

Chief Constable's Vision

Victims and witnesses at the heart of everything we do

Provide a quality service

'Do the right thing'



**Kent
Police**

Current Policing Challenges - Financial

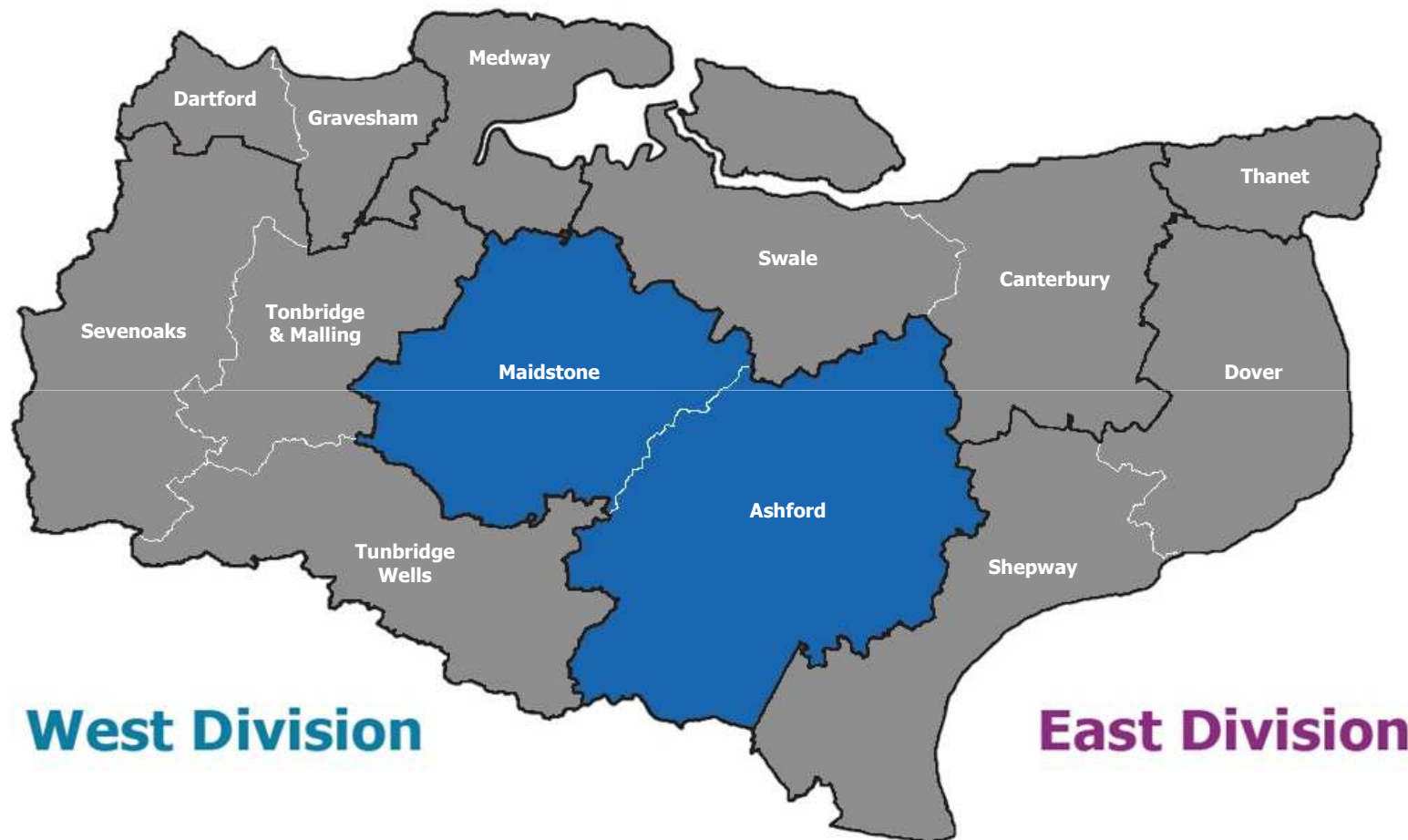
- Comprehensive Spending Reviews:
 - CSR 1 & 2 - **£61.4m** savings delivered between 2011-2015
= loss of 544 Officers and 612 Staff
 - Over next 3 years (and by April 2018) - savings target of **£46.7m**,
commencing with **Year 1 target of £15.4m** by April 2016
 - A possible 4th year of CSR cuts - £14.9M
 - CSR cuts between 25% and 40%
- Funding Formula – significant risk to savings plan



