

MAIDSTONE BOROUGH COUNCIL REVENUE ESTIMATES**REVISED ESTIMATE 2017/18 AND ESTIMATE 2018/19****COMMITTEE SUMMARY**

Cost Centre/Service	Original Estimate 2017/18 £	Revised Estimate 2017/18 £	Estimate 2018/19 £
Policy & Resources	6,564,030	7,370,240	7,542,180
Strategic Planning, Sustainability & Transportation	-1,020,660	-1,094,760	-1,227,240
Communities, Housing & Environment	8,773,840	8,042,550	7,899,440
Heritage, Culture & Leisure	410,590	1,449,590	1,333,460
	14,727,800	15,767,620	15,547,840
Slippage	-314,500	-238,670	-365,030
	14,413,300	15,528,950	15,182,810
Transfers to and from General Balances	-78,540	-1,081,690	0
Transfers to and from Earmarked Reserves	4,562,130	4,449,630	4,179,310
Net Revenue Expenditure	18,896,890	18,896,890	19,362,120

SUMMARY ESTIMATE 2018/19 - BY COMMITTEE

Cost Centre/Service	Original Approved Estimate 2017/18 £	Revised Estimate 2017/18 £	Estimate 2018/19 (Expenditure) £	Estimate 2018/19 (Income) £	Estimate 2018/19 £
Policy & Resources					
Contingency	200,000	342,520	248,210		248,210
Unapportionable Central Overheads	1,751,580	1,787,370	1,777,370		1,777,370
Non Service Related Government Grants	-4,001,420	-3,864,370		-3,218,600	-3,218,600
Appropriation Account	1,010,710	964,920	980,940		980,940
Balances, Pensions & Appropriations Total	-1,039,130	-769,560	3,006,520	-3,218,600	-212,080
Business Support & Enterprise		22,000			0
Town Centre Management Sponsorship		15,000			0
Business Terrace	69,820	70,640	167,590	-94,370	73,220
Phase 3 -Business Terrace Expansion			72,390	-71,950	440
Business Support Total	69,820	107,640	239,980	-166,320	73,660
Council Tax Collection	-328,900	-303,190	116,620	-418,060	-301,440
Council Tax Benefits Administration	-163,800	-158,480		-158,480	-158,480
NNDR Collection	-240,370	-227,780	17,120	-250,970	-233,850
Registration Of Electors	59,210	120,600	49,030	-2,290	46,740
Elections	102,250	115,270	117,290	-420	116,870
External Interest Payable	124,980	124,980	231,610		231,610
Interest & Investment Income	-220,000	-220,000		-100,000	-100,000
Central Services to the Public Total	-666,630	-548,600	531,670	-930,220	-398,550
Palace Gatehouse	-10,660	-7,620	2,450	-10,100	-7,650
Archbishops Palace	-99,210	-98,930	39,590	-139,340	-99,750
Parkwood Industrial Estate	-307,340	-313,420	12,700	-329,390	-316,690
Industrial Starter Units	-20,170	-23,660	28,290	-51,210	-22,920
Parkwood Equilibrium Units	-39,030	-55,530	50,940	-110,170	-59,230
Sundry Corporate Properties	-97,100	17,870	69,740	-368,900	-299,160
Parks Dwellings	-16,580	-50,390	25,300	-76,190	-50,890
Chillington House	-34,630	-24,500	8,500	-33,330	-24,830
Phoenix Park Units	-217,910	-214,940	16,870	-233,740	-216,870
Granada House - Commercial	-115,840	-111,760	27,990	-139,970	-111,980
Granada House - Residential	-105,950	-105,060	940	-107,010	-106,070
Heronden Road Units		-122,310	6,140	-157,570	-151,430
Commercial Investments Total	-1,064,420	-1,110,250	289,450	-1,756,920	-1,467,470
Performance & Development	14,800	9,030	9,240		9,240
Corporate Projects	42,840	46,450	40,450		40,450
Press & Public Relations	40,050	31,330	30,990		30,990
Corporate Management	103,000	101,740	92,060		92,060
Corporate Management Total	200,690	188,550	172,740	0	172,740
Economic Development Section	228,320	284,390	278,630		278,630
Head of Economic and Commercial Dev.	95,500	102,340	98,920		98,920
Democratic Services Section	136,030	135,770	162,090		162,090
Mayoral & Civic Services Section	104,710	104,670	105,390		105,390
Chief Executive	160,680	168,710	173,810		173,810
Communications Section	78,900	196,320	198,340		198,340
Policy & Information	213,120	214,930	220,470		220,470
Head of Policy and Communications	104,850	105,130	107,230		107,230
Democratic & Admin.Services Manager	45,960				0
Registration Services Section	128,850	129,860	134,040		134,040
Director of Finance & Business Imp.	134,010	136,030	137,330		137,330
Accountancy Section	641,910	673,500	699,130	-4,380	694,750
Director of Regeneration & Place	134,110	135,240	136,570		136,570
Property & Procurement Manager	81,060	41,760			0
Procurement Section	69,980	68,040	148,090	-76,050	72,040
Property & Projects Section	264,330	251,650	258,710		258,710
Facilities & Corporate Support Section	409,710	367,910	418,910		418,910
Improvement Section	240,900	283,630	251,170		251,170
Executive Support	156,820	155,920	159,900		159,900
Head of Commissioning & Business Improvement		209,010	126,130		126,130
Customer Services Manager	75,190				0
Customer Services Section	613,410	639,480	599,020		599,020
Corporate Support Services Total	4,118,350	4,404,290	4,413,880	-80,430	4,333,450
Civic Occasions	34,850	35,850	36,390		36,390
Members Allowances	342,540	365,840	371,000		371,000
Members Facilities	40,100	39,340	39,940		39,940
Subscriptions	18,100	7,240	7,390		7,390
Democratic Representation Total	435,590	448,270	454,720	0	454,720
Economic Dev - Promotion & Marketing	800	36,320	4,130	-3,500	630
Economic Development Total	800	36,320	4,130	-3,500	630
Economic Research		6,750			0
Economic Research Total	0	6,750	0	0	0
Emergency Centre	29,080	36,280	32,960		32,960
Emergency Planning Total	29,080	36,280	32,960	0	32,960
Housing Benefits Administration	-450,700	-437,220		-337,220	-337,220

