| Year Ending 31st March | 2019 | 2020 | 2021 | 2022 | 2023 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Activity |  |  |  |  |  |
|  |  |  |  |  |  |
| Golf Course - MBC staff recharges | £18,000 | £18,360 | £18,727 | £19,102 | £19,484 |
| Golf Course - Running Costs | £13,000 | £13,390 | £13,792 | £14,205 | £14,632 |
| Kent Life - Running costs | £12,500 | £12,875 | £13,261 | £13,659 | £14,069 |
| Kent Life - MBC staff recharges | £17,000 | £17,340 | £17,687 | £18,041 | £18,401 |
| Manor Park - Running costs | £200,000 | £206,000 | £212,180 | £218,545 | £225,102 |
| Manor Park - MBC staff recharges | £25,000 | £25,500 | £26,010 | £26,530 | £27,061 |
| EXPENDITURE | £285,500 | £293,465 | £301,657 | £310,082 | £318,748 |
|  |  |  |  |  |  |
| Golf Course - Annual payment from operator | £154,500 | £159,135 | £163,909 | £168,826 | £173,891 |
| Golf Course - Other income | £5,300 | £5,300 | £5,300 | £5,300 | £5,300 |
| Kent Life - Annual Payment from operator | £64,000 | £71,000 | £74,000 | £74,000 | £71,000 |
| Manor Park - Car parking income | £90,000 | £90,000 | £90,000 | £90,000 | £90,000 |
| Manor Park - Rental income | £30,000 | £30,000 | £30,000 | £30,000 | £30,000 |
| Cobtree Charity Trust Ltd. Will Trust Income | £40,000 | £40,000 | £40,000 | £40,000 | £40,000 |
| Café/Visitor Centre - net surplus/(deficit) | -£20,000 | £0 | £0 | £0 | $£ 0$ |
| INCOME | £363,800 | £395,435 | £403,209 | £408,126 | £410,191 |
|  |  |  |  |  |  |
| Payment: MBC 2/9ths Golf Course Net Surplus | £30,000 | £32,388 | £33,359 | £34,360 | £35,391 |
|  |  |  |  |  |  |
| NET OPERATIONAL SURPLUS OR DEFICIT (-) | £48,300 | £69,582 | £68,193 | £63,683 | £56,052 |
|  |  |  |  |  |  |
| Capital Expenditure: |  |  |  |  |  |
|  |  |  |  |  |  |
| Car park resurfacing - total costs $£ 224,500$ | £80,000 | £120,000 | £24,500 |  |  |
| Power Supply (50\% to be reimbursed by DAGT) | £26,000 | -£3,000 | -£3,000 | -£3,000 | -£3,000 |
| Security Works | £20,000 |  |  |  |  |
| Play Area Refurbishment |  |  |  | $£ 50,000$ |  |
| Entrance Gate Automation |  |  | £20,000 |  |  |
|  |  |  |  |  |  |
|  | £126,000 | £117,000 | £41,500 | £47,000 | -£3,000 |
|  |  |  |  |  |  |
| ADJUSTED OVERALL SURPLUS/DEFICIT (-) | -£77,700 | -£47,418 | £26,693 | £16,683 | £59,052 |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
| Cashflow Forecast: |  |  |  |  |  |
|  |  |  |  |  |  |
| Bank Account balance at 1st April | £130,895 | £82,770 | £50,070 | £47,652 | £119,345 |
|  |  |  |  |  |  |
| Investment Income | £45,000 | £45,000 | £45,000 | £45,000 | £45,000 |
| Payment of overall surplus/deficit (-) | -£45,000 | -£77,700 | -£47,418 | £26,693 | £16,683 |
| Write-off of sum due from Mytime | -£48,125 |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
| Bank Account balance as at 31st March | £82,770 | £50,070 | £47,652 | £119,345 | £181,028 |