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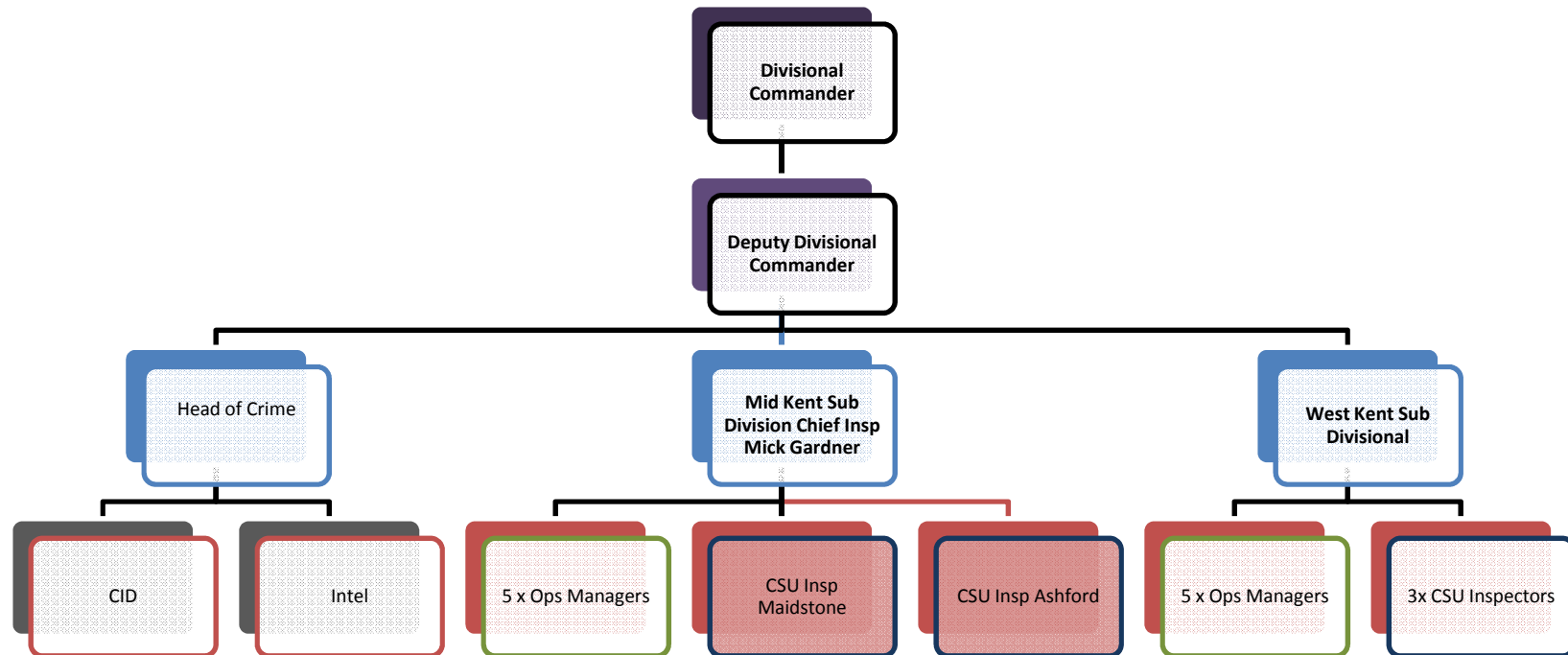
The New Model

North Division



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West Division



Background

- The Strategic Assessment identifies long term key issues in Kent
- Many are linked to national/international themes
- From this the Control Strategy is created which guides the force in prioritisation & use of its resources
- The Strategic Intelligence Requirement (SIR) gives direction on the information & intelligence required to service it. **We need your help to do this**

Background 2

- The Strategic Assessment will cover a 4 year period (2015-18) & is reviewed every year
- The process underpins the Force's Quality Performance Framework
- The process supports the cultural shift away from using crime figures to identify our priorities towards a more holistic process based on threat, risk and harm
- Every crime type is scored according to the level of harm it represents to the community using the MoRiLE Matrix. The crimes that have the highest levels are our priorities & feature on the control strategy because of this

Kent Control Strategy

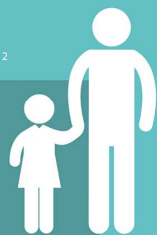
Child abuse & exploitation

The most common reasons for children to be trafficked are **sexual exploitation** and **criminal exploitation**.

