

**REVENUE ESTIMATE 2020/21 TO 2024/25
STRATEGIC REVENUE PROJECTION - NEUTRAL**

2019/20 £000		2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000	2024/25 £000
PROJECTED INCOME						
16,157	COUNCIL TAX	16,728	17,318	17,929	18,562	19,218
17	EMPTY HOMES PREMIUM					
3,208	RETAINED BUSINESS RATES	3,269	1,681	1,715	1,749	1,784
1,129	BUSINESS RATES GROWTH	1,152	0	180	362	546
49	LEVY ACCOUNT SURPLUS					
-85	COLLECTION FUND ADJUSTMENT					
20,475	PROJECTED NET BUDGET	21,148	18,999	19,824	20,673	21,547
20,839	OTHER INCOME - EXISTING	21,048	21,258	21,471	21,685	21,902
0	OTHER INCOME - NEW INVESTMENTS	673	900	310	765	1,484
41,314	TOTAL RESOURCES AVAILABLE	42,869	41,158	41,605	43,124	44,933
PROJECTED EXPENDITURE						
38,853	CURRENT SPEND	41,314	42,869	41,158	41,605	43,124
	INFLATION & CONTRACT INCREASES					
997	PAY, NI & INFLATION INCREASES	999	1,029	1,059	1,090	1,122
40	MAIDSTONE HOUSE RENT INCREASE					
	EXTERNAL BUDGET PRESSURES					
6	PENSION DEFICIT FUNDING	150	150	150		
	LOCAL PRIORITIES					
-400	PLANNING APPEALS					
-100	PLANNING ENFORCEMENT					
	LOCAL PLAN REVIEW			-200		
131	GROWTH TO MEET STRATEGIC PRIORITIES	24				
	ADDITIONAL GROWTH AGREED BY P&R	10	-10			
50	GENERAL GROWTH PROVISION	50	50	50	50	50
-20	ENVIRONMENTAL ENFORCEMENT					
91	OTHER SERVICE PRESSURES					
	PROVISION FOR MAJOR CONTRACTS				500	
78	REVENUE COSTS OF CAPITAL PROGRAMME	1,836	640	634	630	730
1,589	CONTINGENCY FOR FUTURE PRESSURES		-1,589			
41,314	TOTAL PREDICTED REQUIREMENT	44,383	43,139	42,851	43,875	45,026
	SAVINGS REQUIRED	-1,515	-1,982	-1,245	-751	-93
	EXISTING SAVINGS	1,611	940	623	200	0
	NEW / AMENDED SAVINGS PROPOSALS	0	0	0	0	0
	SURPLUS / (DEFICIT)	96	-1,042	-622	-551	-93
	CUMULATIVE SURPLUS / (DEFICIT)	96	-946	-1,568	-2,119	-2,212

**REVENUE ESTIMATE 2020/21 TO 2024/25
STRATEGIC REVENUE PROJECTION - FAVOURABLE**

2019/20 £000		2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000	2024/25 £000
PROJECTED INCOME						
16,157	COUNCIL TAX	16,810	17,489	18,196	18,931	19,696
17	EMPTY HOMES PREMIUM					
3,208	RETAINED BUSINESS RATES	3,269	1,681	1,715	1,749	1,784
1,129	BUSINESS RATES GROWTH	1,152	0	360	728	1,102
49	LEVY ACCOUNT SURPLUS					
-85	COLLECTION FUND ADJUSTMENT					
20,475	PROJECTED NET BUDGET	21,231	19,170	20,271	21,408	22,582
20,839	OTHER INCOME - EXISTING	21,048	21,258	21,471	21,685	21,902
0	OTHER INCOME - NEW INVESTMENTS	673	900	310	765	1,484
41,314	TOTAL RESOURCES AVAILABLE	42,951	41,329	42,052	43,858	45,968
PROJECTED EXPENDITURE						
38,853	CURRENT SPEND	41,314	42,951	41,329	42,052	43,858
	INFLATION & CONTRACT INCREASES					
997	PAY, NI & INFLATION INCREASES	999	1,029	1,059	1,090	1,122
40	MAIDSTONE HOUSE RENT INCREASE					
	EXTERNAL BUDGET PRESSURES					
6	PENSION DEFICIT FUNDING	150	150	150		
	LOCAL PRIORITIES					
-400	PLANNING APPEALS					
-100	PLANNING ENFORCEMENT					
	LOCAL PLAN REVIEW			-200		
131	GROWTH TO MEET STRATEGIC PRIORITIES	24				
	ADDITIONAL GROWTH AGREED BY P&R	10	-10			
50	GENERAL GROWTH PROVISION	50	50	50	50	50
-20	ENVIRONMENTAL ENFORCEMENT					
91	OTHER SERVICE PRESSURES					
	PROVISION FOR MAJOR CONTRACTS				500	
78	REVENUE COSTS OF CAPITAL PROGRAMME	1,836	640	634	630	730
1,589	CONTINGENCY FOR FUTURE PRESSURES		-1,589			
41,314	TOTAL PREDICTED REQUIREMENT	44,383	43,222	43,022	44,322	45,761
	SAVINGS REQUIRED	-1,432	-1,893	-970	-463	207
	EXISTING SAVINGS	1,611	940	623	200	0
	NEW / AMENDED SAVINGS PROPOSALS	0	0	0	0	0
	SURPLUS / (DEFICIT)	179	-953	-347	-263	207
	CUMULATIVE SURPLUS / (DEFICIT)	179	-774	-1,121	-1,385	-1,177