Cost Centre/Service	Original Approved Estimate 2017/18 £	Revised Estimate 2017/18 £	Estimate 2018/19 (Expenditure) £	Estimate 2018/19 (Income) £	Estimate 2018/19 £
Housing Benefit Administration Total	-450,700	-437,220	0	-337,220	-337,220
Medway Conservancy	108,870	108,870	109,530		109,530
Levies Total	108,870	108,870	109,530	0	109,530
Town Hall	81,470	85,110	90,380	-3,990	86,390
South Maidstone Depot	133,430	134,350	136,770		136,770
The Link King Street	91,730	97,310	349,600	-241,390	108,210
Maidstone House	1,057,670	1,159,540	1,239,540	-124,430	1,115,110
Office Accommodation Total	1,364,300	1,476,310	1,816,290	-369,810	1,446,480
Rent Allowances	-203,330	-222,790	44,769,080	-44,991,870	-222,790
Non HRA Rent Rebates	-5,000	-4,550	450,670	-455,220	-4,550
Discretionary Housing Payments	1,000	1,210	251,400	-250,190	1,210
Rent Rebates Total	-207,330	-226,130	45,471,150	-45,697,280	-226,130
Mid Kent Improvement Partnership		290	141,650	-141,090	560
Revenues Section	344,570	448,720	773,010	-333,350	439,660
Benefits Section	432,300	437,610	747,740	-309,710	438,030
Head of Revenues & Benefits		85,280	107,880	-42,070	65,810
Revenues & Benefits Business Support	136,010	143,650	388,000	-253,130	134,870
Fraud & Visiting Partnership Section	47,300	62,120	215,640	-163,350	52,290
Mid Kent Audit Partnership	196,370	204,010	700,440	-494,480	205,960
Legal Services Section	483,150	482,850	551,030	-60,000	491,030
Revenues & Benefits Manager	233,980				0
Mid Kent ICT Services	680,060	681,410	1,583,830	-890,610	693,220
GIS Section	102,440	102,850	173,690	-68,790	104,900
Director of Mid Kent Services	24,820	39,020	119,040	-80,700	38,340
Mid Kent HR Services Section	360,880	370,170	627,650	-248,720	378,930
MBC HR & Payroll Section	228,400	145,930	228,510	-19,530	208,980
I.T. Operational Services	327,190	383,380	244,330		244,330
Central Telephones	60,200	60,200	61,400		61,400
Shared Services Total	3,657,670	3,647,490	6,663,840	-3,105,530	3,558,310
Mid Kent ITC Software	187,420	187,420	521,820	-334,400	187,420
Youth Development Programme	48,200	48,250	48,620	-170	48,450
Internal Printing	-85,240	-87,290	49,860	-136,130	-86,270
Debt Recovery Service	-143,310	-147,150	727,550	-876,000	-148,450
Trading Accounts Total	7,070	1,230	1,347,850	-1,346,700	1,150
Policy & Resources	6,564,030	7,370,240	64,554,710	-57,012,530	7,542,180

