

**MAIDSTONE BOROUGH COUNCIL REVENUE ESTIMATES**

**REVISED ESTIMATE 2018/19 AND ESTIMATE 2019/20**

**COMMITTEE SUMMARY**

<b>Cost Centre/Service</b>	<b>Original Estimate 2018/19 £</b>	<b>Revised Estimate 2018/19 £</b>	<b>Estimate 2019/20 £</b>
Policy & Resources	7,518,050	7,904,138	6,935,660
Strategic Planning, Sustainability & Transportation	-1,227,240	-1,070,620	-1,499,050
Communities, Housing & Environment	7,944,440	8,376,870	7,720,150
Heritage, Culture & Leisure	1,333,460	1,572,160	1,279,310
	<b>15,568,710</b>	<b>16,782,548</b>	<b>14,436,070</b>
Slippage	-395,904		
	<b>15,172,806</b>	<b>16,782,548</b>	<b>14,436,070</b>
Transfers to and from General Balances	10,000	10,000	10,000
Transfers to and from Earmarked Reserves	4,179,310	2,569,568	6,030,180
<b>Net Revenue Expenditure</b>	<b>19,362,116</b>	<b>19,362,116</b>	<b>20,476,250</b>

**SUMMARY ESTIMATE 2019/20 - BY COMMITTEE**

<b>Cost Centre/Service</b>	<b>Original Approved Estimate 2018/19 £</b>	<b>Revised Estimate 2018/19 £</b>	<b>Estimate 2019/20 (Expenditure ) £</b>	<b>Estimate 2019/20 (Income) £</b>	<b>Estimate 2019/20 £</b>
<b>Policy &amp; Resources</b>					
Contingency	248,210	147,000	183,420	0	183,420
Unapportionable Central Overheads	1,777,370	1,766,000	1,783,370		1,783,370
Non Service Related Government Grants	-3,218,600	-3,051,325	0	-3,880,840	-3,880,840
Appropriation Account	950,940	979,580	978,880		978,880
Pensions Fund Appropriation	0	0	0	0	0
<b>Balances, Pensions &amp; Appropriations Total</b>	<b>-242,080</b>	<b>-158,745</b>	<b>2,945,670</b>	<b>-3,880,840</b>	<b>-935,170</b>
Sandling Road Site	0	16,650	17,220		17,220
Business Support & Enterprise	0	20,970	0		0
Town Centre Management Sponsorship	0	14,340	0	0	0
Business Terrace	73,220	72,970	171,140	-94,410	76,730
Business Terrace Expansion	440	23,880	72,880	-71,980	900
<b>Business Support Total</b>	<b>73,660</b>	<b>148,810</b>	<b>261,240</b>	<b>-166,390</b>	<b>94,850</b>
Council Tax Collection	-301,440	-371,640	89,240	-459,840	-370,600
Council Tax Collection – Non Pooled	0	57,230	57,780	0	57,780
Council Tax Benefits Administration	-158,480	-152,120		-152,120	-152,120
NNDR Collection	-233,850	-244,990	7,800	-252,710	-244,910
NNDR Collection – Non Pooled	0	79,510	7,840		7,840
MBC-BID	0	0	16,920	-16,920	0
Registration Of Electors	46,740	79,390	50,130	-2,340	47,790
Elections	116,870	116,870	164,340	-430	163,910
External Interest Payable	231,610	231,610	310,310		310,310
Interest & Investment Income	-100,000	-100,000		-100,000	-100,000
<b>Central Services to the Public Total</b>	<b>-398,550</b>	<b>-304,140</b>	<b>704,360</b>	<b>-984,360</b>	<b>-280,000</b>
Palace Gatehouse	-7,650	-5,100	5,000	-10,300	-5,300
Archbishops Palace	-99,750	-96,540	42,890	-141,280	-98,390
Parkwood Industrial Estate	-316,690	-303,510	13,200	-323,050	-309,850
Industrial Starter Units	-22,920	-27,980	23,760	-52,710	-28,950
Parkwood Equilibrium Units	-59,230	-70,450	51,420	-123,470	-72,050
Sundry Corporate Properties	-299,160	-200,740	57,890	-402,750	-344,860
Parks Dwellings	-50,890	-42,250	34,280	-77,700	-43,420
Chillington House	-24,830	-24,540	8,800	-34,000	-25,200
Phoenix Park Units	-216,870	-229,900	19,160	-253,480	-234,320
Granada House - Commercial	-111,980	-104,590	12,760	-120,530	-107,770
Granada House - Residential	-106,070	-105,900	1,450	-189,150	-187,700
Heronden Road Units	-151,430	-152,130	11,950	-165,120	-153,170
Boxmend Industrial Estate	0	-100,740	15,350	-118,180	-102,830
Lockmeadow Complex	0	0	81,020	-148,870	-67,850
Lenworth House	0	1,360	3,770		3,770
<b>Commercial Investments Total</b>	<b>-1,467,470</b>	<b>-1,463,010</b>	<b>382,700</b>	<b>-2,160,590</b>	<b>-1,777,890</b>
Performance & Development	9,240	7,350	7,480		7,480
Corporate Projects	40,450	93,880	40,450		40,450
Press & Public Relations	30,990	34,840	35,450	0	35,450
Corporate Management	102,060	103,430	92,380		92,380
<b>Corporate Management Total</b>	<b>182,740</b>	<b>239,500</b>	<b>175,760</b>	<b>0</b>	<b>175,760</b>
Economic Development Section	278,630	278,510	292,800	-13,630	279,170
Head of Economic and Commercial Development	98,920	105,410	90,920	-10,700	80,220
Democratic Services Section	162,090	158,560	165,270		165,270
Mayoral & Civic Services Section	105,390	106,580	109,550		109,550
Chief Executive	173,810	173,320	176,790		176,790
Communications Section	198,340	195,600	201,770	-1,900	199,870
Policy & Information Section	220,470	249,060	222,100		222,100
Head of Policy and Communications	107,230	108,730	109,290		109,290
Registration Services Section	134,040	137,620	137,300		137,300
Director of Finance & Business Improvement	137,330	136,450	139,180		139,180
Accountancy Section	684,750	708,900	730,640	-14,580	716,060
Director of Regeneration & Place	136,570	136,460	139,230	-1,600	137,630
Procurement Section	72,040	157,400	171,610	-37,300	134,310
Property & Projects Section	258,710	400,650	410,280	-9,800	400,480
Facilities & Corporate Support Section	418,910	260,860	266,140		266,140
Improvement Section	251,170	340,930	347,470	-25,000	322,470
Executive Support Section	159,900	160,330	164,330		164,330
Head of Commissioning and Business Improvement	126,130	93,030	101,470		101,470
Customer Services Section	599,020	641,460	638,860		638,860
Salary Slippage P&R Committee	0	-221,740	-246,520		-246,520
<b>Corporate Support Services Total</b>	<b>4,323,450</b>	<b>4,328,120</b>	<b>4,368,480</b>	<b>-114,510</b>	<b>4,253,970</b>
Civic Occasions	36,390	41,440	42,310		42,310
Members Allowances	371,000	371,000	379,970		379,970

