

**REVENUE ESTIMATE 2020/21 TO 2024/25  
STRATEGIC REVENUE PROJECTION - NEUTRAL**

2019/20 £000		2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000	2024/25 £000
<b>PROJECTED INCOME</b>						
16,157	COUNCIL TAX	16,728	17,318	17,929	18,562	19,218
17	EMPTY HOMES PREMIUM					
3,208	RETAINED BUSINESS RATES	3,269	1,681	1,715	1,749	1,784
1,129	BUSINESS RATES GROWTH	1,152	0	180	362	546
49	LEVY ACCOUNT SURPLUS					
-85	COLLECTION FUND ADJUSTMENT					
<b>20,475</b>	<b>PROJECTED NET BUDGET</b>	<b>21,148</b>	<b>18,999</b>	<b>19,824</b>	<b>20,673</b>	<b>21,547</b>
20,839	OTHER INCOME - EXISTING	21,048	21,258	21,471	21,685	21,902
0	OTHER INCOME - NEW INVESTMENTS	673	900	310	765	1,484
<b>41,314</b>	<b>TOTAL RESOURCES AVAILABLE</b>	<b>42,869</b>	<b>41,158</b>	<b>41,605</b>	<b>43,124</b>	<b>44,933</b>
<b>PROJECTED EXPENDITURE</b>						
38,853	<b>CURRENT SPEND</b>	41,314	42,869	41,158	41,605	43,124
	<b>INFLATION &amp; CONTRACT INCREASES</b>					
997	PAY, NI & INFLATION INCREASES	999	1,029	1,059	1,090	1,122
40	MAIDSTONE HOUSE RENT INCREASE					
	<b>EXTERNAL BUDGET PRESSURES</b>					
6	PENSION DEFICIT FUNDING	150	150	150		
	<b>LOCAL PRIORITIES</b>					
-400	PLANNING APPEALS					
-100	PLANNING ENFORCEMENT					
	LOCAL PLAN REVIEW			-200		
131	GROWTH TO MEET STRATEGIC PRIORITIES	24				
	ADDITIONAL GROWTH AGREED BY P&R	10	-10			
50	GENERAL GROWTH PROVISION	50	50	50	50	50
-20	ENVIRONMENTAL ENFORCEMENT					
91	OTHER SERVICE PRESSURES					
	PROVISION FOR MAJOR CONTRACTS				500	
78	REVENUE COSTS OF CAPITAL PROGRAMME	1,836	640	634	630	730
1,589	CONTINGENCY FOR FUTURE PRESSURES		-1,589			
<b>41,314</b>	<b>TOTAL PREDICTED REQUIREMENT</b>	<b>44,383</b>	<b>43,139</b>	<b>42,851</b>	<b>43,875</b>	<b>45,026</b>
	<b>SAVINGS REQUIRED</b>	<b>-1,515</b>	<b>-1,982</b>	<b>-1,245</b>	<b>-751</b>	<b>-93</b>
	<b>EXISTING SAVINGS</b>	<b>1,611</b>	<b>940</b>	<b>623</b>	<b>200</b>	<b>0</b>
	<b>NEW / AMENDED SAVINGS PROPOSALS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>SURPLUS / (DEFICIT)</b>	<b>96</b>	<b>-1,042</b>	<b>-622</b>	<b>-551</b>	<b>-93</b>
	<b>CUMULATIVE SURPLUS / (DEFICIT)</b>	<b>96</b>	<b>-946</b>	<b>-1,568</b>	<b>-2,119</b>	<b>-2,212</b>

