



**REPORTS FOR DECISION BY THE
CABINET MEMBER FOR CORPORATE SERVICES**

Date Issued: **21 January 2010**

	Page Nos.
1. Report of the Head of Finance - Estimates 2010/11	1 - 40

**A Record of Decision will be issued following the
conclusion of 5 clear working days from the date of issue
of the Report**

The Reports listed above can be made available in alternative formats for the visually impaired. For further information about this service, or if you have any queries regarding the above items please contact Jill Lucas on 01622 602243

Agenda Item 1

MAIDSTONE BOROUGH COUNCIL

CABINET MEMBER FOR CORPORATE SERVICES

REPORT OF HEAD OF FINANCE

Report prepared by Paul Riley
Date Issued: 21 January 2010

1. ESTIMATES 2010/11

1.1 Issue for Decision

- 1.1.1 This report presents the Revenue and Capital estimates for 2010/11 along with the revised estimates for the current financial year. The revenue estimates have been prepared on the basis of the latest instructions from the Cabinet, including agreed savings and growth options.

1.2 Recommendation of Head of Finance

- 1.2.1 That the Cabinet Member for Corporate Services approves the revised revenue estimates for 2009/10 and the provisional revenue estimates for 2010/11 as contained in **APPENDICES A, B and C**.
- 1.2.2 That the Cabinet Member for Corporate Services approves the Capital Programme as detailed in **APPENDIX E**.

1.3 Reasons for Recommendation

- 1.3.1 At the July meeting, Cabinet considered the initial projection for 2010/11 onwards and agreed the following:
- a) That the current Medium Term Financial Strategy as set out in Appendix B of the report of Management Team be noted and that it be updated in line with best practice to integrate service and financial planning for the next 3 year planning period.
 - b) That the levels of council tax set out in Appendix F of the report of Management Team be used for budget planning purposes but the final council tax level will be set as low as possible.
 - c) That the "most likely" scenario set out in Appendix F(ii) of the report of Management Team forms the basis of the need to identify savings of £1.4m in 2010/11 and that officers work with Cabinet Members to present proposals for savings at the December Cabinet Meeting.

- d) That the current Capital Programme be noted.
- e) That the use of public consultation to inform the budget strategy be supported and that officers bring a report setting out the most effective consultation methods to the next Cabinet meeting.
- f) That the timetable for the 2010/11 Budget Strategy, as set out below (in the July 2009 report), be approved.

1.3.2 The initial financial projection was selected by Cabinet as the most likely of three scenarios. The key assumptions from that scenario were:

- a) An overall inflation rate of 2.5% per annum over the period.
- b) Anticipated grant based on the indicative figures provided by Government in 2007. This allowed for a 0.5% cash increase in the grant received over the level received in 2009/10 followed by 0% increases in future years.
- c) Additional resources for the completion of the new recycling contracts and for resolution of other budget pressures following changes to disposal arrangements.
- d) A continuation of the annual increase in the national concessionary fares scheme, based on previous trends in take up of the scheme.
- e) The use of all available capital receipts to fund the capital programme, reducing the level of investment income. The investment income is also affected by the rate of interest on the current investments, estimated at an average rate of 1.5%.
- f) A need to borrow up to £2.0m to finance capital expenditure, creating a need for revenue resources to service the debt.
- g) That the current policy to maintain a minimum balance of 10% of net revenue spend is maintained.
- h) That Council Tax increase be equivalent to the 2009/10 increase for the purpose of developing the strategy.
- i) That no increase in the Council Tax Base be assumed.

1.3.3 A number of risks were identified as part of the initial projection as follows:-

- a) The uncertainty surrounding the costs of the national concessionary fares scheme and the future proposals to transfer the function to upper tier authorities in two tier regions.
 - b) The potential non-delivery of the capital receipts from sale of assets assumed during the programme period, leading to the possible need for borrowing to finance the programme.
 - c) The potential future loss of HCA grant aid to the Council's capital programme following the intensive investment programme in 2008/09 and 2009/10.
 - d) The continuing risk of income shortfall on the revenue budget due to the recession.
- 1.3.4 Following these decisions, further reports, to approve the medium term financial strategy and to agree the approach to budget consultation for 2010/11, were approved by Cabinet.
- 1.3.5 At its meeting on 16 December 2009, Cabinet considered the latest information relating to the budget strategy for 2010/11 onwards and agreed the following:-
- a) That a provisional spending level based upon the revised strategic projection set out in Appendix B of the report of Management Team, incorporating the revisions to growth items as identified in Appendix A of the report of Management Team and the savings as identified in Appendix C of the report of Management Team be agreed.
 - b) That updates, as soon as available, on progress to achieving the savings targets from staffing as outlined in the report of Management Team be requested.
 - c) That the updated Capital Programme detailed in Appendix D of the report of Management Team, along with the budget set out therein for 2012/13, be agreed.
 - d) That the outcome of the budget consultation exercise set out in section 1.11 and Appendix G of the report of Management Team be noted and Cabinet's gratitude be expressed to all those who participated.
 - e) That the updated medium term financial strategy as set out in Appendix H of the report of Management Team and its stronger connection to the strategic plan be agreed.
 - f) That a continued Council Tax strategy which is materially within the Government's Council Tax capping strategy as outlined in the report of the report of Management Team be

agreed.

- g) That the Corporate Services Overview and Scrutiny committee be consulted on the budget strategy based on the above decisions.

1.4 Revenue Budget 2010/11

1.4.1 Attached at **APPENDIX A** and **APPENDIX B** are the detailed estimates for 2010/11 along with:-

- a) actual spend for 2008/09;
- b) original estimate for 2009/10;
- c) revised estimate for 2009/10.

1.4.2 **APPENDIX A** gives a summary of the net expenditure for each service head which produces a total of -£427,190.

1.4.3 Following the summary of net budget requirement more detailed estimates for each service head are given at **APPENDIX B**. Each service head details the individual expenditure requirements analysed between employee expenses, other running expenses, internal recharges, central recharges and capital costs. The expenditure is then reduced by income, such as fees and charges, and recharges to other service heads. Against each service head are notes which identify any special circumstances relating to that service head and any major items of budget variance.

1.4.4 The cumulative impact of recent reviews of the structure and the impact of the recession has altered the focus of staff resources. The consequence of this shows in the alterations in internal and central recharges.

1.4.5 Also attached at **APPENDIX C** are detailed growth and savings proposals that have previously been considered by Cabinet. These proposals have been incorporated into Appendices A and B in order to properly reflect their potential effect upon the portfolio.