Cost Centre/Service	Original Approved Estimate 2018/19 £	Revised Estimate 2018/19 £	Estimate 2019/20 (Expenditure ) £	Estimate 2019/20 (Income) £	Estimate 2019/20 £
Members Facilities	39,940	39,940	40,520		40,520
Subscriptions	7,390	0	0		0
<b>Democratic Representation Total</b>	<b>454,720</b>	<b>452,380</b>	<b>462,800</b>	<b>0</b>	<b>462,800</b>
Economic Dev - Promotion & Marketing	630	55,140	5,010	-3,500	1,510
<b>Economic Development Total</b>	<b>630</b>	<b>55,140</b>	<b>5,010</b>	<b>-3,500</b>	<b>1,510</b>
Emergency Centre	32,960	32,960	33,140		33,140
<b>Emergency Planning Total</b>	<b>32,960</b>	<b>32,960</b>	<b>33,140</b>	<b>0</b>	<b>33,140</b>
Housing Benefits Administration	-337,220	-389,520	14,000	-403,520	-389,520
<b>Housing Benefit Administration Total</b>	<b>-337,220</b>	<b>-389,520</b>	<b>14,000</b>	<b>-403,520</b>	<b>-389,520</b>
Medway Conservancy	115,400	115,400	115,400		115,400
<b>Levies Total</b>	<b>115,400</b>	<b>115,400</b>	<b>115,400</b>	<b>0</b>	<b>115,400</b>
Town Hall	86,390	94,420	102,620	-3,990	98,630
South Maidstone Depot	136,770	169,160	140,600		140,600
The Link	108,210	99,530	345,550	-243,890	101,660
Maidstone House	1,115,110	1,121,130	1,282,500	-135,530	1,146,970
Museum Buildings	0	15,650	299,270	-1,110	298,160
<b>Office Accommodation Total</b>	<b>1,446,480</b>	<b>1,499,890</b>	<b>2,170,540</b>	<b>-384,520</b>	<b>1,786,020</b>
Rent Allowances	-222,790	-161,160	43,016,890	-43,178,050	-161,160
Non HRA Rent Rebates	-4,550	-6,710	664,010	-670,720	-6,710
Discretionary Housing Payments	1,210	1,680	349,290	-347,610	1,680
<b>Rent Rebates Total</b>	<b>-226,130</b>	<b>-166,190</b>	<b>44,030,190</b>	<b>-44,196,380</b>	<b>-166,190</b>
Mid Kent Improvement Partnership	560	700	50,710	-49,960	750
Revenues Section	439,660	460,410	792,800	-317,560	475,240
Benefits Section	438,030	0	0	0	0
Fraud Section	52,290	0	0	0	0
Head of Revenues & Benefits	65,810	0	0	0	0
Revenues & Benefits Business Support	134,870	0	0	0	0
Benefits Section	0	447,230	722,570	-274,230	448,340
Fraud Section	0	64,503	226,010	-183,680	42,330
Mid Kent Audit Partnership	205,960	212,770	719,150	-507,710	211,440
Legal Services Section	491,030	491,030	571,140	-60,000	511,140
Mid Kent ICT Services	693,220	691,240	1,491,180	-955,290	535,890
GIS Section	104,900	104,910	181,460	-72,570	108,890
Director of Mid Kent Services	38,340	40,440	128,210	-85,440	42,770
Mid Kent HR Services Section	378,930	379,020	641,160	-254,190	386,970
MBC HR Services Section	208,980	93,220	178,610	-530	178,080
Head of Revenues & Benefits	0	61,660	101,240	-36,170	65,070
Revenues & Benefits Business Support	0	150,810	382,690	-228,770	153,920
Dartford HR Services Section	0	-18,510	53,230	-70,830	-17,600
I.T. Operational Services	244,330	267,930	326,900		326,900
Central Telephones	61,400	61,400	14,620		14,620
<b>Shared Services Total</b>	<b>3,558,310</b>	<b>3,508,763</b>	<b>6,581,680</b>	<b>-3,096,930</b>	<b>3,484,750</b>
Mid Kent ICT Software	187,420	187,420	532,260	-334,400	197,860
Youth Development Programme	48,450	41,440	48,630	-170	48,460
Internal Printing	-86,270	-86,270	50,850	-83,670	-32,820
Debt Recovery Service	-148,450	-8,600	970,140	-980,310	-10,170
Debt Recovery MBC Profit Share	0	-129,210		-127,100	-127,100
<b>Trading Accounts Total</b>	<b>1,150</b>	<b>4,780</b>	<b>1,601,880</b>	<b>-1,525,650</b>	<b>76,230</b>
<b>Policy &amp; Resources</b>	<b>7,518,050</b>	<b>7,904,138</b>	<b>63,852,850</b>	<b>-56,917,190</b>	<b>6,935,660</b>

