

Cost Centre	Full Year Budget	To September	Actual	Variance	Forecast	Projected	Comment
Economic Research	8,475	2,120	3,169	-1,049	8,475	0	
Business Support & Enterprise	19,100	-4,770	-8,837	4,067	19,100	0	
Town Centre Management Sponsorship	18,000	18,000	18,000	0	18,000	0	
Economic Dev. Training & Employment	0	0	276	-276	0	0	
Economic Dev Government Initiatives	1,400	702	0	702	1,400	0	
Economic Dev - Promotion & Marketing	181,040	14,670	10,823	3,847	181,040	0	
Civic Occasions	37,400	29,144	33,724	-4,580	37,400	0	
Members Allowances	412,530	206,268	177,019	29,249	412,530	0	
Portfolio Allocations	0	0	28	-28	0	0	
Members Facilities	67,760	38,658	21,709	16,949	67,760	0	
Subscriptions	18,100	18,100	10,700	7,400	18,100	0	
Overview & Scrutiny	9,350	4,676	1,320	3,356	9,350	0	
Contingency	346,410	-47,656	-47,656	0	147,000	199,410	No specific use is identified this year for this resource
Performance & Development	64,800	16,657	8,294	8,363	64,800	0	
Corporate Projects	304,440	144,679	142,703	1,975	304,440	0	
Press & Public Relations	41,240	20,613	19,203	1,410	41,240	0	
Corporate Management	153,780	80,840	68,955	11,885	153,780	0	
Mid Kent Improvement Partnership	960	-123,840	-127,338	3,498	960	0	
Unapportionable Central Overheads	1,638,375	884,777	884,777	0	1,638,375	0	
Council Tax Collection	-285,200	54,824	52,473	2,351	-285,200	0	
Council Tax Benefits Administration	-160,200	-80,100	-80,100	0	-160,200	0	
Council Tax Benefits	0	0	96	-96	0	0	
NNDR Collection	-244,370	2,490	5,069	-2,579	-244,370	0	
Registration Of Electors	117,910	25,586	17,230	8,356	117,910	0	
Elections	110,390	53,853	39,203	14,650	110,390	0	
Emergency Centre	33,980	25,811	18,160	7,651	33,980	0	
Business Support Team	0	0	-737	737	0	0	
Repair and Renew	0	0	1	-1	0	0	
Medway Conservancy	108,870	54,435	54,470	-35	108,870	0	
Parish Precepts	1,393,960	1,393,960	1,393,958	2	1,393,960	0	
External Interest Payable	173,050	0	107	-107	173,050	0	
Interest & Investment Income	-270,000	-135,000	-114,241	-20,759	-270,000	0	
Palace Gatehouse	-9,420	-4,710	-374	-4,336	-9,420	0	
Archbishops Palace	-98,360	-41,936	-47,258	5,322	-98,360	0	
Parkwood Industrial Estate	-302,540	-151,265	-156,821	5,556	-302,540	0	
Industrial Starter Units	-21,970	-7,634	-13,050	5,416	-21,970	0	
Parkwood Equilibrium Units	-45,125	-23,805	-28,726	4,921	-45,125	0	
Sundry Corporate Properties	-119,380	-59,869	-33,845	-26,024	-119,380	0	
Parks Dwellings	-8,060	1,209	-2,920	4,129	-8,060	0	
Chillington House	-41,130	-20,564	1,571	-22,135	-41,130	0	
Phoenix Park Units	-218,910	-109,455	-114,454	4,999	-218,910	0	
Non Service Related Government Grants	-4,256,640	-2,128,320	-2,621,405	493,085	-4,256,640	0	Government grant to set off against reduced business rates
Rent Allowances	-344,090	-157,336	-161,176	3,840	-344,090	0	

