



DRAFT

Safer Maidstone Partnership

Community Safety Partnership Plan 2013–2018

'Delivering Safer Communities'

1. Introduction

1.1 The Maidstone Community Safety Partnership (CSP) was formed as a result of the Crime and Disorder Act 1998, which required local councils, police and other agencies to set up Crime and Disorder Reductions Partnerships (CDRPs) and to work together to tackle local crime problems. The Maidstone CSP is made up of Responsible Authorities (those bodies for whom membership of the CSP is a statutory obligation) and voluntary members.

| Responsible Authorities | | | |
|------------------------------|------------------------|----------------------------------|------------------------|
| Maidstone Borough Council | Kent County Council | Kent Police | Kent Police Authority* |
| Kent Fire and Rescue Service | Kent Probation Service | West Kent NHS Primary Care Trust | |

**Until November 2012*

2. Background

2.1 The Maidstone Community Safety Plan 2013-18 is a rolling five year document, which highlights how the CSP plans to tackle community safety issues that matter to the local community. This plan is revised on an annual basis, through reviewing information provided from a wide range of organisations in a strategic assessment, to ensure that current issues can be taken into account into the activities undertaken by the CSP. The Plan will seek to promote a more holistic approach, with a greater emphasis on prevention and harm reduction. For example, the harm done by alcohol has far reaching consequences that go beyond potential disorder and violence in the night-time economy; the implications for health and wellbeing have also to be taken into account; with their longer term implications.

3. Priorities

3.1 The strategic assessment document that has been produced for 2011/12 provides a crime overview of Maidstone Borough highlighting the issues that are of most importance to our communities and enables the CSP to identify emerging trends and plan actions to tackle these issues. From the available data and analysis, five key priorities have been agreed and are reflected in the SMP Partnership Plan.

The priorities are:

- **Antisocial behavior**
To work to reduce incidents of rowdy nuisance behaviour; fly-tipping; and noise; and to reduce the perception of the local community that believe ASB is a large problem in their local area, with emphasis on noisy neighbours.
- **Domestic abuse**
Work to reduce repeat victimisation of domestic abuse victims and to ensure effective services are in place to support and meet the needs of victims.
- **Reducing reoffending**
Work to embed the responsibility of reducing re-offending across all agencies for all age groups, including awareness raising of existing services and activities. Work will be targeted around known reasons for people to offend, included education, training and employment as well as addressing housing needs.
- **Road safety**
To continue multi-agency work promoting road safety awareness to reduce the number of people killed or seriously injured on the roads.
- **Substance misuse**
To continue multi-agency work to reduce the impact of drug and alcohol misuse on individuals and the local community, including drunken behaviour, binge and underage drinking.

3.2 How we are going to tackle these issues

The CSP has created an action plan detailing how each priority will be addressed, which is shown in the action plan (see item 6). These activities range from revising current processes to ensuring that services are delivered as effectively as possible, creating value for money and also commissioning new services and projects in areas of need. The CSP is committed to achieving these priorities and has set targets against what we are planning to achieve, shown in item 7.

3.3 Priority leads

Lead officers for each of the priorities have been identified as set out below and have the responsibility for developing and delivering, with partners, the action plans to deliver the Maidstone borough priorities. The leads will also act as a champion for the designated priority and provide regular progress updates for the Safer Maidstone Partnership, the Maidstone Locality Board and the borough council's Overview and Scrutiny Committee as required. They will be supported by secondary lead officers who will be responsible for individual actions within each plan.

| Priority | Lead Officer/Agency |
|--|--|
| Antisocial behaviour | Stefan Martin, Kent Police |
| Domestic abuse | Ian Park, Maidstone Domestic Violence Forum |
| Substance misuse | Angela Painter, The Kenward Trust |
| Reducing re-offending | Inspector Simon Alland, Kent Police |
| Road safety (killed or seriously injured) | Nick Silvester, Kent Fire and Rescue Service |

4. Organisational changes – a local overview

4.1 Safer Maidstone Partnership (SMP)

In 2010, the Improvement and Development Agency for Local Government (IDeA) undertook a peer review of the SMP, the crime and disorder reduction partnership for the Maidstone borough. As a result of the review and its recommendations and to ensure compliance with Section 17 of the Crime and Disorder Act 1998 which directs that we must have community safety embedded into our planning, our policy and our operational day-to-day activity, the SMP structure was revised to ensure that there is a more robust intelligence-led business process.