**SUMMARY ESTIMATE 2019/20 - BY COMMITTEE**

<b>Cost Centre/Service</b>	<b>Original Approved Estimate 2018/19 £</b>	<b>Revised Estimate 2018/19 £</b>	<b>Estimate 2019/20 (Expenditure ) £</b>	<b>Estimate 2019/20 (Income) £</b>	<b>Estimate 2019/20 £</b>
<b>Strategic Planning, Sustainability &amp; Transportation</b>					
Building Regulations Chargeable	-320,030	-320,030	6,960	-331,850	-324,890
Building Control	-1,020	-1,020	2,050	-3,080	-1,030
Street Naming & Numbering	-49,000	-49,000		-69,000	-69,000
<b>Building Control Total</b>	<b>-370,050</b>	<b>-370,050</b>	<b>9,010</b>	<b>-403,930</b>	<b>-394,920</b>
Land Charges	-299,200	-298,370	38,090	-335,550	-297,460
<b>Central Services to the Public Total</b>	<b>-299,200</b>	<b>-298,370</b>	<b>38,090</b>	<b>-335,550</b>	<b>-297,460</b>
Development Management Section	864,420	911,850	912,110	0	912,110
Spatial Policy Planning Section	396,470	331,150	361,860		361,860
Head of Planning and Development	104,430	140,180	106,420		106,420
Development Management Enforcement Sect	169,160	264,280	174,220		174,220
Building Surveying Section	367,640	365,620	374,880		374,880
Heritage Landscape and Design Section	175,700	173,160	184,000		184,000
Planning Business Management	72,220	135,740	142,160	-5,000	137,160
Parking Services Section	323,630	327,370	448,680	-114,710	333,970
Salary Slippage SPST Committee	0	-73,530	-81,380		-81,380
<b>Corporate Support Services Total</b>	<b>2,473,670</b>	<b>2,575,820</b>	<b>2,622,950</b>	<b>-119,710</b>	<b>2,503,240</b>
Development Control Advice	-115,000	-73,460	83,920	-151,300	-67,380
Development Control Applications	-1,433,740	0	0	0	0
Development Control Appeals	121,800	121,800	124,240		124,240
Development Control Majors	0	-681,880	20,540	-716,150	-695,610
Development Control - Other	0	-836,900	6,090	-842,910	-836,820
Development Control Enforcement	165,810	67,030	67,130	0	67,130
<b>Development Control Total</b>	<b>-1,261,130</b>	<b>-1,403,410</b>	<b>301,920</b>	<b>-1,710,360</b>	<b>-1,408,440</b>
Environment Improvements	16,450	17,440	17,460		17,460
Name Plates & Notices	17,950	17,950	18,310		18,310
<b>Network &amp; Traffic Management Total</b>	<b>34,400</b>	<b>35,390</b>	<b>35,770</b>	<b>0</b>	<b>35,770</b>
On Street Parking	-288,460	-364,420	405,010	-755,830	-350,820
Residents Parking	-222,090	-263,040	88,510	-347,750	-259,240
Pay & Display Car Parks	-1,750,250	-1,776,660	499,210	-2,412,520	-1,913,310
Non Paying Car Parks	9,990	10,590	10,920	-10	10,910
Off Street Parking - Enforcement	-159,970	-74,930	120,620	-190,220	-69,600
Mote Park Pay & Display	-174,380	-174,390	32,110	-206,380	-174,270
Sandling Road Car Park	-111,500	-680	155,400	-152,530	2,870
<b>Parking Services Total</b>	<b>-2,696,660</b>	<b>-2,643,530</b>	<b>1,311,780</b>	<b>-4,065,240</b>	<b>-2,753,460</b>
Planning Policy	200,000	227,340	196,320		196,320
Neighbourhood Planning	0	75,000	0		0
Conservation	-11,470	-11,470	4,130	-15,600	-11,470
Town Centre Opportunity Area Project	0	0	0		0
<b>Planning Policy Total</b>	<b>188,530</b>	<b>290,870</b>	<b>200,450</b>	<b>-15,600</b>	<b>184,850</b>
Park & Ride	197,230	236,930	547,720	-367,740	179,980
Socially Desirable Buses	48,130	48,130	32,590		32,590
Other Transport Services	-9,550	-9,550	25,850	-36,110	-10,260
<b>Public Transport Total</b>	<b>235,810</b>	<b>275,510</b>	<b>606,160</b>	<b>-403,850</b>	<b>202,310</b>
Mid Kent Planning Support Service	434,460	420,970	614,510	-217,190	397,320
Mid Kent Local Land Charges Section	32,930	46,180	139,260	-107,520	31,740
<b>Shared Services Total</b>	<b>467,390</b>	<b>467,150</b>	<b>753,770</b>	<b>-324,710</b>	<b>429,060</b>
<b>Strategic Planning, Sustainability &amp; Transportation</b>	<b>-1,227,240</b>	<b>-1,070,620</b>	<b>5,879,900</b>	<b>-7,378,950</b>	<b>-1,499,050</b>

