

MAIDSTONE BOROUGH COUNCIL REVENUE ESTIMATES
REVISED ESTIMATE 2023/24 AND ESTIMATE 2024/25
POLICY ADVISORY COMMITTEE SUMMARY

Policy Advisory Committee	Original Estimate 2023/24	Revised Estimate 2023/24	Estimate 2024/25
	£	£	£
Corporate Services	8,347,960	8,482,040	8,094,750
Planning, Infrastructure & Economic Development	372,870	553,030	-132,630
Housing, Health & Environment	11,074,860	11,255,030	12,484,990
Communities, Leisure & Arts	1,320,210	1,400,580	1,309,530
	21,115,900	21,690,680	21,756,640
Transfers to Reserves	4,661,220	4,086,440	5,520,960
Net Revenue Expenditure	25,777,120	25,777,120	27,277,600

CORPORATE SERVICES POLICY ADVISORY COMMITTEE

Cost Centre/Service	Original Approved Estimate 2023/243 £	Revised Estimate 2023/24 £	Estimate 2024/25 (Expenditure) £	Estimate 2024/25 (Income) £	Estimate 2024/25 £
Contingency	1,096,140	1,338,420	538,610		538,610
Unapportionable Central Overheads	961,570	949,630	977,110		977,110
Non Service Related Government Grants	-4,661,220	-4,661,220		-4,820,960	-4,820,960
Appropriation Account	1,861,790	1,892,230	1,861,790		1,861,790
Pensions Fund Appropriation	0	0	0		0
Balances, Pensions & Appropriation	-741,720	-480,940	3,377,510	-4,820,960	-1,443,450
Street Naming & Numbering	-73,350	-73,350		-73,350	-73,350
Building Control	-73,350	-73,350	0	-73,350	-73,350
Sandling Road Site	30,150	4,900	228,810	-223,130	5,680
Business Support	30,150	4,900	228,810	-223,130	5,680
Council Tax Collection	66,180	67,780	122,900	-49,850	73,050
Council Tax Collection - Non Pooled	-376,060	-331,280	118,880	-466,730	-347,850
Council Tax Benefits Administration	-164,320	-139,920	31,770	-170,180	-138,410
NNDR Collection	1,810	1,810	3,790	-1,640	2,150
NNDR Collection - Non Pooled	-240,410	-230,410	57,670	-256,490	-198,820
MBC- BID	740	740	19,830	-19,030	800
Registration Of Electors	68,640	68,410	79,470	-2,640	76,830
Elections	164,260	164,380	120,500	-480	120,020
External Interest Payable & MRP	2,202,550	2,202,550	3,165,550		3,165,550
Interest & Investment Income	-150,000	-150,000		-500,000	-500,000
Central Services to the Public	1,573,390	1,654,060	3,720,360	-1,467,040	2,253,320
Palace Gatehouse	-7,270	7,730	5,270	0	5,270
Archbishops Palace	3,120	-1,900	42,800	0	42,800
Parkwood Industrial Estate	-301,400	-313,680	6,920	-322,770	-315,850
Industrial Starter Units	-18,400	-41,290	27,720	-67,600	-39,880
Parkwood Equilibrium Units	-93,180	-135,390	58,880	-190,550	-131,670
Sundry Corporate Properties	-179,810	7,010	60,380	-226,070	-165,690
Phoenix Park Units	-229,600	-239,060	26,020	-263,460	-237,440
Granada House - Commercial	-99,380	-91,640	89,930	-178,160	-88,230
MPH Residential Properties	-857,250	-876,490	147,690	-1,244,950	-1,097,260
Heronden Road Units	-158,920	-209,680	13,580	-222,300	-208,720
Boxmend Industrial Estate	-104,600	-117,630	12,800	-129,560	-116,760
Wren Industrial Estate	-108,220	-134,620	66,130	-200,610	-134,480
Commercial Investments	-2,154,910	-2,146,640	558,120	-3,046,030	-2,487,910
Corporate Projects	0	930	76,390	-75,940	450
Corporate Management	825,540	460,660	560,120		560,120
Corporate Management	825,540	461,590	636,510	-75,940	560,570
Democratic Services Section	286,320	289,100	310,030	-1,810	308,220
Mayoral & Civic Services Section	125,080	125,920	131,280		131,280
Chief Executive	197,850	194,770	201,830		201,830
Biodiversity & Climate Change	99,280	102,810	155,720		155,720
Director of Strategy Governance and Insight	131,680	134,300	134,300		134,300
Electoral Registration Section	94,050	94,780	103,930	-3,510	100,420
Director of Finance, Resources & Business Imp	148,270	145,030	156,120	-5,130	150,990
Accountancy Section	885,740	896,150	953,050	-25,440	927,610
Director of Regeneration & Place	156,480	153,240	159,530		159,530
Procurement Section	118,830	118,830	139,500	-14,730	124,770
Property & Projects Section	363,850	472,210	504,020	-6,270	497,750
Corporate Support Section	314,560	319,940	334,240		334,240
Improvement Section	252,200	253,630	290,470	-28,680	261,790
Executive Support Section	98,970	99,750	103,940		103,940
Emergency Planning & Resilience	134,180	169,460	176,890	-20,000	156,890
Head of Property and Leisure	115,790	117,620	124,210		124,210
Facilities Section	257,250	157,590	165,390		165,390
Town Centre Services Manager	0	65,630	70,350		70,350
Salary Slippage 1PR	-253,970	-279,140	-317,430		-317,430
Corporate Support Services	3,526,410	3,631,620	3,897,370	-105,570	3,791,800
Civic Occasions	46,030	46,520	48,710		48,710
Members Allowances	455,540	455,540	477,970		477,970
Members Facilities	18,300	18,430	19,370		19,370
Democratic Representation	519,870	520,490	546,050	0	546,050
Emergency Centre	23,680	23,560	24,580		24,580
Emergency Planning	23,680	23,560	24,580	0	24,580
Drainage	34,070	34,070	35,780		35,780
Climate change	7,050	14,050	37,400		37,400
Flood Defences & Land Drainage	41,120	48,120	73,180	0	73,180
Housing Benefits Administration	-314,880	-285,980	87,670	-370,500	-282,830
Housing Benefit Administration	-314,880	-285,980	87,670	-370,500	-282,830
General Fund Residential Properties	-55,920	-53,200	12,670	-65,740	-53,070
Housing Strategy	-55,920	-53,200	12,670	-65,740	-53,070
Upper Medway Internal Drainage Board	134,390	134,390	138,430		138,430
Levies	134,390	134,390	138,430	0	138,430
Maidstone House - Landlord	-413,080	-140,150	1,420,490	-1,596,870	-176,380
Town Hall	126,570	109,060	121,410	-1,500	119,910
South Maidstone Depot	177,360	224,900	189,100		189,100
The Link	49,590	60,420	349,650	-281,240	68,410
Maidstone House - MBC Tenant	683,000	480,440	576,120	-92,650	483,470