1.4.6 The estimate for 2010/11 totals -£427,190 an increase of £2,864,490 (87%) on the original estimate for 2009/10. This portfolio holds the two main appropriation accounts which allow for accounting adjustments that ensure entries for depreciation, asset write down and pension fund to be reported in the cost of individual services without having an influence on the level of Council Tax required. There have been notable movements in these indicative figures throughout all portfolio's resulting in a reduction in credit adjustments. These adjustments appear as growth to this portfolio of £2,335,990.

1.4.7 Due to the size and complexity of this portfolio all major movements in the service budgets have been tabulated in **Appendix D**. This includes the appropriation account adjustments detailed in paragraph 1.4.6 above. The notable budget variations that do not form part of the appropriation accounts are as follows:-

- a) Rent allowances – income has reduced as a budget strategy item due to the reduction of administration grant by the Department of Works & Pensions (DWP). This is a permanent reduction in the grant. At the same time the DWP has provided a single year grant of £130,000 to support additional costs incurred due to the recession. This grant is for one year only and for this reason, has not been included in the base budget.
- b) Interest on investments – this figure has been reduced as part of the budget strategy in recognition of the use of invested capital receipts and the low rates of interest currently paid on investments.
- c) Unapportionable central overheads and council tax – both service heads reflect a reduced level of central recharges following the restructure.

1.4.8 The revised estimate for 2009/10 is -£2,695,400, an increase of £596,280 (18.1%) on the original estimate for 2009/10. As detailed in paragraph 1.4.6 the appropriation accounts adjustments total £340,720 of this increase and a number of service heads have varied due to changes in recharges following the restructure. Other notable budget variations include:

- a) Interest on investments – Due to recent slippage in the capital programme, Cabinet agreed an increase in this estimate to account for additional investments.
- b) General – This central cost centre records the redundancy payments made during the second phase of the recent restructure. This was funded from the initial year savings.

1.5 Capital Budget

1.5.1 Attached at **APPENDIX E** is the proposed medium term capital programme for services covered by this portfolio.

1.5.2 The Appendix includes information, scheme by scheme, for the current year and the following three years to 2012/13. The budgets available in the programme relate to planned programmes for the Council's corporate properties and for Information

Technology.

- 1.5.3 Due to the current financial situation the programme is constrained by the available resources and the Council's ability to finance potential borrowing in future years.

1.6 Alternative Actions and why not Recommended

- 1.6.1 Alternatives have been considered previously by the Cabinet Member and are not appropriate at this stage of the Budget Strategy process.

1.7 Impact on Corporate Objectives

- 1.7.1 This report is part of the Corporate Budget process which will identify resources to deliver the corporate priorities and strategies agreed by the Council.

1.8 Risk Management

- 1.8.1 The level of resources, the impact of service demands and the overall budget process is a strategic risk. The Budget Strategy process, which commenced early in July 2009, incorporating an assessment of budget pressures, the level of resources available and the wide range of external factors, such as capping and government grants, enable the Cabinet to address the Strategic Risk in an effective and efficient manner. The inter-relationship of the Budget Strategy with the Strategic Plan and other important strategies also facilitates the management of this key strategic risk.

1.9 Other Implications

1.9.1

1. Financial
1. Staffing
2. Legal
3. Equality Impact Needs Assessment
4. Environmental/Sustainable Development
5. Community Safety
6. Human Rights Act
7. Procurement
8. Asset Management

X

1.9.2 Financial Implications - The estimates presented here reflect decisions taken by the Cabinet at previous meetings.

Background Documents

Budget working papers file held in Corporate Finance.

How to Comment

Should you have any comments on the issue that is being considered please contact either the relevant Officer or the Member of the Executive who will be taking the decision.

Councillor Richard Ash

Cabinet Member for Corporate Services

Telephone: 01622 730151

E-mail: richardash@maidstone.gov.uk

Paul Riley

Head of Finance

Telephone: 01622 602396

E-mail: paulriley@maidstone.gov.uk

NO REPORT WILL BE ACCEPTED WITHOUT THIS BOX BEING COMPLETED

Is this a Key Decision?

Yes

☐

No

☒

If yes, when did it appear in the Forward Plan?

Is this an Urgent Key Decision?

Yes

☐

No

☒

Reason for Urgency

[State why the decision is urgent and cannot wait until the next issue of the forward plan.]

MAIDSTONE BOROUGH COUNCIL**CORPORATE SERVICES**

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
Rent Allowances	230,897	323,580	299,690	401,160
Council Tenant Rent Rebates	17,183	8,810	1,310	1,070
Pensions Fund Management	1,860,000	2,053,800	2,790,000	2,790,000
Pensions Fund Appropriation	-433,340	-700,810	-1,486,990	-1,485,670
Interest & Investment Income	-1,789,455	-718,630	-776,430	-405,420
Interest Paid	6,226	0	0	0
Gains/Losses on Asset Disposals	-840,549	-600,000	200,000	-400,000
Appropriation Account	-5,076,048	-6,052,970	-6,462,270	-3,868,320
Civic Occasions	150,780	173,720	167,660	165,850
Elections	257,578	185,380	193,030	237,540
Members' Allowances etc.	422,200	443,620	450,470	447,410
Portfolio Allocations	494,331	551,510	520,420	562,360
Town Hall	191,766	134,130	182,890	185,860
Members Facilities	205,486	239,250	191,540	183,370
Subscriptions	17,552	18,100	18,200	18,200
Overview & Scrutiny	156,307	175,870	180,010	185,010
Devolved Budgets	96,504	129,460	160,700	79,690
Registration Of Electors	152,463	149,280	157,630	158,400
Licensing	81,563	142,070	62,300	80,760
Parkwood Industrial Estate	-434,322	-417,460	-422,380	-408,600
Industrial Starter Units	3,736	-4,040	-16,240	-7,280
Armstrong Road Depot Industrial Estate	91,570	72,460	45,280	13,670
South Maidstone Depot	0	0	31,730	2,750
Sundry Corporate Property	-25,388	-7,590	-14,450	-14,980
Medway Conservancy	108,601	112,740	112,630	116,010
Land Charges	86,099	-19,250	-78,650	-78,030
Internal Printing	23,010	-5,330	-5,330	-5,330
Information Technology	22,988	-39,000	-60,470	-135,160
Central Telephones	60,543	-39,930	7,450	5,450
Offices	327	-88,040	58,300	66,990

