

**REVENUE ESTIMATE 2019/20 TO 2023/24  
STRATEGIC REVENUE PROJECTION (Adverse)**

2018/19 £000		2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000
<b>AVAILABLE FINANCE</b>						
15,407	COUNCIL TAX	16,087	16,572	17,073	17,588	18,120
3,136	RETAINED BUSINESS RATES	3,205	1,649	381	414	447
1,237	BR GROWTH	1,250	0	0	0	0
-418	COLLECTION FUND ADJUSTMENT					
<b>19,362</b>	<b>BUDGET REQUIREMENT</b>	<b>20,541</b>	<b>18,221</b>	<b>17,454</b>	<b>18,002</b>	<b>18,566</b>
20,669	OTHER INCOME	20,808	20,950	21,094	21,242	21,393
<b>40,031</b>	<b>TOTAL RESOURCES AVAILABLE</b>	<b>41,349</b>	<b>39,171</b>	<b>38,548</b>	<b>39,244</b>	<b>39,959</b>
<b>EXPECTED SERVICE SPEND</b>						
37,870	<b>CURRENT SPEND</b>	40,031	41,349	39,171	38,548	39,244
<b>INFLATION &amp; CONTRACT INCREASES</b>						
960	PAY, NI & INFLATION INCREASES	1,348	1,413	1,482	1,555	1,633
40	MAIDSTONE HOUSE RENT INCREASE	40				
<b>NATIONAL INITIATIVES</b>						
100	LOSS OF ADMINISTRATION GRANT					
34	PENSION DEFICIT FUNDING	36	150	150	150	
70	PLANNING SERVICE					
<b>LOCAL PRIORITIES</b>						
36	HOMELESSNESS PREVENTION					
100	TEMPORARY ACCOMMODATION					
25	HEATHER HOUSE					
0	LOCAL PLAN REVIEW			-200		
400	PLANNING APPEALS	-400				
100	PLANNING ENFORCEMENT	-100				
-56	MOTE PARK CAFÉ - NEW CONTRACT					
120	LOSS OF INTEREST INCOME					
40	MARKET - LOSS OF INCOME					
123	REVENUE COSTS OF CAPITAL PROGRAMME	487	470	350	315	
50	GROWTH PROVISION	50	50	50	50	
20	ENVIRONMENTAL ENFORCEMENT	-20				
	PROVISION FOR MAJOR CONTRACTS					500
	CONTINGENCY FOR FUTURE FUNDING PRESS	1,589	-1,589			
<b>40,031</b>	<b>TOTAL PREDICTED REQUIREMENT</b>	<b>43,060</b>	<b>41,844</b>	<b>41,002</b>	<b>40,618</b>	<b>41,377</b>
	<b>SAVINGS REQUIRED</b>	<b>-1,711</b>	<b>-2,673</b>	<b>-2,454</b>	<b>-1,374</b>	<b>-1,418</b>
	<b>SAVINGS IDENTIFIED</b>	<b>1,007</b>	<b>1,014</b>	<b>860</b>	<b>608</b>	
<b>PROJECTED EARLY DELIVERY OF SAVINGS</b>						
	<b>SURPLUS / (DEFICIT)</b>	<b>-704</b>	<b>-1,659</b>	<b>-1,594</b>	<b>-766</b>	<b>-1,418</b>