Source: A Strategic Assessment on the Nature and Scale of Human Trafficking in 2012

CSE THREAT TRENDS

1. The production, distribution and possession of indecent images of children, with live streaming of child abuse for payment, is an emerging trend
2. Online child sexual exploitation and abuse
3. Contact sexual abuse of children in the UK by lone (non-familial) offenders, groups or gangs. The abuse by urban street gangs of girl gang members/associates is under-reported but recognised as a threat which has become part of street culture in mainly metropolitan forces.



Over **2,400** children were victims of sexual exploitation in gangs and groups from August 2010 to October 2011

Source: NSPCC

Human trafficking/modern slavery

Most victims of labour exploitation in the UK come from **Eastern Europe** mainly **Romania, Poland, Slovakia, Lithuania, the Czech Republic and Hungary**.

More victims exploited by criminals in the traveling community have been referred through the National Referral Mechanism than any other victim type.



Human trafficking for labour exploitation within Kent is also encountered under the façade of businesses such as

carwashes, restaurants and takeaways, and those in the beauty industry.



DA, serious violence & sexual offences



1 in 4 Women in UK experience domestic abuse

Managing sexual offenders in Kent

- 1,600 VISOR nominals compliant within our community
- Over 1,500 visits conducted to VISOR nominals every six months



INTELLIGENCE GAPS

- Young women involved in, and affected by, gangs
- Under-reporting from minority groups and from men as victims
- Forced marriage beyond traditional focus of Asian countries.



Peak Times
Summer, Christmas & weekends are peak periods for domestic violence



Gangs



On the current Gangs matrix there are **80** Individuals, representing **34** different Gangs

Intelligence shows a strong presence of 'county lines' travelling out of London to Kent in order to sell drugs, usually class A.

Cuckooing

Gangs exploit vulnerable people, such as youngsters, addicts or adults with other vulnerabilities eg mental health problems.

INTELLIGENCE GAPS

Related violence (health data)

Vulnerable children and young persons eg mispers

Thanet and Medway due to high LAC



Organised acquisitive crime



Drugs criminality is associated with OCGs across Kent and continues to expand. **The importation and supply of Class A drugs remains the biggest threat.**

There are **134** mapped organised crime groups (OCGs) across **Essex and Kent**



BURGLARY

Tackling crimes that have the greatest impact on our vulnerable victims and communities



- **Op Liberal** – artifice
- **Op Blade** – lorry loads thefts
- **Courier fraud**

Counter terrorism and domestic extremism

Identifying **community intelligence** and **open source intelligence**, particularly around officer safety (**Operation Quantify**).



The threat from **Syria** both in terms of attack planning and returning fighters

The threat from groups in **Afghanistan and Pakistan**



Threat posed by individuals raising funds for the **PKK** or travelling through **Kent ports**



The threat from **National Action** (Extreme Right wing)

Public Order in relation to **Live Exports**



Other information required on:



Digital crime



Criminal use of firearms



Emerging communities

Robbery - Maidstone

	2014	2014	2015	2015	2015	2015	2015	2015	2015	2015	2015	2015	2015	
	11	12	1	2	3	4	5	6	7	8	9	10	11	Sum:
High Street	3	2	2	2	2	6	2	1	5	2		3		30
Fant	1	2				1		1	1	1	1			8
East	2			1	1	1	1			1	1			8
Coxheath and Hunton						1						1		2
Harrietsham and Lenham			1					1						2
Heath						1			1					2
Marden and Yalding		1					1							2
North											2			2
Park Wood									1		1			2
Shepway North										1	2			3
Shepway South		1							1					2
South	1							1						2
Allington									1					1
Boughton Monchelsea and Char												1		1
Boxley										1				1
Maidstone Police Station								1						1
SRN - M20 (Medway Bridge - Ler													1	1
Staplehurst		1												1
Sutton Valence and Langley					1									1
Sum:	7	7	3	3	4	10	4	5	10	6	7	5	1	72