**REVENUE ESTIMATE 2020/21 TO 2024/25  
STRATEGIC REVENUE PROJECTION - FAVOURABLE**

2019/20 £000		2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000	2024/25 £000
<b>PROJECTED INCOME</b>						
16,157	COUNCIL TAX	16,810	17,489	18,196	18,931	19,696
17	EMPTY HOMES PREMIUM					
3,208	RETAINED BUSINESS RATES	3,269	1,681	1,715	1,749	1,784
1,129	BUSINESS RATES GROWTH	1,152	0	360	728	1,102
49	LEVY ACCOUNT SURPLUS					
-85	COLLECTION FUND ADJUSTMENT					
<b>20,475</b>	<b>PROJECTED NET BUDGET</b>	<b>21,231</b>	<b>19,170</b>	<b>20,271</b>	<b>21,408</b>	<b>22,582</b>
20,839	OTHER INCOME - EXISTING	21,048	21,258	21,471	21,685	21,902
0	OTHER INCOME - NEW INVESTMENTS	673	900	310	765	1,484
<b>41,314</b>	<b>TOTAL RESOURCES AVAILABLE</b>	<b>42,951</b>	<b>41,329</b>	<b>42,052</b>	<b>43,858</b>	<b>45,968</b>
<b>PROJECTED EXPENDITURE</b>						
38,853	<b>CURRENT SPEND</b>	41,314	42,951	41,329	42,052	43,858
	<b>INFLATION &amp; CONTRACT INCREASES</b>					
997	PAY, NI & INFLATION INCREASES	999	1,029	1,059	1,090	1,122
40	MAIDSTONE HOUSE RENT INCREASE					
	<b>EXTERNAL BUDGET PRESSURES</b>					
6	PENSION DEFICIT FUNDING	150	150	150		
	<b>LOCAL PRIORITIES</b>					
-400	PLANNING APPEALS					
-100	PLANNING ENFORCEMENT					
	LOCAL PLAN REVIEW			-200		
131	GROWTH TO MEET STRATEGIC PRIORITIES	24				
	ADDITIONAL GROWTH AGREED BY P&R	10	-10			
50	GENERAL GROWTH PROVISION	50	50	50	50	50
-20	ENVIRONMENTAL ENFORCEMENT					
91	OTHER SERVICE PRESSURES					
	PROVISION FOR MAJOR CONTRACTS				500	
78	REVENUE COSTS OF CAPITAL PROGRAMME	1,836	640	634	630	730
1,589	CONTINGENCY FOR FUTURE PRESSURES		-1,589			
<b>41,314</b>	<b>TOTAL PREDICTED REQUIREMENT</b>	<b>44,383</b>	<b>43,222</b>	<b>43,022</b>	<b>44,322</b>	<b>45,761</b>
	<b>SAVINGS REQUIRED</b>	<b>-1,432</b>	<b>-1,893</b>	<b>-970</b>	<b>-463</b>	<b>207</b>
	<b>EXISTING SAVINGS</b>	<b>1,611</b>	<b>940</b>	<b>623</b>	<b>200</b>	<b>0</b>
	<b>NEW / AMENDED SAVINGS PROPOSALS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>SURPLUS / (DEFICIT)</b>	<b>179</b>	<b>-953</b>	<b>-347</b>	<b>-263</b>	<b>207</b>
	<b>CUMULATIVE SURPLUS / (DEFICIT)</b>	<b>179</b>	<b>-774</b>	<b>-1,121</b>	<b>-1,385</b>	<b>-1,177</b>

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**REVENUE ESTIMATE 2020/21 TO 2024/25  
STRATEGIC REVENUE PROJECTION - ADVERSE**

2019/20 £000		2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000	2024/25 £000
<b>PROJECTED INCOME</b>						
16,157	COUNCIL TAX	16,645	17,148	17,666	18,199	18,749
17	EMPTY HOMES PREMIUM					
3,208	RETAINED BUSINESS RATES	3,237	1,648	1,665	1,682	1,698
1,129	BUSINESS RATES GROWTH	1,140	0	0	0	0
49	LEVY ACCOUNT SURPLUS					
-85	COLLECTION FUND ADJUSTMENT					
<b>20,475</b>	<b>PROJECTED NET BUDGET</b>	<b>21,023</b>	<b>18,796</b>	<b>19,331</b>	<b>19,881</b>	<b>20,447</b>
20,839	OTHER INCOME - EXISTING	21,152	21,469	21,791	22,118	22,450
0	OTHER INCOME - NEW INVESTMENTS	673	900	310	765	1,484
<b>41,314</b>	<b>TOTAL RESOURCES AVAILABLE</b>	<b>42,847</b>	<b>41,166</b>	<b>41,432</b>	<b>42,764</b>	<b>44,381</b>
<b>PROJECTED EXPENDITURE</b>						
38,853	<b>CURRENT SPEND</b>	41,314	42,847	41,166	41,432	42,764
	<b>INFLATION &amp; CONTRACT INCREASES</b>					
997	PAY, NI & INFLATION INCREASES	1,474	1,540	1,609	1,681	1,757
40	MAIDSTONE HOUSE RENT INCREASE					
	<b>EXTERNAL BUDGET PRESSURES</b>					
6	PENSION DEFICIT FUNDING	150	150	150		
	<b>LOCAL PRIORITIES</b>					
-400	PLANNING APPEALS					
-100	PLANNING ENFORCEMENT					
	LOCAL PLAN REVIEW			-200		
131	GROWTH TO MEET STRATEGIC PRIORITIES	24				
	ADDITIONAL GROWTH AGREED BY P&R	10	-10			
50	GENERAL GROWTH PROVISION	50	50	50	50	50
-20	ENVIRONMENTAL ENFORCEMENT					
91	OTHER SERVICE PRESSURES					
	PROVISION FOR MAJOR CONTRACTS				500	
78	REVENUE COSTS OF CAPITAL PROGRAMME	1,836	640	634	630	730
1,589	CONTINGENCY FOR FUTURE PRESSURES		-1,589			
<b>41,314</b>	<b>TOTAL PREDICTED REQUIREMENT</b>	<b>44,858</b>	<b>43,629</b>	<b>43,408</b>	<b>44,293</b>	<b>45,301</b>
	<b>SAVINGS REQUIRED</b>	<b>-2,011</b>	<b>-2,463</b>	<b>-1,976</b>	<b>-1,529</b>	<b>-921</b>
	<b>EXISTING SAVINGS</b>	<b>1,611</b>	<b>940</b>	<b>623</b>	<b>200</b>	<b>0</b>
	<b>NEW / AMENDED SAVINGS PROPOSALS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>SURPLUS / (DEFICIT)</b>	<b>-400</b>	<b>-1,523</b>	<b>-1,353</b>	<b>-1,329</b>	<b>-921</b>
	<b>CUMULATIVE SURPLUS / (DEFICIT)</b>	<b>-400</b>	<b>-1,923</b>	<b>-3,276</b>	<b>-4,604</b>	<b>-5,525</b>