**SUMMARY ESTIMATE 2019/20 - BY COMMITTEE**

<b>Cost Centre/Service</b>	<b>Original Approved Estimate 2018/19 £</b>	<b>Revised Estimate 2018/19 £</b>	<b>Estimate 2019/20 (Expenditure) £</b>	<b>Estimate 2019/20 (Income) £</b>	<b>Estimate 2019/20 £</b>
<b>Communities, Housing &amp; Environment</b>					
Grants	195,270	195,270	184,270		184,270
Delegated Grants	2,100	2,100	2,100		2,100
Parish Services	127,320	127,320	127,320		127,320
Members Community Grant	0	0	0		0
<b>Central Services to the Public Total</b>	<b>324,690</b>	<b>324,690</b>	<b>313,690</b>	<b>0</b>	<b>313,690</b>
Social Inclusion	0	5,100	0		0
<b>Community Development Total</b>	<b>0</b>	<b>5,100</b>	<b>0</b>	<b>0</b>	<b>0</b>
Community Safety	42,770	49,560	44,150		44,150
Police & Crime Commissioner	0	0	30,640	-30,640	0
C C T V	193,310	198,650	229,230	-21,100	208,130
<b>Community Safety Total</b>	<b>236,080</b>	<b>248,210</b>	<b>304,020</b>	<b>-51,740</b>	<b>252,280</b>
Head of Environment and Public Realm	92,090	94,580	97,660		97,660
Community Partnerships & Resilience Section	473,340	529,870	502,430		502,430
Licensing Section	107,050	106,130	108,490		108,490
Environmental Protection Section	240,820	240,410	246,420		246,420
Food and Safety Section	249,630	249,140	255,370		255,370
Depot Services Section	653,460	663,520	730,450	-39,310	691,140
Head of Housing & Community Services	104,760	106,020	106,750		106,750
Homechoice	199,990	197,380	250,340	-44,200	206,140
Housing & Inclusion Section	555,420	556,500	697,680	-180,150	517,530
Housing & Health Section	288,790	291,940	252,770	0	252,770
Housing Management	0	194,360	246,800		246,800
Homelessness Outreach	0	41,690	0	0	0
Salary Slippage CHE Committee	0	-93,100	-98,600		-98,600
<b>Corporate Support Services Total</b>	<b>2,965,350</b>	<b>3,178,440</b>	<b>3,396,560</b>	<b>-263,660</b>	<b>3,132,900</b>
Drainage	31,720	31,720	31,740		31,740
<b>Flood Defences &amp; Land Drainage Total</b>	<b>31,720</b>	<b>31,720</b>	<b>31,740</b>	<b>0</b>	<b>31,740</b>
Homeless Temporary Accommodation	559,030	589,030	912,900	-336,070	576,830
Homelessness Prevention	284,640	515,950	261,760	0	261,760
Predictive Analysis and Preventing Homelessness	0	0	0		0
Aylesbury House	42,070	36,930	71,680	-69,140	2,540
Magnolia House	-2,220	-8,220	31,480	-49,760	-18,280
St Martins House	0	0	1,640	-1,640	0
Marsham Street	46,720	4,370	77,020	-42,070	34,950
Sundry Temporary Accommodation (TA) Properties	-19,630	-33,310	16,560	-50,930	-34,370
Pelican Court (Leased TA Property)	0	1,150	0	0	0
2 Bed Property - Temporary Accommodation	-11,150	-28,330	37,970	-104,130	-66,160
3 Bed Property - Temporary Accommodation	-9,800	-16,630	23,750	-89,340	-65,590
4 bed Property - Temporary Accommodation	-9,400	-17,770	8,020	-25,660	-17,640
1 Bed Property- Temporary Accommodation	0	100	3,660	-3,520	140
Housing First Project	0	0	0		0
<b>Homelessness Total</b>	<b>880,260</b>	<b>1,043,270</b>	<b>1,446,440</b>	<b>-772,260</b>	<b>674,180</b>
Housing Register & Allocations	10,200	10,200	10,400		10,400
<b>Housing Advice Total</b>	<b>10,200</b>	<b>10,200</b>	<b>10,400</b>	<b>0</b>	<b>10,400</b>
Strategic Housing Role	13,770	64,790	14,040		14,040
<b>Housing Strategy Total</b>	<b>13,770</b>	<b>64,790</b>	<b>14,040</b>	<b>0</b>	<b>14,040</b>
Marden Caravan Site (Stilebridge Lane)	18,990	19,010	48,610	-29,510	19,100
Ulcombe Caravan Site (Water Lane)	6,880	6,900	45,670	-38,690	6,980
<b>Other Council Properties Total</b>	<b>25,870</b>	<b>25,910</b>	<b>94,280</b>	<b>-68,200</b>	<b>26,080</b>
Private Sector Renewal	-47,320	-47,320	2,730	-50,000	-47,270
HMO Licensing	-14,380	-14,380		-20,380	-20,380
<b>Private Sector Housing Renewal Total</b>	<b>-61,700</b>	<b>-61,700</b>	<b>2,730</b>	<b>-70,380</b>	<b>-67,650</b>
Public Health - Obesity	0	0	0	0	0
Public Health - Misc Services	0	2,380	0	0	0
<b>Public Health Total</b>	<b>0</b>	<b>2,380</b>	<b>0</b>	<b>0</b>	<b>0</b>
Recycling Collection	713,630	694,930	2,028,250	-1,315,680	712,570
<b>Recycling Total</b>	<b>713,630</b>	<b>694,930</b>	<b>2,028,250</b>	<b>-1,315,680</b>	<b>712,570</b>
Licences	-3,680	-5,830	23,630	-28,890	-5,260
Licensing Statutory	-69,990	-67,840	75,320	-141,320	-66,000
Licensing Non Chargeable	7,350	7,350	7,530		7,530
Dog Control	24,710	27,975	32,465	-3,900	28,565
Health Improvement Programme	8,980	8,980	9,160		9,160
Pollution Control - General	27,380	263,070	35,520	-9,360	26,160

Cost Centre/Service	Original Approved Estimate 2018/19 £	Revised Estimate 2018/19 £	Estimate 2019/20 (Expenditure) £	Estimate 2019/20 (Income) £	Estimate 2019/20 £
Contaminated Land	20	20	1,040	-1,000	40
Waste Crime	33,800	66,970	106,980	-98,080	8,900
Food Hygiene	9,050	9,050	11,900	-2,620	9,280
Sampling	3,370	3,370	3,440		3,440
Occupational Health & Safety	24,150	48,230	31,130	-6,370	24,760
Infectious Disease Control	980	1,030	1,030		1,030
Noise Control	1,200	1,200	1,200		1,200
Pest Control	-11,970	-11,970	160	-12,360	-12,200
Public Conveniences	137,400	161,400	150,470		150,470
Licensing - Hackney & Private Hire	-66,050	-66,050	74,640	-139,020	-64,380
<b>Regulatory Services Total</b>	<b>126,700</b>	<b>446,955</b>	<b>565,615</b>	<b>-442,920</b>	<b>122,695</b>
Street Cleansing	952,610	1,127,430	1,202,550	-16,140	1,186,410
<b>Street Cleansing Total</b>	<b>952,610</b>	<b>1,127,430</b>	<b>1,202,550</b>	<b>-16,140</b>	<b>1,186,410</b>
Commercial Waste Services	-70,970	-68,140	163,940	-228,170	-64,230
<b>Trade Waste Total</b>	<b>-70,970</b>	<b>-68,140</b>	<b>163,940</b>	<b>-228,170</b>	<b>-64,230</b>
Fleet Workshop & Management	679,010	267,905	274,955		274,955
MBS Support Crew	-70,780	-63,250	114,050	-175,250	-61,200
Grounds Maintenance - Commercial	26,900	-24,460	150,730	-172,520	-21,790
<b>Trading Accounts Total</b>	<b>635,130</b>	<b>180,195</b>	<b>539,735</b>	<b>-347,770</b>	<b>191,965</b>
Household Waste Collection	1,161,100	1,122,490	1,332,760	-149,680	1,183,080
<b>Waste Collection Total</b>	<b>1,161,100</b>	<b>1,122,490</b>	<b>1,332,760</b>	<b>-149,680</b>	<b>1,183,080</b>
<b>Communities, Housing &amp; Environment</b>	<b>7,944,440</b>	<b>8,376,870</b>	<b>11,446,750</b>	<b>-3,726,600</b>	<b>7,720,150</b>