The SMP brings together people from local government, the NHS, the police, the fire service, probation, local businesses, housing providers and voluntary and community organisations to work as a team to tackle issues such as crime, education, health, housing, unemployment and the environment in Maidstone Borough. SMP membership is made up of the public sector agencies (Kent County Council, Maidstone Borough Council, Kent Police, Kent Police Authority, NHS, Kent Fire and Rescue Service, KDAAT, Kent Probation Service and Maidstone Prison) and also incorporates members from other key partners including Maidstone Mediation, The Kenward Trust, Golding Homes and Town Centre Management. The SMP is chaired by Martin Adams, Area Manager for the Kent Fire and Rescue Service.

4.2 Community Safety Unit

The Maidstone Community Safety Unit (CSU) continues to grow. In recent months, existing Borough Council and Kent Police staff have been joined by partners from Kent Community Wardens, Trading Standards and local Registered Providers, such as Golding Homes. In the coming months other partners including the Integrated Offender Management Unit will also be based with the CSU. Increasing the range of partners working as part of the CSU is a key priority to ensure community safety related issues are tackled holistically.

4.3 Kent Police

As part of the force's modernisation programme, changes have been made to the command of the new policing divisions. Three policing divisions, **East**, **West** and **North**, have replaced the previous six areas. This has seen a shift of some of the current area commanders to new posts within the organisation's new structure, and marks a slimming-down of management posts across the force. Local policing is at the heart of the new model and there has been a significant increase in neighbourhood constables and sergeants across the county.

4.4 Police and Crime Commissioner

In November 2012, Ann Barnes was chosen as the first Police and Crime Commissioner (PCC) for Kent and will be accountable for how crime is tackled in the police force area. The new PCC will aim to cut crime and deliver an effective and efficient police service within Kent. The role provides stronger and more transparent accountability of the police, ensuring community needs are effectively met and local relationships improved through building confidence and restoring trust. The PCC will work in partnership across a range of agencies at local and national level to ensure there is a unified approach to preventing and reducing crime.

5. The Kent County Perspective

5.1 The Kent Community Safety Agreement is an amalgamation of the strategic assessments undertaken annually by the local Community Safety Partnerships (CSPs) across Kent. The common issues and priorities from these assessments have been identified and key stakeholders consulted to identify any potential gaps and cross-cutting themes for inclusion in the agreement. The following priorities have been identified for 2011/12 as those with the potential to benefit from being supported at a county level, with the cross-cutting themes to be addressed within each priority:

| PRIORITIES | |
|---|---|
| Anti-social behaviour including environmental | Domestic Abuse |
| Substance Misuse | Acquisitive crime (i.e. thefts/shoplifting) |
| Violent Crime | Road Safety |
| CROSS-CUTTING THEMES | Early Intervention, Prevention & Education |
| | Priority Neighbourhoods / Geographic Focus |
| | Vulnerable Households & Individuals |
| | Safeguarding Children & Young People |
| | Reducing Re-Offending |

6. Maidstone Community Safety Partnership Action Plan

The Action Plan sets out a series of actions through which the priorities supporting the CSP Plan will be delivered for the period 2013–2018. The Action Plan makes clear arguments for building stronger and safer communities in Maidstone, with the actions identified against each priority supporting the overarching aim to reduce crime and disorder and its impacts. The plan will be reviewed annually to allow for new projects and priorities to be added.