SUMMARY ESTIMATE 2018/19 - BY COMMITTEE

Cost Centre/Service	Original Approved Estimate 2017/18 £	Revised Estimate 2017/18 £	Estimate 2018/19 (Expenditure) £	Estimate 2018/19 (Income) £	Estimate 2018/19 £
Strategic Planning, Sustainability and Transportation					
Building Regulations Chargeable	-320,160	-320,160	6,820	-326,850	-320,030
Building Control	-990	-990	2,000	-3,020	-1,020
Street Naming & Numbering	-49,000	-49,000		-49,000	-49,000
Building Control Total	-370,150	-370,150	8,820	-378,870	-370,050
Land Charges	-233,400	-234,010	36,350	-335,550	-299,200
Central Services to the Public Total	-233,400	-234,010	36,350	-335,550	-299,200
Development Management Section	787,690	898,560	864,420		864,420
Spatial Policy Planning Section	442,350	398,530	396,470		396,470
Head of Planning and Development	102,100	161,070	104,430		104,430
Development Mgt.Enforcement Section	143,850	146,890	169,160		169,160
Building Surveying Section	358,410	358,490	367,640		367,640
Heritage Landscape and Design Section	171,560	170,790	175,700		175,700
Planning Business Management	107,200	117,720	72,220		72,220
Parking Services Section	310,600	308,580	433,040	-109,410	323,630
Corporate Support Services Total	2,423,760	2,560,630	2,583,080	-109,410	2,473,670
Development Control Advice	-115,000	-115,000		-115,000	-115,000
Development Control Applications	-1,295,980	-1,304,440	125,320	-1,559,060	-1,433,740
Development Control Appeals	119,410	119,410	121,800		121,800
Development Control Enforcement	64,520	64,520	165,810		165,810
Development Control Total	-1,227,050	-1,235,510	412,930	-1,674,060	-1,261,130
Environment Improvements	17,170	16,440	16,450		16,450
Name Plates & Notices	17,600	17,600	17,950		17,950
Network & Traffic Management Total	34,770	34,040	34,400	0	34,400
On Street Parking	-273,530	-297,440	410,250	-698,710	-288,460
Residents Parking	-223,000	-223,180	45,090	-267,180	-222,090
Pay & Display Car Parks	-1,580,200	-1,598,710	388,090	-2,138,340	-1,750,250
Non Paying Car Parks	9,300	9,700	10,000	-10	9,990
Off Street Parking - Enforcement	-188,370	-164,530	167,780	-327,750	-159,970
Mote Park Pay & Display	-175,180	-175,020	29,530	-203,910	-174,380
Mote Park - Enforcement	24,660				0
Sandling Road Car Park	-111,770	-111,770	128,600	-240,100	-111,500
Parking Services Total	-2,518,090	-2,560,950	1,179,340	-3,876,000	-2,696,660
Planning Policy	200,000	31,950	200,000		200,000
Neighbourhood Planning		4,740	0		
Conservation	-11,470	-11,470	10,000	-21,470	-11,470
Planning Policy Total	188,530	25,220	210,000	-21,470	188,530
Park & Ride	198,900	188,390	563,950	-366,720	197,230
Socially Desirable Buses	63,780	63,780	48,130		48,130
Other Transport Services	-9,300	-9,300	15,700	-25,250	-9,550
Public Transport Total	253,380	242,870	627,780	-391,970	235,810
Mid Kent Planning Support Service	396,070	430,230	671,930	-237,470	434,460
Mid Kent Local Land Charges Section	31,520	12,870	135,090	-102,160	32,930
Shared Services Total	427,590	443,100	807,020	-339,630	467,390
Strategic Planning, Sustainability and Transportation	-1,020,660	-1,094,760	5,899,720	-7,126,960	-1,227,240

SUMMARY ESTIMATE 2017/18 - BY COMMITTEE

Cost Centre/Service	Original Approved Estimate 2017/18 £	Revised Estimate 2017/18 £	Estimate 2018/19 (Expenditure) £	Estimate 2018/19 (Income) £	Estimate 2018/19 £
Communities, Housing & Environment					
Grants	205,270	206,270	195,270		195,270
Delegated Grants	2,100	2,100	2,100		2,100
Parish Services	130,170	130,170	127,320		127,320
Central Services to the Public Total	337,540	338,540	324,690	0	324,690
Social Inclusion		40,510			0
Community Development Total	0	40,510	0	0	0
Community Safety	66,440	66,440	17,770		17,770
Building Safer Communities			32,250	-32,250	0
C C T V	192,350	191,310	214,410	-21,100	193,310
Community Safety Total	258,790	257,750	264,430	-53,350	211,080
Head of Environment and Public Realm	86,660	86,750	92,090		92,090
Environmental Ops.Enforcement Section	317,340				0
Community Partnerships & Resilience Section	127,950	476,380	473,340		473,340
Licensing Section	104,300	104,460	107,050		107,050
Environmental Protection Section	237,070	235,860	240,820		240,820
Food and Safety Section	292,700	290,620	249,630		249,630
Depot Services Section	432,680	636,760	653,460		653,460
Head of Housing & Community Services	102,800	102,960	104,760		104,760
Housing & Enabling Section	328,060	197,540	199,990		199,990
Housing & Inclusion Section	501,660	552,390	555,420		555,420
Housing & Health Section	282,440	263,340	288,790		288,790
Corporate Support Services Total	2,813,660	2,947,060	2,965,350	0	2,965,350
Drainage	31,700	31,700	31,720		31,720
Flood Defences & Land Drainage Total	31,700	31,700	31,720	0	31,720
Homeless Temporary Accommodation	424,450	416,270	895,100	-336,070	559,030
Homelessness Prevention	245,400	288,100	284,640		284,640
Aylesbury House	20,170	23,080	100,710	-58,640	42,070
Magnolia House	-5,960	-8,270	36,820	-39,040	-2,220
Marsham Street	31,360	40,160	85,790	-39,070	46,720
Sundry Temporary Accommodation (TA) Properties	7,180	3,980	23,850	-43,480	-19,630
2 Bed Property - Temporary Accommodation		3,990	30,490	-41,640	-11,150
3 Bed Property - Temporary Accommodation		-80	18,240	-28,040	-9,800
4 bed Property - Temporary Accommodation		-970	10,200	-19,600	-9,400
Homelessness Total	722,600	766,260	1,485,840	-605,580	880,260
Housing Register & Allocations	10,000	10,000	10,200		10,200
Housing Advice Total	10,000	10,000	10,200	0	10,200
Strategic Housing Role	13,500	13,500	13,770		13,770
Housing Strategy Total	13,500	13,500	13,770	0	13,770
Marden Caravan Site (Stilebridge Lane)	19,020	18,950	48,500	-29,510	18,990
Ulcombe Caravan Site (Water Lane)	6,930	6,850	45,570	-38,690	6,880
Other Council Properties Total	25,950	25,800	94,070	-68,200	25,870
Private Sector Renewal	-47,370	-47,370	2,680	-50,000	-47,320
HMO Licensing	-13,380	-13,380		-14,380	-14,380
Private Sector Housing Renewal Total	-60,750	-60,750	2,680	-64,380	-61,700
Public Health - Obesity			94,000	-94,000	0
Public Health - Misc Services		13,620	58,300	-58,300	0
Public Health Total	0	13,620	152,300	-152,300	0
Recycling Collection	562,060	638,250	1,941,040	-1,227,410	713,630
Recycling Total	562,060	638,250	1,941,040	-1,227,410	713,630
Licences	-6,800	-6,800	25,210	-28,890	-3,680
Licensing Statutory	-71,040	-71,040	61,330	-131,320	-69,990
Licensing Non Chargeable	7,030	7,030	7,350		7,350
Dog Control	24,150	24,150	28,610	-3,900	24,710
Health Promotion		1,750			0
Health Improvement Programme	8,800	8,800	8,980		8,980
Pollution Control - General	25,940	232,110	38,970	-11,590	27,380
Contaminated Land			1,020	-1,000	20
Environmental Enforcement	13,580	13,580	16,320	-2,520	13,800
Food Hygiene	8,840	8,840	10,960	-1,910	9,050
Sampling	3,300	3,300	3,370		3,370
Occupational Health & Safety	23,670	23,670	24,720	-570	24,150
Infectious Disease Control	960	1,000	980		980
Noise Control	1,160	1,200	1,200		1,200
Pest Control	-12,000	-12,000	150	-12,120	-11,970
Public Conveniences	139,590	128,460	137,400		137,400
Licensing - Hackney & Private Hire	-68,400	-68,400	72,870	-138,920	-66,050
Regulatory Services Total	98,780	295,650	439,440	-332,740	106,700
Street Cleansing	967,030	967,940	985,870	-33,260	952,610
Street Cleansing Total	967,030	967,940	985,870	-33,260	952,610
Commercial Waste Services	-66,090	-69,550	117,200	-188,170	-70,970

