APPENDIX 3

Service	Description of Service Provided	Hourly Rate	Total Hours p.a.	Total Days p.a.	20/21 Charge p.a.	Draft Charge 21/22 p.a.
Communications	Provision of communications service as and when required	£34	11.5	1.6	£370	£390
Democratic Services	Agenda management and attendance at Committee meetings	£31	56.0	7.6	£1,800	£1,730
Director of Regeneration & Place	Management services - Cobtree included in the area of responsibility	£100	11.1	1.5	£1,090	£1,100
Finance	Cobtree Finance Officer - Monthly accounts, budgets and year-end accounts	£53	92.5	12.5	£3,770	£4,900
	Other financial services - accounts payable/receivable, VAT and banking	Activity based costing	N/A	N/A	£3,370	£3,420
Head of Regeneration & Economic Development	Management services - Cobtree included in the area of responsibility	£74	22.0	3.0	£1,310	£1,630
Human Resources	Provision of HR services including payroll and learning & development	Per Capita charge	N/A	N/A	£1,530	£1,560
ICT	Provision of ICT services including Kent Public Sector Network Service charge	Notional charge	N/A	N/A	£820	£840
Legal Services	Provision of legal services	Estimate of expenditure based on previous activity	N/A	N/A	£4,000	£4,000
Parking Services	Enforcement services	Contract cost	N/A	N/A	£1,210	£1,220
	Software maintenance - parking services system	Contract cost	N/A	N/A	£2,540	£2,520
	Operational administration and finance	£24	144.0	19.5	£2,460	£3,410
Parks & Leisure	Management of Cobtree Manor Park and strategic direction. Management of contracts for the golf course and Kent Life attraction.	£40	660.0	89.2	£24,840	£26,400
Procurement	Monitoring and contractual/statutory compliance of the service providers at Kent Life, the golf course and the café.	£34	495.0	66.9	£19,680	£16,800
Property Services	Property management and maintenance services	£48	120.0	16.2	£6,030	£5,750

Allocation across service areas							
Golf	Manor	Kent Life	Residential				
Course	Park		Properties				
£20	£316	£35	£20				
£87	£1,401	£156	£87				
£56	£899	£100	£56				
£416	£6,739	£749	£416				
£82	£1,320	£147	£82				
£78	£1,264	£140	£78				
£0	£840	£0	£0				
£200	£3,240	£360	£200				
£0	£7,150	£0	£0				
£1,320	£21,384	£2,376	£1,320				
£10,080	£2,184	£4,536	£0				
£288	£4,658	£518	£288				

Total Charge: £74,820 £75,670 £12,627 £51,395 £9,117 £2,547