CORPORATE SERVICES POLICY ADVISORY COMMITTEE

Cost Centre/Service	Original Approved Estimate 2023/243 £	Revised Estimate 2023/24 £	Estimate 2024/25 (Expenditure) £	Estimate 2024/25 (Income) £	Estimate 2024/25 £
Museum Buildings	268,380	278,000	244,760	-1,230	243,530
Office Accommodation	891,820	1,012,670	2,901,530	-1,973,490	928,040
Maintenance of Closed Churchyards	11,030	6,030	7,910		7,910
Open Spaces	11,030	6,030	7,910	0	7,910
Rent Allowances	-114,070	-114,070	28,432,000	-28,546,070	-114,070
Non HRA Rent Rebates	-8,760	-8,760	1,426,050	-1,434,810	-8,760
Discretionary Housing Payments	0	0	231,980	-231,980	0
Rent Rebates	-122,830	-122,830	30,090,030	-30,212,860	-122,830
Revenues Section	570,350	530,820	929,730	-407,880	521,850
Benefits Section	553,610	512,030	830,350	-313,720	516,630
Fraud Section	40,990	45,910	271,270	-222,120	49,150
Mid Kent Audit Partnership	219,690	220,570	712,650	-540,180	172,470
Legal Services Section	659,430	659,430	771,160	-128,530	642,630
Mid Kent ICT Services	608,850	620,570	1,817,230	-1,146,260	670,970
GIS Section	129,130	130,440	228,840	-91,560	137,280
Director of Mid Kent Services	48,940	45,980	150,310	-99,820	50,490
Mid Kent HR Services Section	418,410	422,820	720,210	-281,400	438,810
MBC HR Services Section	177,450	103,220	189,070	-2,350	186,720
Head of Revenues & Benefits	84,400	64,630	81,190	-33,100	48,090
Revenues & Benefits Business Support	117,100	156,050	253,090	-102,150	150,940
Dartford HR Services Section	-15,740	-16,040	66,810	-83,510	-16,700
IT Support for Revenues and Benefits	27,390	0	0	0	0
I.T. Operational Services	664,490	664,490	689,720		689,720
Central Telephones	16,290	16,290	17,100		17,100
Shared Services	4,320,780	4,177,210	7,728,730	-3,452,580	4,276,150
Apprentices Programme	54,180	73,700	55,870		55,870
Internal Printing	-920	-920	58,800	-61,920	-3,120
Debt Recovery Service	-19,430	-19,410	959,700	-980,000	-20,300
Debt Recovery MBC Profit Share	-120,440	-83,030		-79,970	-79,970
Trading Accounts	-86,610	-29,660	1,074,370	-1,121,890	-47,520
Corporate Services	8,347,960	8,482,040	55,103,830	-47,009,080	8,094,750

CORPORATE SERVICES POLICY ADVISORY COMMITTEE - SUBJECTIVE ANALYSIS

Subjective Analysis	Original Approved Estimate 2023/24 £	Revised Estimate 2023/24 £	Estimate 2024/25 £
Agency & Contractor	863,670	863,670	906,860
Allowances	453,760	453,760	476,450
Benefits	31,268,120	30,090,030	30,090,030
Employee Direct	9,364,690	9,816,710	10,211,390
Employee Other	1,625,100	1,135,240	1,128,570
Equipment & Furniture	1,060,110	901,730	875,830
Fees & Charges	-1,175,760	-1,074,730	-1,167,850
General Insurances	15,140	15,140	16,710
Grants & Contributions Paid	2,304,090	2,330,920	3,277,150
Grants & Contributions Received	-40,314,840	-39,201,960	-39,241,970
Income Other	-1,432,960	-1,647,360	-2,006,220
Information & Communications	1,890	1,820	1,900
Leasing & Capital Charges	1,861,790	1,892,230	1,861,790
Premises Other	1,022,990	1,203,830	1,048,220
Printing & Stationery	107,250	107,020	111,770
Professional Services	944,990	1,113,450	1,092,390
Rent	-3,753,920	-4,356,270	-4,593,040
Repairs & Maintenance	795,390	988,460	969,870
Security & Protection	37,210	182,510	191,660
Subsistence & Training	190,770	119,350	200,200
Supplies & Services Other	2,004,650	2,384,160	1,442,670
Utilities	989,100	1,063,430	1,101,530
Vehicle & Transport	114,730	98,900	98,840
Corporate Services	8,347,960	8,482,040	8,094,750

PLANNING, INFRASTRUCTURE & ECONOMIC DEVELOPMENT POLICY ADVISORY COMMITTEE

Cost Centre/Service	Original Approved Estimate 2023/24 £	Revised Estimate 2023/24 £	Estimate 2024/25 (Expenditure) £	Estimate 2024/25 (Income) £	Estimate 2024/25 £
Building Regulations Chargeable	-394,790	-394,790	8,140	-442,540	-434,400
Building Control	-1,040	-1,040		-1,090	-1,090
Building Control	-395,830	-395,830	8,140	-443,630	-435,490
Innovation Centre	-35,590	-61,150	447,450	-500,370	-52,920
Business Support & Enterprise	0	22,690	5,730		5,730
Business Terrace - Incubator Units	99,480	100,110	162,770	-62,850	99,920
Business Terrace - 1st Floor MH	-10,840	-37,450	211,740	-245,480	-33,740
Business Support	53,050	24,200	827,690	-808,700	18,990
Land Charges	-263,370	-262,280	25,440	-286,900	-261,460
Central Services to the Public	-263,370	-262,280	25,440	-286,900	-261,460
Spatial Policy Planning Section	345,670	489,280	263,490		263,490
Head of Planning and Development	118,920	116,380	121,080		121,080
Building Surveying Section	511,880	520,720	545,740		545,740
Economic Development Section	77,920	31,850	18,000	-15,330	2,670
Heritage Landscape and Design Section	347,780	350,760	369,180		369,180
Innovation Centre Section	213,130	220,680	296,870	-60,490	236,380
CIL Management Section	11,570	12,470	112,540	-147,250	-34,710
Development Management Section - Majors	314,060	240,680	247,470		247,470
Development Management Section - Others	1,144,950	1,158,930	1,225,670		1,225,670
Head of Spatial Planning and Economic Develop	115,540	111,960	116,730		116,730
Parking Services Section	404,380	410,380	581,980	-148,630	433,350
Salary Slippage 2SPI	-175,280	-175,280	-202,550		-202,550
Corporate Support Services	3,430,520	3,488,810	3,696,200	-371,700	3,324,500
Development Control Advice	-292,700	-292,700		-344,200	-344,200
Development Control Appeals	138,450	138,450	145,370		145,370
Development Control Majors	-557,030	-557,030	23,870	-654,740	-630,870
Development Control - Other	-771,760	-774,580	6,980	-856,220	-849,240
Development Control Enforcement	74,800	74,800	78,540		78,540
Development Control	-1,408,240	-1,411,060	254,760	-1,855,160	-1,600,400
Economic Dev - Promotion & Marketing	2,300	108,400	6,090	-3,500	2,590
Economic Development	2,300	108,400	6,090	-3,500	2,590
Environment Improvements	7,310	42,660	8,090		8,090
Name Plates & Notices	20,420	20,420	21,450		21,450
Network & Traffic Management	27,730	63,080	29,540	0	29,540
On Street Parking	-314,030	-307,680	498,440	-783,270	-284,830
Residents Parking	-195,910	-197,300	67,890	-261,280	-193,390
Pay & Display Car Parks	-1,328,660	-1,334,580	603,920	-1,949,630	-1,345,710
Non Paying Car Parks	15,290	15,290	16,070	-10	16,060
Off Street Parking - Enforcement	-87,890	-92,850	193,030	-276,690	-83,660
Mote Park Pay & Display	-194,010	-194,190	35,500	-228,500	-193,000
Sandling Road Car Park	-670	-740	4,420	-55,160	-50,740
Parking Services	-2,105,880	-2,112,050	1,419,270	-3,554,540	-2,135,270
Planning Policy	520,750	549,470	525,540		525,540
Neighbourhood Planning	-20,000	-20,000		-20,000	-20,000
Conservation	-11,390	-11,390	4,340	-15,600	-11,260
Planning Policy	489,360	518,080	529,880	-35,600	494,280
Park & Ride	109,040	101,690	0		0
Other Transport Services	-2,900	-5,150	32,490	-36,110	-3,620
Public Transport	106,140	96,540	32,490	-36,110	-3,620
Mid Kent Planning Support Service	349,860	356,140	616,930	-234,530	382,400
Mid Kent Local Land Charges Section	87,230	79,000	191,910	-140,600	51,310
Shared Services	437,090	435,140	808,840	-375,130	433,710
Planning, Infrastructure & Economic Development	372,870	553,030	7,638,340	-7,770,970	-132,630

