>	<b>-176,470</b>	<b>-200,000</b>
<b>Net Expenditure Transferred to Summary</b>	<b>626,732</b>	<b>403,060</b>	<b>412,240</b>	<b>252,100</b>
<b><u>Parks Dwellings</u></b>				
Employees	2,045	2,320	0	0
Running Expenses	30,277	32,120	31,790	37,310
Central Charges	13,022	14,410	7,960	7,830
Internal Recharges	1,208	1,400	0	0
Capital Charges	50,688	0	0	0
<b>Total Expenditure</b>	<b>97,240</b>	<b>50,250</b>	<b>39,750</b>	<b>45,140</b>
Income	-51,860	-52,980	-52,980	-52,980
<b>Total Income</b>	<b>-51,860</b>	<b>-52,980</b>	<b>-52,980</b>	<b>-52,980</b>
<b>Net Income / Expenditure Transferred to Summary</b>	<b>45,380</b>	<b>-2,730</b>	<b>-13,230</b>	<b>-7,840</b>

**MAIDSTONE BOROUGH COUNCIL****LEISURE AND CULTURE****EXPLANATORY NOTES****Cobtree Golf Course**

Seven ninths of the net income is due to Cobtree Manor Estate Trust, but this sum is due back to the Council as reimbursement of historic debt until such debt is extinguished.

In January 2009 the operation of the Golf Course, including arrangements for Grounds Maintenance, were transferred to a new Contractor with adjustments to the financial arrangements. The delayed acceptance of the contractors in to the KCC pension scheme resulted in employee costs being incurred in 2009/2010, although a corresponding recharge was made back to the Contractor, hence the variance in both employee costs and income. Similar arrangements were made for the recharge of other utility costs etc.

**Budget Holder:** Parks & Leisure Manager

**Cobtree Rural Park**

The income and expenditure of this Budget is specifically the responsibility of Cobtree Manor Estate Trust. Any surplus is to be used to reimburse historic debt. If the facility is provided at a cost, this is offset against the net Golf Course Income due to the Trust prior to historic debt reimbursement.

2009/10 Revised Estimates have increased as a result of the Trusts decisions to commission various projects and also from the transfer of responsibility for the Cobtree Conveniences.

**Budget Holder:** Parks & Leisure Manager

**MAIDSTONE BOROUGH COUNCIL****LEISURE AND CULTURE**

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
<b><u>Cobtree Golf Course</u></b>				
Employees	0	0	57,960	0
Running Expenses	413,359	140,550	193,940	193,270
Central Charges	59,122	58,020	50,740	49,580
Internal Recharges	6,400	6,450	4,940	1,240
Capital Charges	1,787	1,790	1,790	1,790
<b>Total Expenditure</b>	<b>480,668</b>	<b>206,810</b>	<b>309,370</b>	<b>245,880</b>
Income	-503,200	-237,820	-344,990	-280,450
<b>Total Income</b>	<b>-503,200</b>	<b>-237,820</b>	<b>-344,990</b>	<b>-280,450</b>
<b>Net Income Transferred to Summary</b>	<b>-22,532</b>	<b>-31,010</b>	<b>-35,620</b>	<b>-34,570</b>
<b><u>Cobtree Rural Park</u></b>				
Employees	2,567	22,780	22,450	23,680
Running Expenses	72,243	69,700	118,340	90,740
Central Charges	18,961	18,930	16,060	16,310
Internal Recharges	5,770	6,180	3,270	3,250
Capital Charges	0	0	950	1,900
<b>Total Expenditure</b>	<b>99,541</b>	<b>117,590</b>	<b>161,070</b>	<b>135,880</b>
Income	-99,541	-117,590	-160,740	-135,650
<b>Total Income</b>	<b>-99,541</b>	<b>-117,590</b>	<b>-160,740</b>	<b>-135,650</b>
<b>Net Income / Expenditure Transferred to Summary</b>	<b>0</b>	<b>0</b>	<b>330</b>	<b>230</b>

**MAIDSTONE BOROUGH COUNCIL****LEISURE AND CULTURE****EXPLANATORY NOTES****Playground Improvements**

This Budget provides resources for Playground Improvements in the urban and rural areas.

Depreciation charges have changed between years to reflect actual expenditure on Capital schemes.

The 2009/10 Revised Estimate includes £14,100 expenditure for the Youth Involvement Project, fully funded by Play Area Improvement Grants.

**Budget Holder:** Parks & Leisure Manager

**Lettable Halls**

This budget covers the running cost of Lettable Halls.

The reduction in the Revised Estimate 2009/10 and Original Estimate 2010/11 is due to revised schedule of repairs on the halls.

**Budget Holder:** Community Development and Social Inclusion Manager

**Parks Pavilions**

This Budget covers the cost of Pavilions within various parks and open spaces.

**Budget Holder:** Parks & Leisure Manager

**MAIDSTONE BOROUGH COUNCIL****LEISURE AND CULTURE**

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
<b><u>Playground Improvements</u></b>				
Running Expenses	10,663	33,790	47,290	33,190
Central Charges	25,832	30,910	17,420	16,810
Internal Recharges	5,064	5,230	4,200	1,730
Capital Charges	176,694	133,030	138,180	90,680
<b>Total Expenditure</b>	<b>218,253</b>	<b>202,960</b>	<b>207,090</b>	<b>142,410</b>
Income	0	0	-14,100	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>-14,100</b>	<b>0</b>
<b>Net Expenditure Transferred to Summary</b>	<b>218,253</b>	<b>202,960</b>	<b>192,990</b>	<b>142,410</b>
<b><u>Lettable Halls</u></b>				
Employees	1,880	1,970	0	0
Running Expenses	38,880	47,580	39,150	33,040
Central Charges	21,348	24,880	20,340	19,500
Internal Recharges	2,730	2,840	0	0
<b>Total Expenditure</b>	<b>64,838</b>	<b>77,270</b>	<b>59,490</b>	<b>52,540</b>
Income	-18,142	-29,560	-29,560	-29,560
<b>Total Income</b>	<b>-18,142</b>	<b>-29,560</b>	<b>-29,560</b>	<b>-29,560</b>
<b>Net Expenditure Transferred to Summary</b>	<b>46,695</b>	<b>47,710</b>	<b>29,930</b>	<b>22,980</b>
<b><u>Parks Pavilions</u></b>				
Running Expenses	21,254	28,210	28,370	26,700
Central Charges	18,912	20,610	17,100	17,840
Internal Recharges	2,005	2,130	560	550
<b>Total Expenditure</b>	<b>42,171</b>	<b>50,950</b>	<b>46,030</b>	<b>45,090</b>
Income	-2,898	-3,260	-3,260	-3,260
<b>Total Income</b>	<b>-2,898</b>	<b>-3,260</b>	<b>-3,260</b>	<b>-3,260</b>
<b>Net Expenditure Transferred to Summary</b>	<b>39,273</b>	<b>47,690</b>	<b>42,770</b>	<b>41,830</b>



**MAIDSTONE BOROUGH COUNCIL****LEISURE AND CULTURE****EXPLANATORY NOTES****Allotments**

The management of Allotments is facilitated by a Grant to the Maidstone Allotments Management Committee.  
The Revised Estimate 2009/10 includes one-off expenditure of £12,800 for the clearance of the Fant Lane Allotment site.

**Budget Holder:** Parks & Leisure Manager

**Hazlitt Arts Centre**

The operation of the Hazlitt Arts Centre is covered by this Budget. This includes the manning and management of the programme of entertainment offset by sales.

The Central Recharges have increased from Property Services for additional works, and the Capital charges have increased where the asset has been valued upwards.

The Income has decreased, partly due to the deletion of the Bar Contract which is now run internally, this is now shown in the Hazlitt Arts Bar & Catering Budget.

The Estimate 2010/11 includes a £10,000 budget strategy saving.

**Budget Holder:** Theatre and Events Manager

**Hazlitt Arts Bar & Catering**

This is a new trading Cost Centre for the Hazlitt Arts Centres Bar which has been run in house since April 2009.

