

| Cobtree Manor Estate | Approved Budget 2020/21 | Draft Budget 2021/22 |
|----------------------------------|--------------------------------|-----------------------------|
| GOLF COURSE | | |
| Repairs & Maintenance | £5,010 | £5,110 |
| Premises Insurance | £1,330 | £3,820 |
| Equipment Maintenance | £1,040 | £0 |
| General Expenses - VAT | £3,160 | £2,500 |
| Licence Fees | £200 | £0 |
| Direct Telephones | £840 | £0 |
| Controlled Running Costs | £11,580 | £11,430 |
| Contract Income - Agreed Budget | -£163,900 | -£173,890 |
| Contract Income - Relief Granted | £23,770 | £0 |
| Rent Income | -£240 | -£240 |
| Controlled Income | -£140,370 | -£174,130 |
| MBC Staff Recharges | £14,210 | £12,620 |
| Rechargeable Costs | £14,210 | £12,620 |
| Cobtree Golf Course | -£114,580 | -£150,080 |
| MBC 2/9ths share | £30,740 | £33,350 |
| Contract relief adjustment | -£5,280 | |
| CMET Total | -£89,120 | -£116,730 |

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| MANOR PARK | | |
| Salaries | £85,630 | £0 |
| Overtime | £4,000 | £4,000 |
| Employers NI | £6,520 | £0 |
| Employers Superannuation | £12,870 | £0 |
| Employee Insurances | £1,170 | £0 |
| Employee Costs | £110,190 | £4,000 |
| Hard Landscaping | £28,750 | £10,000 |
| Hard Landscaping - Trees | £12,000 | £5,000 |
| Covid Recovery Fund | £0 | £20,000 |
| Gas | £4,040 | £2,000 |
| Electricity | £9,100 | £11,800 |
| Water Metered | £1,200 | £1,200 |
| Sewerage & Env Services | £1,100 | £1,100 |
| Trade Refuse Collection (Internal) | £13,530 | £8,000 |
| Premises Insurance | £1,680 | £1,930 |
| Equipment Purchase | £1,120 | £0 |
| Equipment Maintenance | £2,080 | £0 |
| Equipment Hire | £520 | £530 |
| Vehicle Leasing & Running Costs | £5,000 | £2,550 |
| Vehicle Insurance | £0 | £810 |
| Materials & Supplies | £1,040 | £0 |
| Cash Collection | £2,420 | £2,420 |
| Protective Clothes | £520 | £530 |
| Photocopying | £520 | £530 |
| General Expenses | £1,410 | £4,000 |
| General Expenses - VAT | £10,400 | £6,000 |
| Audit Fee | £5,230 | £5,330 |
| Professional Services Security | £11,000 | £1,000 |
| Professional Services Consultancy | £3,000 | £3,060 |
| Direct Telephones | £210 | £210 |
| Mobile Telephones | £110 | £110 |
| General Insurances | £180 | £140 |
| External Print & Graphics | £170 | £170 |
| Controlled Running Costs | £116,330 | £88,420 |
| Fees & Charges - Car Parking | -£91,830 | -£100,000 |
| Other Income - Cobtree Charity Trust Ltd | -£40,000 | -£40,000 |
| Other Income | -£5,000 | -£5,000 |

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| Licences | -£420 | -£80 |
| Rent Income (Café) | -£34,000 | -£34,000 |
| Contract Income - Relief Granted | £6,000 | £0 |
| Controlled Income | -£165,250 | -£179,080 |
| MBC Staff Recharges | £48,560 | £51,400 |
| MBC Parks Management | £0 | £130,000 |
| Rechargeable Costs | £48,560 | £181,400 |
| Cobtree Manor Park | £109,830 | £94,740 |

| KENT LIFE | | |
|-----------------------------------|-----------------|-----------------|
| Repairs & Maintenance of Premises | £10,510 | £10,720 |
| Premises Insurance | £7,390 | £4,850 |
| General Expenses | £1,630 | £0 |
| General Expenses - VAT | £2,040 | £1,500 |
| Controlled Running Costs | £21,570 | £17,070 |
| Contract Income | -£74,130 | -£73,600 |
| Contract Income - Relief Granted | £18,530 | £0 |
| Controlled Income | -£55,600 | -£73,600 |
| MBC Staff Recharges | £9,640 | £9,120 |
| Rechargeable Costs | £9,640 | £9,120 |
| Kent Life | -£24,390 | -£47,410 |

| RESIDENTIAL PROPERTIES | | |
|---------------------------------|-----------------|-----------------|
| Repairs & Maintenance | £12,750 | £13,010 |
| Premises Insurance | £610 | £540 |
| Controlled Running Costs | £13,360 | £13,550 |
| Rent Income | -£26,000 | -£26,000 |
| Controlled Income | -£26,000 | -£26,000 |
| MBC Staff Recharges | £2,410 | £2,540 |
| Rechargeable Costs | £2,410 | £2,540 |
| Residential Properties | -£10,230 | -£9,910 |
| OVERALL TOTALS | -£13,910 | -£79,310 |

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| Investment Income | -£45,000 | -£40,000 |
| Net (surplus)/deficit for operational & investment activities | -£58,910 | -£119,310 |
| Repayment of car park construction costs | £69,650 | £69,650 |
| Net (surplus)/deficit after repayment | £10,740 | -£49,660 |