**SUMMARY ESTIMATE 2019/20 - BY COMMITTEE**

<b>Cost Centre/Service</b>	<b>Original Approved Estimate 2018/19 £</b>	<b>Revised Estimate 2018/19 £</b>	<b>Estimate 2019/20 (Expenditure) £</b>	<b>Estimate 2019/20 (Income) £</b>	<b>Estimate 2019/20 £</b>
<b>Heritage, Culture &amp; Leisure</b>					
Cemetery	41,550	39,620	186,430	-143,000	43,430
National Assistance Act	-470	-470	2,080	-2,560	-480
Crematorium	-758,790	-777,750	465,700	-1,252,130	-786,430
Maintenance of Closed Churchyards	5,000	5,680	5,700		5,700
<b>Bereavement Services Total</b>	<b>-712,710</b>	<b>-732,920</b>	<b>659,910</b>	<b>-1,397,690</b>	<b>-737,780</b>
Leisure Services Section	53,810	50,320	52,600	-21,800	30,800
Cultural Services Section	501,790	502,680	522,170		522,170
Visitor Economy Section	87,800	111,800	111,240	0	111,240
Bereavement Services Section	153,490	177,000	180,630		180,630
Market Section	76,880	77,050	79,290		79,290
Salary Slippage HCL Committee	0	-49,520	-53,890		-53,890
<b>Corporate Support Services Total</b>	<b>873,770</b>	<b>869,330</b>	<b>892,040</b>	<b>-21,800</b>	<b>870,240</b>
Cultural Development Arts	14,800	13,450	13,720		13,720
Museum	277,530	309,020	58,720	-94,300	-35,580
Carriage Museum	35,060	28,680	5,290	-1,600	3,690
Museum-Grant Funded Activities	0	50,880	0	0	0
Museum Cafe	-3,460	-2,640	2,370	-5,130	-2,760
Hazlitt Arts Centre	267,680	267,880	279,460		279,460
Festivals and Events	-12,920	-20,560	19,050	-50,030	-30,980
<b>Culture &amp; Heritage Total</b>	<b>578,690</b>	<b>646,710</b>	<b>378,610</b>	<b>-151,060</b>	<b>227,550</b>
Market	-136,080	-132,360	96,030	-164,090	-68,060
<b>Economic Development Total</b>	<b>-136,080</b>	<b>-132,360</b>	<b>96,030</b>	<b>-164,090</b>	<b>-68,060</b>
Mote Park Adventure Zone	-57,000	-56,850	1,450	-114,000	-112,550
Parks & Open Spaces	750,810	920,390	943,910	-54,430	889,480
Playground Maintenance & Improvements	134,330	125,050	144,080	0	144,080
Parks Pavilions	25,400	24,410	25,010	-10	25,000
Mote Park	187,420	204,190	262,720	-54,280	208,440
Mote Park Cafe	-50,930	-48,390	41,980	-91,550	-49,570
Cobtree Manor Park	-56,030	-15,630	67,530	-67,530	0
Kent Life	-17,650	-17,490	0	0	0
Cobtree Manor Park Visitor Centre	-27,330	-66,580	0	0	0
Allotments	11,260	11,530	11,990		11,990
<b>Open Spaces Total</b>	<b>900,280</b>	<b>1,080,630</b>	<b>1,498,670</b>	<b>-381,800</b>	<b>1,116,870</b>
Lettable Halls	-560	-3,020	7,830	-10,900	-3,070
Community Halls	72,450	77,780	92,740	-16,710	76,030
Leisure Centre	-223,600	-222,060	19,950	-200,000	-180,050
Cobtree Golf Course	-53,300	-53,220	0	-35,000	-35,000
<b>Recreation &amp; Sport Total</b>	<b>-205,010</b>	<b>-200,520</b>	<b>120,520</b>	<b>-262,610</b>	<b>-142,090</b>
Tourism	18,750	25,520	41,720	-15,450	26,270
Museum Shop	-18,670	-18,670	26,420	-45,530	-19,110
Leisure Services Other Activities	34,440	34,440	5,420		5,420
<b>Tourism Total</b>	<b>34,520</b>	<b>41,290</b>	<b>73,560</b>	<b>-60,980</b>	<b>12,580</b>
<b>Heritage, Culture &amp; Leisure</b>	<b>1,333,460</b>	<b>1,572,160</b>	<b>3,719,340</b>	<b>-2,440,030</b>	<b>1,279,310</b>



**MAIDSTONE BOROUGH COUNCIL REVENUE ESTIMATES**

**REVISED ESTIMATE 2018/19 AND ESTIMATE 2019/20**

**PRIORITY SUMMARY**

<b>Cost Centre/Service</b>	<b>Original Estimate 2018/19 £</b>	<b>Revised Estimate 2018/19 £</b>	<b>Estimate 2019/20 £</b>
Safe, Clean and Green	6,058,850	6,307,550	6,193,140
Homes and Communities	2,055,500	2,523,820	1,937,660
Thriving Place	1,444,240	1,684,840	1,229,230
Embracing Growth and Enabling Infrastructure	-1,227,240	-997,090	-1,417,670
Central and Democratic	7,237,360	7,263,428	6,493,710
	<b>15,568,710</b>	<b>16,782,548</b>	<b>14,436,070</b>
Slippage	-395,904		
	<b>15,172,806</b>	<b>16,782,548</b>	<b>14,436,070</b>
Transfers to and from General Balances	10,000	10,000	10,000
Transfers to and from Earmarked Reserves	4,179,310	2,569,568	6,030,180
<b>Net Revenue Expenditure</b>	<b>19,362,116</b>	<b>19,362,116</b>	<b>20,476,250</b>