**Budget Holder:** Theatre and Events Manager

**MAIDSTONE BOROUGH COUNCIL****LEISURE AND CULTURE**

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
<b><u>Allotments</u></b>				
Running Expenses	10,541	10,860	23,660	11,080
Central Charges	3,762	4,160	3,630	2,950
<b>Total Expenditure</b>	<b>14,303</b>	<b>15,020</b>	<b>27,290</b>	<b>14,030</b>
Income	0	-40	-40	-40
<b>Total Income</b>	<b>0</b>	<b>-40</b>	<b>-40</b>	<b>-40</b>
<b>Net Expenditure Transferred to Summary</b>	<b>14,303</b>	<b>14,980</b>	<b>27,250</b>	<b>13,990</b>
<b><u>Hazlitt Arts Centre</u></b>				
Employees	316,321	382,850	347,220	352,710
Running Expenses	565,840	462,260	469,800	457,530
Central Charges	88,483	93,880	107,080	106,730
Internal Recharges	69,322	81,470	70,970	75,680
Capital Charges	130,101	37,500	48,730	48,730
<b>Total Expenditure</b>	<b>1,170,067</b>	<b>1,057,960</b>	<b>1,043,800</b>	<b>1,041,380</b>
Income	-474,982	-510,050	-480,560	-487,560
<b>Total Income</b>	<b>-474,982</b>	<b>-510,050</b>	<b>-480,560</b>	<b>-487,560</b>
<b>Net Expenditure Transferred to Summary</b>	<b>695,085</b>	<b>547,910</b>	<b>563,240</b>	<b>553,820</b>
<b><u>Hazlitt Arts Bar &amp; Catering</u></b>				
Employees	0	0	61,350	61,990
Running Expenses	574	0	43,100	43,100
Central Charges	0	0	2,120	2,130
Internal Recharges	0	0	4,410	4,670
<b>Total Expenditure</b>	<b>574</b>	<b>0</b>	<b>110,980</b>	<b>111,890</b>
Income	0	0	-123,070	-123,980
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>-123,070</b>	<b>-123,980</b>
<b>Net Income / Expenditure Transferred to Summary</b>	<b>574</b>	<b>0</b>	<b>-12,090</b>	<b>-12,090</b>

**MAIDSTONE BOROUGH COUNCIL****LEISURE AND CULTURE****EXPLANATORY NOTES****Hazlitt Youth & Education**

This new budget was created from Invest to Save funding & external income, enhancing the Education Programmes provided by the Hazlitt Theatre

The costs have increased in the Revised 2009/10 due to additional Employee costs and Internal Recharges now the Service is fully established.

**Budget Holder:** Theatre and Events Manager

**Whatman's Arena**

This is a facility, created as part of the Millenium Riverpark scheme, for staging outdoor public entertainment events.

The running costs have increased due to a contribution towards the Marketing from the Hazlitt Arts Centre

The Central Recharges have increased to reflect new lighting works which are due at the Arena.

The Estimate 2010/11 includes a Budget Strategy Saving of £20,000.

**Budget Holder:** Theatre and Events Manager

**Heritage Millenium Amphitheatre**

This Budget covers the costs of the Amphitheatre, identifying operational expenses to allow for accurate charging for hire and events.

**Budget Holder:** Theatre and Events Manager

**MAIDSTONE BOROUGH COUNCIL****LEISURE AND CULTURE**

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
<b><u>Hazlitt Youth &amp; Education</u></b>				
Employees	44,201	61,080	66,830	70,060
Running Expenses	80,193	3,000	19,500	3,000
Central Charges	96	110	490	480
Internal Recharges	12,990	19,480	22,590	24,560
<b>Total Expenditure</b>	<b>137,480</b>	<b>83,670</b>	<b>109,410</b>	<b>98,100</b>
Income	-95,743	-16,600	-33,100	-32,500
<b>Total Income</b>	<b>-95,743</b>	<b>-16,600</b>	<b>-33,100</b>	<b>-32,500</b>
<b>Net Expenditure Transferred to Summary</b>	<b>41,738</b>	<b>67,070</b>	<b>76,310</b>	<b>65,600</b>
<b><u>Whatman's Arena</u></b>				
Employees	20,541	23,730	23,360	23,780
Running Expenses	80,093	75,590	81,060	55,730
Central Charges	1,573	1,740	4,190	4,290
Internal Recharges	5,875	6,610	6,960	7,310
<b>Total Expenditure</b>	<b>108,082</b>	<b>107,670</b>	<b>115,570</b>	<b>91,110</b>
Income	-45,518	-52,030	-52,030	-52,030
<b>Total Income</b>	<b>-45,518</b>	<b>-52,030</b>	<b>-52,030</b>	<b>-52,030</b>
<b>Net Expenditure Transferred to Summary</b>	<b>62,565</b>	<b>55,640</b>	<b>63,540</b>	<b>39,080</b>
<b><u>Heritage Millenium Amphitheatre</u></b>				
Employees	6,720	7,090	6,950	7,090
Running Expenses	3,003	2,660	2,660	2,700
Central Charges	1,749	2,220	2,370	1,580
Internal Recharges	2,425	2,710	2,350	2,490
<b>Total Expenditure</b>	<b>13,898</b>	<b>14,680</b>	<b>14,330</b>	<b>13,860</b>
Income	0	-2,060	-2,060	-2,060
<b>Total Income</b>	<b>0</b>	<b>-2,060</b>	<b>-2,060</b>	<b>-2,060</b>
<b>Net Expenditure Transferred to Summary</b>	<b>13,898</b>	<b>12,620</b>	<b>12,270</b>	<b>11,800</b>

**MAIDSTONE BOROUGH COUNCIL****LEISURE AND CULTURE****EXPLANATORY NOTES****Community Halls**

The operation and management of a number of Community Halls are covered by this Budget.

The Revised Estimate 2009/10 running costs includes a £28,700 Carry Forward to fit out Beachwood Hall.

The Original Estimate 2009/10 included Budget Strategy savings of £10,000.

**Budget Holder:** Community Development and Social Inclusion Manager

**Cultural Development Arts**

This Budget covers initiatives in the Arts.

Many externally funded Arts Projects have now finished reducing the running costs & corresponding income.

The Original Estimate 2009/10 included a Budget Strategy Saving of £5,680.

**Budget Holder:** Arts Development Manager

**MAIDSTONE BOROUGH COUNCIL****LEISURE AND CULTURE**

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
<b><u>Community Halls</u></b>				
Employees	16,985	17,540	16,410	16,560
Running Expenses	64,709	66,590	113,650	78,930
Central Charges	26,896	32,220	43,980	35,670
Internal Recharges	2,730	2,840	0	0
Capital Charges	30,315	30,320	30,440	30,440
<b>Total Expenditure</b>	<b>141,635</b>	<b>149,510</b>	<b>204,480</b>	<b>161,600</b>
Income	-14,949	-29,460	-29,460	-29,460
<b>Total Income</b>	<b>-14,949</b>	<b>-29,460</b>	<b>-29,460</b>	<b>-29,460</b>
<b>Net Expenditure Transferred to Summary</b>	<b>126,685</b>	<b>120,050</b>	<b>175,020</b>	<b>132,140</b>
<b><u>Cultural Development Arts</u></b>				
Employees	35,078	40,410	31,280	36,060
Running Expenses	164,672	39,140	48,320	39,120
Central Charges	15,609	15,580	10,360	10,360
Internal Recharges	37,658	43,140	15,240	17,230
<b>Total Expenditure</b>	<b>253,017</b>	<b>138,270</b>	<b>105,200</b>	<b>102,770</b>
Income	-112,529	-2,490	-11,690	-2,490
<b>Total Income</b>	<b>-112,529</b>	<b>-2,490</b>	<b>-11,690</b>	<b>-2,490</b>
<b>Net Expenditure Transferred to Summary</b>	<b>140,488</b>	<b>135,780</b>	<b>93,510</b>	<b>100,280</b>

**MAIDSTONE BOROUGH COUNCIL****LEISURE AND CULTURE****EXPLANATORY NOTES****Cultural Development Sports**

This Budget covers Sports Development activities including Summer Hotfoot Schemes.

The Original Estimate 2009/10 included a Budget Strategy Saving of £6,300.

**Budget Holder:** Sports, Play & Youth Development Manager

**Archbishops Palace**

This historic building is leased to KCC Registration Services.

**Budget Holder:** Corporate Property Manager

**Leisure Services Other Activities**

This Budget covers such activities as forward planning for provision of new facilities and services and liaison with external organisations.

The additional income and related expenditure in 2008/2009 related to a one-off cost for the "Battle of Maidstone".  
A budget of £15,000 for the St Georges Day Parade was transferred from Tourism in 2009/10.

Capital charges have increased due to capital expenditure on the Athletics Track, which is written off as a deferred charge.