MAIDSTONE BOROUGH COUNCIL**CORPORATE SERVICES**

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
The Gateway King Street	-4,446	-18,050	-13,400	-3,740
Unapportionable Central Overheads	1,563,465	25,440	125,810	125,810
General	578,138	-111,550	31,880	-55,680
The Cost of Council Tax Collection	614,700	740,890	619,000	636,000
The Cost of National Non-Domestic Rates Collection	-3,493	30,760	15,960	12,890
Council Tax Benefits	-89,568	8,660	-15,430	23,430
Youth Development Programme	35,811	48,220	47,950	48,040
Contributions/Savings Yet to be Identified	0	-98,000	0	0
Chief Executives Sections..	-12,598	-4,180	-160	180
Director of Prosperity and Regeneration Sections	-43,001	-10,510	-7,240	-8,270
Director of Resources and Partnerships Sections	-250,273	-211,480	-7,850	-98,610
Director of Change and Environmental Services Sections	-21,213	87,390	50	0
Net Income Transferred to Summary	-1,493,873	-3,291,680	-2,695,400	-427,190

MAIDSTONE BOROUGH COUNCIL**CORPORATE SERVICES****EXPLANATORY NOTES****Rent Allowances**

Rent Allowances are paid to private sector tenants who have income less than the amount set down by Central Government. The allowances paid to recipients are fully reimbursed by Government Grant.

The Budget also covers the cost of a local scheme for discounting War Widow pensions and Discretionary Housing Payments.

The 2010/11 Estimate includes Budget Strategy growth of £80,000 to meet reductions in the administration subsidy grant.

Budget Holder: Benefits Manager

Council Tenant Rent Rebates

This budget covers the cost and related Government Grant, of Rent Rebates for tenants of the Local Authority.

Budget Holder: Benefits Manager

Pensions Fund Management

This Budget represents the expected interest to be incurred by the Council's Pension Fund deficit, offset by the expected return on the Pension Fund assets invested.

Budget Holder: Head of Finance

MAIDSTONE BOROUGH COUNCIL
CORPORATE SERVICES

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
<u>Rent Allowances</u>				
Employees	61,460	65,690	62,090	62,990
Running Expenses	28,119,961	28,735,420	32,526,510	36,428,560
Central Charges	11,686	7,160	6,690	6,430
Internal Recharges	869,862	985,210	991,720	1,012,270
Total Expenditure	29,062,969	29,793,480	33,587,010	37,510,250
Income	-28,832,072	-29,469,900	-33,287,320	-37,109,090
Total Income	-28,832,072	-29,469,900	-33,287,320	-37,109,090
Net Expenditure Transferred to Summary	230,897	323,580	299,690	401,160
<u>Council Tenant Rent Rebates</u>				
Running Expenses	247,838	269,240	265,970	297,890
Central Charges	191	210	100	190
Internal Recharges	3,389	3,740	3,550	3,500
Total Expenditure	251,418	273,190	269,620	301,580
Income	-234,235	-264,380	-268,310	-300,510
Total Income	-234,235	-264,380	-268,310	-300,510
Net Expenditure Transferred to Summary	17,183	8,810	1,310	1,070
<u>Pensions Fund Management</u>				
Running Expenses	5,910,000	6,593,900	5,710,000	5,710,000
Total Expenditure	5,910,000	6,593,900	5,710,000	5,710,000
Income	-4,050,000	-4,540,100	-2,920,000	-2,920,000
Total Income	-4,050,000	-4,540,100	-2,920,000	-2,920,000
Net Expenditure Transferred to Summary	1,860,000	2,053,800	2,790,000	2,790,000

MAIDSTONE BOROUGH COUNCIL
CORPORATE SERVICES
EXPLANATORY NOTES

Pensions Fund Appropriation

This Budget represents the value of movements in the Pension Fund reserve. The budgets effectively ensure that the cost to the Council equals the cash paid in to the Pension Fund during the year by employees and the Council, whilst maintaining budgets that comply with financial reporting standards.

Budget Holder: Head of Finance

Interest & Investment Income

This Budget covers investment income from Balances and cash available temporarily from sources such as payment of Council Tax. The Revised Estimate has increased due to slippage in the Capital Programme and movement in interest rates. The Estimate 2010/11 includes a Budget Strategy growth item of £370,000, which is a consequence of the uncertainty over interest rates and future capital receipts in the current economic climate.

Budget Holder: Head of Finance

Interest Paid

This Budget covers the cost of borrowing by the Council, although the Treasury Management Policy does not anticipate this, other than for short term cash management purposes.

Budget Holder: Head of Finance

Gains/Losses on Asset Disposals

This Budget covers the requirement to account for any gains and losses on asset disposals. There is no actual gain or loss reflected in the net cost of services as the sums shown here are offset by a corresponding entry in the Appropriation Account.

Budget Holder: Head of Finance

MAIDSTONE BOROUGH COUNCIL**CORPORATE SERVICES**

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
<u>Pensions Fund Appropriation</u>				
Employees	-433,340	-700,810	-1,486,990	-1,485,670
Total Expenditure	-433,340	-700,810	-1,486,990	-1,485,670
Net Income Transferred to Summary	-433,340	-700,810	-1,486,990	-1,485,670
<u>Interest & Investment Income</u>				
Income	-1,789,455	-718,630	-776,430	-405,420
Total Income	-1,789,455	-718,630	-776,430	-405,420
Net Income Transferred to Summary	-1,789,455	-718,630	-776,430	-405,420
<u>Interest Paid</u>				
Running Expenses	6,226	0	0	0
Total Expenditure	6,226	0	0	0
Net Expenditure Transferred to Summary	6,226	0	0	0
<u>Gains/Losses on Asset Disposals</u>				
Capital Charges	580,047	0	200,000	0
Total Expenditure	580,047	0	200,000	0
Income	-1,420,596	-600,000	0	-400,000
Total Income	-1,420,596	-600,000	0	-400,000
Net Income / Expenditure Transferred to Summary	-840,549	-600,000	200,000	-400,000

MAIDSTONE BOROUGH COUNCIL**CORPORATE SERVICES****EXPLANATORY NOTES****Appropriation Account**

This Budget represents movements in Reserves that are not reflected in the cost of services, where this would otherwise affect the net cost to the Council.

Includes here is the corresponding entry for the write off of Renovation Grants and the related Government Grants, any revenue support for the Capital Programme and the contra entries to the gain and losses on asset disposal shown in the Gains/Losses on Asset Disposals Account. The Revised Estimate for 2009/10 includes a Carry Forward of £94,090 in respect of the 2008/09 Capital Programme. The Estimate for 2010/11 includes a Budget Strategy Growth item of £275,000 in respect of the Leisure Centre refurbishment

Budget Holder: Head of Finance

Civic Occasions

The costs of Civic Occasions, including support for the Mayor and Deputy Mayor, are included within this Budget.

