

**REVENUE ESTIMATE 2020/21 TO 2024/25  
STRATEGIC REVENUE PROJECTION**

2019/20 £000		2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000	2024/25 £000
<b>PROJECTED INCOME</b>						
16,157	COUNCIL TAX	16,817	17,411	18,025	18,662	19,320
17	EMPTY HOMES PREMIUM					
3,208	RETAINED BUSINESS RATES	3,260	1,672	1,705	1,739	1,774
1,129	BUSINESS RATES GROWTH	1,210	0	180	362	546
49	LEVY ACCOUNT SURPLUS					
-85	COLLECTION FUND ADJUSTMENT					
<b>20,475</b>	<b>PROJECTED NET BUDGET</b>	<b>21,287</b>	<b>19,083</b>	<b>19,911</b>	<b>20,763</b>	<b>21,640</b>
20,839	OTHER INCOME - EXISTING	21,037	21,247	21,460	21,674	21,891
0	OTHER INCOME - NEW INVESTMENTS	673	887	298	1,145	1,949
<b>41,314</b>	<b>TOTAL RESOURCES AVAILABLE</b>	<b>42,996</b>	<b>41,217</b>	<b>41,668</b>	<b>43,582</b>	<b>45,480</b>
<b>PROJECTED EXPENDITURE</b>						
38,853	<b>CURRENT SPEND</b>	41,314	42,996	41,217	41,668	43,582
	<b>INFLATION &amp; CONTRACT INCREASES</b>					
997	PAY, NI & INFLATION INCREASES	1,013	1,009	1,039	1,069	1,100
40	MAIDSTONE HOUSE RENT INCREASE					
	<b>EXTERNAL BUDGET PRESSURES</b>					
6	PENSION DEFICIT FUNDING	150	150	150		
	<b>LOCAL PRIORITIES</b>					
-400	PLANNING APPEALS					
-100	PLANNING ENFORCEMENT					
	LOCAL PLAN REVIEW					
131	GROWTH TO MEET STRATEGIC PRIORITIES	24				
	ADDITIONAL GROWTH AGREED BY P&R	10	-10			
50	GENERAL GROWTH PROVISION	50	50	50	50	50
-20	ENVIRONMENTAL ENFORCEMENT					
91	OTHER SERVICE PRESSURES					
	PROVISION FOR MAJOR CONTRACTS				500	
78	REVENUE COSTS OF CAPITAL PROGRAMME	1,870	893	646	562	583
1,589	CONTINGENCY FOR FUTURE PRESSURES		-1,589			
<b>41,314</b>	<b>TOTAL PREDICTED REQUIREMENT</b>	<b>44,431</b>	<b>43,500</b>	<b>43,102</b>	<b>43,849</b>	<b>45,315</b>
	<b>SAVINGS REQUIRED</b>	<b>-1,435</b>	<b>-2,283</b>	<b>-1,434</b>	<b>-266</b>	<b>164</b>
	<b>EXISTING SAVINGS</b>	<b>1,611</b>	<b>940</b>	<b>623</b>	<b>200</b>	<b>0</b>
	<b>NEW AND AMENDED SAVINGS / (GROWTH)</b>	<b>-89</b>	<b>-50</b>	<b>-20</b>	<b>0</b>	<b>0</b>
	<b>SURPLUS / (DEFICIT)</b>	<b>87</b>	<b>-1,393</b>	<b>-831</b>	<b>-66</b>	<b>164</b>
	<b>CUMULATIVE SURPLUS / (DEFICIT)</b>	<b>87</b>	<b>-1,306</b>	<b>-2,137</b>	<b>-2,203</b>	<b>-2,039</b>