**Budget Holder:** Tourism Manager

**MAIDSTONE BOROUGH COUNCIL****LEISURE AND CULTURE**

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
<b><u>Cultural Development Sports</u></b>				
Employees	141,164	148,320	157,520	160,080
Running Expenses	93,933	49,480	66,460	66,460
Central Charges	16,177	17,250	14,400	14,460
Internal Recharges	69,453	84,870	49,970	51,900
<b>Total Expenditure</b>	<b>320,727</b>	<b>299,920</b>	<b>288,350</b>	<b>292,900</b>
Income	-75,618	-47,590	-73,590	-73,590
<b>Total Income</b>	<b>-75,618</b>	<b>-47,590</b>	<b>-73,590</b>	<b>-73,590</b>
<b>Net Expenditure Transferred to Summary</b>	<b>245,110</b>	<b>252,330</b>	<b>214,760</b>	<b>219,310</b>
<b><u>Archbishops Palace</u></b>				
Running Expenses	49,438	38,020	34,890	32,380
Central Charges	13,660	15,140	16,410	19,300
Capital Charges	8,040	8,040	11,150	11,150
<b>Total Expenditure</b>	<b>71,138</b>	<b>61,200</b>	<b>62,450</b>	<b>62,830</b>
Income	-127,661	-113,200	-109,280	-109,280
<b>Total Income</b>	<b>-127,661</b>	<b>-113,200</b>	<b>-109,280</b>	<b>-109,280</b>
<b>Net Income Transferred to Summary</b>	<b>-56,523</b>	<b>-52,000</b>	<b>-46,830</b>	<b>-46,450</b>
<b><u>Leisure Services Other Activities</u></b>				
Employees	1,539	2,210	2,170	2,240
Running Expenses	96,752	48,440	59,090	50,980
Central Charges	1,480	1,160	790	770
Internal Recharges	1,417	2,260	1,230	1,080
Capital Charges	21,225	0	294,130	0
<b>Total Expenditure</b>	<b>122,413</b>	<b>54,070</b>	<b>357,410</b>	<b>55,070</b>
Income	-20,723	0	0	0
<b>Total Income</b>	<b>-20,723</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Expenditure Transferred to Summary</b>	<b>101,689</b>	<b>54,070</b>	<b>357,410</b>	<b>55,070</b>



**MAIDSTONE BOROUGH COUNCIL****LEISURE AND CULTURE****EXPLANATORY NOTES****Grants To Outside Bodies**

Grants are awarded to further the objectives of the Portfolio in Sports and Arts development.

Growth in the Running Costs reflects a £10,000 contribution to the River Festival for 3 years (£10,000 per year) from Balances.

The Original Estimate 2009/10 included a Budget Strategy Saving of £10,000 which was not achieved.

The reduction in Revised 2009/10 due to reallocation of Grants and further reduction in Original 2010/11 due to the funding for one year only.

**Budget Holder:** Community Funding Officer

**Olympic- Paralympic Games**

The Revised Estimate 2009/10 includes a carry forward of £41,550 which is a one-off fund to maximise the benefit of the 2012 Olympic and Paralympic Games and is funded from Balances.

**Budget Holder:** Assistant Director of Development and Community Strategy

**Market**

This Budget includes the cost of running the Tuesday and Saturday markets including the Agricultural Hall and the Lockmeadow Car Park.

**Budget Holder:** Technical Facilities Manager

**MAIDSTONE BOROUGH COUNCIL****LEISURE AND CULTURE**

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
<b><u>Grants To Outside Bodies</u></b>				
Employees	9,467	7,890	0	430
Running Expenses	52,300	42,020	32,800	21,020
Central Charges	4,759	5,100	15,310	15,340
Internal Recharges	8,627	7,360	0	210
<b>Total Expenditure</b>	<b>75,153</b>	<b>62,370</b>	<b>48,110</b>	<b>37,000</b>
<b>Net Expenditure Transferred to Summary</b>	<b>75,153</b>	<b>62,370</b>	<b>48,110</b>	<b>37,000</b>
<b><u>Olympic- Paralympic Games</u></b>				
Employees	0	0	410	430
Running Expenses	8,450	0	41,550	0
Central Charges	1,218	1,310	3,900	3,620
Internal Recharges	1,867	2,000	2,200	6,090
<b>Total Expenditure</b>	<b>11,535</b>	<b>3,310</b>	<b>48,060</b>	<b>10,140</b>
<b>Net Expenditure Transferred to Summary</b>	<b>11,535</b>	<b>3,310</b>	<b>48,060</b>	<b>10,140</b>
<b><u>Market</u></b>				
Employees	397	3,520	0	0
Running Expenses	333,650	341,680	341,250	351,650
Central Charges	56,385	61,980	60,460	57,270
Internal Recharges	102,042	120,790	125,730	128,990
Capital Charges	28,127	28,130	28,130	28,130
<b>Total Expenditure</b>	<b>520,601</b>	<b>556,100</b>	<b>555,570</b>	<b>566,040</b>
Income	-691,179	-694,050	-692,250	-692,250
<b>Total Income</b>	<b>-691,179</b>	<b>-694,050</b>	<b>-692,250</b>	<b>-692,250</b>
<b>Net Income Transferred to Summary</b>	<b>-170,578</b>	<b>-137,950</b>	<b>-136,680</b>	<b>-126,210</b>

**MAIDSTONE BOROUGH COUNCIL****LEISURE AND CULTURE****EXPLANATORY NOTES****Tourism**

This Budget includes the major resource available to the Portfolio for the promotion of Tourism.  
A budget of £15,000 for the St Georges Day Parade was transferred to Leisure Services Other Activities in 2009/10.

**Budget Holder:** Tourism Manager

**Tourist Information Centre**

The TIC has been established at the Town Hall since May 2003.  
  
From 2009/10 Revised Estimate costs of accommodation and central recharges have changed, this reflects the transfer of reception duties away from the Town Hall to the new Gateway.

**Budget Holder:** Tourism Manager

**Twinning**

This Budget allows for the Grant to the Twinning Association.

**Budget Holder:** Tourism Manager

**MAIDSTONE BOROUGH COUNCIL****LEISURE AND CULTURE**

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
<b><u>Tourism</u></b>				
Employees	32,663	47,100	51,390	53,440
Running Expenses	82,400	83,800	68,800	68,800
Central Charges	4,853	5,460	4,540	4,540
Internal Recharges	38,459	57,210	33,160	29,680
<b>Total Expenditure</b>	<b>158,375</b>	<b>193,570</b>	<b>157,890</b>	<b>156,460</b>
Income	-35	0	0	0
<b>Total Income</b>	<b>-35</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Expenditure Transferred to Summary</b>	<b>158,340</b>	<b>193,570</b>	<b>157,890</b>	<b>156,460</b>
<b><u>Tourist Information Centre</u></b>				
Employees	79,589	89,820	75,970	80,640
Running Expenses	87,737	84,810	82,450	90,700
Central Charges	6,329	4,570	4,920	5,430
Internal Recharges	46,458	62,120	36,030	39,210
<b>Total Expenditure</b>	<b>220,113</b>	<b>241,320</b>	<b>199,370</b>	<b>215,980</b>
Income	-32,433	-35,180	-35,180	-35,180
<b>Total Income</b>	<b>-32,433</b>	<b>-35,180</b>	<b>-35,180</b>	<b>-35,180</b>
<b>Net Expenditure Transferred to Summary</b>	<b>187,680</b>	<b>206,140</b>	<b>164,190</b>	<b>180,800</b>
<b><u>Twinning</u></b>				
Employees	850	1,220	1,260	1,330
Running Expenses	2,500	2,000	2,000	2,000
Central Charges	96	110	200	190
Internal Recharges	783	1,250	720	640
<b>Total Expenditure</b>	<b>4,229</b>	<b>4,580</b>	<b>4,180</b>	<b>4,160</b>
<b>Net Expenditure Transferred to Summary</b>	<b>4,229</b>	<b>4,580</b>	<b>4,180</b>	<b>4,160</b>

**MAIDSTONE BOROUGH COUNCIL****LEISURE AND CULTURE****EXPLANATORY NOTES****Conference Bureau.**

This Budget covers the cost of promoting the Borough of Maidstone and the surrounding area as a destination for conferences, seminars, exhibitions and corporate events.

**Budget Holder:** Economic Development Manager

**Cemetery**

This budget covers the operation of the Sutton Road Cemetery.