**PLANNING, INFRASTRUCTURE & ECONOMIC DEVELOPMENT POLICY ADVISORY
COMMITTEE - SUBJECTIVE ANALYSIS**

Subjective Analysis	Original Approved Estimate 2023/24 £	Revised Estimate 2023/24 £	Estimate 2024/25 £
Agency & Contractor	580,790	574,310	603,040
Employee Direct	4,312,990	4,358,380	4,529,820
Employee Other	-137,430	-49,660	-404,570
Equipment & Furniture	103,890	104,220	109,150
Fees & Charges	-5,747,350	-5,780,170	-6,063,570
General Insurances	20,590	18,960	20,140
Grants & Contributions Paid	21,360	62,950	22,360
Grants & Contributions Received	-813,480	-671,420	-686,470
Income Other	-379,610	-301,940	-365,240
Information & Communications	41,160	41,160	43,220
Premises Other	685,090	645,230	583,340
Printing & Stationery	27,310	26,330	27,640
Professional Services	943,420	982,804	983,520
Rent	-520,520	-650,990	-655,690
Repairs & Maintenance	440,580	435,460	448,650
Security & Protection	87,100	100,870	91,460
Subsistence & Training	7,700	20,190	7,960
Supplies & Services Other	478,060	392,576	324,550
Utilities	161,210	181,620	185,790
Vehicle & Transport	60,010	62,150	62,270
Planning, Infrastructure & Economic Development	372,870	553,030	-132,630

HOUSING, HEALTH & ENVIRONMENT POLICY ADVISORY COMMITTEE

Cost Centre/Service	Original Approved Estimate 2023/24 £	Revised Estimate 2023/24 £	Estimate 2024/25 (Expenditure) £	Estimate 2024/25 (Income) £	Estimate 2024/25 £
Cemetery	-23,560	-20,720	236,110	-243,080	-6,970
National Assistance Act	-430	-430	2,430	-2,880	-450
Crematorium	-966,480	-963,350	644,620	-1,578,700	-934,080
Bereavement Services	-990,470	-984,500	883,160	-1,824,660	-941,500
Social Inclusion	0	0	0	0	0
Community Development	0	0	0	0	0
Community Safety	32,590	32,590	34,230	0	34,230
PCC Grant - Building Safer Communities	0	0	34,390	-34,390	0
C C T V	37,450	38,230	39,780		39,780
Community Safety	70,040	70,820	108,400	-34,390	74,010
Head of Environment and Public Realm	120,320	117,850	122,700		122,700
Bereavement Services Section	315,510	307,890	324,850		324,850
Community Partnerships & Resilience Section	539,840	546,320	560,220		560,220
Licensing Section	124,740	125,750	131,090		131,090
Environmental Protection Section	294,430	294,430	309,150		309,150
Food and Safety Section	288,460	288,460	302,880		302,880
Depot Services Section	922,480	948,950	1,009,380	-38,520	970,860
New Business & Housing Development	119,760	202,570	393,180	-176,000	217,180
Head of Housing & Community Services	118,370	116,030	120,490		120,490
Homechoice Section	235,440	239,190	365,920	-117,740	248,180
Housing Advice Section	318,020	243,760	1,051,850	-797,310	254,540
Housing Standards Team	290,330	294,640	334,330	-23,360	310,970
Housing Management	243,770	337,490	572,970	-224,800	348,170
Homelessness Outreach	48,270	78,320	557,550	-477,390	80,160
Accommodation Resource Team	0	41,830	178,990	-131,680	47,310
Housing and Inclusion	0	1,750	200,960	-199,780	1,180
Salary Slippage 3CHE	-439,110	-439,110	-401,420		-401,420
Corporate Support Services	3,540,630	3,746,120	6,135,090	-2,186,580	3,948,510
Dwellings rents (gross) Affordable	0	-42,000		-42,000	-42,000
Insurance Costs Paid By The Landlord	0	710	1,680		1,680
Homeless Temporary Accommodation	910,280	910,280	2,214,790	-920,470	1,294,320
Homelessness Prevention	186,820	182,480	156,550	0	156,550
Aylesbury House	49,890	30,990	105,290	-69,140	36,150
Magnolia House	2,200	44,350	99,390	-50,240	49,150
St Martins House	680	5,180	18,290	-12,240	6,050
Marsham Street	71,260	38,130	165,880	-115,500	50,380
Sundry Temporary Accommodation (TA) Properties	-8,180	22,970	80,830	-50,700	30,130
2 Bed Property - Temporary Accommodation	-26,200	-24,710	120,350	-137,760	-17,410
3 Bed Property - Temporary Accommodation	-64,400	-55,820	107,570	-155,760	-48,190
4 bed Property - Temporary Accommodation	9,610	-14,390	55,520	-66,140	-10,620
1 Bed Property- Temporary Accommodation	-2,970	17,350	32,880	-13,730	19,150
Trinity	31,240	-12,360	218,270	-220,000	-1,730
Chillington House	-4,740	-1,560	12,550	-16,250	-3,700
276 Willington Street	0	10,290	10,830	0	10,830
St Pauls Vicarage	0	4,340	0	0	0
Homelessness	1,155,490	1,116,230	3,400,670	-1,869,930	1,530,740
Housing Register & Allocations	14,790	14,790	15,530		15,530
Housing Advice	14,790	14,790	15,530	0	15,530
Strategic Housing Role	12,440	12,440	13,060		13,060
Housing Strategy	12,440	12,440	13,060	0	13,060
Parks & Open Spaces	995,060	982,570	1,217,590	-181,950	1,035,640
Playground Maintenance & Improvements	151,570	150,610	159,070		159,070
Parks Pavilions	48,180	32,530	34,010	-10	34,000
Mote Park	286,500	337,190	379,740	-17,410	362,330
Allotments	14,390	14,450	15,390		15,390
Open Spaces	1,495,700	1,517,350	1,805,800	-199,370	1,606,430
Marden Caravan Site (Stilebridge Lane)	20,440	-21,690	10,720	-31,860	-21,140
Ulcombe Caravan Site (Water Lane)	7,020	7,100	51,600	-42,000	9,600
Other Council Properties	27,460	-14,590	62,320	-73,860	-11,540
Private Sector Renewal	-46,950	-46,950	3,200	-50,000	-46,800
HMO Licensing	-20,380	-20,380		-33,270	-33,270
Private Sector Housing Renewal	-67,330	-67,330	3,200	-83,270	-80,070
Lettable Halls	-3,620	-3,510	8,370	-12,020	-3,650
Community Halls	52,780	53,090	48,040	-18,560	29,480
Recreation & Sport	49,160	49,580	56,410	-30,580	25,830
Recycling Collection	1,937,410	1,846,260	3,801,960	-1,688,990	2,112,970
Recycling	1,937,410	1,846,260	3,801,960	-1,688,990	2,112,970
Licences	-4,810	3,470	26,800	-23,160	3,640
Licensing Statutory	-63,330	-63,330	89,330	-155,840	-66,510
Licensing Non Chargeable	8,520	8,520	8,950		8,950
Animal Licensing	0	-8,280		-8,690	-8,690