| Priority 1: Antisocial behaviour | Action | Anticipated Outcomes | Lead Agency |
|---|---|---|---------------------------------------|
| To work to reduce incidents of rowdy nuisance behaviour; fly-tipping; and noise; and to reduce the perception of the local community that believe ASB is a large problem in their local area, with emphasis on noisy neighbours. | Identification of ASB hotspots and multi-agency tasking through the weekly CSP Partnership Tasking and Action Group meeting and monthly ASB meeting. | Reduction in reported ASB across the borough. Quicker targeted response to priorities for CSP. Support for at-risk families through Progress Programme referrals process. | Maidstone Community Safety Unit (CSU) |
| | Work to address high perceptions of ASB in the borough, in particular in relation to noisy neighbours through activities such as Noise Week, Love Where You Live and Fly tipping poster campaign. | Reduced percentage of community who consider there is a high level of ASB. Increased awareness of work undertaken to tackle ASB. | Maidstone CSU |
| | Review current mobile camera deployment and provision. | Targeted action to tackle ASB issues. | Maidstone CSU |
| | Ensure Section 106 contributions are secured to ensure appropriate crime prevention measures are considered at the earlier stage of the design process. | More effective service through co-ordination of existing resources. | Maidstone CSU |
| | Ensure Section 106 contributions are secured to ensure appropriate crime prevention measures are considered at the earlier stage of the design process. | Reduction and prevention of ASB and crime in new developments. | Maidstone CSU and MBC Planning |

| Priority 2: Domestic abuse | Action | Anticipated Outcomes | Lead Agency |
|--|---|---|-----------------------------------|
| Work to reduce repeat victimisation of domestic abuse victims and to ensure effective services are in place to support and meet the needs of victims. | Support the development and implementation of a Maidstone Domestic Abuse Action Plan to support the CSP Plan. | Increased access to information for agencies, victims, families and friends; improvement of agency links to DV Forum; improved referral routes; improved awareness and access to services for adults, children and teenage victims. | Maidstone Domestic Violence Forum |
| | Support the continuation of a One-Stop Shop to increase support to victims. | Improved awareness and access to services for adults, children and teenage victims. | K-dash |
| | Support the Specialist Domestic Violence Court and the work of the Independent Domestic Violence Advisors. | Increased number of domestic abuse cases seen at Court. | HM Court Services |
| | Continuation of the Multi-Agency Risk Assessment Conference (MARAC) in Maidstone. | Increased referrals from wider range of agencies. Support to high risk victims of domestic abuse. | Maidstone Domestic Violence Forum |

| Priority 3: Reducing reoffending | Action | Anticipated Outcomes | Lead Agency |
|---|--|--|-------------------------------------|
| Work to embed the responsibility of reducing re-offending across all agencies for all age groups, including awareness raising of existing services and activities. Work will be targeted around known reasons for people to offend, included education, training and employment as well as addressing housing needs. | Undertake awareness raising activities to highlight statutory agencies responsibilities to tackle reducing re-offending and to raise awareness of existing work to tackle offending. | Reduced re-offending across all groups. | SMP Reducing Re-offending sub-group |
| | | Increased number of project suggestions for unpaid work schemes through Probation, YOS and HMPS. | SMP Reducing Re-offending sub-group |

| Priority 4: Road safety - killed or seriously injured (KSI) | Action | Anticipated Outcomes | Lead Agency |
|---|--|---|---------------------------------|
| To continue multi-agency work promoting road safety awareness to reduce the number of people killed or seriously injured on the roads. | Deliver road safety education programmes (e.g. RUSH, Car'nage) delivered in schools, colleges and community groups in the borough. | Reduced road fatalities and serious injury caused by young drivers and drivers of two-wheeled vehicles. | Kent Fire and Rescue Service |
| | Focus campaigns on discouraging drink driving and using mobile phones. | Reduced road fatalities and serious injury caused by drinking drive and mobile phone use. | Kent Council Council |
| | Engage with the business community (which often includes young drivers) through the Driving Business Safely Campaign | Reduced road fatalities and serious injury caused by speeding and careless driving. | SMP Road Safety (KSI) sub-group |

| Priority 5: Substance misuse | Action | Anticipated Outcomes | Lead Agency |
|---|--|---|---------------------------------|
| Continue multi-agency work to reduce the impact of drug and alcohol misuse on individuals and the local community, including drunken behaviour, binge and underage drinking. | Raise awareness and implement activities as part of a 2-year Alcohol Action Plan supporting the Don't Abuse the Booze project. | Reduction in underage drinking across Maidstone. Raised young people's awareness of the dangers of drugs and alcohol. | SMP Substance Misuse sub-group |
| | Directed operations and supervision to be undertaken to ensure that licensed premises are well run. | Reduced impact on the local community and individuals as a result of alcohol misuse. Reduced underage sales through licensed premises. | MBC Licensing/Trading Standards |
| | Engage with licensees through the Night-time Economy Forum and call ins to licensed premises. | Reduced impact on the local community and individuals as a result of alcohol misuse. | MBC Licensing |
| Provide a reassuring presence in the night-time economy | Improved promotion of responsible drinking messages within licensed premises. Improved perceptions around safety in the night-time economy. | Urban Blue/Street Pastors | |