Budget Strategy savings of £20,000 - reduced headstone expenditure - are included in the Original estimate 2010/2011

**Budget Holder:** Technical Facilities Manager

**MAIDSTONE BOROUGH COUNCIL****LEISURE AND CULTURE**

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
<b><u>Conference Bureau.</u></b>				
Employees	33,312	47,860	46,670	48,470
Running Expenses	31,252	26,100	26,100	26,100
Central Charges	3,025	3,380	2,300	2,290
Internal Recharges	33,027	51,290	28,660	25,510
<b>Total Expenditure</b>	<b>100,616</b>	<b>128,630</b>	<b>103,730</b>	<b>102,370</b>
Income	-61,564	-67,370	-67,370	-67,370
<b>Total Income</b>	<b>-61,564</b>	<b>-67,370</b>	<b>-67,370</b>	<b>-67,370</b>
<b>Net Expenditure Transferred to Summary</b>	<b>39,051</b>	<b>61,260</b>	<b>36,360</b>	<b>35,000</b>
<b><u>Cemetery</u></b>				
Employees	5,542	6,570	6,560	6,590
Running Expenses	208,420	221,690	220,970	208,790
Central Charges	57,009	66,360	49,340	50,130
Internal Recharges	6,090	6,250	17,090	17,500
Capital Charges	31,658	31,660	31,660	31,660
<b>Total Expenditure</b>	<b>308,719</b>	<b>332,530</b>	<b>325,620</b>	<b>314,670</b>
Income	-102,077	-111,030	-111,030	-111,030
<b>Total Income</b>	<b>-102,077</b>	<b>-111,030</b>	<b>-111,030</b>	<b>-111,030</b>
<b>Net Expenditure Transferred to Summary</b>	<b>206,642</b>	<b>221,500</b>	<b>214,590</b>	<b>203,640</b>

**MAIDSTONE BOROUGH COUNCIL****LEISURE AND CULTURE****EXPLANATORY NOTES****Crematorium**

This budget covers the operation of Vinters Park Crematorium.

Budget Strategy savings of £30,000 by means of increased income have been included in 2010/2011.

**Budget Holder:** Technical Facilities Manager

**Director of Prosperity and Regeneration Sections**

This Budget Represents the cost for the Director of Prosperity and Regeneration Sections in this Portfolio.

The Original Estimate 2009/10 is higher as it includes the costs relating to the Deputy Chief Executive, which was removed during the 2009/10 restructure.

**Budget Holder:** Director of Prosperity and Regeneration

**MAIDSTONE BOROUGH COUNCIL****LEISURE AND CULTURE**

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
<b><u>Crematorium</u></b>				
Employees	117,050	117,340	115,500	115,710
Running Expenses	248,457	232,880	232,960	238,910
Central Charges	122,459	126,290	123,180	120,030
Internal Recharges	14,420	15,070	44,640	35,210
Capital Charges	38,363	38,360	38,360	38,360
<b>Total Expenditure</b>	<b>540,749</b>	<b>529,940</b>	<b>554,640</b>	<b>548,220</b>
Income	-901,495	-916,300	-916,300	-946,300
<b>Total Income</b>	<b>-901,495</b>	<b>-916,300</b>	<b>-916,300</b>	<b>-946,300</b>
<b>Net Income Transferred to Summary</b>	<b>-360,745</b>	<b>-386,360</b>	<b>-361,660</b>	<b>-398,080</b>
<b><u>Director of Prosperity and Regeneration Sections</u></b>				
Employees	435,781	515,260	387,190	398,320
Running Expenses	69,613	77,500	62,710	62,930
Central Charges	103,963	111,740	41,850	42,640
Internal Recharges	18,389	20,090	26,260	34,770
<b>Total Expenditure</b>	<b>627,747</b>	<b>724,590</b>	<b>518,010</b>	<b>538,660</b>
Income	-645,610	-739,610	-512,780	-533,360
<b>Total Income</b>	<b>-645,610</b>	<b>-739,610</b>	<b>-512,780</b>	<b>-533,360</b>
<b>Net Income / Expenditure Transferred to Summary</b>	<b>-17,863</b>	<b>-15,020</b>	<b>5,230</b>	<b>5,300</b>



**MAIDSTONE BOROUGH COUNCIL****LEISURE AND CULTURE****EXPLANATORY NOTES****Director of Change and Environmental Services Sections**

This Budget represents the cost of the Director of Change and Environmental Services sections included in this Portfolio.  
The 2010/2011 Original Estimate includes Budget Strategy efficiency savings of £27,400.

**Director of Resources and Partnerships Sections**

This Budget represents the cost of the Director of Resources and Partnerships sections included in this Portfolio.

**MAIDSTONE BOROUGH COUNCIL****LEISURE AND CULTURE**

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
<b><u>Director of Change and Environmental Services Sections</u></b>				
Employees	680,338	727,640	667,450	615,780
Running Expenses	144,314	160,140	141,910	138,270
Central Charges	67,892	73,850	76,170	77,140
Internal Recharges	29,662	30,440	21,360	21,620
<b>Total Expenditure</b>	<b>922,206</b>	<b>992,070</b>	<b>906,890</b>	<b>852,810</b>
Income	-958,538	-962,680	-906,840	-855,300
<b>Total Income</b>	<b>-958,538</b>	<b>-962,680</b>	<b>-906,840</b>	<b>-855,300</b>
<b>Net Income / Expenditure Transferred to Summary</b>	<b>-36,332</b>	<b>29,390</b>	<b>50</b>	<b>-2,490</b>
<b><u>Director of Resources and Partnerships Sections</u></b>				
Employees	147,417	163,440	197,570	203,090
Running Expenses	48,634	54,460	57,180	58,230
Central Charges	18,765	21,240	24,890	26,630
Internal Recharges	17,847	19,230	8,320	8,400
<b>Total Expenditure</b>	<b>232,663</b>	<b>258,370</b>	<b>287,960</b>	<b>296,350</b>
Income	-239,620	-275,790	-287,940	-296,290
<b>Total Income</b>	<b>-239,620</b>	<b>-275,790</b>	<b>-287,940</b>	<b>-296,290</b>
<b>Net Income / Expenditure Transferred to Summary</b>	<b>-6,958</b>	<b>-17,420</b>	<b>20</b>	<b>60</b>

**LEISURE AND CULTURE PORTFOLIO****Revenue Savings 2010/11****Scheme**

	£
Hazlitt Arts Centre	30,000
Museum	23,000
Cemetery	20,000
Crematorium	30,000
Parks and Open Spaces	82,000
Leisure Centre	20,000
	<u>205,000</u>

**MAIDSTONE BOROUGH COUNCIL****REGENERATION**

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
Housing Advances	2,691	2,850	2,850	2,880
Homeless Temporary Accomodation	257,046	223,630	144,400	112,310
Strategic Housing Role	2,420,699	4,413,860	4,255,740	1,903,700
Private Sector Renewal	1,383,156	1,958,050	1,853,910	2,020,780
HMO Licensing	0	24,810	19,200	19,660
Housing Register & Allocations	164,662	226,440	253,240	248,420
Housing Advice & Homelessness Prevention	261,155	284,180	294,920	304,690
Gypsy Sites.	60,433	45,970	93,950	73,130
Planning Policy	922,019	599,300	2,468,900	1,013,780
Development Control	967,588	742,680	597,040	533,560
Conservation	360,009	293,780	258,860	201,530
Building Control Summary	275,830	254,970	253,010	249,720
Dev.Control Enforcement	776,347	780,620	800,730	679,910
Dev.Control Appeals	156,292	178,340	151,180	146,250
Town Centre Management Sponsorship	31,341	32,930	27,280	25,430
Business Development	250,265	211,340	172,510	165,050
Sustainable Development	83,213	77,840	120,120	109,870
Director of Prosperity and Regeneration Sections	-93,596	-120,260	-6,130	20,940
Director of Change and Environmental Services Sections	-22,775	-10,140	10,040	10,020
<b>Net Expenditure Transferred to Summary</b>	<b>8,256,376</b>	<b>10,221,190</b>	<b>11,771,750</b>	<b>7,841,630</b>

**MAIDSTONE BOROUGH COUNCIL**  
**REGENERATION**  
**EXPLANATORY NOTES**

**Housing Advances**

This Budget covers the cost of administering the Right to Buy mortgages that were not transferred to Maidstone Housing Trust.

These costs were previously charged to the Housing Revenue Account.

**Budget Holder:** Head of Finance

**Homeless Temporary Accommodation**

This budget reflects the cost of providing emergency and temporary accommodation to households owed a duty under the homelessness legislation.

- \* Bed & Breakfast/Emergency Accommodation
- \* Private Sector Leasing

The Estimate 2010/11 includes a £30,000 Budget Strategy Saving against running expenses.

**Budget Holder:** Housing Options Manager

**Strategic Housing Role**

This budget relates to the work carried out to support the Council's strategic housing role including the identification of housing needs and trends; working with external partners in joint ventures to tackle housing and community issues; working with housing partners to bring forward new affordable housing; and to provide support to the housing association sector.

- \* Surveys to determine housing need/market
- \* Subscription to external data software (Home-Track)
- \* Membership of sub-regional organisations
- \* Delivery of new affordable housing

The Budget for Running Expenses includes a Carry Forward of £40,000 to fund a stock condition survey.

A Planning Grant of £58,000 is also included at the Revised Estimate 2009/10.

Changes in Capital charges reflect anticipated expenditure within the Capital Programme.