**SUMMARY ESTIMATE 2019/20 - BY PRIORITY**

<b>Cost Centre/Service</b>	<b>Original Approved Estimate 2018/19</b>	<b>Revised Estimate 2018/19</b>	<b>Estimate 2019/20 (Expenditure )</b>	<b>Estimate 2019/20 (Income)</b>	<b>Estimate 2019/20</b>
	£	£	£	£	£
<b>Safe, Clean and Green</b>					
Mote Park Adventure Zone	-57,000	-56,850	1,450	-114,000	-112,550
Parks & Open Spaces	750,810	920,390	943,910	-54,430	889,480
Playground Maintenance & Improvements	134,330	125,050	144,080	0	144,080
Parks Pavilions	25,400	24,410	25,010	-10	25,000
Mote Park	187,420	204,190	262,720	-54,280	208,440
Mote Park Cafe	-50,930	-48,390	41,980	-91,550	-49,570
Cobtree Manor Park	-56,030	-15,630	67,530	-67,530	0
Kent Life	-17,650	-17,490	0	0	0
Cobtree Manor Park Visitor Centre	-27,330	-66,580	0	0	0
Allotments	11,260	11,530	11,990		11,990
Cemetery	41,550	39,620	186,430	-143,000	43,430
National Assistance Act	-470	-470	2,080	-2,560	-480
Crematorium	-758,790	-777,750	465,700	-1,252,130	-786,430
Maintenance of Closed Churchyards	5,000	5,680	5,700		5,700
Community Safety	42,770	49,560	44,150		44,150
Police & Crime Commissioner	0	0	30,640	-30,640	0
C C T V	193,310	198,650	229,230	-21,100	208,130
Drainage	31,720	31,720	31,740		31,740
Licences	-3,680	-5,830	23,630	-28,890	-5,260
Licensing Statutory	-69,990	-67,840	75,320	-141,320	-66,000
Licensing Non Chargeable	7,350	7,350	7,530		7,530
Dog Control	24,710	27,975	32,465	-3,900	28,565
Health Improvement Programme	8,980	8,980	9,160		9,160
Pollution Control - General	27,380	263,070	35,520	-9,360	26,160
Contaminated Land	20	20	1,040	-1,000	40
Waste Crime	33,800	66,970	106,980	-98,080	8,900
Food Hygiene	9,050	9,050	11,900	-2,620	9,280
Sampling	3,370	3,370	3,440		3,440
Occupational Health & Safety	24,150	48,230	31,130	-6,370	24,760
Infectious Disease Control	980	1,030	1,030		1,030
Noise Control	1,200	1,200	1,200		1,200
Pest Control	-11,970	-11,970	160	-12,360	-12,200
Public Conveniences	137,400	161,400	150,470		150,470
Licensing - Hackney & Private Hire	-66,050	-66,050	74,640	-139,020	-64,380
Street Cleansing	952,610	1,127,430	1,202,550	-16,140	1,186,410
Household Waste Collection	1,161,100	1,122,490	1,332,760	-149,680	1,183,080
Commercial Waste Services	-70,970	-68,140	163,940	-228,170	-64,230
Recycling Collection	713,630	694,930	2,028,250	-1,315,680	712,570
Medway Conservancy	115,400	115,400	115,400		115,400
Head of Environment and Public Realm	92,090	94,580	97,660		97,660
Bereavement Services Section	153,490	177,000	180,630		180,630
Community Partnerships & Resilience Section	473,340	529,870	502,430		502,430
Licensing Section	107,050	106,130	108,490		108,490
Environmental Protection Section	240,820	240,410	246,420		246,420
Food and Safety Section	249,630	249,140	255,370		255,370
Depot Services Section	653,460	663,520	730,450	-39,310	691,140
Fleet Workshop & Management	679,010	267,905	274,955		274,955
MBS Support Crew	-70,780	-63,250	114,050	-175,250	-61,200
Grounds Maintenance - Commercial	26,900	-24,460	150,730	-172,520	-21,790
<b>Safe, Clean and Green</b>	<b>6,058,850</b>	<b>6,307,550</b>	<b>10,564,040</b>	<b>-4,370,900</b>	<b>6,193,140</b>

**SUMMARY ESTIMATE 2019/20 - BY PRIORITY**

<b>Cost Centre/Service</b>	<b>Original Approved Estimate 2018/19</b>	<b>Revised Estimate 2018/19</b>	<b>Estimate 2019/20 (Expenditure)</b>	<b>Estimate 2019/20 (Income)</b>	<b>Estimate 2019/20</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
<b>Homes &amp; Communities</b>					
Social Inclusion	0	5,100	0		0
Public Health - Misc Services	0	2,380	0	0	0
Grants	195,270	195,270	184,270		184,270
Delegated Grants	2,100	2,100	2,100		2,100
Parish Services	127,320	127,320	127,320		127,320
Parks Dwellings	-50,890	-42,250	34,280	-77,700	-43,420
Chillington House	-24,830	-24,540	8,800	-34,000	-25,200
Granada House - Residential	-106,070	-105,900	1,450	-189,150	-187,700
Strategic Housing Role	13,770	64,790	14,040		14,040
Housing Register & Allocations	10,200	10,200	10,400		10,400
Private Sector Renewal	-47,320	-47,320	2,730	-50,000	-47,270
HMO Licensing	-14,380	-14,380		-20,380	-20,380
Homeless Temporary Accommodation	559,030	589,030	912,900	-336,070	576,830
Homelessness Prevention	284,640	515,950	261,760	0	261,760
Predictive Analysis and Preventing Homelessn	0	0	0		0
Aylesbury House	42,070	36,930	71,680	-69,140	2,540
Magnolia House	-2,220	-8,220	31,480	-49,760	-18,280
St Martins House	0	0	1,640	-1,640	0
Marsham Street	46,720	4,370	77,020	-42,070	34,950
Sundry Temporary Accommodation (TA) Properties	-19,630	-33,310	16,560	-50,930	-34,370
Pelican Court (Leased TA Property)	0	1,150	0	0	0
2 Bed Property - Temporary Accommodation	-11,150	-28,330	37,970	-104,130	-66,160
3 Bed Property - Temporary Accommodation	-9,800	-16,630	23,750	-89,340	-65,590
4 bed Property - Temporary Accommodation	-9,400	-17,770	8,020	-25,660	-17,640
1 Bed Property- Temporary Accommodation	0	100	3,660	-3,520	140
Marden Caravan Site (Stilebridge Lane)	18,990	19,010	48,610	-29,510	19,100
Ulcombe Caravan Site (Water Lane)	6,880	6,900	45,670	-38,690	6,980
Homechoice	199,990	197,380	250,340	-44,200	206,140
Housing & Inclusion Section	555,420	556,500	697,680	-180,150	517,530
Housing & Health Section	288,790	291,940	252,770	0	252,770
Housing Management	0	194,360	246,800		246,800
Homelessness Outreach	0	41,690	0	0	0
<b>Homes &amp; Communities</b>	<b>2,055,500</b>	<b>2,523,820</b>	<b>3,373,700</b>	<b>-1,436,040</b>	<b>1,937,660</b>