Cost Centre/Service	Original Approved Estimate 2017/18 £	Revised Estimate 2017/18 £	Estimate 2018/19 (Expenditure) £	Estimate 2018/19 (Income) £	Estimate 2018/19 £
Trade Waste Total	-66,090	-69,550	117,200	-188,170	-70,970
Fleet Workshop & Management	749,940	707,210	679,010		679,010
MBS Support Crew	-59,920	-52,300	104,410	-175,190	-70,780
Grounds Maintenance	1,316,850				0
Grounds Maintenance - Commercial		59,810	127,070	-100,170	26,900
Trading Accounts Total	2,006,870	714,720	910,490	-275,360	635,130
Household Waste Collection	1,052,200	1,111,550	1,310,340	-149,240	1,161,100
Waste Collection Total	1,052,200	1,111,550	1,310,340	-149,240	1,161,100
Communities, Housing & Environment	8,773,840	8,042,550	11,049,430	-3,149,990	7,899,440

SUMMARY ESTIMATE 2018/19 - BY COMMITTEE

Cost Centre/Service	Original Approved Estimate 2017/18 £	Revised Estimate 2017/18 £	Estimate 2018/19 (Expenditure) £	Estimate 2018/19 (Income) £	Estimate 2018/19 £
Heritage, Culture & Leisure					
Cemetery	-98,240	38,910	183,820	-142,270	41,550
National Assistance Act	-490	-490	2,040	-2,510	-470
Crematorium	-829,770	-753,260	457,300	-1,216,090	-758,790
Maintenance of Closed Churchyards	1,000		5,000		5,000
Bereavement Services Total	-927,500	-714,840	648,160	-1,360,870	-712,710
Leisure Services Section		52,120	53,810		53,810
Cultural Services Section	509,340	484,300	501,790		501,790
Visitor Economy Section		87,070	99,190	-11,390	87,800
Maidstone Culture & Leisure Section	137,620				0
Parks & Leisure Services Section	158,400				0
Bereavement Services Section	170,340	156,790	153,490		153,490
Market Section	76,000	74,330	76,880		76,880
Corporate Support Services Total	1,051,700	854,610	885,160	-11,390	873,770
Cultural Development Arts	28,110	17,040	14,800		14,800
Museum	275,900	302,560	372,340	-94,810	277,530
Carriage Museum	28,800	32,880	37,060	-2,000	35,060
Museum-Grant Funded Activities		56,380			0
Museum Café		-3,200	37,550	-41,010	-3,460
Hazlitt Arts Centre	266,450	266,270	267,680		267,680
Festivals and Events	-3,260	-3,260	28,490	-41,410	-12,920
Culture & Heritage Total	596,000	668,670	757,920	-179,230	578,690
Market	-171,440	-176,500	176,000	-312,080	-136,080
Economic Development Total	-171,440	-176,500	176,000	-312,080	-136,080
Mote Park Adventure Zone				-57,000	-57,000
Parks & Open Spaces	59,230	857,850	806,170	-55,360	750,810
River Park	35,410				0
Playground Maintenance & Improvements	20,920	131,810	134,330		134,330
Parks Pavilions	25,080	22,300	25,410	-10	25,400
Mote Park	39,230	186,320	241,560	-54,140	187,420
Mote Park Cafe	9,210	6,000	236,980	-287,910	-50,930
Cobtree Manor Park	-132,890	-176,760	122,780	-178,810	-56,030
Kent Life	340	-400	44,250	-61,900	-17,650
Cobtree Manor Park Visitor Centre	-5,850	-7,630	243,850	-271,180	-27,330
Allotments	11,040	11,040	11,260		11,260
Open Spaces Total	61,720	1,030,530	1,866,590	-966,310	900,280
Lettable Halls	-2,490	10	6,800	-7,360	-560
Community Halls	46,930	44,890	88,830	-16,380	72,450
Leisure Centre	-218,370	-223,470	-23,600	-200,000	-223,600
Cobtree Golf Course	-66,830	-67,160	103,650	-156,950	-53,300
Recreation & Sport Total	-240,760	-245,730	175,680	-380,690	-205,010
Tourism	26,100	18,080	33,900	-15,150	18,750
Museum Shop	-18,740	-18,740	25,970	-44,640	-18,670
Leisure Services Other Activities	33,510	33,510	34,440		34,440
Tourism Total	40,870	32,850	94,310	-59,790	34,520
Heritage, Culture & Leisure	410,590	1,449,590	4,603,822	-3,270,357	1,333,460