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Violence Against the Person - Maidstone

	2014	2014	2015	2015	2015	2015	2015	2015	2015	2015	2015	2015	2015	
	11	12	1	2	3	4	5	6	7	8	9	10	11	Sum:
High Street	53	77	37	55	67	60	66	56	81	81	64	64	23	784
Fant	8	16	9	11	16	18	14	15	15	17	12	16	10	177
Shepway North	10	15	16	14	10	20	12	11	13	11	19	14	2	167
Park Wood	12	16	5	4	8	13	13	16	12	19	19	14	5	156
Heath	5	9	10	10	4	18	16	18	18	17	11	15	1	152
North	9	8	13	7	13	18	7	10	12	13	15	14	5	144
Shepway South	3	6	8	8	17	15	12	12	10	9	16	15		131
East	4	11	11	11	12	13	9	8	12	13	13	7	1	125
South	5	4	4	1	15	13	12	9	6	13	6	12	3	103
Bridge	4	3	3	3	8	11	12	14	5	6	11	11	5	96
Marden and Yalding	7	14	6	6	9	5	9	9	2	5	3	3		78
Harrietsham and Lenham	1	2	3	11	4	3	5	8	6	4	6	4		57
Coxheath and Hunton	2	4	1	3	3	6	5	5	2	5	11	6	2	55
Boxley	3	3	4	6	7	5	2	3	9	4		5		51
Headcorn	2	6	2	4	1	2	4	5	7	3	7	3	2	48
Staplehurst	2	2	8	4	1	1	6	1	3	6	6	2	1	43
Unknown	2	4	1	3	1	6	2	5	3	4	3	5	3	42
Allington	5	2		1	4	3	3	2		5	3	4	1	33
North Downs	6	2	4	2	2	1	4	3	1	2	5	1		33
Sutton Valence and Langley	3	4	6	2	2	3	2	2			5	3	1	33
Boughton Monchelsea and Char		1			2	2	1	1	2	13		5	1	28
Downswood and Otham	1	2	3	1	2	2	3	5	3	3	2			27
Bearsted		3	1	2	2	3	1	1	2	2	2	2		21
Maidstone Police Station	4			1	1	1	4	1	3	1	1	2		19
Detling and Thurnham		2	2	1	2	2	4	1	1	3				18
Loose		1		5	2	1	2	4			2		1	18
Leeds		2	1	2		1		1	1	2	3	3		16
Barming	1			4		1			4	4				14
SRN - M20 (Medway Bridge - Ler					1									1
Sum:	152	219	158	182	216	247	230	226	233	265	245	230	67	2670



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Violence Against the Person - Maidstone