**SUMMARY ESTIMATE 2019/20 - BY PRIORITY**

<b>Cost Centre/Service</b>	<b>Original Approved Estimate 2018/19</b>	<b>Revised Estimate 2018/19</b>	<b>Estimate 2019/20 (Expenditure)</b>	<b>Estimate 2019/20 (Income)</b>	<b>Estimate 2019/20</b>
	£	£	£	£	£
<b>Thriving Place</b>					
Cultural Development Arts	14,800	13,450	13,720		13,720
Museum	277,530	309,020	58,720	-94,300	-35,580
Carriage Museum	35,060	28,680	5,290	-1,600	3,690
Museum-Grant Funded Activities	0	50,880	0	0	0
Museum Cafe	-3,460	-2,640	2,370	-5,130	-2,760
Hazlitt Arts Centre	267,680	267,880	279,460		279,460
Festivals and Events	-12,920	-20,560	19,050	-50,030	-30,980
Lettable Halls	-560	-3,020	7,830	-10,900	-3,070
Community Halls	72,450	77,780	92,740	-16,710	76,030
Leisure Centre	-223,600	-222,060	19,950	-200,000	-180,050
Cobtree Golf Course	-53,300	-53,220	0	-35,000	-35,000
Tourism	18,750	25,520	41,720	-15,450	26,270
Museum Shop	-18,670	-18,670	26,420	-45,530	-19,110
Leisure Services Other Activities	34,440	34,440	5,420		5,420
Sandling Road Site	0	16,650	17,220		17,220
Business Support & Enterprise	0	20,970	0		0
Town Centre Management Sponsorship	0	14,340	0	0	0
Business Terrace	73,220	72,970	171,140	-94,410	76,730
Business Terrace Expansion	440	23,880	72,880	-71,980	900
Market	-136,080	-132,360	96,030	-164,090	-68,060
Economic Dev - Promotion & Marketing	630	55,140	5,010	-3,500	1,510
Leisure Services Section	53,810	50,320	52,600	-21,800	30,800
Cultural Services Section	501,790	502,680	522,170		522,170
Visitor Economy Section	87,800	111,800	111,240	0	111,240
Economic Development Section	278,630	278,510	292,800	-13,630	279,170
Market Section	76,880	77,050	79,290		79,290
Head of Economic and Commercial Development	98,920	105,410	90,920	-10,700	80,220
<b>Thriving Place</b>	<b>1,444,240</b>	<b>1,684,840</b>	<b>2,083,990</b>	<b>-854,760</b>	<b>1,229,230</b>

**SUMMARY ESTIMATE 2019/20 - BY PRIORITY**

<b>Cost Centre/Service</b>	<b>Original Approved Estimate 2018/19 £</b>	<b>Revised Estimate 2018/19 £</b>	<b>Estimate 2019/20 (Expenditure) £</b>	<b>Estimate 2019/20 (Income) £</b>	<b>Estimate 2019/20 £</b>
<b>Embracing Growth and Enabling Infrastructure</b>					
Building Regulations Chargeable	-320,030	-320,030	6,960	-331,850	-324,890
Building Control	-1,020	-1,020	2,050	-3,080	-1,030
Street Naming & Numbering	-49,000	-49,000		-69,000	-69,000
Development Control Advice	-115,000	-73,460	83,920	-151,300	-67,380
Development Control Applications	-1,433,740	0	0	0	0
Development Control Appeals	121,800	121,800	124,240		124,240
Development Control Majors	0	-681,880	20,540	-716,150	-695,610
Development Control - Other	0	-836,900	6,090	-842,910	-836,820
Development Control Enforcement	165,810	67,030	67,130	0	67,130
Planning Policy	200,000	227,340	196,320		196,320
Neighbourhood Planning	0	75,000	0		0
Conservation	-11,470	-11,470	4,130	-15,600	-11,470
Town Centre Opportunity Area Project	0	0	0		0
Community Environmental Engagement	0	0	0		0
Land Charges	-299,200	-298,370	38,090	-335,550	-297,460
Environment Improvements	16,450	17,440	17,460		17,460
Name Plates & Notices	17,950	17,950	18,310		18,310
On Street Parking	-288,460	-364,420	405,010	-755,830	-350,820
Residents Parking	-222,090	-263,040	88,510	-347,750	-259,240
Pay & Display Car Parks	-1,750,250	-1,776,660	499,210	-2,412,520	-1,913,310
Non Paying Car Parks	9,990	10,590	10,920	-10	10,910
Off Street Parking - Enforcement	-159,970	-74,930	120,620	-190,220	-69,600
Mote Park Pay & Display	-174,380	-174,390	32,110	-206,380	-174,270
Sandling Road Car Park	-111,500	-680	155,400	-152,530	2,870
Park & Ride	197,230	236,930	547,720	-367,740	179,980
Socially Desirable Buses	48,130	48,130	32,590		32,590
Other Transport Services	-9,550	-9,550	25,850	-36,110	-10,260
Development Management Section	864,420	911,850	912,110	0	912,110
Spatial Policy Planning Section	396,470	331,150	361,860		361,860
Head of Planning and Development	104,430	140,180	106,420		106,420
Development Management Enforcement Section	169,160	264,280	174,220		174,220
Building Surveying Section	367,640	365,620	374,880		374,880
Mid Kent Planning Support Service	434,460	420,970	614,510	-217,190	397,320
Heritage Landscape and Design Section	175,700	173,160	184,000		184,000
Planning Business Management	72,220	135,740	142,160	-5,000	137,160
Mid Kent Local Land Charges Section	32,930	46,180	139,260	-107,520	31,740
Parking Services Section	323,630	327,370	448,680	-114,710	333,970
<b>Embracing Growth and Enabling Infrastructure</b>	<b>-1,227,240</b>	<b>-997,090</b>	<b>5,961,280</b>	<b>-7,378,950</b>	<b>-1,417,670</b>