Running Costs in the Revised Estimate 2009/10 have increased due to a revised schedule of Repairs & Maintenance on War Memorials for the year.

Budget Holder: Democratic Services Manager

Elections

This Budget covers the cost of Local Government elections only and does not include the cost of national elections.

The 2009/10 Estimates were reduced temporarily as there were no Borough Elections held in 2009/10.

Budget Holder: Registration Services Manager

MAIDSTONE BOROUGH COUNCIL**CORPORATE SERVICES**

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
<u>Appropriation Account</u>				
Running Expenses	25,435	0	40,000	40,000
Capital Charges	2,875,953	5,425,730	2,156,420	3,068,730
Total Expenditure	2,901,387	5,425,730	2,196,420	3,108,730
Income	-7,977,435	-11,478,700	-8,658,690	-6,977,050
Total Income	-7,977,435	-11,478,700	-8,658,690	-6,977,050
Net Income Transferred to Summary	-5,076,048	-6,052,970	-6,462,270	-3,868,320
<u>Civic Occasions</u>				
Running Expenses	29,093	34,790	39,370	34,480
Central Charges	28,602	30,260	30,240	31,300
Internal Recharges	93,085	108,670	98,050	100,070
Total Expenditure	150,780	173,720	167,660	165,850
Net Expenditure Transferred to Summary	150,780	173,720	167,660	165,850
<u>Elections</u>				
Employees	116,555	80,370	85,680	87,260
Running Expenses	77,973	37,480	41,460	83,220
Central Charges	38,799	40,490	34,510	35,270
Internal Recharges	24,542	27,460	31,800	32,210
Total Expenditure	257,869	185,800	193,450	237,960
Income	-291	-420	-420	-420
Total Income	-291	-420	-420	-420
Net Expenditure Transferred to Summary	257,578	185,380	193,030	237,540

MAIDSTONE BOROUGH COUNCIL**CORPORATE SERVICES****EXPLANATORY NOTES****Members' Allowances etc.**

This Budget covers the payment of Allowances and other costs to Members.

Budget Holder: P.A to The Cabinet

Portfolio Allocations

This Budget covers the time allocations of attending and servicing Cabinet Members, Committees, Council and Corporate Management. These costs are reappraised annually.

Budget Holder: Head of Finance

Town Hall

This Budget includes the costs of the facilities at the Town Hall.

Running Costs have increased in the Revised Estimate 2009/10, due to a revised schedule of Property Repairs & Maintenance for the year.

Capital Charges have increased in the Revised Estimate 2009/10 as a result of asset revaluations and adjustments to useful life expectations.

Budget Holder: Democratic Services Manager

MAIDSTONE BOROUGH COUNCIL**CORPORATE SERVICES**

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
<u>Members' Allowances etc.</u>				
Employees	16,530	18,670	18,750	19,050
Running Expenses	388,008	406,040	404,520	400,370
Central Charges	9,761	10,350	18,700	19,280
Internal Recharges	7,901	8,560	8,500	8,710
Total Expenditure	422,200	443,620	450,470	447,410
Net Expenditure Transferred to Summary	422,200	443,620	450,470	447,410
<u>Portfolio Allocations</u>				
Employees	13,485	17,460	18,940	14,900
Running Expenses	50	0	0	0
Central Charges	301,520	332,740	290,600	314,540
Internal Recharges	179,277	201,310	210,880	232,920
Total Expenditure	494,331	551,510	520,420	562,360
Net Expenditure Transferred to Summary	494,331	551,510	520,420	562,360
<u>Town Hall</u>				
Employees	0	0	420	420
Running Expenses	98,903	87,420	103,900	116,630
Central Charges	19,277	21,340	15,390	16,490
Internal Recharges	55,633	65,580	60,160	61,440
Capital Charges	107,024	47,800	87,400	87,400
Total Expenditure	280,837	222,140	267,270	282,380
Income	-89,071	-88,010	-84,380	-96,520
Total Income	-89,071	-88,010	-84,380	-96,520
Net Expenditure Transferred to Summary	191,766	134,130	182,890	185,860

MAIDSTONE BOROUGH COUNCIL
CORPORATE SERVICES
EXPLANATORY NOTES

Members Facilities

This Budget shows the cost of facilities available to Members.

Running Costs and Central Recharges have both decreased in the Revised Estimate 2009/10 due to re-appraisals of allocations to this area.

Budget Holder: P.A to The Cabinet

Subscriptions

This Budget covers subscriptions to national bodies representing this Authority's interest.

Budget Holder: Democratic Services Manager

Overview & Scrutiny

This Budget covers resources to Overview and Scrutiny Committees to perform their functions.

Budget Holder: Overview & Scrutiny & Policy Manager

Devolved Budgets

This Budget covers an allowance available for each Member to recommend expenditure based on local priorities.

The Revised Estimate 2009/10 includes a Carry Forward from 2008/09 of £26,360 and the 2010/11 Estimate includes Budget Strategy savings of £55,000.

Budget Holder: Head of Finance

MAIDSTONE BOROUGH COUNCIL**CORPORATE SERVICES**

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
<u>Members Facilities</u>				
Employees	591	640	510	520
Running Expenses	136,367	159,370	147,730	139,290
Central Charges	57,444	67,230	32,250	32,230
Internal Recharges	11,084	12,010	11,050	11,330
Total Expenditure	205,486	239,250	191,540	183,370
Net Expenditure Transferred to Summary	205,486	239,250	191,540	183,370
<u>Subscriptions</u>				
Running Expenses	17,552	18,100	18,100	18,100
Central Charges	0	0	100	100
Total Expenditure	17,552	18,100	18,200	18,200
Net Expenditure Transferred to Summary	17,552	18,100	18,200	18,200
<u>Overview & Scrutiny</u>				
Employees	0	0	1,010	1,060
Running Expenses	9,959	10,300	10,300	10,000
Central Charges	137,172	155,890	154,340	163,990
Internal Recharges	9,176	9,680	14,360	9,960
Total Expenditure	156,307	175,870	180,010	185,010
Net Expenditure Transferred to Summary	156,307	175,870	180,010	185,010
<u>Devolved Budgets</u>				
Running Expenses	78,767	111,100	136,460	56,100
Central Charges	17,787	18,360	24,240	23,590
Total Expenditure	96,554	129,460	160,700	79,690
Income	-50	0	0	0
Total Income	-50	0	0	0
Net Expenditure Transferred to Summary	96,504	129,460	160,700	79,690

MAIDSTONE BOROUGH COUNCIL
CORPORATE SERVICES
EXPLANATORY NOTES

Registration Of Electors

The statutory function of Electoral Registration is covered by this Budget.

