## (Draft) Equality Objectives and Action Plan 2022-2025

## As a Community Leader Objective

To lead by example, to ensure every individual resident is connected and supported.

| Commitments   | Actions  | Responsibility  | Timeframe              |
|---|--|---|------------------------|
| <ul> <li>We will work closely with our partners (Voluntary and Community Sector, Anchor Institutions, Parishes and Church and Faith groups) to:</li> <li>Identify opportunities for joined up working and improving our ability to share information to support and engage our wider communities</li> <li>Increase volunteering opportunities and participation, funding and support</li> </ul> | <ul> <li>Create join up with Housing Associations to deliver hardship payments as part of the Xantura project</li> <li>Implement no wrong door (local campaign to signpost to services) – increasing access to services</li> </ul> | Housing/Revs and Bens  All teams (led by Inclusion board) | April 2023  March 2023 |
|   | <ul> <li>Provide access to<br/>digital training and<br/>support at Trinity<br/>House.</li> </ul>   | Housing<br>Communities, Policy &<br>Engagement team       | Review Jan<br>2023     |
| <b>We will</b> undertake a review of consultation and engagement activities to ensure that they maximise resident participation and are representative of Maidstone's demographic.  | Increase response rates from<br>underrepresented groups<br>though us of Let's Talk<br>Maidstone (the Council's new<br>public engagement platform)  | Communities, Policy & Engagement team                     | Review Jan<br>2023     |
| <b>We will s</b> upport and promote diversity and inclusion in the borough through our communications and   | Expand internal Equality<br>Diversity and Inclusion Group  | Communities, Policy & Engagement team                     | Jan 2023               |

| events – with a focus on our seldom-heard communities.   | to provide internal direction<br>and challenge  Create Diversity Calendar - Annual calendar of events to<br>celebrate diversity and<br>promote inclusion in<br>Maidstone | Equality, Diversity and<br>Inclusion Officer Group | March 2023 |  |
|--|--|--|------------|--|
| <b>We will</b> support our serving and veteran communities through our commitment to the Armed Forces Covenant and responsibilities under the Armed Forces Act 2021 with guidance provided to staff across all services. | Provide guidance to enable<br>all staff to support Armed<br>Forces Community   | Policy, Communities & Engagement team              | March 2023 |  |
| Connections to other plans   |  |  |            |  |
| <ul> <li>Strategic Plan</li> <li>Communications Plan</li> <li>Recovery and Renewal Strategy</li> <li>Financial Inclusion Strategy</li> </ul>   |  |  |            |  |

## As an Employer

Objective

To lead a diverse and inclusive workforce that is reflective of the borough of Maidstone where residents and colleagues feel safe, confident, and empowered to challenge and bring about change.

| Commitments   | Actions   | Responsibility | Timescale       |
|---|---|----------------|-----------------|
| <b>We will</b> train our staff so that they are skilled in inclusive practice, to work with communities who are | Provide Staff training in Cultural Competencies | HR             | Review Jan 2023 |

| less able, or willing, to participate in life in their local neighbourhoods.                                  | Introduce Equalities Champions (including elected member and senior leadership)    | Policy Communities & Engagement team  | April 2023 |
|---|--|---------------------------------------|------------|
| <b>We will</b> provide training and support to staff so they can recognise and manage unacceptable behaviours | Deliver the Culture change project   | HR                                    | Ongoing    |
| <b>We will</b> creating a strong, internal sense of community within the organisation.                        | Introduce Annual staff<br>EDI survey to identify<br>need and benchmark<br>progress | Policy, Communities & Engagement team | Jan 2023   |
| <b>We will</b> look after the mental health of our staff and recognise when this offer needs to change        | Provide training and<br>support for Mental<br>Health Champions                     | HR                                    | Ongoing    |
| Connections to other plans  |  |                                       |            |

Strategic PlanWorkforce Strategy

| As a Service Provider Objective   |  |                                       |            |  |
|---|--|---------------------------------------|------------|--|
| To deliver inclusive services in accordance with Council's values.                        |  |                                       |            |  |
| Commitments   | Actions                                  | Responsibility                        | Timescale  |  |
| <b>We will</b> use specific and meaningful language when referring to diverse communities | Adopt of LGA Inclusive<br>Language Guide | Policy, Communities & Engagement team | April 2023 |  |

| <b>We will</b> support access to services and support through ICT process, communication and join up with partners   | Proactively use 'neutral spaces' to increase access to support and services for residnets   | Equality, Diversity and<br>Inclusion Officer Group<br>All Services | Review Jan 2023            |
|--|---|--|----------------------------|
| <b>We will</b> take an evidence-based approach to leading recovery in Maidstone including a specific work stream on communities.                           | Identify emerging needs from Census data  | Data Analytics team  | Dec 2023 (ongoing release) |
| <b>We will</b> review the Equalities Impact Assessment processes.  | Include 'Poverty' as a local protected characteristic with the EqIA process                 | Policy, Communities & Engagement team                              | Jan 2023                   |
| <b>We will</b> review and identify our policies where we consider equalities impacts and identify how we can improve outcomes through revisions to policy. | Include Armed Forces<br>Act 2021 in Equality,<br>Diversity and Inclusion<br>Policy          | Policy, Communities & Engagement team                              | Dec 2022                   |
|  | Prioritise existing Policies by review date and implement process of review for equalities. | Policy, Communities & Engagement team                              | Review Feb 2023            |
| Connections to other plans   |   |  |                            |
| <ul><li>Strategic Plan</li><li>Recovery &amp; Renewal Strategy</li><li>Digital Strategy</li></ul>  |   |  |                            |