HOUSING, HEALTH & ENVIRONMENT POLICY ADVISORY COMMITTEE

Cost Centre/Service	Original Approved Estimate 2023/243 £	Revised Estimate 2023/24 £	Estimate 2024/25 (Expenditure) £	Estimate 2024/25 (Income) £	Estimate 2024/25 £
Dog Control	30,340	30,340	35,960	-3,900	32,060
Health Improvement Programme	5,640	5,640	5,920		5,920
Pollution Control - General	10,130	16,460	26,100	-14,870	11,230
Contaminated Land	-2,840	-2,840	1,220	-4,000	-2,780
Waste Crime	-1,000	3,880	33,070	-28,130	4,940
Food Hygiene	9,700	9,700	13,940	-3,570	10,370
Sampling	3,830	3,830	4,020		4,020
Occupational Health & Safety	-7,550	-7,550		-11,380	-11,380
Infectious Disease Control	1,390	1,370	1,540		1,540
Noise Control	1,280	1,290	1,360		1,360
Pest Control	-11,840	-11,840	160	-12,000	-11,840
Public Conveniences	319,770	273,530	229,520		229,520
Licensing - Hackney & Private Hire	-67,000	-67,000	83,010	-153,360	-70,350
Regulatory Services	232,230	197,190	560,900	-418,900	142,000
Street Cleansing	1,267,350	1,312,540	1,410,840	-44,390	1,366,450
Street Cleansing	1,267,350	1,312,540	1,410,840	-44,390	1,366,450
Commercial Waste Services	-52,340	-44,600	237,630	-276,250	-38,620
Trade Waste	-52,340	-44,600	237,630	-276,250	-38,620
Fleet Workshop & Management	250,820	250,430	261,820		261,820
MBS Support Crew	-53,600	-43,930	98,030	-147,420	-49,390
Trading Accounts	197,220	206,500	359,850	-147,420	212,430
Household Waste Collection	2,185,080	2,276,230	2,706,830	-198,070	2,508,760
Waste Collection	2,185,080	2,276,230	2,706,830	-198,070	2,508,760
Housing, Health & Environment	11,074,860	11,255,030	21,561,650	-9,076,660	12,484,990

HOUSING, HEALTH & ENVIRONMENT POLICY ADVISORY COMMITTEE - SUBJECTIVE ANALYSIS

Subjective Analysis	Original Approved Estimate 2023/24 £	Revised Estimate 2023/24 £	Estimate 2024/25 £
Agency & Contractor	6,897,330	6,826,530	7,309,470
Employee Direct	7,114,450	7,727,760	8,012,570
Employee Other	171,640	166,560	85,740
Equipment & Furniture	584,090	589,620	603,600
Fees & Charges	-3,427,280	-3,401,270	-3,554,160
General Insurances	16,760	14,380	15,400
Grants & Contributions Paid	33,080	105,010	23,100
Grants & Contributions Received	-1,819,850	-3,607,910	-2,206,450
Income Other	-1,650,110	-1,696,170	-1,555,030
Information & Communications	44,310	31,260	45,570
Premises Other	558,940	598,890	648,080
Printing & Stationery	19,160	24,860	23,410
Professional Services	1,369,410	2,271,750	2,538,170
Rent	-1,003,780	-1,770,430	-1,761,020
Repairs & Maintenance	802,670	789,110	817,800
Security & Protection	68,290	65,200	68,460
Subsistence & Training	110	41,500	120
Supplies & Services Other	579,530	1,717,970	542,310
Utilities	311,420	357,420	424,620
Vehicle & Transport	404,690	402,990	403,230
Housing, Health & Environment	11,074,860	11,255,030	12,484,990

COMMUNITIES, LEISURE & ARTS POLICY ADVISORY COMMITTEE

Cost Centre/Service	Original Approved Estimate 2023/243 £	Revised Estimate 2023/24 £	Estimate 2024/25 (Expenditure) £	Estimate 2024/25 (Income) £	Estimate 2024/25 £
Grants	165,950	165,950	170,930		170,930
Delegated Grants	2,140	2,140	2,200		2,200
Parish Services	144,490	139,410	143,720		143,720
Central Services to the Public	312,580	307,500	316,850	0	316,850
Lockmeadow	242,530	242,530	418,790	-164,130	254,660
Lockmeadow Complex	-1,452,480	-1,521,450	1,357,740	-2,862,050	-1,504,310
Commercial Investments	-1,209,950	-1,278,920	1,776,530	-3,026,180	-1,249,650
Performance & Development	47,520	117,370	49,910		49,910
Press & Public Relations	4,660	4,660	4,890	0	4,890
Corporate Management	52,180	122,030	54,800	0	54,800
Leisure Services Section	68,300	70,570	114,860	-41,720	73,140
Cultural Services Section	406,070	337,320	351,040		351,040
Visitor Economy Section	96,140	134,060	103,670		103,670
Market Section	94,880	97,320	101,430		101,430
Communications Section	256,080	261,220	271,030	-460	270,570
Policy & Information Section	512,010	553,820	537,530	0	537,530
Customer Services Section	730,150	734,450	775,930		775,930
Salary Slippage 4ERL	-43,250	-43,250	-104,660		-104,660
Corporate Support Services	2,120,380	2,145,510	2,150,830	-42,180	2,108,650
Cultural Development Arts	71,880	70,130	73,620	0	73,620
Museum	19,790	25,100	105,240	-76,690	28,550
Carriage Museum	4,310	6,620	9,030	-1,600	7,430
Museum-Grant Funded Activities	0	10	0	0	0
Hazlitt Arts Centre	330,710	334,820	353,360		353,360
Festivals and Events	-26,220	13,800	5,570	0	5,570
Culture & Heritage	400,470	450,480	546,820	-78,290	468,530
Market	26,030	26,940	139,410	-112,040	27,370
Economic Development	26,030	26,940	139,410	-112,040	27,370
Mote Park Adventure Zone	-72,230	-76,500	5,700	-86,000	-80,300
Mote Park Cafe	-63,930	-65,260	11,740	-75,630	-63,890
Parks & Open Spaces Leisure Activities	-1,600	-1,600		-1,600	-1,600
Mote Park Leisure Activities	-19,690	-43,030	0	-43,030	-43,030
Open Spaces	-157,450	-186,390	17,440	-206,260	-188,820
Leisure Centre	-186,380	-140,740	40,310	-220,500	-180,190
Cobtree Golf Course	-35,000	-35,000		-36,750	-36,750
Recreation & Sport	-221,380	-175,740	40,310	-257,250	-216,940
Tourism	19,630	11,450	37,750	-25,620	12,130
Museum Shop	-22,280	-22,280	12,890	-36,280	-23,390
Tourism	-2,650	-10,830	50,640	-61,900	-11,260
Communities, Leisure & Arts	1,320,210	1,400,580	5,093,630	-3,784,100	1,309,530

**COMMUNITIES, LEISURE & ARTS POLICY ADVISORY COMMITTEE -
SUBJECTIVE ANALYSIS**

Subjective Analysis	Original Approved Estimate 2023/24 £	Revised Estimate 2023/24 £	Estimate 2024/25 £
Agency & Contractor	295,740	312,340	317,090
Employee Direct	2,144,560	2,224,170	2,106,970
Employee Other	-26,600	-9,260	-21,380
Equipment & Furniture	17,050	17,760	17,570
Fees & Charges	-143,690	-191,810	-180,790
General Insurances	38,470	38,570	40,500
Grants & Contributions Paid	334,010	405,820	340,470
Grants & Contributions Received	0	-316,360	0
Income Other	-1,600,850	-1,731,700	-1,756,680
Information & Communications	48,870	54,390	51,320
Premises Other	349,020	335,780	358,090
Printing & Stationery	4,120	37,420	7,400
Professional Services	1,014,770	1,310,380	1,191,790
Rent	-1,820,440	-1,837,840	-1,846,630
Repairs & Maintenance	388,730	408,670	428,440
Security & Protection	5,800	9,190	6,090
Subsistence & Training	740	5,430	780
Supplies & Services Other	247,280	290,450	207,730
Utilities	10,590	30,650	34,240
Vehicle & Transport	12,040	6,530	6,530
Communities, Leisure & Arts	1,320,210	1,400,580	1,309,530