Budget Holder: Registration Services Manager

Licensing

The Licensing functions covered by these budgets relate to gambling and liquor , temporary events. Hackney and private hire vehicles.

The Internal recharges have reduced following the 2009 restructure of services.

Budget Holder: Senior Licensing Officer

Parkwood Industrial Estate

This Budget covers the income and administration of the Industrial Units at Parkwood.
Rental Income reflects Occupational Rents Income.

Budget Holder: Corporate Property Manager

MAIDSTONE BOROUGH COUNCIL**CORPORATE SERVICES**

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
<u>Registration Of Electors</u>				
Employees	40,127	35,430	40,210	41,150
Running Expenses	90,155	83,630	84,510	84,030
Central Charges	7,923	8,380	2,890	2,900
Internal Recharges	21,818	24,110	32,290	32,590
Total Expenditure	160,023	151,550	159,900	160,670
Income	-7,561	-2,270	-2,270	-2,270
Total Income	-7,561	-2,270	-2,270	-2,270
Net Expenditure Transferred to Summary	152,463	149,280	157,630	158,400
<u>Licensing</u>				
Employees	124,395	136,610	136,070	150,480
Running Expenses	44,215	31,700	31,700	31,700
Central Charges	41,252	38,900	67,240	65,170
Internal Recharges	180,787	191,840	84,270	90,390
Total Expenditure	390,649	399,050	319,280	337,740
Income	-309,087	-256,980	-256,980	-256,980
Total Income	-309,087	-256,980	-256,980	-256,980
Net Expenditure Transferred to Summary	81,563	142,070	62,300	80,760
<u>Parkwood Industrial Estate</u>				
Running Expenses	180	400	400	3,200
Central Charges	31,728	33,980	25,840	34,710
Internal Recharges	0	0	3,220	5,330
Total Expenditure	31,908	34,380	29,460	43,240
Income	-466,230	-451,840	-451,840	-451,840
Total Income	-466,230	-451,840	-451,840	-451,840
Net Income Transferred to Summary	-434,322	-417,460	-422,380	-408,600

MAIDSTONE BOROUGH COUNCIL**CORPORATE SERVICES****EXPLANATORY NOTES****Industrial Starter Units**

This Budget covers the income and administration of the Industrial Starter Units.

Budget Holder: Corporate Property Manager

Armstrong Road Depot Industrial Estate

This Budget relates to the occupation of the Depot by external contractors and internal sections.

Recharges to services increased for the Original Estimate 2009/10 following Grounds Maintenance Services returning to direct control, thereby utilising some of the previously vacant space.

The Depot was closed in December 2009 and the Estimate for 2010/11 relates only to recharges for the disposal of the site.

Budget Holder: Corporate Property Manager

South Maidstone Depot

This budget relates to the occupation of the new South Maidstone Depot by external contractors and internal sections,
The Depot opened in December 2009.

Budget Holder: Corporate Property Manager

MAIDSTONE BOROUGH COUNCIL**CORPORATE SERVICES**

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
<u>Industrial Starter Units</u>				
Running Expenses	22,280	29,040	26,360	26,690
Central Charges	26,129	26,840	16,110	24,740
Total Expenditure	48,409	55,880	42,470	51,430
Income	-44,673	-59,920	-58,710	-58,710
Total Income	-44,673	-59,920	-58,710	-58,710
Net Income / Expenditure Transferred to Summary	3,736	-4,040	-16,240	-7,280
<u>Armstrong Road Depot Industrial Estate</u>				
Running Expenses	141,825	139,660	98,570	3,320
Central Charges	31,241	28,390	16,770	8,100
Internal Recharges	7,291	8,570	9,520	2,250
Capital Charges	68,984	68,980	51,740	0
Total Expenditure	249,341	245,600	176,600	13,670
Income	-157,771	-173,140	-131,320	0
Total Income	-157,771	-173,140	-131,320	0
Net Expenditure Transferred to Summary	91,570	72,460	45,280	13,670
<u>South Maidstone Depot</u>				
Employees	0	0	2,900	0
Running Expenses	0	0	42,760	128,620
Central Charges	0	0	24,840	19,420
Internal Recharges	0	0	3,970	9,520
Capital Charges	0	0	14,380	57,520
Total Expenditure	0	0	88,850	215,080
Income	0	0	-57,120	-212,330
Total Income	0	0	-57,120	-212,330
Net Expenditure Transferred to Summary	0	0	31,730	2,750

MAIDSTONE BOROUGH COUNCIL**CORPORATE SERVICES****EXPLANATORY NOTES****Sundry Corporate Property**

Repair, maintenance and administration of a number and variety of miscellaneous properties are covered by this Budget. These properties are regularly reviewed through the Asset Management Plan.

Budget Holder: Corporate Property Manager

Medway Conservancy

This Budget covers the levy from the Upper Medway Internal Drainage Board.

Budget Holder: Head of Finance

Land Charges

This Budget covers the cost of providing the information necessary to respond to Search requests.

All direct cost and recharges have decreased in the Revised Estimate 2009/10 and Original 2010/11 due to the decrease in the number of Land Charge applications resulting from the downturn in the Property Market.

Budget Holder: Registration Services Manager

MAIDSTONE BOROUGH COUNCIL
CORPORATE SERVICES

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
<u>Sundry Corporate Property</u>				
Employees	437	500	1,610	1,580
Running Expenses	40,745	53,840	32,130	35,930
Central Charges	88,600	93,020	106,100	101,870
Internal Recharges	257	300	960	890
Capital Charges	13,783	1,100	1,100	1,100
Total Expenditure	143,822	148,760	141,900	141,370
Income	-169,211	-156,350	-156,350	-156,350
Total Income	-169,211	-156,350	-156,350	-156,350
Net Income Transferred to Summary	-25,388	-7,590	-14,450	-14,980
<u>Medway Conservancy</u>				
Running Expenses	108,410	112,530	112,530	115,910
Central Charges	191	210	100	100
Total Expenditure	108,601	112,740	112,630	116,010
Net Expenditure Transferred to Summary	108,601	112,740	112,630	116,010
<u>Land Charges</u>				
Employees	82,014	71,180	46,030	47,420
Running Expenses	110,048	92,810	72,030	71,410
Central Charges	32,662	32,510	23,490	23,050
Internal Recharges	38,412	53,210	33,550	33,840
Total Expenditure	263,136	249,710	175,100	175,720
Income	-177,037	-268,960	-253,750	-253,750
Total Income	-177,037	-268,960	-253,750	-253,750
Net Income / Expenditure Transferred to Summary	86,099	-19,250	-78,650	-78,030

MAIDSTONE BOROUGH COUNCIL**CORPORATE SERVICES****EXPLANATORY NOTES****Internal Printing**

This Budget covers the Council's internal printing facility, the costs of which are charged to users.