**REVENUE ESTIMATE 2020/21 TO 2024/25  
STRATEGIC REVENUE PROJE+ A52CTION - COUNCIL TAX FREEZE**

2019/20 £000		2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000	2024/25 £000
<b>PROJECTED INCOME</b>						
16,157	COUNCIL TAX	16,400	16,646	16,895	17,149	17,406
17	EMPTY HOMES PREMIUM					
3,208	RETAINED BUSINESS RATES	3,269	1,681	1,715	1,749	1,784
1,129	BUSINESS RATES GROWTH	1,152	0	180	362	546
49	LEVY ACCOUNT SURPLUS					
-85	COLLECTION FUND ADJUSTMENT					
<b>20,475</b>	<b>PROJECTED NET BUDGET</b>	<b>20,820</b>	<b>18,327</b>	<b>18,790</b>	<b>19,260</b>	<b>19,736</b>
20,839	OTHER INCOME - EXISTING	21,048	21,258	21,471	21,685	21,902
0	OTHER INCOME - NEW INVESTMENTS	673	900	310	765	1,484
<b>41,314</b>	<b>TOTAL RESOURCES AVAILABLE</b>	<b>42,541</b>	<b>40,485</b>	<b>40,571</b>	<b>41,711</b>	<b>43,122</b>
<b>PROJECTED EXPENDITURE</b>						
38,853	<b>CURRENT SPEND</b>	41,314	42,541	40,485	40,571	41,711
	<b>INFLATION &amp; CONTRACT INCREASES</b>					
997	PAY, NI & INFLATION INCREASES	999	1,029	1,059	1,090	1,122
40	MAIDSTONE HOUSE RENT INCREASE					
	<b>EXTERNAL BUDGET PRESSURES</b>					
6	PENSION DEFICIT FUNDING	150	150	150		
	<b>LOCAL PRIORITIES</b>					
-400	PLANNING APPEALS					
-100	PLANNING ENFORCEMENT					
	LOCAL PLAN REVIEW			-200		
131	GROWTH TO MEET STRATEGIC PRIORITIES	24				
	ADDITIONAL GROWTH AGREED BY P&R	10	-10			
50	GENERAL GROWTH PROVISION	50	50	50	50	50
-20	ENVIRONMENTAL ENFORCEMENT					
91	OTHER SERVICE PRESSURES					
	PROVISION FOR MAJOR CONTRACTS				500	
78	REVENUE COSTS OF CAPITAL PROGRAMME	1,836	640	634	630	730
1,589	CONTINGENCY FOR FUTURE PRESSURES		-1,589			
<b>41,314</b>	<b>TOTAL PREDICTED REQUIREMENT</b>	<b>44,383</b>	<b>42,811</b>	<b>42,178</b>	<b>42,841</b>	<b>43,613</b>
	<b>SAVINGS REQUIRED</b>	<b>-1,843</b>	<b>-2,326</b>	<b>-1,607</b>	<b>-1,130</b>	<b>-491</b>
	<b>EXISTING SAVINGS</b>	<b>1,611</b>	<b>940</b>	<b>623</b>	<b>200</b>	<b>0</b>
	<b>NEW / AMENDED SAVINGS PROPOSALS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>SURPLUS / (DEFICIT)</b>	<b>-232</b>	<b>-1,386</b>	<b>-984</b>	<b>-930</b>	<b>-491</b>
	<b>CUMULATIVE SURPLUS / (DEFICIT)</b>	<b>-232</b>	<b>-1,618</b>	<b>-2,602</b>	<b>-3,532</b>	<b>-4,024</b>