MAIDSTONE BOROUGH COUNCIL REVENUE ESTIMATES**REVISED ESTIMATE 2023/24 AND ESTIMATE 2024/25****PRIORITY SUMMARY**

Priority	Original Estimate 2023/24	Revised Estimate 2023/24	Estimate 2024/25
	£	£	£
Safe, Clean and Green	9,096,850	9,232,160	10,012,560
Homes and Communities	1,678,090	1,676,330	1,924,750
Thriving Place	1,409,110	1,481,690	1,305,850
Embracing Growth and Enabling Infrastructure	12,860	157,870	-380,790
Central and Democratic	8,918,990	9,142,630	8,894,270
	21,115,900	21,690,680	21,756,640
Transfers to Reserves	4,661,220	4,086,440	5,520,960
Net Revenue Expenditure	25,777,120	25,777,120	27,277,600

SAFE, CLEAN & GREEN

Cost Centre/Service	Original Approved Estimate 2023/24 £	Revised Estimate 2023/24 £	Estimate 2024/25 (Expenditure) £	Estimate 2024/25 (Income) £	Estimate 2024/25 £
Cemetery	-23,560	-20,720	236,110	-243,080	-6,970
National Assistance Act	-430	-430	2,430	-2,880	-450
Crematorium	-966,480	-963,350	644,620	-1,578,700	-934,080
Bereavement Services	-990,470	-984,500	883,160	-1,824,660	-941,500
Community Safety	32,590	32,590	34,230	0	34,230
PCC Grant - Building Safer Communities	0	0	34,390	-34,390	0
C C T V	37,450	38,230	39,780		39,780
Community Safety	70,040	70,820	108,400	-34,390	74,010
Head of Environment and Public Realm	120,320	117,850	122,700		122,700
Bereavement Services Section	315,510	307,890	324,850		324,850
Community Partnerships & Resilience Section	539,840	546,320	560,220		560,220
Licensing Section	124,740	125,750	131,090		131,090
Environmental Protection Section	294,430	294,430	309,150		309,150
Food and Safety Section	288,460	288,460	302,880		302,880
Depot Services Section	922,480	948,950	1,009,380	-38,520	970,860
New Business & Housing Development	119,760	202,570	393,180	-176,000	217,180
Corporate Support Services	2,725,540	2,832,220	3,153,450	-214,520	2,938,930
Drainage	34,070	34,070	35,780		35,780
Climate change	7,050	14,050	37,400		37,400
Flood Defences & Land Drainage	41,120	48,120	73,180	0	73,180
Upper Medway Internal Drainage Board	134,390	134,390	138,430		138,430
Levies	134,390	134,390	138,430	0	138,430
Mote Park Adventure Zone	-72,230	-76,500	5,700	-86,000	-80,300
Parks & Open Spaces	995,060	982,570	1,217,590	-181,950	1,035,640
Playground Maintenance & Improvements	151,570	150,610	159,070		159,070
Parks Pavilions	48,180	32,530	34,010	-10	34,000
Mote Park	286,500	337,190	379,740	-17,410	362,330
Mote Park Cafe	-63,930	-65,260	11,740	-75,630	-63,890
Parks & Open Spaces Leisure Activities	-1,600	-1,600		-1,600	-1,600
Mote Park Leisure Activities	-19,690	-43,030	0	-43,030	-43,030
Allotments	14,390	14,450	15,390		15,390
Maintenance of Closed Churchyards	11,030	6,030	7,910		7,910
Open Spaces	1,349,280	1,336,990	1,831,150	-405,630	1,425,520
Recycling Collection	1,937,410	1,846,260	3,801,960	-1,688,990	2,112,970
Recycling	1,937,410	1,846,260	3,801,960	-1,688,990	2,112,970
Licences	-4,810	3,470	26,800	-23,160	3,640
Licensing Statutory	-63,330	-63,330	89,330	-155,840	-66,510
Licensing Non Chargeable	8,520	8,520	8,950		8,950
Animal Licensing	0	-8,280		-8,690	-8,690
Dog Control	30,340	30,340	35,960	-3,900	32,060
Health Improvement Programme	5,640	5,640	5,920		5,920
Pollution Control - General	10,130	16,460	26,100	-14,870	11,230
Contaminated Land	-2,840	-2,840	1,220	-4,000	-2,780
Waste Crime	-1,000	3,880	33,070	-28,130	4,940
Food Hygiene	9,700	9,700	13,940	-3,570	10,370
Sampling	3,830	3,830	4,020		4,020
Occupational Health & Safety	-7,550	-7,550		-11,380	-11,380
Infectious Disease Control	1,390	1,370	1,540		1,540
Noise Control	1,280	1,290	1,360		1,360
Pest Control	-11,840	-11,840	160	-12,000	-11,840
Public Conveniences	319,770	273,530	229,520		229,520
Licensing - Hackney & Private Hire	-67,000	-67,000	83,010	-153,360	-70,350
Regulatory Services	232,230	197,190	560,900	-418,900	142,000
Street Cleansing	1,267,350	1,312,540	1,410,840	-44,390	1,366,450
Street Cleansing	1,267,350	1,312,540	1,410,840	-44,390	1,366,450
Commercial Waste Services	-52,340	-44,600	237,630	-276,250	-38,620
Trade Waste	-52,340	-44,600	237,630	-276,250	-38,620
Fleet Workshop & Management	250,820	250,430	261,820		261,820
MBS Support Crew	-53,600	-43,930	98,030	-147,420	-49,390
Trading Accounts	197,220	206,500	359,850	-147,420	212,430
Household Waste Collection	2,185,080	2,276,230	2,706,830	-198,070	2,508,760
Waste Collection	2,185,080	2,276,230	2,706,830	-198,070	2,508,760
Safe, Clean & Green	9,096,850	9,232,160	15,265,780	-5,253,220	10,012,560

SAFE, CLEAN & GREEN - SUBJECTIVE ANALYSIS

Subjective Analysis	Original Approved Estimate 2023/24 £	Revised Estimate 2023/24 £	Estimate 2024/25 £
Agency & Contractor	6,897,330	6,843,130	7,309,470
Employee Direct	4,629,170	4,866,690	5,112,510
Employee Other	106,450	53,030	40,700
Equipment & Furniture	511,770	512,820	527,640
Fees & Charges	-3,354,330	-3,368,260	-3,491,660
General Insurances	26,000	19,780	21,100
Grants & Contributions Paid	25,440	23,920	15,070
Grants & Contributions Received	-31,880	-317,970	-34,390
Income Other	-1,739,840	-1,816,360	-1,697,080
Information & Communications	27,910	26,990	28,350
Premises Other	273,600	287,590	303,080
Printing & Stationery	17,420	23,420	21,580
Professional Services	250,760	496,990	265,210
Rent	-27,950	-28,690	-30,090
Repairs & Maintenance	466,030	437,150	457,210
Security & Protection	8,210	8,210	8,620
Subsistence & Training	110	25,300	120
Supplies & Services Other	361,950	456,670	409,820
Utilities	286,670	309,970	372,810
Vehicle & Transport	362,030	371,780	372,490
Safe, Clean & Green	9,096,850	9,232,160	10,012,560