Budget Holder: Corporate Support Team Manager

Information Technology

This Budget represents the cost of Central IT Services within the Authority. The IT Manager recharges these costs to the relevant service budgets on either a project or per capita basis.

The Estimate 2009/10 includes a Budget Strategy Saving of £25,000 in respect of software costs, and a further £40,000 in respect of the Voice Over Internet Protocol Invest to Save Scheme.

The Original 2010/11 Estimate includes further Budget Strategy savings of £39,000 for maintenance and software.

The increase in Employee costs reflects a more accurate proportion of IT costs allocated for recharging to service areas.

Budget Holder: I.T. Manager

MAIDSTONE BOROUGH COUNCIL
CORPORATE SERVICES

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
<u>Internal Printing</u>				
Running Expenses	64,520	84,290	83,600	84,380
Central Charges	6,956	5,840	4,600	4,350
Internal Recharges	72,291	77,850	69,000	68,300
Total Expenditure	143,767	167,980	157,200	157,030
Income	-120,756	-173,310	-162,530	-162,360
Total Income	-120,756	-173,310	-162,530	-162,360
Net Income / Expenditure Transferred to Summary	23,010	-5,330	-5,330	-5,330
<u>Information Technology</u>				
Employees	669,604	784,970	752,420	766,610
Running Expenses	576,241	557,640	546,120	527,180
Central Charges	47,653	53,650	53,910	51,150
Internal Recharges	203,410	244,760	223,920	225,120
Capital Charges	289,001	232,060	229,290	172,920
Total Expenditure	1,785,909	1,873,080	1,805,660	1,742,980
Income	-1,762,921	-1,912,080	-1,866,130	-1,878,140
Total Income	-1,762,921	-1,912,080	-1,866,130	-1,878,140
Net Income / Expenditure Transferred to Summary	22,988	-39,000	-60,470	-135,160

MAIDSTONE BOROUGH COUNCIL
CORPORATE SERVICES
EXPLANATORY NOTES

Central Telephones

This Budget covers the Council's Central Telephone System, recharged on a per capita basis across all sections.

The Depreciation charge in the Revised 2009/10 and Original 2010/11 Estimates is for the Voice Over Internet Protocol System.

Budget Holder: I.T. Manager

Offices

The office accommodation facilities of the Authority are covered by this Budget.

The Estimate 2009/10 included Budget Strategy Growth of £200,000. This is shown here and also in the Gateway.

The Estimate 2009/10 also included Budget Strategy Growth of £20,000 for increased energy costs.

The Estimate for 2010/11 includes Budget Strategy Growth of £25,000

Budget Holder: Property & Procurement Manager

The Gateway King Street

This Budget represents the cost of the new Gateway offices which is shared with other partners

The Estimate 2009/10, which has increased from 2008/09, was funded by Budget Strategy Growth of £200,000- shown here and also in the Maidstone House budget.

The Estimate for 2009/10 also included Budget Strategy Growth of £27,000 for increased energy cost.

The income relates to internal charges and external income from Partners in the Gateway.

Budget Holder: Property & Procurement Manager

MAIDSTONE BOROUGH COUNCIL
CORPORATE SERVICES

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
<u>Central Telephones</u>				
Employees	1,954	1,970	0	0
Running Expenses	83,823	92,720	93,010	93,010
Central Charges	4,992	3,860	5,040	2,580
Internal Recharges	68,499	75,850	75,480	76,640
Capital Charges	61,275	0	57,450	57,450
Total Expenditure	220,543	174,400	230,980	229,680
Income	-160,000	-214,330	-223,530	-224,230
Total Income	-160,000	-214,330	-223,530	-224,230
Net Income / Expenditure Transferred to Summary	60,543	-39,930	7,450	5,450
<u>Offices</u>				
Employees	1,964	0	0	0
Running Expenses	1,319,056	1,456,780	1,309,930	1,377,620
Central Charges	53,190	34,660	54,830	52,970
Internal Recharges	4,485	0	16,580	11,540
Capital Charges	118,249	85,290	109,330	109,330
Total Expenditure	1,496,944	1,576,730	1,490,670	1,551,460
Income	-1,496,617	-1,664,770	-1,432,370	-1,484,470
Total Income	-1,496,617	-1,664,770	-1,432,370	-1,484,470
Net Income / Expenditure Transferred to Summary	327	-88,040	58,300	66,990
<u>The Gateway King Street</u>				
Running Expenses	77,813	241,310	383,210	395,740
Central Charges	9,365	7,440	13,790	15,720
Total Expenditure	87,178	248,750	397,000	411,460
Income	-91,625	-266,800	-410,400	-415,200
Total Income	-91,625	-266,800	-410,400	-415,200
Net Income Transferred to Summary	-4,446	-18,050	-13,400	-3,740

MAIDSTONE BOROUGH COUNCIL
CORPORATE SERVICES
EXPLANATORY NOTES

Unapportionable Central Overheads

This Budget covers the central costs that CIPFA guidance suggest should not be charged to service heads or cannot be identified to a current user or service head. The actuals for 2008/09 relate to staff redundancy costs incurred as a result of the staffing restructure.

The Capital Charges relate to Sundry Corporate Property, Industrial Starter Units and the Council's former offices at 13 and 26 Tonbridge Road.

Budget Holder: Head of Finance

General

The Employee Costs represent one-off redundancy payments incurred as a result of a management restructure in 2009/10.

The income shown includes the amount due from Cobtree Manor Estate Trust to repay their historic debt to the Council. The income figure also includes a 2010/11 Budget Strategy growth item of £130,000 in respect of the Cobtree Manor Estate debt final payment.

Budget Holder: Head of Finance

The Cost of Council Tax Collection

The duties of the Council, as the Billing Authority, are covered by this Budget, these include the cost of billing, collection and recovery of the Council Tax.

Income relates to the recovery of Summons' costs.

The reduction in recharge costs in 2009/10 is due to the restructure in February 2009.

The Estimate 2010/11 includes a Budget Strategy Saving of £5,000 for an anticipated increase in income from court costs.