MAIDSTONE BOROUGH COUNCIL REVENUE ESTIMATES

REVISED ESTIMATE 2017/18 AND ESTIMATE 2018/19

PRIORITY SUMMARY

Cost Centre/Service	Original Estimate 2017/18 £	Revised Estimate 2017/18 £	Estimate 2018/19 £
Character	640,360	669,610	649,480
Health & Wellbeing	1,984,690	1,805,520	1,713,960
Clean & Safe	3,545,010	4,233,170	4,322,750
Leisure & Culture	1,567,130	2,419,180	2,304,450
Town Centre	69,820	85,640	73,660
Employment & Skills	229,120	349,460	279,260
Homes	1,184,000	1,165,490	1,225,890
Infrastructure	385,050	372,010	381,740
Trading	-4,613,250	-4,635,450	-5,158,860
Central & Democratic	9,735,870	9,302,990	9,755,510
	14,727,800	15,767,620	15,547,840
Slippage	-314,500	-238,670	-365,030
	14,413,300	15,528,950	15,182,810
Transfers to and from General Balances	-78,540	-1,081,690	0
Transfers to and from Earmarked Reserves	4,562,130	4,449,630	4,179,310
Net Revenue Expenditure	18,896,890	18,896,890	19,362,120

SUMMARY ESTIMATE 2018/19 - BY PRIORITY

Cost Centre/Service	Original Approved Estimate 2017/18 £	Revised Estimate 2017/18 £	Estimate 2018/19 (Expenditure) £	Estimate 2018/19 (Income) £	Estimate 2018/19 £
Character					
Conservation	-11,470	-11,470	10,000	-21,470	-11,470
Social Inclusion		40,510			0
Civic Occasions	34,850	35,850	36,390		36,390
Parish Services	130,170	130,170	127,320		127,320
Medway Conservancy	108,870	108,870	109,530		109,530
Head of Economic & Commercial Dev.	95,500	102,340	98,920		98,920
Housing & Health Section	282,440	263,340	288,790		288,790
Character	640,360	669,610	670,950	-21,470	649,480

SUMMARY ESTIMATE 2018/19 - BY PRIORITY

Cost Centre/Service	Original Approved Estimate 2017/18 £	Revised Estimate 2017/18 £	Estimate 2018/19 (Expenditure) £	Estimate 2018/19 (Income) £	Estimate 2018/19 £
Health & Wellbeing					
Leisure Centre	-218,370	-223,470	-23,600	-200,000	-223,600
Mote Park Adventure Zone				-57,000	-57,000
Cobtree Golf Course	-66,830	-67,160	103,650	-156,950	-53,300
Cemetery	-98,226	38,910	183,820	-142,270	41,550
National Assistance Act	-490	-490	2,040	-2,510	-470
Maintenance of Closed Churchyards	1,000		5,000		5,000
Drainage	31,700	31,700	31,720		31,720
Health Promotion		1,750			0
Health Improvement Programme	8,800	8,800	8,980		8,980
Pollution Control - General	25,940	232,110	38,970	-11,590	27,380
Contaminated Land			1,020	-1,000	20
Environmental Enforcement	13,580	13,580	16,320	-2,520	13,800
Food Hygiene	8,840	8,840	10,960	-1,910	9,050
Sampling	3,300	3,300	3,370		3,370
Occupational Health & Safety	23,670	23,670	24,720	-570	24,150
Infectious Disease Control	960	1,000	980		980
Noise Control	1,160	1,200	1,200		1,200
Pest Control	-12,000	-12,000	150	-12,120	-11,970
Public Conveniences	139,590	128,460	137,400		137,400
Licensing - Hackney & Private Hire	-68,400	-68,400	72,870	-138,920	-66,050
Public Health - Obesity			94,000	-94,000	0
Public Health - Misc Services		13,620	58,300	-58,300	0
Housing Register & Allocations	10,000	10,000	10,200		10,200
Private Sector Renewal	-47,370	-47,370	2,680	-50,000	-47,320
HMO Licensing	-13,380	-13,380		-14,380	-14,380
Homeless Temporary Accommodation	424,450	416,270	895,100	-336,070	559,030
Homelessness Prevention	245,400	288,100	284,640		284,640
Aylesbury House	20,166	23,080	100,710	-58,640	42,070
Magnolia House	-5,960	-8,270	36,820	-39,040	-2,220
Marsham Street	31,360	40,160	85,790	-39,070	46,720
Sundry Temp.Accomm (TA) Properties	7,180	3,980	23,850	-43,480	-19,630
2 Bed Property - Temporary Accomodation		3,990	30,490	-41,640	-11,150
3 Bed Property - Temporary Accomodation		-80	18,240	-28,040	-9,800
4 Bed Property - Temporary Accomodation		-970	10,200	-19,600	-9,400
Rent Allowances	-203,330	-222,790	44,769,080	-44,991,870	-222,790
Non HRA Rent Rebates	-5,000	-4,550	450,670	-455,220	-4,550
Discretionary Housing Payments	1,000	1,210	251,400	-250,190	1,210
Housing Benefits Administration	-450,700	-437,220		-337,220	-337,220
Bereavement Services Section	170,340	156,790	153,490		153,490
Environmental Ops.Enforcement Section	317,340				0
Environmental Protection Section	237,070	235,860	240,820		240,820
Food and Safety Section	292,700	290,620	249,630		249,630
Head of Housing & Community Services	102,800	102,960	104,760		104,760
Housing & Enabling Section	328,060	197,540	199,990		199,990
Housing & Inclusion Section	501,660	552,390	555,420		555,420
Head of Revenues & Benefits		22,460	107,880	-42,070	65,810
Revenues & Benefits Manager	233,980	62,820			0
Revenues & Benefits Business Support	136,010	143,650	388,000	-253,130	134,870
Debt Recovery Service	-143,310	-147,150	727,550	-876,000	-148,450
Health & Wellbeing	1,984,690	1,805,520	50,469,280	-48,755,320	1,713,960