HOMES & COMMUNITIES

Cost Centre/Service	Original Approved Estimate 2023/24 £	Revised Estimate 2023/24 £	Estimate 2024/25 (Expenditure) £	Estimate 2024/25 (Income) £	Estimate 2024/25 £
Grants	165,950	165,950	170,930		170,930
Delegated Grants	2,140		2,200		2,200
Parish Services	144,490	139,410	143,720		143,720
Central Services to the Public	312,580	307,500	316,850	0	316,850
MPH Residential Properties	-857,250	-876,490	147,690	-1,244,950	-1,097,260
Commercial Investments	-857,250	-876,490	147,690	-1,244,950	-1,097,260
Social Inclusion	0	0	0	0	0
Community Development	0	0	0	0	0
Homechoice Section	235,440	239,190	365,920	-117,740	248,180
Housing Advice Section	318,020	243,760	1,051,850	-797,310	254,540
Housing Standards Team	290,330	294,640	334,330	-23,360	310,970
Housing Management	243,770	337,490	572,970	-224,800	348,170
Homelessness Outreach	48,270	78,320	557,550	-477,390	80,160
Accommodation Resource Team	0	41,830	178,990	-131,680	47,310
Housing and Inclusion	0	1,750	200,960	-199,780	1,180
Corporate Support Services	1,135,830	1,236,980	3,262,570	-1,972,060	1,290,510
Dwellings rents (gross) Affordable	0	-42,000		-42,000	-42,000
Insurance Costs Paid By The Landlord	0	710	1,680		1,680
Homeless Temporary Accommodation	910,280	910,280	2,214,790	-920,470	1,294,320
Homelessness Prevention	186,820	182,480	156,550	0	156,550
Aylesbury House	49,890	30,990	105,290	-69,140	36,150
Magnolia House	2,200	44,350	99,390	-50,240	49,150
St Martins House	680	5,180	18,290	-12,240	6,050
Marsham Street	71,260	38,130	165,880	-115,500	50,380
Sundry Temporary Accommodation (TA) Properties	-8,180	22,970	80,830	-50,700	30,130
2 Bed Property - Temporary Accommodation	-26,200	-24,710	120,350	-137,760	-17,410
3 Bed Property - Temporary Accommodation	-64,400	-55,820	107,570	-155,760	-48,190
4 bed Property - Temporary Accommodation	9,610	-14,390	55,520	-66,140	-10,620
1 Bed Property- Temporary Accommodation	-2,970	17,350	32,880	-13,730	19,150
Trinity	31,240	-12,360	218,270	-220,000	-1,730
Chillington House	-4,740	-1,560	12,550	-16,250	-3,700
276 Willington Street	0	10,290	10,830	0	10,830
St Pauls Vicarage	0	4,340	0	0	0
Homelessness	1,155,490	1,116,230	3,400,670	-1,869,930	1,530,740
Housing Register & Allocations	14,790	14,790	15,530		15,530
Housing Advice	14,790	14,790	15,530	0	15,530
General Fund Residential Properties	-55,920	-53,200	12,670	-65,740	-53,070
Strategic Housing Role	12,440	12,440	13,060		13,060
Housing Strategy	-43,480	-40,760	25,730	-65,740	-40,010
Marden Caravan Site (Stilebridge Lane)	20,440	-21,690	10,720	-31,860	-21,140
Ulcombe Caravan Site (Water Lane)	7,020	7,100	51,600	-42,000	9,600
Other Council Properties	27,460	-14,590	62,320	-73,860	-11,540
Private Sector Renewal	-46,950	-46,950	3,200	-50,000	-46,800
HMO Licensing	-20,380	-20,380		-33,270	-33,270
Private Sector Housing Renewal	-67,330	-67,330	3,200	-83,270	-80,070
Public Health - Obesity	0	0	0	0	0
Public Health - Misc Services	0	0	0	0	0
Public Health	0	0	0	0	0
Homes & Communities	1,678,090	1,676,330	7,234,560	-5,309,810	1,924,750

HOMES & COMMUNITIES - SUBJECTIVE ANALYSIS

Subjective Analysis	Original Approved Estimate 2023/24 £	Revised Estimate 2023/24 £	Estimate 2024/25 £
Employee Direct	2,820,050	3,197,450	3,194,200
Employee Other	44,940	94,180	25,260
Equipment & Furniture	63,670	76,650	68,970
Fees & Charges	-94,240	-94,240	-107,130
General Insurances	150	0	0
Grants & Contributions Paid	319,740	388,110	324,370
Grants & Contributions Received	-1,787,970	-3,289,940	-2,172,060
Income Other	-48,920	-18,460	-3,540
Information & Communication	16,400	4,270	17,220
Premises Other	298,140	353,980	392,740
Printing & Stationery	1,740	1,940	1,830
Professional Services	1,119,910	1,777,220	2,275,560
Rent	-1,910,040	-2,807,440	-3,027,080
Repairs & Maintenance	383,830	440,670	460,170
Security & Protection	60,080	58,290	61,220
Subsistence & Training	0	16,000	0
Supplies & Services Other	217,450	1,278,310	206,340
Utilities	132,480	170,110	177,920
Vehicle & Transport	40,680	29,230	28,760
Homes & Communities	1,678,090	1,676,330	1,924,750

THRIVING PLACE

Cost Centre/Service	Original Approved Estimate 2023/24 £	Revised Estimate 2023/24 £	Estimate 2024/25 (Expenditure) £	Estimate 2024/25 (Income) £	Estimate 2024/25 £
Sandling Road Site	30,150	4,900	228,810	-223,130	5,680
Innovation Centre	-35,590	-61,150	447,450	-500,370	-52,920
Business Support & Enterprise	0	22,690	5,730		5,730
Business Terrace - Incubator Units	99,480	100,110	162,770	-62,850	99,920
Business Terrace - 1st Floor MH	-10,840	-37,450	211,740	-245,480	-33,740
Business Support	83,200	29,100	1,056,500	-1,031,830	24,670
Leisure Services Section	68,300	70,570	114,860	-41,720	73,140
Cultural Services Section	406,070	337,320	351,040		351,040
Visitor Economy Section	96,140	134,060	103,670		103,670
Economic Development Section	77,920	31,850	18,000	-15,330	2,670
Market Section	94,880	97,320	101,430		101,430
Innovation Centre Section	213,130	220,680	296,870	-60,490	236,380
Head of Spatial Planning and Economic Develop	115,540	111,960	116,730		116,730
Corporate Support Services	1,071,980	1,003,760	1,102,600	-117,540	985,060
Cultural Development Arts	71,880	70,130	73,620	0	73,620
Museum	19,790	25,100	105,240	-76,690	28,550
Carriage Museum	4,310	6,620	9,030	-1,600	7,430
Museum-Grant Funded Activities	0	10	0	0	0
Hazlitt Arts Centre	330,710	334,820	353,360		353,360
Festivals and Events	-26,220	13,800	5,570	0	5,570
Culture & Heritage	400,470	450,480	546,820	-78,290	468,530
Market	26,030	26,940	139,410	-112,040	27,370
Economic Dev - Promotion & Marketing	2,300	108,400	6,090	-3,500	2,590
Economic Development	28,330	135,340	145,500	-115,540	29,960
Lettable Halls	-3,620	-3,510	8,370	-12,020	-3,650
Community Halls	52,780	53,090	48,040	-18,560	29,480
Leisure Centre	-186,380	-140,740	40,310	-220,500	-180,190
Cobtree Golf Course	-35,000	-35,000		-36,750	-36,750
Recreation & Sport	-172,220	-126,160	96,720	-287,830	-191,110
Tourism	19,630	11,450	37,750	-25,620	12,130
Museum Shop	-22,280	-22,280	12,890	-36,280	-23,390
Tourism	-2,650	-10,830	50,640	-61,900	-11,260
Thriving Place	1,409,110	1,481,690	2,998,780	-1,692,930	1,305,850

THRIVING PLACE - SUBJECTIVE ANALYSIS

Subjective Analysis	Original Approved Estimate 2023/24 £	Revised Estimate 2023/24 £	Estimate 2024/25 £
Agency & Contractor	344,120	353,120	377,350
Employee Direct	1,110,710	1,112,360	1,031,190
Employee Other	-95,540	-112,520	-113,440
Equipment & Furniture	36,460	37,170	37,950
Fees & Charges	-125,900	-134,080	-139,660
General Insurances	32,310	37,120	39,470
Grants & Contributions Paid	17,980	102,010	19,980
Grants & Contributions Received	-285,820	-372,230	-151,190
Income Other	-472,960	-566,830	-593,560
Information & Communications	70,840	71,360	74,390
Premises Other	458,180	411,110	426,020
Printing & Stationery	12,400	13,630	13,930
Professional Services	163,190	379,560	182,430
Rent	-548,640	-796,530	-808,520
Repairs & Maintenance	276,270	309,470	323,910
Security & Protection	3,940	151,330	155,340
Subsistence & Training	5,300	18,900	5,560
Supplies & Services Other	226,720	272,710	221,250
Utilities	168,150	188,140	197,560
Vehicle & Transport	11,400	5,890	5,890
Thriving Place	1,409,110	1,481,690	1,305,850

