

**COMMUNITIES, LEISURE &  
ARTS POLICY ADVISORY  
COMMITTEE**

**6 June 2023**

**4<sup>th</sup> Quarter Financial Update & Performance Monitoring  
Report 2022/23**

<b>Timetable</b>	
<b>Meeting</b>	<b>Date</b>
Communities, Leisure & Arts Policy Advisory Committee	6 June 2023
Cabinet	28 June 2023

<b>Will this be a Key Decision?</b>	No
<b>Urgency</b>	Not Applicable
<b>Final Decision-Maker</b>	Cabinet
<b>Lead Head of Service</b>	Mark Green, Director of Finance, Resources & Business Improvement
<b>Lead Officer and Report Author</b>	Paul Holland, Senior Finance Manager Carly Benville, Senior Business Analyst Georgia Harvey, Senior Information Governance Officer Charlotte Yarnold, Policy & Implementation Programme Manager
<b>Classification</b>	Public
<b>Wards affected</b>	All

**Executive Summary**

This report sets out the 2022/23 financial and performance position for the services reporting into the Communities, Leisure & Arts Policy Advisory Committee (CLA PAC) as at 31<sup>st</sup> March 2023 (Quarter 4). The primary focus is on:

- The 2022/23 Revenue and Capital budgets; and
- The 2022/23 Key Performance Indicators (KPIs) that relate to the delivery of the Strategic Plan 2019-2045.

The combined reporting of the financial and performance position enables the Committee to consider and comment on the issues raised and actions being taken to address both budget pressures and performance issues in their proper context, reflecting the fact that the Council's financial and performance is inextricably linked.

This report previously went to the now decommissioned Economic Regeneration & Leisure Policy Advisory Committee. For this report the budgets have been aligned to reflect the responsibilities of this new Policy Advisory Committee.

### Budget Monitoring

Overall net expenditure at the end of Quarter 4 for the services reporting to CLA PAC is £1.375m, compared to the approved profiled budget of £1.414m, representing an underspend of £0.039m.

Capital expenditure at the end of Quarter 4 was £2.347m against a total budget of £2.166m.

### Performance Monitoring

Following the Annual General Meeting (AGM) on 20th May 2023, the remits of the Policy Advisory Committees (PACs) were amended. As a result, none of the 2022/23 Key Performance Indicators (KPIs) align with the remit of this committee.

Data that was provided for the KPIs that were previously reported to Economic, Regeneration and Leisure PAC have been moved under the Planning, Infrastructure and Economic Development PAC.

Proposed new KPIs for 2023/24 for this Committee are included within Appendix 2.

### Recovery & Renewal Update

A number of actions across the five areas of focus in the Recovery and Renewal Action have now been completed or are in progress. This is shown in the update at Appendix 3.

### UK Shared Prosperity Fund Update

An update on progress made against schemes using this funding is shown at Appendix 4.

## **Purpose of Report**

The report enables the Committee to consider and comment on the issues raised and actions being taken to address both budget pressures and performance issues as at 31<sup>st</sup> March 2023.

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**This report makes the following recommendations to the Communities, Leisure & Arts Policy Advisory Committee:**

1. That the Revenue position as at the end of Quarter 4 for 2022/23, including the actions being taken or proposed to improve the position, where significant variances have been identified, be noted.
2. That the Capital position at the end of Quarter 4 be noted.
3. That the Performance position as at Quarter 4 for 2022/23 be noted.
4. That the Committee recommend the proposed new KPIs for 2023/24 to the Cabinet.
5. That the Recovery & Renewal Update, attached at Appendix 3 be noted.
6. That the UK Shared Prosperity Fund update, attached at Appendix 4, be noted.

# 4<sup>th</sup> Quarter Financial Update & Performance Monitoring Report 2022/23

## 1. CROSS-CUTTING ISSUES AND IMPLICATIONS

Issue	Implications	Sign-off
<b>Impact on Corporate Priorities</b>	<p>This report monitors actual activity against the revenue budget and other financial matters set by Council for the financial year. The budget is set in accordance with the Council's Medium-Term Financial Strategy which is linked to the Strategic Plan and corporate priorities.</p> <p>The Key Performance Indicators and strategic actions are part of the Council's overarching Strategic Plan 2019-45 and play an important role in the achievement of corporate objectives. They also cover a wide range of services and priority areas.</p>	Director of Finance, Resources and Business Improvement (Section 151 Officer)
<b>Cross Cutting Objectives</b>	This report enables any links between performance and financial matters to be identified and addressed at an early stage, thereby reducing the risk of compromising the delivery of the Strategic Plan 2019-2045, including its cross-cutting objectives.	Director of Finance, Resources and Business Improvement (Section 151 Officer)
<b>Risk Management</b>	This is addressed in Section 5 of this report.	Director of Finance, Resources and Business Improvement (Section 151 Officer)
<b>Financial</b>	<p>Financial implications are the focus of this report through high level budget monitoring. Budget monitoring ensures that services can react quickly enough to potential resource problems. The process ensures that the Council is not faced by corporate financial problems that may prejudice the delivery of strategic priorities.</p> <p>Performance indicators and targets are closely linked to the allocation of resources and determining good value for money. The financial implications of any proposed changes are also identified and taken into account in the Council's Medium-Term Financial Strategy and associated annual budget setting process.</p>	Senior Finance Manager (Client)