	2014	2014	2015	2015	2015	2015	2015	2015	2015	2015	2015	2015	2015	2015	Total	% Total Violent Crime	% Repeats
	11	12	1	2	3	4	5	6	7	8	9	10	11				
High Street	8	19	11	12	12	13	15	12	26	18	15	15	3	179	22.8 %	5.6 %	
Fant	4	5	4	4	6	8	3	6	6	9	6	6	4	71	40.1 %		
Shepway North	3	10	6	6	3	9	7	3	6	4	8	6		71	42.5 %		
Shepway South	3	3	3	5	9	10	4	7	5	5	11	2		67	51.1 %	1.5 %	
Park Wood	4	11	1	3	1	6	6	4	5	7	11	7		66	42.3 %	1.5 %	
North	2	3	3	3	6	8		4	3	2	7	4	3	48	33.3 %		
East		5	4	3	5	6	4	3	6	1	5	4		46	36.8 %	4.3 %	
South	2	1	3	1	2	7	4	5	1	8	2	6	1	43	41.7 %	4.7 %	
Heath	3	2	1	2		1	4	4	8	4	4	4	1	38	25.0 %		
Bridge	2	1	1	3	3	2	4	3	3	2	5	6	2	37	38.5 %		
Coxheath and Hunton	2	2	1	3	3	2	3	3	2	4	5	4		34	61.8 %		
Marden and Yalding	6	5	2	2	4		3	3	1	1		2		29	37.2 %		
Harrietsham and Lenham		1	3	5	1	1	1	3	2	4	1	2		24	42.1 %		
Boxley	2	1	2	2				2	6	1		5		21	41.2 %	4.8 %	
Allington	3	1		1	1	2	2	2		3	1			16	48.5 %	6.3 %	
Sutton Valence and Langley	1	2	4	1	1	1	2	2			1	1		16	48.5 %	6.3 %	
Headcorn	1	1	2				2	3	2	1		1	2	15	31.3 %		
Downswood and Otham		2		1	2	1	3	1	2	1				13	48.1 %	7.7 %	
Boughton Monchelsea and Chart Sutton		1			2	2				5		2		12	42.9 %		
Loose		1		5	1	1	1	2			1			12	66.7 %		
North Downs	1	2	2	1				2	1		2			11	33.3 %		
Staplehurst	1		1	3					2	2	1	1		11	25.6 %		
Bearsted		1				2	1	1	1	2	1			9	42.9 %		
Detling and Thurnham			2	1	1	2	1		1	1				9	50.0 %		
Barming				1		1			2	1				5	35.7 %		
Leeds		1								1		2		4	25.0 %		
Sum:	48	81	56	68	63	85	70	75	91	87	87	80	16	907	34.8 %	2.2 %	



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Violent Crime Venues - Maidstone

Venue URN	Full Venue Details	Total Crime	Violent Crime	Other	DA % of Violent Crime
6002473	PRIORITY HOUSE HERMITAGE LANE MAIDSTONE ME16 9PH Maidstone	32	29	3	
1118203	MAIDSTONE POLICE STATION MAIDSTONE POLICE STATION PALACE AVENUE MAIDSTONE ME15 6NF Maidstone	27	20	7	
2185076	THE SOURCE CAFE BAR 4 ROSE YARD MAIDSTONE ME14 1HN Maidstone	23	21	2	
1134836	MID KENT HEALTHCARE N H S TRUST MAIDSTONE HOSPITAL HERMITAGE LANE MAIDSTONE ME16 9QQ Maidstone	22	20	2	13.6%
3140410	IN THE COUNTY OF KENT IN THE COUNTY OF KENT MAIDSTONE ME99 9MF Maidstone	21	21		19.0%
5993184	BAR CHOCOLATE MARKET BUILDINGS MAIDSTONE ME14 1HP Maidstone	20	18	2	5.3%
6060431	MU MU 108 WEEK STREET MAIDSTONE ME14 1RH Maidstone	19	19		10.5%
1052968	HMP MAIDSTONE MAIDSTONE PRISON COUNTY ROAD MAIDSTONE ME14 1UZ Maidstone	16	15	1	12.5%
1091634	THE MUGGLETON INN 8 HIGH STREET MAIDSTONE ME14 1HJ Maidstone	16	15	1	
5944461	THE GALLERY 87 BANK STREET MAIDSTONE ME14 1SD Maidstone	16	16		
6053345	THE BRENCHLEY 91 HIGH STREET MAIDSTONE ME14 1SA Maidstone	15	15		
1122422	87 WALLIS AVENUE MAIDSTONE ME15 9HS Maidstone	12	12		
3411953	STRAWBERRY MOONS NIGHT CLUB 28 GABRIELS HILL MAIDSTONE ME15 6JG Maidstone	12	12		
5634127	IN THE COUNTY OF KENT IN THE COUNTY OF KENT MAIDSTONE ME99 9MF Maidstone	12	12		25.0%
5870046	WONDERLAND LOCKMEADOW LEISURE COMPLEX BARKER ROAD MAIDSTONE ME16 8LW Maidstone	12	12		8.3%
6320014	DUSK2DAWN 14 KING STREET MAIDSTONE ME14 1DE Maidstone	12	12		
3355573	CROSSING COTTAGE WAGON LANE TONBRIDGE TN12 6PT Maidstone	11	11		36.4%