EMBRACING GROWTH & ENABLING INFRASTRUCTURE

Cost Centre/Service	Original Approved Estimate 2023/24 £	Revised Estimate 2023/24 £	Estimate 2024/25 (Expenditure) £	Estimate 2024/25 (Income) £	Estimate 2024/25 £
Building Regulations Chargeable	-394,790	-394,790	8,140	-442,540	-434,400
Building Control	-1,040	-1,040		-1,090	-1,090
Street Naming & Numbering	-73,350	-73,350		-73,350	-73,350
Building Control	-469,180	-469,180	8,140	-516,980	-508,840
Land Charges	-263,370	-262,280	25,440	-286,900	-261,460
Central Services to the Public	-263,370	-262,280	25,440	-286,900	-261,460
Spatial Policy Planning Section	345,670	489,280	263,490		263,490
Head of Planning and Development	118,920	116,380	121,080		121,080
Building Surveying Section	511,880	520,720	545,740		545,740
Heritage Landscape and Design Section	347,780	350,760	369,180		369,180
CIL Management Section	11,570	12,470	112,540	-147,250	-34,710
Development Management Section – Majors	314,060	240,680	247,470		247,470
Development Management Section – Others	1,144,950	1,158,930	1,225,670		1,225,670
Parking Services Section	404,380	410,380	581,980	-148,630	433,350
Corporate Support Services	3,199,210	3,299,600	3,467,150	-295,880	3,171,270
Development Control Advice	-292,700	-292,700		-344,200	-344,200
Development Control Appeals	138,450	138,450	145,370		145,370
Development Control Majors	-557,030	-557,030	23,870	-654,740	-630,870
Development Control - Other	-771,760	-774,580	6,980	-856,220	-849,240
Development Control Enforcement	74,800	74,800	78,540		78,540
Development Control	-1,408,240	-1,411,060	254,760	-1,855,160	-1,600,400
Environment Improvements	7,310	42,660	8,090		8,090
Name Plates & Notices	20,420	20,420	21,450		21,450
Network & Traffic Management	27,730	63,080	29,540	0	29,540
On Street Parking	-314,030	-307,680	498,440	-783,270	-284,830
Residents Parking	-195,910	-197,300	67,890	-261,280	-193,390
Pay & Display Car Parks	-1,328,660	-1,334,580	603,920	-1,949,630	-1,345,710
Non Paying Car Parks	15,290	15,290	16,070	-10	16,060
Off Street Parking - Enforcement	-87,890	-92,850	193,030	-276,690	-83,660
Mote Park Pay & Display	-194,010	-194,190	35,500	-228,500	-193,000
Sandling Road Car Park	-670	-740	4,420	-55,160	-50,740
Parking Services	-2,105,880	-2,112,050	1,419,270	-3,554,540	-2,135,270
Planning Policy	520,750	549,470	525,540		525,540
Neighbourhood Planning	-20,000	-20,000		-20,000	-20,000
Conservation	-11,390	-11,390	4,340	-15,600	-11,260
Planning Policy	489,360	518,080	529,880	-35,600	494,280
Park & Ride	109,040	101,690	0		0
Other Transport Services	-2,900	-5,150	32,490	-36,110	-3,620
Public Transport	106,140	96,540	32,490	-36,110	-3,620
Mid Kent Planning Support Service	349,860	356,140	616,930	-234,530	382,400
Mid Kent Local Land Charges Section	87,230	79,000	191,910	-140,600	51,310
Shared Services	437,090	435,140	808,840	-375,130	433,710
Embracing Growth & Enabling Infrastructure	12,860	157,870	6,575,510	-6,956,300	-380,790

EMBRACING GROWTH & ENABLING INFRASTRUCTURE - SUBJECTIVE ANALYSIS

Subjective Analysis	Original Approved Estimate 2023/24 £	Revised Estimate 2023/24 £	Estimate 2024/25 £
Agency & Contractor	532,410	516,930	542,780
Employee Direct	4,095,580	4,190,020	4,399,390
Employee Other	-62,460	28,970	-326,060
Equipment & Furniture	88,270	88,600	92,750
Fees & Charges	-5,817,200	-5,850,020	-6,133,420
General Insurances	17,240	15,010	15,470
Grants & Contributions Paid	20,470	54,920	21,430
Grants & Contributions Received	-527,660	-535,550	-535,280
Income Other	-322,980	-228,000	-287,590
Information & Communications	200	200	210
Premises Other	354,940	336,070	268,770
Printing & Stationery	17,130	16,150	16,950
Professional Services	791,450	748,704	839,410
Rent	-7,400	-10	-10
Repairs & Maintenance	255,610	243,760	243,160
Security & Protection	83,160	96,930	87,320
Subsistence & Training	2,820	4,610	2,840
Supplies & Services Other	400,280	295,456	237,050
Utilities	32,200	74,180	72,980
Vehicle & Transport	58,800	60,940	61,060
Embracing Growth & Enabling Infrastructure	12,860	157,870	-380,790