**Budget Holder:** Chief Housing Officer

**MAIDSTONE BOROUGH COUNCIL**  
**REGENERATION**

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
<b><u>Housing Advances</u></b>				
Running Expenses	11	0	0	0
Central Charges	2,680	2,850	2,850	2,880
<b>Total Expenditure</b>	<b>2,691</b>	<b>2,850</b>	<b>2,850</b>	<b>2,880</b>
<b>Net Expenditure Transferred to Summary</b>	<b>2,691</b>	<b>2,850</b>	<b>2,850</b>	<b>2,880</b>
<b><u>Homeless Temporary Accomodation</u></b>				
Employees	53,531	42,360	58,130	33,500
Running Expenses	245,683	330,200	330,200	300,200
Central Charges	11,797	7,710	6,440	6,000
Internal Recharges	116,751	89,240	19,830	18,490
<b>Total Expenditure</b>	<b>427,762</b>	<b>469,510</b>	<b>414,600</b>	<b>358,190</b>
Income	-170,715	-245,880	-270,200	-245,880
<b>Total Income</b>	<b>-170,715</b>	<b>-245,880</b>	<b>-270,200</b>	<b>-245,880</b>
<b>Net Expenditure Transferred to Summary</b>	<b>257,046</b>	<b>223,630</b>	<b>144,400</b>	<b>112,310</b>
<b><u>Strategic Housing Role</u></b>				
Employees	75,176	31,230	37,330	31,750
Running Expenses	43,897	13,500	111,500	13,500
Central Charges	14,307	16,140	12,290	12,480
Internal Recharges	143,353	160,900	168,450	167,970
Capital Charges	2,145,346	4,194,470	3,926,170	1,678,000
<b>Total Expenditure</b>	<b>2,422,079</b>	<b>4,416,240</b>	<b>4,255,740</b>	<b>1,903,700</b>
Income	-1,380	-2,380	0	0
<b>Total Income</b>	<b>-1,380</b>	<b>-2,380</b>	<b>0</b>	<b>0</b>
<b>Net Expenditure Transferred to Summary</b>	<b>2,420,699</b>	<b>4,413,860</b>	<b>4,255,740</b>	<b>1,903,700</b>

MAIDSTONE BOROUGH COUNCILREGENERATIONEXPLANATORY NOTESPrivate Sector Renewal

This Budget reflects the cost of administering the Capital Budget for Private Sector Housing Renewal including advice to external agents, home-owners, landlords and private tenants; the cost of delivering Government and Council initiatives through external agencies; the delivery of the mandatory grant for adapting property for people with disabilities. This budget includes the cost related to enforcing housing legislation related to the Housing, Health & Safety Rating System and the Housing Act 2004 Pt I & II.

- \* Energy efficiency
- \* Disabled Facility Grant
- \* Home Improvement Agency support
- \* Administration costs related to the delivery of the capital private sector renewal programme

In 2009/10 there was a reduction in Capital Charges relating to the Renovation Grant, the Disabled Facilities Grant was also reduced by £60,000.

**Budget Holder:** Private Sector Housing Manager

HMO Licensing

This budget contains the Central Recharges relating to the inspection of landlords properties for HMO Licensing.

The inspections take place every 3 years, the next being in 2010/11, however, preparatory work is necessary before inspection and this forms the basis of the estimate shown in 2009/10.

This is a new Cost Centre based on CIPFA guidelines to show this activity separately.

**Budget Holder:** Private Sector Housing Manager

Housing Register & Allocations

This budget records all activity related to the Council's assessment and record keeping to those persons who approach the Council for assistance with access to social housing. This budget includes activity related to making and recording nominations to housing partners for both temporary and permanent accommodation. This activity is covered within Pt VI Housing Act 1996 (as amended).

Variances in Internal Recharges between 2008/09 and 2010/11 reflect re-allocations of staff time between Housing services.

**Budget Holder:** Private Sector Housing Manager

**MAIDSTONE BOROUGH COUNCIL****REGENERATION**

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
<b><u>Private Sector Renewal</u></b>				
Employees	161,108	206,720	187,670	200,250
Running Expenses	28,511	18,540	18,630	18,630
Central Charges	5,899	6,340	4,360	4,300
Internal Recharges	113,329	172,150	161,650	166,600
Capital Charges	1,860,862	1,827,300	1,694,600	1,844,000
<b>Total Expenditure</b>	<b>2,169,709</b>	<b>2,231,050</b>	<b>2,066,910</b>	<b>2,233,780</b>
Income	-786,553	-273,000	-213,000	-213,000
<b>Total Income</b>	<b>-786,553</b>	<b>-273,000</b>	<b>-213,000</b>	<b>-213,000</b>
<b>Net Expenditure Transferred to Summary</b>	<b>1,383,156</b>	<b>1,958,050</b>	<b>1,853,910</b>	<b>2,020,780</b>
<b><u>HMO Licensing</u></b>				
Employees	0	14,500	14,150	14,550
Central Charges	0	0	100	100
Internal Recharges	0	10,310	7,330	7,390
<b>Total Expenditure</b>	<b>0</b>	<b>24,810</b>	<b>21,580</b>	<b>22,040</b>
Income	0	0	-2,380	-2,380
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>-2,380</b>	<b>-2,380</b>
<b>Net Expenditure Transferred to Summary</b>	<b>0</b>	<b>24,810</b>	<b>19,200</b>	<b>19,660</b>
<b><u>Housing Register &amp; Allocations</u></b>				
Employees	59,839	98,350	97,750	96,630
Running Expenses	9,876	31,480	31,580	31,580
Central Charges	5,900	4,920	3,110	3,090
Internal Recharges	89,046	91,690	120,800	117,120
<b>Total Expenditure</b>	<b>164,662</b>	<b>226,440</b>	<b>253,240</b>	<b>248,420</b>
<b>Net Expenditure Transferred to Summary</b>	<b>164,662</b>	<b>226,440</b>	<b>253,240</b>	<b>248,420</b>



**MAIDSTONE BOROUGH COUNCIL****REGENERATION****EXPLANATORY NOTES****Housing Advice & Homelessness Prevention**

This Budget reflects the Council's statutory duty to provide housing advice, prevent homelessness, and fulfil its duties to homeless persons. This role covers all activity in the prevention of homelessness including liaising with external agencies and the arrangement to deliver housing advice through the Citizens Advice Bureau. This budget includes work undertaken in determining homeless applications in accordance with Part VII Housing Act 1996 (as amended).

A one off CLG Prevention Fund Grant of £69,000 was received in 2009/10.

**Budget Holder:** Housing Options Manager

**Gypsy Sites.**

In April 2004, responsibility for Gypsy Sites was transferred from KCC.

The Revised Estimate 2009/10 includes a carry forward of £13,670.

The net cost covers management costs as income covers the direct costs of the sites.

**Budget Holder:** Private Sector Housing Manager

**Planning Policy**

This Budget reflects the cost of providing Planning Policy including the process of the Local Development Framework.

The Local Development Framework is funded from allocated balances and the budget fluctuates each year in accordance with the expected level of spend.

This service head also incurs the costs in relation to work on the Kent International Gateway. Costs incurred to the completion of the public enquiry are included in the 2009/10 Revised Estimate. These costs are funded from balances and the redirection of resources available to the Council under the Housing and Planning Delivery Grant scheme.

**Budget Holder:** Spatial Policy Planning Manager

**MAIDSTONE BOROUGH COUNCIL****REGENERATION**

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
<b><u>Housing Advice &amp; Homelessness Prevention</u></b>				
Employees	164,619	170,930	173,360	171,490
Running Expenses	24,642	30,400	79,400	30,400
Central Charges	766	5,450	3,910	2,680
Internal Recharges	134,978	142,400	172,250	165,120
<b>Total Expenditure</b>	<b>325,005</b>	<b>349,180</b>	<b>428,920</b>	<b>369,690</b>
Income	-63,850	-65,000	-134,000	-65,000
<b>Total Income</b>	<b>-63,850</b>	<b>-65,000</b>	<b>-134,000</b>	<b>-65,000</b>
<b>Net Expenditure Transferred to Summary</b>	<b>261,155</b>	<b>284,180</b>	<b>294,920</b>	<b>304,690</b>
<b><u>Gypsy Sites</u></b>				
Employees	37,493	40,180	47,660	40,380
Running Expenses	101,359	74,700	89,570	77,620
Central Charges	11,580	11,650	22,160	21,350
Internal Recharges	21,181	21,380	36,500	35,720
<b>Total Expenditure</b>	<b>171,613</b>	<b>147,910</b>	<b>195,890</b>	<b>175,070</b>
Income	-111,180	-101,940	-101,940	-101,940
<b>Total Income</b>	<b>-111,180</b>	<b>-101,940</b>	<b>-101,940</b>	<b>-101,940</b>
<b>Net Expenditure Transferred to Summary</b>	<b>60,433</b>	<b>45,970</b>	<b>93,950</b>	<b>73,130</b>
<b><u>Planning Policy</u></b>				
Employees	371,543	341,450	433,840	369,390
Running Expenses	389,598	0	1,649,410	367,210
Central Charges	74,710	68,530	97,730	73,980
Internal Recharges	181,699	228,160	308,060	206,540
<b>Total Expenditure</b>	<b>1,017,550</b>	<b>638,140</b>	<b>2,489,040</b>	<b>1,017,120</b>
Income	-95,531	-38,840	-20,140	-3,340
<b>Total Income</b>	<b>-95,531</b>	<b>-38,840</b>	<b>-20,140</b>	<b>-3,340</b>
<b>Net Expenditure Transferred to Summary</b>	<b>922,019</b>	<b>599,300</b>	<b>2,468,900</b>	<b>1,013,780</b>

**MAIDSTONE BOROUGH COUNCIL****REGENERATION****EXPLANATORY NOTES****Development Control**

This Budget reflects the cost of providing the Development Control function and income from Planning Application Fees.