**SUMMARY ESTIMATE 2019/20 - BY PRIORITY**

<b>Cost Centre/Service</b>	<b>Original Approved Estimate 2018/19 £</b>	<b>Revised Estimate 2018/19 £</b>	<b>Estimate 2019/20 (Expenditure) £</b>	<b>Estimate 2019/20 (Income) £</b>	<b>Estimate 2019/20 £</b>
<b>Central &amp; Democratic</b>					
Civic Occasions	36,390	41,440	42,310		42,310
Members Allowances	371,000	371,000	379,970		379,970
Members Facilities	39,940	39,940	40,520		40,520
Subscriptions	7,390	0	0		0
Contingency	248,210	147,000	183,420	0	183,420
Performance & Development	9,240	7,350	7,480		7,480
Corporate Projects	40,450	93,880	40,450		40,450
Press & Public Relations	30,990	34,840	35,450	0	35,450
Corporate Management	102,060	103,430	92,380		92,380
Mid Kent Improvement Partnership	560	700	50,710	-49,960	750
Unapportionable Central Overheads	1,777,370	1,766,000	1,783,370		1,783,370
Council Tax Collection	-301,440	-371,640	89,240	-459,840	-370,600
Council Tax Collection – Non Pooled	0	57,230	57,780	0	57,780
Council Tax Benefits Administration	-158,480	-152,120		-152,120	-152,120
NNDR Collection	-233,850	-244,990	7,800	-252,710	-244,910
NNDR Collection – Non Pooled	0	79,510	7,840		7,840
MBC-BID	0	0	16,920	-16,920	0
Registration Of Electors	46,740	79,390	50,130	-2,340	47,790
Elections	116,870	116,870	164,340	-430	163,910
Emergency Centre	32,960	32,960	33,140		33,140
External Interest Payable	231,610	231,610	310,310		310,310
Interest & Investment Income	-100,000	-100,000		-100,000	-100,000
Palace Gatehouse	-7,650	-5,100	5,000	-10,300	-5,300
Archbishops Palace	-99,750	-96,540	42,890	-141,280	-98,390
Parkwood Industrial Estate	-316,690	-303,510	13,200	-323,050	-309,850
Industrial Starter Units	-22,920	-27,980	23,760	-52,710	-28,950
Parkwood Equilibrium Units	-59,230	-70,450	51,420	-123,470	-72,050
Sundry Corporate Properties	-299,160	-200,740	57,890	-402,750	-344,860
Phoenix Park Units	-216,870	-229,900	19,160	-253,480	-234,320
Granada House - Commercial	-111,980	-104,590	12,760	-120,530	-107,770
Heronden Road Units	-151,430	-152,130	11,950	-165,120	-153,170
Boxmend Industrial Estate	0	-100,740	15,350	-118,180	-102,830
Lockmeadow Complex	0	0	81,020	-148,870	-67,850
Lenworth House	0	1,360	3,770		3,770
Non Service Related Government Grants	-3,218,600	-3,051,325	0	-3,880,840	-3,880,840
Rent Allowances	-222,790	-161,160	43,016,890	-43,178,050	-161,160
Non HRA Rent Rebates	-4,550	-6,710	664,010	-670,720	-6,710
Discretionary Housing Payments	1,210	1,680	349,290	-347,610	1,680
Housing Benefits Administration	-337,220	-389,520	14,000	-403,520	-389,520
Democratic Services Section	162,090	158,560	165,270		165,270
Mayoral & Civic Services Section	105,390	106,580	109,550		109,550
Chief Executive	173,810	173,320	176,790		176,790
Communications Section	198,340	195,600	201,770	-1,900	199,870
Policy & Information Section	220,470	249,060	222,100		222,100
Head of Policy and Communications	107,230	108,730	109,290		109,290
Revenues Section	439,660	460,410	792,800	-317,560	475,240
Benefits Section	438,030	0	0	0	0
Fraud Section	52,290	0	0	0	0
Head of Revenues & Benefits	65,810	0	0	0	0
Revenues & Benefits Business Support	134,870	0	0	0	0
Registration Services Section	134,040	137,620	137,300		137,300
Head of Housing & Community Services	104,760	106,020	106,750		106,750
Benefits Section	0	447,230	722,570	-274,230	448,340
Fraud Section	0	64,503	226,010	-183,680	42,330
Mid Kent Audit Partnership	205,960	212,770	719,150	-507,710	211,440
Director of Finance & Business Improvement	137,330	136,450	139,180		139,180
Accountancy Section	684,750	708,900	730,640	-14,580	716,060
Legal Services Section	491,030	491,030	571,140	-60,000	511,140
Director of Regeneration & Place	136,570	136,460	139,230	-1,600	137,630
Procurement Section	72,040	157,400	171,610	-37,300	134,310
Property & Projects Section	258,710	400,650	410,280	-9,800	400,480
Facilities & Corporate Support Section	418,910	260,860	266,140		266,140
Improvement Section	251,170	340,930	347,470	-25,000	322,470
Executive Support Section	159,900	160,330	164,330		164,330
Head of Commissioning and Business Improvement	126,130	93,030	101,470		101,470
Mid Kent ICT Services	693,220	691,240	1,491,180	-955,290	535,890
GIS Section	104,900	104,910	181,460	-72,570	108,890
Customer Services Section	599,020	641,460	638,860		638,860
Director of Mid Kent Services	38,340	40,440	128,210	-85,440	42,770
Mid Kent HR Services Section	378,930	379,020	641,160	-254,190	386,970
MBC HR Services Section	208,980	93,220	178,610	-530	178,080

<b>Cost Centre/Service</b>	<b>Original Approved Estimate 2018/19</b>	<b>Revised Estimate 2018/19</b>	<b>Estimate 2019/20 (Expenditure)</b>	<b>Estimate 2019/20 (Income)</b>	<b>Estimate 2019/20</b>
	£	£	£	£	£
<b>Central &amp; Democratic</b>					
Head of Revenues & Benefits	0	61,660	101,240	-36,170	65,070
Revenues & Benefits Business Support	0	150,810	382,690	-228,770	153,920
Dartford HR Services Section	0	-18,510	53,230	-70,830	-17,600
Salary Slippage P&R Committee	0	-221,740	-246,520		-246,520
Salary Slippage SPST Committee	0	-73,530	-81,380		-81,380
Salary Slippage CHE Committee	0	-93,100	-98,600		-98,600
Salary Slippage HCL Committee	0	-49,520	-53,890		-53,890
Town Hall	86,390	94,420	102,620	-3,990	98,630
South Maidstone Depot	136,770	169,160	140,600		140,600
The Link	108,210	99,530	345,550	-243,890	101,660
Maidstone House	1,115,110	1,121,130	1,282,500	-135,530	1,146,970
Museum Buildings	0	15,650	299,270	-1,110	298,160
I.T. Operational Services	244,330	267,930	326,900		326,900
Central Telephones	61,400	61,400	14,620		14,620
Mid Kent ICT Software	187,420	187,420	532,260	-334,400	197,860
Youth Development Programme	48,450	41,440	48,630	-170	48,460
Internal Printing	-86,270	-86,270	50,850	-83,670	-32,820
Debt Recovery Service	-148,450	-8,600	970,140	-980,310	-10,170
Debt Recovery MBC Profit Share	0	-129,210		-127,100	-127,100
Appropriation Account	950,940	979,580	978,880		978,880
<b>Central &amp; Democratic</b>	<b>7,237,360</b>	<b>7,263,428</b>	<b>62,915,830</b>	<b>-56,422,120</b>	<b>6,493,710</b>