SUMMARY ESTIMATE 2018/19 - BY PRIORITY

Cost Centre/Service	Original Approved Estimate 2017/18 £	Revised Estimate 2017/18 £	Estimate 2018/19 (Expenditure) £	Estimate 2018/19 (Income) £	Estimate 2018/19 £
Clean & Safe					
Community Safety	66,440	66,440	17,770		17,770
Building Safer Communities			32,250	-32,250	0
C C T V	192,350	191,310	214,410	-21,100	193,310
Licences	-6,800	-6,800	25,210	-28,890	-3,680
Licensing Statutory	-71,040	-71,040	61,330	-131,320	-69,990
Licensing Non Chargeable	7,030	7,030	7,350		7,350
Dog Control	24,150	24,150	28,610	-3,900	24,710
Street Cleansing	967,030	967,940	985,870	-33,260	952,610
Household Waste Collection	1,052,200	1,111,550	1,310,340	-149,240	1,161,100
Recycling Collection	562,060	638,250	1,941,040	-1,227,410	713,630
Head of Environment & Public Realm	86,660	86,750	92,090		92,090
Depot Services Section	432,680	636,760	473,340		473,340
Community Partnerships & Resilience Section	127,950	476,370	107,050		107,050
Licensing Section	104,300	104,460	653,460		653,460
Clean & Safe	3,545,010	4,233,170	5,950,120	-1,627,370	4,322,750

SUMMARY ESTIMATE 2018/19 - BY PRIORITY

Cost Centre/Service	Original Approved Estimate 2017/18 £	Revised Estimate 2017/18 £	Estimate 2018/19 (Expenditure) £	Estimate 2018/19 (Income) £	Estimate 2018/19 £
Leisure & Culture					
Cultural Development Arts	28,110	17,040	14,800	0	14,800
Museum	275,900	302,560	372,340	-94,810	277,530
Carriage Museum	28,800	32,880	37,060	-2,000	35,060
Museum-Grant Funded Activities		56,380	0	0	0
Museum Café		-3,200	37,550	-41,010	-3,460
Hazlitt Arts Centre	266,450	266,270	267,680	0	267,680
Festivals and Events	-3,260	-3,260	28,490	-41,410	-12,920
Lettable Halls	-2,490	10	6,800	-7,360	-560
Community Halls	46,930	44,890	88,830	-16,380	72,450
Parks & Open Spaces	59,230	857,850	806,170	-55,360	750,810
River Park	35,410				0
Playground Maintenance	20,920	131,810	134,330		134,330
Parks Pavilions	25,080	22,300	25,410	-10	25,400
Mote Park	39,230	186,320	241,560	-54,140	187,420
Mote Park Cafe	9,210	6,000	236,980	-287,910	-50,930
Cobtree Manor Park	-132,890	-176,760	122,780	-178,810	-56,030
Kent Life	340	-400	44,250	-61,900	-17,650
Cobtree Manor Park Visitor Centre	-5,850	-7,630	243,850	-271,180	-27,330
Allotments	11,040	11,040	11,260	0	11,260
Tourism	26,100	18,080	33,900	-15,150	18,750
Leisure Services Other Activities	33,510	33,510	34,440		34,440
Parks & Leisure Services Section	158,400	52,120	53,810		53,810
Cultural Services Section	509,340	484,300	501,790		501,790
Visitor Economy Section		87,070	99,190	-11,390	87,800
Maidstone Culture & Leis.Section	137,620				0
Leisure & Culture	1,567,130	2,419,180	3,443,270	-1,138,820	2,304,450

SUMMARY ESTIMATE 2018/19 - BY PRIORITY

Cost Centre/Service	Original Approved Estimate 2017/18 £	Revised Estimate 2017/18 £	Estimate 2018/19 (Expenditure) £	Estimate 2018/19 (Income) £	Estimate 2018/19 £
Town Centre					
Town Centre Mgt.Sponsorship		15,000			0
Business Terrace	69,820	70,640	167,590	-94,370	73,220
Phase 3 Business Terrace Expansion			72,390	-71,950	440
Town Centre	69,820	85,640	239,980	-166,320	73,660