The reduction in Employee Costs and Internal Recharges for the Revised Estimate 2009/10 and the Estimate 2010/11 reflects the consequences of a restructure in the Development Control section.

The Revised Estimate 2009/10 includes a Carry Forward of £10,800 in respect of unused Housing & Planning Delivery Grant.

The economic downturn lead to a substantially reduced level of fee income in 2008/09. However, it is anticipated that the budgeted income for 2009/10 and 2010/11 will be achieved.

**Budget Holder:** Development Control Manager

**Conservation**

This Budget reflects the cost of the Conservation function.

Income Budgets for Pre-application charges of £35,500 were transferred from the Policy Section in 2009/10.

**Budget Holder:** Spatial Policy Planning Manager

**MAIDSTONE BOROUGH COUNCIL****REGENERATION**

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
<b><u>Development Control</u></b>				
Employees	859,785	699,330	598,890	562,640
Running Expenses	95,070	108,920	120,990	105,630
Central Charges	106,893	113,780	106,610	102,920
Internal Recharges	643,188	623,950	597,150	588,970
<b>Total Expenditure</b>	<b>1,704,936</b>	<b>1,545,980</b>	<b>1,423,640</b>	<b>1,360,160</b>
Income	-737,348	-803,300	-826,600	-826,600
<b>Total Income</b>	<b>-737,348</b>	<b>-803,300</b>	<b>-826,600</b>	<b>-826,600</b>
<b>Net Expenditure Transferred to Summary</b>	<b>967,588</b>	<b>742,680</b>	<b>597,040</b>	<b>533,560</b>
<b><u>Conservation</u></b>				
Employees	209,909	163,380	176,660	134,690
Running Expenses	20,709	14,800	14,800	14,800
Central Charges	19,021	17,110	20,450	17,250
Internal Recharges	111,261	110,520	94,480	83,590
Capital Charges	1,842	1,840	1,840	570
<b>Total Expenditure</b>	<b>362,742</b>	<b>307,650</b>	<b>308,230</b>	<b>250,900</b>
Income	-2,733	-13,870	-49,370	-49,370
<b>Total Income</b>	<b>-2,733</b>	<b>-13,870</b>	<b>-49,370</b>	<b>-49,370</b>
<b>Net Expenditure Transferred to Summary</b>	<b>360,009</b>	<b>293,780</b>	<b>258,860</b>	<b>201,530</b>

**MAIDSTONE BOROUGH COUNCIL****REGENERATION****EXPLANATORY NOTES****Building Control Summary**

This Budget reflects the cost of the Building Control function and income from Building Control fees.

It is a requirement that chargeable services break even over a 3 year period.

It is currently estimated that this requirement will be met by the current level of charges.

If the Chargeable Building Control function shows a deficit then this will be funded from previous surpluses that have been set aside in Balances.

**Budget Holder:** Building Surveying Manager

**Dev.Control Enforcement**

This Budget reflects the cost of investigating breaches of development control within the Borough.

The reduction in Employee Costs for the Revised Estimate 2009/10 and the Estimate 2010/11 reflects the consequences of a restructure in the Development Control section.

**Budget Holder:** Development Control Manager

**Dev.Control Appeals**

This Budget reflects the cost of Appeals held against the Development Control decisions.

The reduction in Employee Costs is a consequence of reduced recharges from the Development Control section.

**Budget Holder:** Development Control Manager

**MAIDSTONE BOROUGH COUNCIL****REGENERATION**

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
<b><u>Building Control Summary</u></b>				
Employees	465,989	493,130	463,480	451,190
Running Expenses	62,062	23,000	43,620	43,100
Central Charges	15,272	16,240	19,030	17,460
Internal Recharges	191,163	206,130	183,930	187,740
<b>Total Expenditure</b>	<b>734,486</b>	<b>738,500</b>	<b>710,060</b>	<b>699,490</b>
Income	-458,656	-483,530	-457,050	-449,770
<b>Total Income</b>	<b>-458,656</b>	<b>-483,530</b>	<b>-457,050</b>	<b>-449,770</b>
<b>Net Expenditure Transferred to Summary</b>	<b>275,830</b>	<b>254,970</b>	<b>253,010</b>	<b>249,720</b>
<b><u>Dev.Control Enforcement</u></b>				
Employees	313,209	302,270	252,960	260,770
Running Expenses	66,591	103,210	120,940	94,500
Central Charges	100,783	83,980	96,560	83,810
Internal Recharges	295,279	293,740	332,850	243,410
<b>Total Expenditure</b>	<b>775,862</b>	<b>783,200</b>	<b>803,310</b>	<b>682,490</b>
Income	485	-2,580	-2,580	-2,580
<b>Total Income</b>	<b>485</b>	<b>-2,580</b>	<b>-2,580</b>	<b>-2,580</b>
<b>Net Expenditure Transferred to Summary</b>	<b>776,347</b>	<b>780,620</b>	<b>800,730</b>	<b>679,910</b>
<b><u>Dev.Control Appeals</u></b>				
Employees	69,412	70,160	41,650	42,290
Running Expenses	9,926	26,500	26,500	26,500
Central Charges	36,835	35,440	27,770	27,100
Internal Recharges	40,719	46,240	55,260	50,360
<b>Total Expenditure</b>	<b>156,892</b>	<b>178,340</b>	<b>151,180</b>	<b>146,250</b>
Income	-600	0	0	0
<b>Total Income</b>	<b>-600</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Expenditure Transferred to Summary</b>	<b>156,292</b>	<b>178,340</b>	<b>151,180</b>	<b>146,250</b>

**MAIDSTONE BOROUGH COUNCIL****REGENERATION****EXPLANATORY NOTES****Town Centre Management Sponsorship**

This Budget includes the Portfolio's contribution towards the Maidstone Town Centre Management Ltd.

**Budget Holder:** Economic Development Manager

**Business Development**

This Budget covers the cost of delivering the Council's priority for the achievement of economic prosperity and hosted the Radio One Big Weekend in 2008/09.

The variations in expenditure between years relate to projects funded by Growth Point Resources and is matched within the Cost Centre by corresponding income budgets.

Budgets for 2009/10 covered a variety of projects which included the following:

Integrated Water Strategy, Green Infrastructure Strategy, Recession Project, Promotion of Town for Business & Developers, Media Tree Maidstone

A temporary Economic Development Officer was also funded.

**Budget Holder:** Economic Development Manager

**Sustainable Development**

This Budget covers the cost of promoting Sustainable Development.

The Revised Estimate 2009/10 includes a Carry Forward of £12,700 for funding of Local Strategic Partnership & Sustainable Communities Strategy work and £24,000 for the Neighbourhood Action Plan.

Employee costs have increased in the Revised 2009/10 Estimate and 2010/11 Estimate, reflecting a revision to the allocation of staff time following reorganisation.

The Original Estimate 2010/11 includes Budget Strategy Savings of £5,000.