CENTRAL & DEMOCRATIC

Cost Centre/Service	Original Approved Estimate 2023/24 £	Revised Estimate 2023/24 £	Estimate 2024/25 (Expenditure) £	Estimate 2024/25 (Income) £	Estimate 2024/25 £
Contingency	1,096,140	1,338,420	538,610		538,610
Unapportionable Central Overheads	961,570	949,630	977,110		977,110
Non Service Related Government Grants	-4,661,220	-4,661,220		-4,820,960	-4,820,960
Appropriation Account	1,861,790	1,892,230	1,861,790		1,861,790
Pensions Fund Appropriation	0	0	0		0
Balances, Pensions & Appropriation	-741,720	-480,940	3,377,510	-4,820,960	-1,443,450
Council Tax Collection	66,180	67,780	122,900	-49,850	73,050
Council Tax Collection - Non Pooled	-376,060	-331,280	118,880	-466,730	-347,850
Council Tax Benefits Administration	-164,320	-139,920	31,770	-170,180	-138,410
NNDR Collection	1,810	1,810	3,790	-1,640	2,150
NNDR Collection - Non Pooled	-240,410	-230,410	57,670	-256,490	-198,820
MBC- BID	740	740	19,830	-19,030	800
Registration Of Electors	68,640	68,410	79,470	-2,640	76,830
Elections	164,260	164,380	120,500	-480	120,020
External Interest Payable & MRP	2,202,550	2,202,550	3,165,550		3,165,550
Interest & Investment Income	-150,000	-150,000		-500,000	-500,000
Central Services to the Public	1,573,390	1,654,060	3,720,360	-1,467,040	2,253,320
Lockmeadow	242,530	242,530	418,790	-164,130	254,660
Lockmeadow Complex	-1,452,480	-1,521,450	1,357,740	-2,862,050	-1,504,310
Palace Gatehouse	-7,270	7,730	5,270	0	5,270
Archbishops Palace	3,120	-1,900	42,800	0	42,800
Parkwood Industrial Estate	-301,400	-313,680	6,920	-322,770	-315,850
Industrial Starter Units	-18,400	-41,290	27,720	-67,600	-39,880
Parkwood Equilibrium Units	-93,180	-135,390	58,880	-190,550	-131,670
Sundry Corporate Properties	-179,810	7,010	60,380	-226,070	-165,690
Phoenix Park Units	-229,600	-239,060	26,020	-263,460	-237,440
Granada House - Commercial	-99,380	-91,640	89,930	-178,160	-88,230
Heronend Road Units	-158,920	-209,680	13,580	-222,300	-208,720
Boxmend Industrial Estate	-104,600	-117,630	12,800	-129,560	-116,760
Wren Industrial Estate	-108,220	-134,620	66,130	-200,610	-134,480
Commercial Investments	-2,507,610	-2,549,070	2,186,960	-4,827,260	-2,640,300
Performance & Development	47,520	117,370	49,910		49,910
Corporate Projects	0	930	76,390	-75,940	450
Press & Public Relations	4,660	4,660	4,890	0	4,890
Corporate Management	825,540	460,660	560,120		560,120
Corporate Management	877,720	583,620	691,310	-75,940	615,370
Democratic Services Section	286,320	289,100	310,030	-1,810	308,220
Mayoral & Civic Services Section	125,080	125,920	131,280		131,280
Chief Executive	197,850	194,770	201,830		201,830
Communications Section	256,080	261,220	271,030	-460	270,570
Policy & Information Section	512,010	553,820	537,530	0	537,530
Biodiversity & Climate Change	99,280	102,810	155,720		155,720
Director of Strategy Governance and Inspi	131,680	134,300	134,300		134,300
Electoral Registration Section	94,050	94,780	103,930	-3,510	100,420
Head of Housing & Community Services	118,370	116,030	120,490		120,490
Director of Finance, Resources & Business	148,270	145,030	156,120	-5,130	150,990
Accountancy Section	885,740	896,150	953,050	-25,440	927,610
Director of Regeneration & Place	156,480	153,240	159,530		159,530
Procurement Section	118,830	118,830	139,500	-14,730	124,770
Property & Projects Section	363,850	472,210	504,020	-6,270	497,750
Corporate Support Section	314,560	319,940	334,240		334,240
Improvement Section	252,200	253,630	290,470	-28,680	261,790
Executive Support Section	98,970	99,750	103,940		103,940
Customer Services Section	730,150	734,450	775,930		775,930
Emergency Planning & Resilience	134,180	169,460	176,890	-20,000	156,890
Head of Property and Leisure	115,790	117,620	124,210		124,210
Facilities Section	257,250	157,590	165,390		165,390
Town Centre Services Manager	0	65,630	70,350		70,350
Salary Slippage 1COS	-253,970	-279,140	-317,430		-317,430
Salary Slippage 2SPI	-175,280	-175,280	-202,550		-202,550
Salary Slippage 3CHE	-439,110	-439,110	-401,420		-401,420
Salary Slippage 4ERL	-43,250	-43,250	-104,660		-104,660
Corporate Support Services	4,485,380	4,639,500	4,893,720	-106,030	4,787,690
Civic Occasions	46,030	46,520	48,710		48,710
Members Allowances	455,540	455,540	477,970		477,970
Members Facilities	18,300	18,430	19,370		19,370
Democratic Representation	519,870	520,490	546,050	0	546,050
Emergency Centre	23,680	23,560	24,580		24,580
Emergency Planning	23,680	23,560	24,580	0	24,580
Housing Benefits Administration	-314,880	-285,980	87,670	-370,500	-282,830
Housing Benefit Administration	-314,880	-285,980	87,670	-370,500	-282,830
Maidstone House - Landlord	-413,080	-140,150	1,420,490	-1,596,870	-176,380
Town Hall	126,570	109,060	121,410	-1,500	119,910
South Maidstone Depot	177,360	224,900	189,100		189,100
The Link	49,590	60,420	349,650	-281,240	68,410
Maidstone House - MBC Tenant	683,000	480,440	576,120	-92,650	483,470
Museum Buildings	268,380	278,000	244,760	-1,230	243,530
Office Accommodation	891,820	1,012,670	2,901,530	-1,973,490	928,040
Rent Allowances	-114,070	-114,070	28,432,000	-28,546,070	-114,070
Non HRA Rent Rebates	-8,760	-8,760	1,426,050	-1,434,810	-8,760
Discretionary Housing Payments	0	0	231,980	-231,980	0
Rent Rebates	-122,830	-122,830	30,090,030	-30,212,860	-122,830
Revenues Section	570,350	530,820	929,730	-407,880	521,850
Benefits Section	553,610	512,030	830,350	-313,720	516,630
Fraud Section	40,990	45,910	271,270	-222,120	49,150

CENTRAL & DEMOCRATIC

Cost Centre/Service	Original Approved Estimate 2023/24 £	Revised Estimate 2023/24 £	Estimate 2024/25 (Expenditure) £	Estimate 2024/25 (Income) £	Estimate 2024/25 £
Mid Kent Audit Partnership	219,690	220,570	712,650	-540,180	172,470
Legal Services Section	659,430	659,430	771,160	-128,530	642,630
Mid Kent ICT Services	608,850	620,570	1,817,230	-1,146,260	670,970
GIS Section	129,130	130,440	228,840	-91,560	137,280
Director of Mid Kent Services	48,940	45,980	150,310	-99,820	50,490
Mid Kent HR Services Section	418,410	422,820	720,210	-281,400	438,810
MBC HR Services Section	177,450	103,220	189,070	-2,350	186,720
Head of Revenues & Benefits	84,400	64,630	81,190	-33,100	48,090
Revenues & Benefits Business Support	117,100	156,050	253,090	-102,150	150,940
Dartford HR Services Section	-15,740	-16,040	66,810	-83,510	-16,700
IT Support for Revenues and Benefits	27,390	0	0	0	0
I.T. Operational Services	664,490	664,490	689,720		689,720
Central Telephones	16,290	16,290	17,100		17,100
Shared Services	4,320,780	4,177,210	7,728,730	-3,452,580	4,276,150
Apprentices Programme	54,180	73,700	55,870		55,870
Internal Printing	-920	-920	58,800	-61,920	-3,120
Debt Recovery Service	-19,430	-19,410	959,700	-980,000	-20,300
Debt Recovery MBC Profit Share	-120,440	-83,030		-79,970	-79,970
Trading Accounts	-86,610	-29,660	1,074,370	-1,121,890	-47,520
Central & Democratic	8,918,990	9,142,630	57,322,820	-48,428,550	8,894,270

CENTRAL & DEMOCRATIC - SUBJECTIVE ANALYSIS

Subjective Analysis	Original Approved Estimate 2023/24 £	Revised Estimate 2023/24 £	Estimate 2024/25 £
Agency & Contractor	863,670	863,670	906,860
Allowances	453,760	453,760	476,450
Benefits	31,268,120	30,090,030	30,090,030
Employee Direct	10,281,180	10,760,500	11,123,460
Employee Other	1,639,320	1,179,220	1,161,900
Equipment & Furniture	1,064,970	898,090	878,840
Fees & Charges	-1,102,410	-1,001,380	-1,094,500
General Insurances	15,260	15,140	16,710
Grants & Contributions Paid	2,308,910	2,335,740	3,282,230
Grants & Contributions Received	-40,314,840	-39,281,960	-39,241,970
Income Other	-2,478,830	-2,747,520	-3,101,400
Information & Communications	20,880	25,810	21,840
Leasing & Capital Charges	1,861,790	1,892,230	1,861,790
Premises Other	1,231,180	1,394,980	1,247,120
Printing & Stationery	109,150	140,490	115,930
Professional Services	1,947,280	2,275,910	2,243,260
Rent	-4,604,630	-4,982,860	-4,990,680
Repairs & Maintenance	1,045,630	1,190,650	1,180,310
Security & Protection	43,010	43,010	45,170
Subsistence & Training	191,090	121,660	200,540
Supplies & Services Other	2,103,120	2,482,010	1,442,800
Utilities	852,820	890,720	924,910
Vehicle & Transport	118,560	102,730	102,670
Central & Democratic	8,918,990	9,142,630	8,894,270