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**REVENUE ESTIMATE 2020/21 TO 2024/25
STRATEGIC REVENUE PROJECTION - ADVERSE**

2019/20 £000		2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000	2024/25 £000
PROJECTED INCOME						
16,157	COUNCIL TAX	16,645	17,148	17,666	18,199	18,749
17	EMPTY HOMES PREMIUM					
3,208	RETAINED BUSINESS RATES	3,237	1,648	1,665	1,682	1,698
1,129	BUSINESS RATES GROWTH	1,140	0	0	0	0
49	LEVY ACCOUNT SURPLUS					
-85	COLLECTION FUND ADJUSTMENT					
20,475	PROJECTED NET BUDGET	21,023	18,796	19,331	19,881	20,447
20,839	OTHER INCOME - EXISTING	21,152	21,469	21,791	22,118	22,450
0	OTHER INCOME - NEW INVESTMENTS	673	900	310	765	1,484
41,314	TOTAL RESOURCES AVAILABLE	42,847	41,166	41,432	42,764	44,381
PROJECTED EXPENDITURE						
38,853	CURRENT SPEND	41,314	42,847	41,166	41,432	42,764
INFLATION & CONTRACT INCREASES						
997	PAY, NI & INFLATION INCREASES	1,474	1,540	1,609	1,681	1,757
40	MAIDSTONE HOUSE RENT INCREASE					
EXTERNAL BUDGET PRESSURES						
6	PENSION DEFICIT FUNDING	150	150	150		
LOCAL PRIORITIES						
-400	PLANNING APPEALS					
-100	PLANNING ENFORCEMENT					
	LOCAL PLAN REVIEW			-200		
131	GROWTH TO MEET STRATEGIC PRIORITIES	24				
	ADDITIONAL GROWTH AGREED BY P&R	10	-10			
50	GENERAL GROWTH PROVISION	50	50	50	50	50
-20	ENVIRONMENTAL ENFORCEMENT					
91	OTHER SERVICE PRESSURES					
	PROVISION FOR MAJOR CONTRACTS				500	
78	REVENUE COSTS OF CAPITAL PROGRAMME	1,836	640	634	630	730
1,589	CONTINGENCY FOR FUTURE PRESSURES		-1,589			
41,314	TOTAL PREDICTED REQUIREMENT	44,858	43,629	43,408	44,293	45,301
	SAVINGS REQUIRED	-2,011	-2,463	-1,976	-1,529	-921
	EXISTING SAVINGS	1,611	940	623	200	0
	NEW / AMENDED SAVINGS PROPOSALS	0	0	0	0	0
	SURPLUS / (DEFICIT)	-400	-1,523	-1,353	-1,329	-921
	CUMULATIVE SURPLUS / (DEFICIT)	-400	-1,923	-3,276	-4,604	-5,525

**REVENUE ESTIMATE 2020/21 TO 2024/25
STRATEGIC REVENUE PROJE+ A52CTION - COUNCIL TAX FREEZE**

2019/20 £000		2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000	2024/25 £000
PROJECTED INCOME						
16,157	COUNCIL TAX	16,400	16,646	16,895	17,149	17,406
17	EMPTY HOMES PREMIUM					
3,208	RETAINED BUSINESS RATES	3,269	1,681	1,715	1,749	1,784
1,129	BUSINESS RATES GROWTH	1,152	0	180	362	546
49	LEVY ACCOUNT SURPLUS					
-85	COLLECTION FUND ADJUSTMENT					
20,475	PROJECTED NET BUDGET	20,820	18,327	18,790	19,260	19,736
20,839	OTHER INCOME - EXISTING	21,048	21,258	21,471	21,685	21,902
0	OTHER INCOME - NEW INVESTMENTS	673	900	310	765	1,484
41,314	TOTAL RESOURCES AVAILABLE	42,541	40,485	40,571	41,711	43,122
PROJECTED EXPENDITURE						
38,853	CURRENT SPEND	41,314	42,541	40,485	40,571	41,711
	INFLATION & CONTRACT INCREASES					
997	PAY, NI & INFLATION INCREASES	999	1,029	1,059	1,090	1,122
40	MAIDSTONE HOUSE RENT INCREASE					
	EXTERNAL BUDGET PRESSURES					
6	PENSION DEFICIT FUNDING	150	150	150		
	LOCAL PRIORITIES					
-400	PLANNING APPEALS					
-100	PLANNING ENFORCEMENT					
	LOCAL PLAN REVIEW			-200		
131	GROWTH TO MEET STRATEGIC PRIORITIES	24				
	ADDITIONAL GROWTH AGREED BY P&R	10	-10			
50	GENERAL GROWTH PROVISION	50	50	50	50	50
-20	ENVIRONMENTAL ENFORCEMENT					
91	OTHER SERVICE PRESSURES					
	PROVISION FOR MAJOR CONTRACTS				500	
78	REVENUE COSTS OF CAPITAL PROGRAMME	1,836	640	634	630	730
1,589	CONTINGENCY FOR FUTURE PRESSURES		-1,589			
41,314	TOTAL PREDICTED REQUIREMENT	44,383	42,811	42,178	42,841	43,613
	SAVINGS REQUIRED	-1,843	-2,326	-1,607	-1,130	-491
	EXISTING SAVINGS	1,611	940	623	200	0
	NEW / AMENDED SAVINGS PROPOSALS	0	0	0	0	0
	SURPLUS / (DEFICIT)	-232	-1,386	-984	-930	-491
	CUMULATIVE SURPLUS / (DEFICIT)	-232	-1,618	-2,602	-3,532	-4,024