**Budget Holder:** Community Planning Co-Ordinator

**MAIDSTONE BOROUGH COUNCIL****REGENERATION**

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
<b><u>Town Centre Management Sponsorship</u></b>				
Employees	2,390	2,590	5,850	5,770
Running Expenses	15,000	15,000	15,000	15,000
Central Charges	531	210	3,510	2,000
Internal Recharges	13,420	15,130	2,920	2,660
<b>Total Expenditure</b>	<b>31,341</b>	<b>32,930</b>	<b>27,280</b>	<b>25,430</b>
<b>Net Expenditure Transferred to Summary</b>	<b>31,341</b>	<b>32,930</b>	<b>27,280</b>	<b>25,430</b>
<b><u>Business Development</u></b>				
Employees	49,974	67,510	68,620	93,760
Running Expenses	176,565	59,400	428,970	205,020
Central Charges	6,932	5,190	15,970	15,050
Internal Recharges	55,576	79,240	38,700	45,120
Capital Charges	7,000	3,600,930	293,000	1,250,000
<b>Total Expenditure</b>	<b>296,047</b>	<b>3,812,270</b>	<b>845,260</b>	<b>1,608,950</b>
Income	-45,781	-3,600,930	-672,750	-1,443,900
<b>Total Income</b>	<b>-45,781</b>	<b>-3,600,930</b>	<b>-672,750</b>	<b>-1,443,900</b>
<b>Net Expenditure Transferred to Summary</b>	<b>250,265</b>	<b>211,340</b>	<b>172,510</b>	<b>165,050</b>
<b><u>Sustainable Development</u></b>				
Employees	38,560	29,180	60,910	62,140
Running Expenses	17,535	17,400	37,100	12,400
Central Charges	12,308	12,310	9,450	9,230
Internal Recharges	14,810	18,950	19,660	26,100
<b>Total Expenditure</b>	<b>83,213</b>	<b>77,840</b>	<b>127,120</b>	<b>109,870</b>
Income	0	0	-7,000	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>-7,000</b>	<b>0</b>
<b>Net Expenditure Transferred to Summary</b>	<b>83,213</b>	<b>77,840</b>	<b>120,120</b>	<b>109,870</b>



**MAIDSTONE BOROUGH COUNCIL****REGENERATION****EXPLANATORY NOTES****Director of Prosperity and Regeneration Sections**

This Budget represents the cost of the Director of Prosperity & Regeneration included in this Portfolio.

The figures incorporates 2010/11 Budget Strategy savings of £103,290 in respect of reduced demand, Business Support rationalisation and other efficiency savings

**Director of Change and Environmental Services Sections**

This Budget Represents the cost for the Director of Prosperity and Regeneration Sections in this Portfolio.

The Estimate 2008/09 included a Budget Strategy Saving of £13,100, with additional resources funded by Growth Point Grant of £92,390 relating to Staff, for 2008/09 only.

The over-recovery on this Section will be adjusted at Revised Estimate Stage, this has no over-all Corporate impact.

**MAIDSTONE BOROUGH COUNCIL****REGENERATION**

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
<b><u>Director of Prosperity and Regeneration Sections</u></b>				
Employees	2,497,341	2,453,800	2,876,280	2,693,410
Running Expenses	825,101	865,750	932,390	869,350
Central Charges	291,769	315,040	341,610	337,680
Internal Recharges	361,424	370,830	398,110	421,760
Capital Charges	6,774	0	0	0
<b>Total Expenditure</b>	<b>3,982,408</b>	<b>4,005,420</b>	<b>4,548,390</b>	<b>4,322,200</b>
Income	-4,076,004	-4,125,680	-4,554,520	-4,301,260
<b>Total Income</b>	<b>-4,076,004</b>	<b>-4,125,680</b>	<b>-4,554,520</b>	<b>-4,301,260</b>
<b>Net Income / Expenditure Transferred to Summary</b>	<b>-93,596</b>	<b>-120,260</b>	<b>-6,130</b>	<b>20,940</b>
<b><u>Director of Change and Environmental Services Sections</u></b>				
Employees	482,514	502,170	502,300	489,000
Running Expenses	130,508	161,400	135,840	137,040
Central Charges	34,524	39,300	35,460	35,860
Internal Recharges	12,808	13,890	13,260	13,410
<b>Total Expenditure</b>	<b>660,355</b>	<b>716,760</b>	<b>686,860</b>	<b>675,310</b>
Income	-683,130	-726,900	-676,820	-665,290
<b>Total Income</b>	<b>-683,130</b>	<b>-726,900</b>	<b>-676,820</b>	<b>-665,290</b>
<b>Net Income / Expenditure Transferred to Summary</b>	<b>-22,775</b>	<b>-10,140</b>	<b>10,040</b>	<b>10,020</b>

**REGENERATION PORTFOLIO****Revenue Savings 2010/11****Scheme**

	£
Planning Policy	31,290
Homelessness	30,000
Development Control	62,000
Community Strategy	5,000
Community Planning	10,000
	<u>138,290</u>

**MAIDSTONE BOROUGH COUNCIL - CAPITAL PROGRAMME 2009/10 - 2012/13**

CAPITAL PROGRAMME SUMMARY	Total Capital Cost - Current Schemes	Actuals 2008/09	Adjusted Estimate 2009/10	Estimate 2010/11	Estimate 2011/12	Estimate 2012/13
	£	£	£	£	£	£
<b>EXPENDITURE</b>						
Leader of the Council	2,202,070	2,868,541	26,460	0	0	0
Community Services	740,661	165,546	331,000	81,000	81,000	50,000
Corporate Services	7,118,270	1,409,699	351,350	370,000	370,000	330,000
Environment	1,326,440	117,641	1,011,120	0	0	0
Leisure & Culture	8,207,850	1,342,091	2,703,090	4,147,000	3,129,000	680,000
Regeneration	41,849,620	5,349,648	9,451,050	4,618,000	5,257,000	3,070,000
Less: Assumed Slippage / Additional Resources						
<b>GRAND TOTAL - ALL PORTFOLIOS</b>	<b>61,444,911</b>	<b>11,253,166</b>	<b>13,874,070</b>	<b>9,216,000</b>	<b>8,837,000</b>	<b>4,130,000</b>

<b>FUNDING</b>						
Revenue Support		741,588	1,299,000	1,042,690	630,000	630,000
Use of Capital Receipts - Asset Disposals		1,210,044	612,000	3,267,610	2,850,000	0
- Fremlins		670,422	0	0	0	0
- Sale of Council Houses / VAT		981,038	0	0	0	0
- Previous Receipts/Carry Forward		5,524,862	7,188,740	0	1,150,000	0
Borrowing		0	0	0	1,266,000	1,771,000
Capital Grants and Contributions		1,983,647	4,774,330	4,905,700	2,941,000	1,729,000
Leasing (subject to appraisal)		141,565	0	0	0	0
<b>GRAND TOTAL - ALL PORTFOLIOS</b>		<b>11,253,166</b>	<b>13,874,070</b>	<b>9,216,000</b>	<b>8,837,000</b>	<b>4,130,000</b>

**MAIDSTONE BOROUGH COUNCIL - CAPITAL PROGRAMME 2009/10 - 2012/13**

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	Total Capital Cost - Current Schemes £	Actuals 2008/09 £	Adjusted Estimate 2009/10 £	Estimate 2010/11 £	Estimate 2011/12 £	Estimate 2012/13 £	Strategic Plan Key Objectives
<b>LEADER OF THE COUNCIL</b>							
Support for Grant Applications	26,460	0	26,460	0	0	0	16
Office Accommodation	2,175,610	2,868,541	0	0	0	0	21,22
<b>LEADER OF THE COUNCIL TOTAL</b>	<b>2,202,070</b>	<b>2,868,541</b>	<b>26,460</b>	<b>0</b>	<b>0</b>	<b>0</b>	

**MAIDSTONE BOROUGH COUNCIL - CAPITAL PROGRAMME 2009/10 - 2012/13**

	Total Capital Cost - Current Schemes	Actuals 2008/09	Adjusted Estimate 2009/10	Estimate 2010/11	Estimate 2011/12	Estimate 2012/13	Strategic Plan Key Objectives
	£	£	£	£	£	£	
<b>COMMUNITY SERVICES</b>							
CCTV	585,661	135,661	300,000	50,000	50,000	50,000	15
Village Hall Grants	155,000	29,885	31,000	31,000	31,000	0	13
<b>COMMUNITY SERVICES TOTAL</b>	<b>740,661</b>	<b>165,546</b>	<b>331,000</b>	<b>81,000</b>	<b>81,000</b>	<b>50,000</b>	

**MAIDSTONE BOROUGH COUNCIL - CAPITAL PROGRAMME 2009/10 - 2012/13**

	Total Capital Cost - Current Schemes	Actuals 2008/09	Adjusted Estimate 2009/10	Estimate 2010/11	Estimate 2011/12	Estimate 2012/13	Strategic Plan Key Objectives
	£	£	£	£	£	£	
<b>CORPORATE SERVICES</b>							
Asset Management / Corporate Property	1,226,770	202,097	190,000	190,000	190,000	150,000	21
Corporate Leasing Provision	1,091,600	141,565	0	0	0	0	
Fremfins Development	1,382,390	670,422	0	0	0	0	
Land/ Property Acquisitions	2,000,000	0	0	0	0	0	
Software / PC Upgrade and Replacement	1,317,510	395,615	158,100	180,000	180,000	180,000	21
Upgrade Amenity lighting	100,000	0	3,250	0	0	0	15
<b>CORPORATE SERVICES TOTAL</b>	<b>7,118,270</b>	<b>1,409,699</b>	<b>351,350</b>	<b>370,000</b>	<b>370,000</b>	<b>330,000</b>	