	Performance issues are highlighted as part of the budget monitoring reporting process.	
<b>Staffing</b>	<p>The budget for staffing represents a significant proportion of the direct spend of the Council and is carefully monitored. Any issues in relation to employee costs will be raised in this and future monitoring reports.</p> <p>Having a clear set of performance targets enables staff outcomes/objectives to be set and effective action plans to be put in place.</p>	Director of Finance, Resources and Business Improvement (Section 151 Officer)
<b>Legal</b>	<p>The Council has a statutory obligation to maintain a balanced budget and the monitoring process enables the Committee to remain aware of issues and the process to be taken to maintain a balanced budget.</p> <p>There is no statutory duty to report regularly on the Council's performance. However, under Section 3 of the Local Government Act 1999 (as amended) a best value authority has a statutory duty to secure continuous improvement in the way in which its functions are exercised, having regard to a combination of economy, efficiency and effectiveness. One of the purposes of the Key Performance Indicators is to facilitate the improvement of the economy, efficiency and effectiveness of Council services. Regular reports on Council performance help to demonstrate best value and compliance with the statutory duty.</p>	Senior Legal Advisor (Corporate Governance) MKLS
<b>Information Governance</b>	The recommendations do not impact personal information (as defined in UK GDPR and Data Protection Act 2018) the Council processes.	Policy and Information Team
<b>Equalities</b>	There is no impact on Equalities as a result of the recommendations in this report. An EqIA would be carried out as part of a policy or service change, should one be identified.	Equalities and Communities Officer
<b>Public Health</b>	The performance recommendations will not negatively impact on population health or that of individuals.	Public Health Officer
<b>Crime and Disorder</b>	There are no specific issues arising.	Director of Finance, Resources and Business Improvement (Section 151 Officer)

<b>Procurement</b>	Performance Indicators and Strategic Milestones monitor any procurement needed to achieve the outcomes of the Strategic Plan.	Director of Finance, Resources and Business Improvement (Section 151 Officer)
<b>Biodiversity and Climate Change</b>	The implications of this report on biodiversity and climate change have been considered and there are no direct implications on biodiversity and climate change.	Biodiversity and Climate Change Manager

## **2. INTRODUCTION AND BACKGROUND**

- 2.1 The Medium-Term Financial Strategy for 2022/23 to 2026/27 - including the budget for 2022/23 - was approved by full Council on 23<sup>rd</sup> February 2022. This report updates the Committee on how services have performed over the last quarter with regard to revenue and capital expenditure against approved budgets.
- 2.2 This report also includes an update to the Committee on progress against Key Performance Indicators (KPIs).
- 2.3 Attached at Appendix 1 is a report setting out the revenue and capital spending position at the Quarter 3 stage. Attached at Appendix 2 is a report setting out the position for the KPIs for the corresponding period. Attached at Appendix 3 is an update on progress against the Recovery & Renewal Plan and attached at Appendix 4 is an update on the UK Shared Prosperity Fund, which includes a RAG rating that was requested by Members at a previous meeting.

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## **3. AVAILABLE OPTIONS**

- 3.1 There is one matter for decision in this report. The Committee is asked to recommend the approval of the new Key Performance Indicators to Cabinet. The Committee is asked to note the remaining parts of the report but may choose to comment.

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## **4. PREFERRED OPTION AND REASONS FOR RECOMMENDATIONS**

- 4.1 In considering the current position on the Revenue budget and the Capital Programme at the end of March 2023, the Committee can choose to note this information or could choose to comment. In the case of the Key Performance Indicators the Committee is asked to recommend these to Cabinet for approval so ongoing performance can be monitored effectively.
- 4.2 The Committee is requested to note the remaining content of the report.
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## **5. RISK**

- 5.1 This report is presented for information only and has no direct risk management implications.
- 5.2 The Council produced a balanced budget for both revenue and capital income and expenditure for 2022/23. The budget was set against a continuing backdrop of limited resources and a difficult economic climate, even before the final impact of the Covid-19 pandemic became clear. Regular and comprehensive monitoring of the type included in this report ensures early warning of significant issues that may place the Council at financial risk. This gives the Executive the best opportunity to take actions to mitigate such risks.
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## **6. CONSULTATION RESULTS AND PREVIOUS COMMITTEE FEEDBACK**

- 6.1 The KPIs update ("Performance Monitoring") are reported to the Policy Advisory Committees (PAC) quarterly: Communities, Leisure & Arts PAC, Housing, Health & Environment PAC and Planning, Infrastructure & Economic Development PAC. Each committee also receives a report on the relevant priority action areas. The report was also presented to the Corporate Services PAC reporting on the priority areas of "A Thriving Place", "Safe, Clean and Green", "Homes and Communities" and "Embracing Growth and Enabling Infrastructure".
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## **7. NEXT STEPS: COMMUNICATION AND IMPLEMENTATION OF THE DECISION**

- 7.1 The Quarter 4 Budget & Performance Monitoring reports are being reported to the relevant Policy Advisory Committees during June 2023.
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## **8. REPORT APPENDICES**

- Appendix 1: Fourth Quarter Budget Monitoring 2022/23
  - Appendix 2: Fourth Quarter Performance Monitoring 2022/23
  - Appendix 3: Recovery & Renewal Update 2022/23
  - Appendix 4: UK Shared Prosperity Fund Update 2022/23
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## **9. BACKGROUND PAPERS**

None.