Budget Holder: Revenues Manager

MAIDSTONE BOROUGH COUNCIL
CORPORATE SERVICES

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
<u>Unapportionable Central Overheads</u>				
Employees	182,279	0	0	0
Running Expenses	125,190	0	0	0
Capital Charges	1,255,996	25,440	125,810	125,810
Total Expenditure	1,563,465	25,440	125,810	125,810
Net Expenditure Transferred to Summary	1,563,465	25,440	125,810	125,810
<u>General</u>				
Employees	580,000	0	120,500	0
Running Expenses	118,200	20,880	110,100	77,010
Central Charges	2,690	2,770	2,770	2,800
Total Expenditure	700,891	23,650	233,370	79,810
Income	-122,753	-135,200	-201,490	-135,490
Total Income	-122,753	-135,200	-201,490	-135,490
Net Income / Expenditure Transferred to Summary	578,138	-111,550	31,880	-55,680
<u>The Cost of Council Tax Collection</u>				
Employees	347,958	376,300	375,730	386,980
Running Expenses	249,638	186,530	175,210	175,200
Central Charges	28,271	30,370	16,310	15,790
Internal Recharges	479,530	536,450	440,510	451,790
Total Expenditure	1,105,398	1,129,650	1,007,760	1,029,760
Income	-490,697	-388,760	-388,760	-393,760
Total Income	-490,697	-388,760	-388,760	-393,760
Net Expenditure Transferred to Summary	614,700	740,890	619,000	636,000

MAIDSTONE BOROUGH COUNCIL**CORPORATE SERVICES****EXPLANATORY NOTES****The Cost of National Non-Domestic Rates Collection**

The costs of collecting National Non Domestic Rates for the Government is covered by this Budget. A contribution is made by Central Government to meet these costs.

The Estimate 2010/11 includes a Budget Strategy Saving of £5,000 due to an anticipated increase in income from court costs.

Budget Holder: Revenues Manager

Council Tax Benefits

The cost of Council Tax Benefits is covered by this Budget.

Costs are covered by Government Grants for both administration and the costs of Benefits.

Budget Holder: Benefits Manager

Youth Development Programme

The costs included in this Budget relate to trainees employed in the Directorates.

Budget Holder: Learning and Development Manager

MAIDSTONE BOROUGH COUNCIL**CORPORATE SERVICES**

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
<u>The Cost of National Non-Domestic Rates Collection</u>				
Employees	94,909	101,390	99,990	101,110
Running Expenses	97,690	63,760	96,790	80,690
Central Charges	19,663	20,990	10,630	10,440
Internal Recharges	78,272	87,100	67,130	68,130
Total Expenditure	290,534	273,240	274,540	260,370
Income	-294,027	-242,480	-258,580	-247,480
Total Income	-294,027	-242,480	-258,580	-247,480
Net Income / Expenditure Transferred to Summary	-3,493	30,760	15,960	12,890
<u>Council Tax Benefits</u>				
Employees	21,282	22,840	20,490	20,560
Running Expenses	8,088,054	8,270,760	9,043,330	10,128,530
Central Charges	7,341	5,600	3,030	2,870
Internal Recharges	451,724	512,080	516,840	527,560
Total Expenditure	8,568,401	8,811,280	9,583,690	10,679,520
Income	-8,657,968	-8,802,620	-9,599,120	-10,656,090
Total Income	-8,657,968	-8,802,620	-9,599,120	-10,656,090
Net Income / Expenditure Transferred to Summary	-89,568	8,660	-15,430	23,430
<u>Youth Development Programme</u>				
Employees	35,093	47,880	47,720	47,720
Running Expenses	527	130	130	130
Central Charges	191	210	100	190
Total Expenditure	35,811	48,220	47,950	48,040
Net Expenditure Transferred to Summary	35,811	48,220	47,950	48,040

MAIDSTONE BOROUGH COUNCIL**CORPORATE SERVICES****EXPLANATORY NOTES****Contributions/Savings Yet to be Identified**

The 2009/10 Estimate relates to Budget Strategy Savings with regard to economies to be met for Shared Services initiatives.

This has now been moved to the Contingency budget within the Leader of the Council's portfolio.

Chief Executives Sections..

This Budget represents the cost of the Chief Executives Sections in this Portfolio.

The Estimate 2010/11 includes a Budget Strategy Saving of £9,000 from the running expenses of the audit partnership.

Budget Holder: Chief Executive

Director of Prosperity and Regeneration Sections

This Budget Represents the cost for the Director of Prosperity and Regeneration Sections in this Portfolio.

Budget Holder: Director of Prosperity and Regeneration

MAIDSTONE BOROUGH COUNCIL**CORPORATE SERVICES**

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
<u>Contributions/Savings Yet to be Identified</u>				
Running Expenses	0	-98,000	0	0
Total Expenditure	0	-98,000	0	0
Net Income Transferred to Summary	0	-98,000	0	0
<u>Chief Executives Sections..</u>				
Employees	233,263	260,750	253,570	250,390
Running Expenses	52,696	62,070	62,260	63,300
Central Charges	24,448	27,390	24,880	25,090
Internal Recharges	5,135	5,730	12,390	13,130
Total Expenditure	315,542	355,940	353,100	351,910
Income	-328,140	-360,120	-353,260	-351,730
Total Income	-328,140	-360,120	-353,260	-351,730
Net Income / Expenditure Transferred to Summary	-12,598	-4,180	-160	180
<u>Director of Prosperity and Regeneration Sections</u>				
Employees	836,436	934,540	838,040	860,850
Running Expenses	246,317	294,490	264,450	264,350
Central Charges	187,303	205,980	165,840	166,480
Internal Recharges	88,125	94,230	42,570	43,010
Total Expenditure	1,358,180	1,529,240	1,310,900	1,334,690
Income	-1,401,181	-1,539,750	-1,318,140	-1,342,960
Total Income	-1,401,181	-1,539,750	-1,318,140	-1,342,960
Net Income Transferred to Summary	-43,001	-10,510	-7,240	-8,270

MAIDSTONE BOROUGH COUNCIL**CORPORATE SERVICES****EXPLANATORY NOTES****Director of Resources and Partnerships Sections**

This Budget represents the cost of the Director of Change & Support Services included in this Portfolio.

The Original Estimate 2009/10 included Budget Strategy Savings of £158,600 and the Original Estimate 2010/11 includes further savings, through service efficiencies, of £180,600.

Budget Holder: Director of Resources and Partnerships

Director of Change and Environmental Services Sections

This Budget represents the cost of the Director of Change and Environmental Services Sections included in this Portfolio.

The 2009/10 Estimate included Budget Strategy savings of £10,000 and the 2010/11 Estimate includes further savings of £15,000 to be met from service economies.