**MAIDSTONE BOROUGH COUNCIL - CAPITAL PROGRAMME 2009/10 - 2012/13**

	Total Capital Cost - Current Schemes	Actuals 2008/09	Adjusted Estimate 2009/10	Estimate 2010/11	Estimate 2011/12	Estimate 2012/13	Strategic Plan Key Objectives
	£	£	£	£	£	£	
<b>ENVIRONMENT</b>							
All Saints Link Road	50,000	0	34,550	0	0	0	<b>3</b>
CCTV - Park & Ride Sites	60,000	0	60,000	0	0	0	<b>5</b>
Environmental Improvements	32,030	503	30,520	0	0	0	<b>3</b>
Improvements to the Council's Car Parks	70,000	44,221	70,000	0	0	0	<b>21</b>
Land Drainage/Improvement to Ditches & Watercourses	161,410	0	50,670	0	0	0	<b>8</b>
Recycling	913,000	34,338	763,960	0	0	0	<b>12</b>
Replacement Litter Bins	40,000	38,579	1,420	0	0	0	<b>9</b>
<b>ENVIRONMENT TOTAL</b>	<b>1,326,440</b>	<b>117,641</b>	<b>1,011,120</b>	<b>0</b>	<b>0</b>	<b>0</b>	



**MAIDSTONE BOROUGH COUNCIL - CAPITAL PROGRAMME 2009/10 - 2012/13**

	Total Capital Cost - Current Schemes	Actuals 2008/09	Adjusted Estimate 2009/10	Estimate 2010/11	Estimate 2011/12	Estimate 2012/13	Strategic Plan Key Objectives
	£	£	£	£	£	£	
<b>LEISURE &amp; CULTURE</b>							
Athletics Track	294,130	0	294,130	0	0	0	17
Brenchley Gardens - Upgrading & Improvements	130,030	35,114	89,930	0	0	0	8
Changing Rooms - Staplehurst	65,000	65,000	0	0	0	0	17
Cobtree Golf Course	137,560	16,260	7,750	0	0	0	17
Continued Improvements to Play Areas	602,860	223,226	197,340	125,000	125,000	50,000	8
Exchange Studio Development	273,000	89,520	0	0	0	0	18
Green Space Strategy	798,470	135,353	86,170	0	0	0	8
Improvements to the Crematorium	40,000	1,296	37,800	0	0	0	18
Leisure Centre Repairs & Improvements	1,557,050	155,354	342,000	630,000	630,000	630,000	14
Leisure Centre Roof	385,000	0	570,830	0	0	0	14
Mercury Abatement Works and Cremator Replacement	1,250,000	325,783	873,720	47,000	0	0	18
Mote Park Regeneration	1,840,000	76,810	30,000	783,000	1,723,000	0	8
Museum Improvements (Access / Toilets)	304,800	165,675	86,000	2,527,000	616,000	0	18
Small Scale Capital Works Programme	529,950	52,700	87,420	35,000	35,000	0	8,18,17
<b>LEISURE &amp; CULTURE TOTAL</b>	<b>8,207,850</b>	<b>1,342,091</b>	<b>2,703,090</b>	<b>4,147,000</b>	<b>3,129,000</b>	<b>680,000</b>	

**MAIDSTONE BOROUGH COUNCIL - CAPITAL PROGRAMME 2009/10 - 2012/13**

	Total Capital Cost - Current Schemes	Actuals 2008/09	Adjusted Estimate 2009/10	Estimate 2010/11	Estimate 2011/12	Estimate 2012/13	Strategic Plan Key Objectives
	£	£	£	£	£	£	
<b>REGENERATION</b>							
Gypsy Site Improvements	771,510	8,906	0	624,000	0	0	7
Growth Point - High Street Project	4,604,020	7,000	281,000	262,000	2,260,000	1,190,000	3
Planning Delivery	152,760	63,663	22,530	0	0	0	3
Renovation Grants	9,976,920	1,853,862	1,694,600	1,844,000	1,844,000	1,380,000	6,19
South Maidstone Project	5,873,300	1,171,674	3,014,750	0	0	0	11,21
Support for Social Housing	18,812,110	2,145,346	3,926,170	1,678,000	968,000	500,000	19
Development & Promotion of Sites	304,000	0	147,000	50,000	25,000	0	3
Employment Skills	60,000	0	40,000	20,000	0	0	2
Response to Economic Downturn	55,000	0	15,000	20,000	20,000	0	1,3
Regeneration Schemes	120,000	0	0	20,000	40,000	0	1,3
Infrastructure Requirements	560,000	0	160,000	50,000	50,000	0	3
Transport Improvements - Pump Priming	560,000	0	150,000	50,000	50,000	0	5
Youth Café Refurbishment Works	0	99,197	0	0	0	0	4
<b>REGENERATION TOTAL</b>	<b>41,849,620</b>	<b>5,349,648</b>	<b>9,451,050</b>	<b>4,618,000</b>	<b>5,257,000</b>	<b>3,070,000</b>	

## PRUDENTIAL INDICATORS

### **PRUDENTIAL INDICATORS**

#### **Ratio of Financing Costs to Net Revenue Stream (1)**

2009/10 %	2010/11 %	2011/12 %	2012/13 %
-3.4	-1.8	-0.9	-1.3

This indicator shows the proportion of the net revenue stream (revenue budget) that is attributable to financing costs of capital expenditure. Borrowing will be needed to fund the current Capital Programme in 2011/12 and additional borrowing in 2012/13.

#### **Ratio of Financing Costs to Net Revenue Stream (2)**

2009/10 %	2010/11 %	2011/12 %	2012/13 %
-3.4	-1.1	-0.7	-1.5

#### **Current Financial Plan**

2009/10 £,000	2010/11 £,000	2011/12 £,000	2012/13 £,000
14,178	9,216	8,837	4,130

This is the estimate of capital expenditure taken from the Corporate Revenue and Capital Budget 2009/10 Onwards .

#### **Capital Financing Requirement**

2009/10 £,000	2010/11 £,000	2011/12 £,000	2012/13 £,000
0	0	1,826	1,771

This indicator measures the underlying need to borrow for capital purposes.

## TREASURY MANAGEMENT INDICATORS

### Authorised Limit for External Debt

	2009/10 £,000	2010/11 £,000	2011/12 £,000	2012/13 £,000
Borrowing	4,000	8,000	8,000	8,000
Other Long Term Liabilities	100	50	0	0
<b>Total</b>	<b>4,100</b>	<b>8,050</b>	<b>8,000</b>	<b>8,000</b>

This limit is the main limit set as a maximum for external borrowing. It fulfils the requirements under section 3 of the Local Government Act 2003. Assumes borrowing in 2011/12 and 2012/13

### Operational Boundary

	2009/10 £,000	2010/11 £,000	2011/12 £,000	2012/13 £,000
Borrowing	0	4,000	4,000	4,000
Other Long Term Liabilities	100	50	0	0
<b>Total</b>	<b>100</b>	<b>4,050</b>	<b>4,000</b>	<b>4,000</b>

This limit should be the focus of day to day treasury management. It is similar to the Authorised Limit but excludes the allowance for temporary cash flow borrowing as perceived as not necessary on a day to day basis.

### Upper Limit for Fixed Interest Rate Exposure

2009/10 %	2010/11 %	2011/12 %	2012/13 %
100	100	100	100

This is the maximum amount of net borrowing and investment that can be at a fixed rate. Due to the nature of the Council's cashflows it is likely that this limit will only be approached towards the end of the financial year when there are less surplus funds available for short term investment.

### Upper Limit for Variable Interest Rate Exposure

2009/10 %	2010/11 %	2011/12 %	2012/13 %
100	100	100	100

This is the maximum amount of net borrowing and investment that can be at a variable rate. The limit set reflects the fact that during the year there can be excess surplus funds available for short term investment. These arise from timing differences between receipts received and payments made.

### Maturity Structure of New Fixed Rate Borrowing during 2009/10

	Upper Limit %	Lower Limit %
Under 12 months	100	0
12 months to under 24 months	100	0
24 months to under 5 years	100	0
5 years to under 10 years	100	0
10 years and over	100	0

It may be necessary to borrow that at fixed term rates during 2010/11. This will be monitored as the year progresses and a decision will then be made.

PRUDENTIAL INDICATORS

**Principal Invested for more than 364 Days**

2009/10 %	2010/11 %	2011/12 %	2012/13 %
0	20	20	20

This indicator is set to reflect current advice from our Treasury Management Advisors.

**Actual External Debt for 2009/10**

	2009/10 £,000
Actual Borrowing	0
Other Long Term Liabilities	100
Total	100

Actual point in time if external borrowing