SUMMARY ESTIMATE 2018/19 - BY PRIORITY

Cost Centre/Service	Original Approved Estimate 2017/18 £	Revised Estimate 2017/18 £	Estimate 2018/19 (Expenditure) £	Estimate 2018/19 (Income) £	Estimate 2018/19 £
Employment & Skills					
Economic Research		6,750			0
Business Support & Enterprise		22,000			0
Economic Dev - Promotion & Marketing	800	36,320	4,130	-3,500	630
Economic Development Section	228,320	284,390	278,630		278,630
Employment & Skills	229,120	349,460	282,760	-3,500	279,260

SUMMARY ESTIMATE 2018/19 - BY PRIORITY

Cost Centre/Service	Original Approved Estimate 2017/18 £	Revised Estimate 2017/18 £	Estimate 2018/19 (Expenditure) £	Estimate 2018/19 (Income) £	Estimate 2018/19 £
Homes					
Building Regulations Chargeable	-320,160	-320,160	6,820	-326,850	-320,030
Building Control	-990	-990	2,000	-3,020	-1,020
Street Naming & Numbering	-49,000	-49,000		-49,000	-49,000
Development Control Advice	-115,000	-115,000		-115,000	-115,000
Development Control Applications	-1,295,980	-1,304,440	125,320	-1,559,060	-1,433,740
Development Control Appeals	119,410	119,410	121,800		121,800
Development Control Enforcement	64,520	64,520	165,810		165,810
Planning Policy	200,000	31,950	200,000		200,000
Neighbourhood Planning		4,740			0
Strategic Housing Role	13,500	13,500	13,770		13,770
Marden Caravan Site (Stilebridge Lane)	19,020	18,950	48,500	-29,510	18,990
Ulcombe Caravan Site (Water Lane)	6,930	6,860	45,570	-38,690	6,880
Development Management Section	787,690	898,560	864,420		864,420
Spatial Policy Planning Section	442,350	398,530	396,470		396,470
Head of Planning and Development	102,100	161,070	104,430		104,430
Development Mgt.Enforcement Section	143,850	146,890	169,160		169,160
Building Surveying Section	358,410	358,490	367,640		367,640
Mid Kent Planning Support Service	396,070	430,230	671,930	-237,470	434,460
Heritage Landscape and Design Section	171,560	170,790	175,700		175,700
Planning Business Management	107,200	117,720	72,220		72,220
Mid Kent Local Land Charges Section	32,520	12,870	135,090	-102,160	32,930
Homes	1,184,000	1,165,490	3,686,650	-2,460,760	1,225,890

SUMMARY ESTIMATE 2018/19 - BY PRIORITY

Cost Centre/Service	Original Approved Estimate 2017/18 £	Revised Estimate 2017/18 £	Estimate 2018/19 (Expenditure) £	Estimate 2018/19 (Income) £	Estimate 2018/19 £
Infrastructure					
Environment Improvements	17,170	16,440	16,450		16,450
Name Plates & Notices	17,600	17,600	17,950		17,950
Residents Parking	-223,000	-223,180	45,090	-267,180	-222,090
Non Paying Car Parks	9,300	9,700	10,000	-10	9,990
Park & Ride	198,900	188,390	563,950	-366,720	197,230
Socially Desirable Buses	63,780	63,780	48,130		48,130
Other Transport Services	-9,300	-9,300	15,700	-25,250	-9,550
Parking Services Section	310,600	308,580	433,040	-109,410	323,630
Infrastructure	385,050	372,010	1,150,310	-768,570	381,740

SUMMARY ESTIMATE 2018/19 - BY PRIORITY

Cost Centre/Service	Original Approved Estimate 2017/18 £	Revised Estimate 2017/18 £	Estimate 2018/19 (Expenditure) £	Estimate 2018/19 (Income) £	Estimate 2018/19 £
Trading					
Museum Shop	-18,740	-18,740	25,970	-44,640	-18,670
Crematorium	-829,770	-753,260	457,300	-1,216,090	-758,790
Commercial Waste Services	-66,090	-69,550	117,200	-188,170	-70,970
Market	-171,440	-176,500	176,000	-312,080	-136,080
Land Charges	-234,400	-234,010	36,350	-335,550	-299,200
Palace Gatehouse	-10,660	-7,620	2,450	-10,100	-7,650
Archbishops Palace	-99,210	-98,930	39,590	-139,340	-99,750
Parkwood Industrial Estate	-307,340	-313,420	12,700	-329,390	-316,690
Industrial Starter Units	-20,170	-23,660	28,290	-51,210	-22,920
Parkwood Equilibrium Units	-39,030	-55,530	50,940	-110,170	-59,230
Sundry Corporate Properties	-97,100	17,870	69,740	-368,900	-299,160
Parks Dwellings	-16,580	-50,390	25,300	-76,190	-50,890
Chillington House	-34,630	-24,500	8,500	-33,330	-24,830
Phoenix Park Units	-217,910	-214,940	16,870	-233,740	-216,870
Granada House - Commercial	-115,840	-111,760	27,990	-139,970	-111,980
Granada House - Residential	-105,950	-105,060	940	-107,010	-106,070
Heronden Road Units		-122,310	6,140	-157,570	-151,430
On Street Parking	-273,530	-297,440	410,250	-698,710	-288,460
Pay & Display Car Parks	-1,580,200	-1,598,710	388,090	-2,138,340	-1,750,250
Off Street Parking - Enforcement	-188,370	-164,530	167,780	-327,750	-159,970
Mote Park Pay & Display	-175,180	-175,020	29,530	-203,910	-174,380
Mote Park - Enforcement	24,660				0
Sandling Road Car Park	-111,770	-111,770	128,600	-240,100	-111,500
Market Section	76,000	74,330	76,880		76,880
Trading	-4,613,250	-4,635,450	2,303,400	-7,462,260	-5,158,860