Budget Holder: Director of Change and Environmental Services

MAIDSTONE BOROUGH COUNCIL**CORPORATE SERVICES**

SERVICES	2008/2009	2009/2010		2010/2011
	ACTUAL	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
<u>Director of Resources and Partnerships Sections</u>				
Employees	5,037,020	5,335,730	5,255,100	5,215,610
Running Expenses	1,989,664	2,112,880	2,142,500	2,030,660
Central Charges	895,875	957,960	984,250	968,220
Internal Recharges	698,341	759,480	791,520	806,010
Capital Charges	30,116	53,610	33,820	33,820
Total Expenditure	8,651,017	9,219,660	9,207,190	9,054,320
Income	-8,901,289	-9,431,140	-9,215,040	-9,152,930
Total Income	-8,901,289	-9,431,140	-9,215,040	-9,152,930
Net Income Transferred to Summary	-250,273	-211,480	-7,850	-98,610
<u>Director of Change and Environmental Services Sections</u>				
Employees	695,843	761,520	746,390	835,260
Running Expenses	275,814	312,880	280,920	283,120
Central Charges	112,411	124,030	147,120	146,620
Internal Recharges	136,003	151,330	133,390	134,000
Total Expenditure	1,220,072	1,349,760	1,307,820	1,399,000
Income	-1,241,285	-1,262,370	-1,307,770	-1,399,000
Total Income	-1,241,285	-1,262,370	-1,307,770	-1,399,000
Net Income / Expenditure Transferred to Summary	-21,213	87,390	50	0

CORPORATE SERVICES PORTFOLIO

Revenue Savings 2010/11

Scheme

	£
Audit	9,000
Overview and Scrutiny	3,850
Finance	39,000
Devolved Budgets	55,000
Procurement	15,000
Planned Maintenance-Property	10,000
Human Resources	20,000
Legal	15,000
Democratic Services	22,700
Members Facilities	18,600
Facilities Management	15,500
IT Section	3,300
IT Software and Maintenance	39,000
Restructure Efficiencies within Resources and Partnerships	80,000
Contact centre	2,000
Corporate Support	15,340
Revenues and Benefits	55,000
	<u>418,290</u>

Revenue Growth Items 2010/11

Scheme

	£
Elections	80,000
Reduction in Benefit Grant	80,000
Cobtree-Final Payment	130,000
Asset Management	25,000
Loss of Interest	370,000
Leisure Centre	275,000
	<u>960,000</u>

CORPORATE SERVICES**2010/11 ESTIMATE - VARIANCE AGAINST 2009/10 ORIGINAL ESTIMATE**

SERVICE HEAD	£,000 VARIANCE	DETAIL
Rent Allowances	77	Budget strategy item, increased costs come from reduced government grant for administration costs.
Pensions Fund Management	737	Increased cost of financing the pension fund balance, see Pensions Fund Appropriation for contra entry.
Interest on Investments	313	Budget strategy item, reduced income from investment due to low rates and reduced balances.
Loss on Asset Disposals	200	Change in assumed gain or loss on asset disposal, contra entry in Appropriation Account
Pensions Fund Appropriation	-786	Increased cost of financing the pension fund balance, see Pensions Fund Management for contra entry.
Appropriation Account	2,184	Reduced charges for depreciation and write off from capital programme in all portfolios results in a reduced contra entry in this budget
Elections	52	Budget strategy item reinstating the annual election cost not required in 2009/10
Town Hall	52	increases in building maintenance allocations and increased depreciation due to revaluation
Member's Facilities	-56	Minor budget strategy savings and a reduced allocation on central recharges due to restructure
Devolved Budgets	-50	Budget strategy item reducing individual member budget to £1,000 per annum
Licencing Statutory	-58	Reflects the changes in service provision following the restructure and the commencement of the partnership
Armstrong Road Depot	-59	Depot closed, only residual costs
Land Charges	-59	Recharges amended to reflect service levels due to reduced demand
IT Operational Services	-96	budget strategy saving and reduced recharges due to restructure
Central Telephones	44	New depreciation item for VOIP telephone system
Maidstone House	147	Reallocation of rental to Gateway service head
Unapportionable Central Overheads	100	Reallocation of recharges following restructure
General	56	Budget strategy item reducing income from Cobtree Charity
Council Tax Collection	-104	Reduced levels of recharges due to restructure
Savings to be identified	98	Transferred to Leader's contingency for closer monitoring

2,792
2009/10 REVISED ESTIMATE - VARIANCE AGAINST 2009/10 ORIGINAL ESTIMATE

SERVICE HEAD	£,000 VARIANCE	DETAIL
Pensions Fund Management	737	Increased cost of financing the pension fund balance, see Pensions Fund Appropriation for contra entry.
Interest on Investments	-68	Adjustment agreed at Cabinet in November 2009
Loss on Asset Disposals	800	Change in assumed gain or loss on asset disposal, contra entry in Appropriation Account
Pensions Fund Appropriation	-786	Increased cost of financing the pension fund balance, see Pensions Fund Management for contra entry
Appropriation Account	-410	Increased contributions to the capital programme matched with reduced charges for depreciation and write off from capital programme in all portfolios resulting in a reduced contra entry in this budget
Town Hall	48	increases in building maintenance allocations and increased depreciation due to revaluation
Member's Facilities	-48	A reduced allocation of central recharges due to restructure
Licencing Statutory	-69	Reflects the changes in service provision following the restructure.
Land Charges	-99	Recharges amended to reflect service levels due to reduced demand
Central Telephones	46	New depreciation item for VOIP telephone system
Maidstone House	136	Reallocation of rental to Gateway service head
Unapportionable Central Overheads	100	Reallocation of recharges following restructure
General	143	Increased costs due to redundancy following the restructure
Council Tax Collection	-121	Reduced levels of recharges due to restructure
Savings to be identified	98	Transferred to Leader's contingency for closer monitoring

507

MAIDSTONE BOROUGH COUNCIL - CAPITAL PROGRAMME 2009/10 - 2012/13

NOVEMBER 2009

	Total Capital Cost - Current Schemes £	Actuals 2008/09 £	Adjusted Estimate 2009/10 £	Estimate 2010/11 £	Estimate 2011/12 £	Estimate 2012/13 £
CORPORATE SERVICES						
Asset Management / Corporate Property	1,226,770	202,097	190,000	190,000	190,000	150,000
Corporate Leasing Provision	1,091,600	141,565	0	0	0	0
Fremfins Development	1,382,390	670,422	0	0	0	0
Land/ Property Acquisitions	2,000,000	0	0	0	0	0
Software / PC Upgrade and Replacement	1,317,510	395,615	158,100	180,000	180,000	180,000
Upgrade Amenity lighting	100,000	0	3,250	0	0	0
CORPORATE SERVICES TOTAL	7,118,270	1,409,699	351,350	370,000	370,000	330,000