| | | | |
|--|--|---|---------------------------------|
| | <p>Launch a Directory of Substance Misuse and poster campaign.</p> <p>Increase multi-agency street outreach through CRI and other providers.</p> | <p>Increased access to information for agencies and service users.</p> <p>Increased number of people accessing and completing treatment for substance misuse.</p> | <p>Maidstone CSU</p> <p>CRI</p> |
|--|--|---|---------------------------------|

7. Maidstone Community Safety Partnership Targets

| Priority | Indicator | Baseline Sept 2011 | Kent-wide comparison | Target (by 2017) |
|--|---|------------------------|------------------------|---|
| Antisocial behaviour | ASB incidents per 1,000 population | 22.67% | 25.25% | Reduce to 20% in the Kent-wide comparison by 2017 |
| | Perceived high level of ASB | 2.2% | 4.5% | Maintain under 2.5% |
| | CSU comment on new planning applications for developments of 15 units and above | Not currently recorded | Not currently recorded | CSU comment on 100% of new planning applications for developments of 15 units and above |
| Domestic abuse | Number of DA incidents per 1,000 population | 15.92 | 16.88 | Maintain below the Kent-wide comparison |
| | % who are repeat victims | 23.3% | 23.5% | Reduce to 21% |
| | % of Police MARAC referrals (West Kent) | 39.62% | 50.76% | Maintain current levels |
| Reducing re-offending | First time entrants to the Youth Justice System aged 10 – 17 (YISP/YOS) | 13.7% | 12.8% | Reduce to 12% |
| | Proportion of adult and juvenile offenders who re-offend | 25.1% | 23.7% | Reduce to 23% |
| Road Safety (killed or seriously injured) | Perception speeding vehicles | 27.4% | 28.0% | Reduce to 25% |
| | Delivery of RUSH education programme to Year 11 students | 3,000 | Not applicable | RUSH delivered to 3,000 Year 11 students annually |
| | Road users killed or seriously injured (all) | 58 | N/A | Reduce to 40 |

| Priority | Indicator | Baseline Sept 2011 | Kent-wide comparison | Target (by 2017) |
|-------------------------|---------------------------------------|---------------------------|-----------------------------|-------------------------|
| Substance Misuse | Perception drunk/rowdy | 7.7% | 11.4% | Reduce to 7% |
| | Perception using dealing/drugs | 4.3% | 11.4% | Reduce to 4% |
| | Perception overall feelings of safety | 95.8% | 94.2% | Maintain current levels |
| | Number of discarded needles picked up | 2,400 | Not available | Reduce to 1,200 |

7. Plan for and Effectively Police Major Events in Maidstone

The Maidstone CSP will work in partnership with emergency services, district councils, other police forces, businesses and the community to ensure security planning is consistent across all agencies.

8. Metal theft

A rise in the price of copper, lead and other non-ferrous metals has led to a dramatic increase in the number of metal thefts across the UK due to their scrap value. The CSP will monitor levels of metal theft in the locality devising plans, if necessary, to tackle any further increases. The Partnership is working with scrap metal dealers, recyclers and other agencies to promote the use of SmartWater forensic technology. New laws are expected to come into force in 2012, banning all cash transactions and unlimited fines for people caught trading the metal.

9. Consultation on Priorities and Partnership Plan

Maidstone has some clearly defined urban as well as rural areas, often with competing demands on resources and emphasis on what local priorities should be. Through the annual Strategic Assessment and future consultation events, stakeholders will be informed of progress against the Partnership Plan to ensure there are no other compelling issues that should be included in the Plan.

10. Authorisation

Martin Adams

Area Manager, Kent Fire and Rescue Service

Jon Bumpus

Chief Inspector, Maidstone Police

Alison Broom

Chief Executive, Maidstone Borough Council