SUMMARY ESTIMATE 2018/19 - BY PRIORITY

Cost Centre/Service	Original Approved Estimate 2017/18 £	Revised Estimate 2017/18 £	Estimate 2018/19 (Expenditure) £	Estimate 2018/19 (Income) £	Estimate 2018/19 £
Central & Democratic					
Members Allowances	342,540	365,840	371,000		371,000
Members Facilities	40,100	39,340	39,940		39,940
Subscriptions	18,100	7,240	7,390		7,390
Contingency	200,000	342,520	248,210		248,210
Performance & Development	14,800	9,030	9,240		9,240
Corporate Projects	42,840	46,450	40,450		40,450
Press & Public Relations	40,050	31,330	30,990		30,990
Corporate Management	103,000	101,740	92,060		92,060
Mid Kent Improvement Partnership		290	141,650	-141,090	560
Unapportionable Central Overheads	1,751,580	1,787,370	1,777,370		1,777,370
Council Tax Collection	-328,900	-303,190	116,620	-418,060	-301,440
Council Tax Benefits Administration	-163,800	-158,480		-158,480	-158,480
NNDR Collection	-240,370	-227,780	17,120	-250,970	-233,850
Registration Of Electors	59,210	120,600	49,030	-2,290	46,740
Elections	102,250	115,270	117,290	-420	116,870
Emergency Centre	29,080	36,280	32,960		32,960
Grants	205,270	206,270	195,270		195,270
Delegated Grants	2,100	2,100	2,100		2,100
External Interest Payable	124,980	124,980	231,610		231,610
Interest & Investment Income	-220,000	-220,000		-100,000	-100,000
Non Service Related Government Grants	-4,001,420	-3,864,370		-3,218,600	-3,218,600
Democratic Services Section	136,030	135,770	162,090		162,090
Mayoral & Civic Services Section	104,710	104,670	105,390		105,390
Chief Executive	160,680	168,710	173,810		173,810
Communications Section	78,900	196,320	198,340		198,340
Policy & Information	213,120	214,930	220,470		220,470
Head of Policy and Communications	104,850	105,130	107,230		107,230
Revenues Section	344,570	448,720	773,010	-333,350	439,660
Democratic and Admin.Services Manager	45,960				0
Registration Services Section	128,850	129,860	134,040		134,040
Benefits Section	432,300	437,610	747,740	-309,710	438,030
Fraud & Visiting Partnership Section	47,300	62,120	215,640	-163,350	52,290
Mid Kent Audit Partnership	196,370	204,010	700,440	-494,480	205,960
Director of Finance & Business Imp.	134,010	136,030	137,330		137,330
Head of Finance and Resources	3,710				0
Accountancy Section	638,200	673,500	699,130	-4,380	694,750
Legal Services Section	483,150	482,850	551,030	-60,000	491,030
Director of Regeneration & Place	134,110	135,240	136,570		136,570
Property & Procurement Manager	81,060	41,760			0
Procurement Section	69,980	68,040	148,090	-76,050	72,040
Property & Projects Section	264,330	251,650	258,710		258,710
Facilities & Corporate Support Section	409,710	367,910	418,910		418,910
Improvement Section	240,900	283,630	251,170		251,170
Executive Support	156,820	155,920	159,900		159,900
Customer Services Manager	75,190				0
Head of Commissioning & Business Improvement		209,010	126,130		126,130
Mid Kent ICT Services	680,060	681,410	1,583,810	-890,610	693,200
GIS Section	102,440	102,850	173,690	-68,790	104,900
Customer Services Section	613,410	639,480	599,020		599,020
Director of Mid Kent Services	24,820	39,020	119,040	-80,700	38,340
Mid Kent HR Services Section	360,880	370,170	627,650	-248,720	378,930
MBC HR & Payroll Section	228,400	145,930	228,510	-19,530	208,980
Town Hall	81,470	85,110	90,380	-3,990	86,390
South Maidstone Depot	133,430	134,350	136,770		136,770
The Link, King Street	91,730	97,310	349,600	-241,390	108,210
Maidstone House	1,057,670	1,159,540	1,239,540	-124,430	1,115,110
I.T. Operational Services	327,190	383,380	244,330		244,330
Central Telephones	60,200	60,200	61,400		61,400
Mid Kent ITC Software	187,420	187,420	521,820	-334,400	187,420
Fleet Workshop & Management	749,940	707,210	679,010		679,010
MBS Support Crew	-59,920	-52,300	104,410	-175,190	-70,780
Grounds Maintenance	1,316,850				0
Grounds Maintenance - Commercial		59,810	127,070	-100,170	26,900
Youth Development Programme	48,200	48,250	48,620	-170	48,450
Internal Printing	-85,240	-87,290	49,860	-136,130	-86,270
Appropriation Account	1,010,700	964,920	980,960		980,960
Central & Democratic	9,735,870	9,302,990	17,910,960	-8,155,450	9,755,510