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Non HRA Rent Rebates	3,320	166,134	172,171	-6,037	3,320	0	
Discretionary Housing Payments	2,300	53,700	53,513	187	2,300	0	
Housing Benefits Administration	-439,660	-215,346	-219,504	4,158	-439,660	0	
Economic Development Section	222,540	110,575	113,808	-3,233	222,540	0	
Head of Economic and Commercial Development	92,870	46,932	45,137	1,795	92,870	0	
Commercial Projects Manager	52,110	26,152	25,451	701	52,110	0	
Town Centre Visioning Section	0	0	78	-78	0	0	
Democratic Services Section	119,240	59,620	74,276	-14,656	119,240	0	
Mayoral & Civic Services Section	99,090	49,598	46,550	3,048	99,090	0	
Overview and Scrutiny Section	43,540	21,762	14,607	7,155	43,540	0	
Chief Executive	156,900	78,498	78,461	37	156,900	0	
Communications Section	165,510	92,986	75,522	17,464	165,510	0	
Policy & Information	165,760	82,876	74,809	8,067	165,760	0	
Head of Policy and Communications	95,230	47,614	48,036	-422	95,230	0	
Revenues Section	430,590	239,299	227,307	11,992	430,590	0	
Registration Services Section	123,960	61,876	50,782	11,094	123,960	0	
Benefits Section	397,980	215,415	220,593	-5,178	397,980	0	
Fraud & Visiting Partnership Section	151,640	85,348	62,085	23,263	151,640	0	
Head of Internal Audit & Risk Strategy	184,410	102,313	83,164	19,149	184,410	0	
Head of Human Resources	115,800	57,670	41,944	15,727	115,800	0	
Human Resources	165,810	83,196	74,542	8,654	165,810	0	
Pay & Information	112,260	55,574	49,562	6,012	112,260	0	
Learning & Development	108,400	54,346	17,137	37,209	108,400	0	Reduced expenditure central training offset additional training income
Director of Regeneration & Head of Finance and Resources	131,180	66,084	70,031	-3,947	131,180	0	
Accountancy Section	94,060	46,778	47,669	-891	94,060	0	
Legal Services Section	577,710	294,394	294,601	-207	577,710	0	
Director of Environment & Shared Property & Procurement Manager	419,610	209,803	188,020	21,783	419,610	0	
Procurement Section	131,380	65,778	65,198	580	131,380	0	
Property & Projects Section	79,480	39,730	37,000	2,730	79,480	0	
Facilities & Corporate Support Section	66,570	33,613	60,201	-26,588	116,570	-50,000	Income targets not as expected due to reduced services by external organisations
Improvement Section	249,560	125,085	107,518	17,567	249,560	0	
Executive Support	468,240	231,072	212,627	18,445	468,240	0	
Customer Services Management	225,670	106,750	58,587	48,163	225,670	0	Vacant posts exist
Gateway Reception Section	151,070	75,521	71,324	4,197	151,070	0	
Contact Centre	79,290	39,888	44,512	-4,624	79,290	0	
Revenues & Benefits Manager	0	0	0	0	0	0	
Revenues & Benefits Business Support	0	-5	0	-5	0	0	
Mid Kent ICT Services	225,530	125,094	124,576	518	225,530	0	
	125,580	64,018	64,454	-436	125,580	0	
	619,730	315,864	279,247	36,617	619,730	0	Vacant posts exist

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GIS Section	100,840	84,010	68,140	15,870	100,840	0	
Customer Services Section	796,190	387,055	345,840	41,215	796,190	0	Vacant posts exist
Town Hall	77,220	45,204	45,388	-184	77,220	0	
South Maidstone Depot	129,070	87,613	73,108	14,505	129,070	0	
The Gateway King Street	145,010	190,967	184,322	6,645	145,010	0	
Maidstone House	1,404,520	1,042,713	990,377	52,336	1,374,520	30,000	Additional income streams from letting
I.T. Operational Services	328,090	174,442	148,839	25,603	328,090	0	
Central Telephones	65,200	15,600	12,335	3,265	65,200	0	
Mid Kent ITC Software	141,270	63,686	77,404	-13,718	141,270	0	
Youth Development Programme	47,520	26,298	5,484	20,814	47,520	0	
Internal Printing	-85,240	-40,722	-16,669	-24,053	-85,240	0	
Appropriation Account	594,760	0	0	0	594,760	0	
Pensions Fund Appropriation	0	0	2,674	-2,674	0	0	
Policy & Resources	8,794,635	5,488,283	4,516,938	971,345	8,615,225	179,410	