## **Biodiversity and Climate Change Action Plan**

| Action  | Portfolio<br>Holder and<br>PAC | Responsible<br>Officer | Direct<br>control or<br>under<br>influence | Timescale | Outputs                 | Outcomes                  | Key<br>Performance<br>Indicator | Monitoring | Budget  |
|---|--------------------------------|------------------------|--|-----------|-------------------------|---------------------------|---------------------------------|------------|---------|
| Active travel and green transportation  |                                |                        |  |           |                         |                           |                                 |            |         |
| Action 1.1 Update the Integrated  | Cllr Paul                      | Alison                 | Direct                                     | 2023-24   | Update the              | Improvements              | NA                              | Biannual   | Officer |
| Transport Strategy, and work towards a Local Cycling and Walking Infrastructure | Cooper                         | Broom                  |  |           | Integrated<br>Transport | in Borough Air<br>quality |                                 |            | Time    |
| Plan to prioritise walking, cycling, public                                     | P&IPAC                         | William                |  |           | Strategy                |                           |                                 |            |         |
| transport, and electric vehicles.   |                                | Cornall                |  |           |                         | Reduction of              |                                 |            |         |
|   |                                |                        |  |           |                         | CO2e                      |                                 |            |         |
|   |                                | Rob Jarman             |  |           |                         |                           |                                 |            |         |
|   |                                |                        |  |           |                         | Increase                  |                                 |            |         |
|   |                                | Phil Coyne             |  |           |                         | Active Travel             |                                 |            |         |
|   |                                | Claire                 |  |           |                         | Increase                  |                                 |            |         |
|   |                                | Weeks                  |  |           |                         | Public                    |                                 |            |         |
|   |                                |                        |  |           |                         | Transportation            |                                 |            |         |
|   |                                | Mark                   |  |           |                         | usage                     |                                 |            |         |
|   |                                | Egerton                |  |           |                         |                           |                                 |            |         |
|   |                                |                        |  |           |                         | Reduce                    |                                 |            |         |
|   |                                | Helen                  |  |           |                         | Pollution                 |                                 |            |         |
|   |                                | Garnett                |  |           |                         |                           |                                 |            |         |
|   |                                |                        |  |           |                         | Support                   |                                 |            |         |
|   |                                |                        |  |           |                         | transition to             |                                 |            |         |
|   |                                |                        |  |           |                         | EVs                       |                                 |            |         |
| Action 1.2 Deliver policies that enable   | Cllr Paul                      | Alison                 | Direct                                     | 2023-24   | Update                  | As above                  | Percentage                      | Biannual   | Officer |
| infrastructure for:   | Cooper                         | Broom                  |  |           | Sustainability          |                           | change of low                   |            | Time    |
| Low carbon transportation,  |                                |                        |  |           | DPD as part of          |                           | carbon                          |            |         |

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|--|--------------------------------|--|--|-----------|--|----------|---|---|-----------------|
| <ul> <li>Active travel, and that</li> <li>Facilitates high quality public transport connectivity in new developments and existing communities.</li> </ul>                                      | P&IPAC                         | William Cornall  Rob Jarman  Phil Coyne  Claire Weeks  Mark Egerton  Helen Garnett |  |           | larger<br>Development<br>Plan  |          | transportation,<br>active travel,<br>and public<br>transport                        | From the<br>Planning<br>Monitoring<br>Report  |                 |
| Action 1.3 Identify low carbon transportation, active travel, and public transport indicators that align with strategic planning and monitor implementation of sustainable transport policies. | Cllr Paul<br>Cooper<br>P&IPAC  | Alison Broom  William Cornall  Rob Jarman  Phil Coyne  Claire Weeks                | Direct                                     | 2023-24   | Identify and<br>Align Indicators<br>from Planning<br>to BCC Action<br>Plan | As above | Percentage change of low carbon transportation, active travel, and public transport | Biannual  From the Planning Monitoring Report | Officer<br>Time |

| Action   | Portfolio<br>Holder and<br>PAC       | Responsible<br>Officer                  | Direct<br>control or<br>under<br>influence | Timescale  | Outputs   | Outcomes   | Key<br>Performance<br>Indicator                                     | Monitoring                                    | Budget          |
|--|--------------------------------------|---|--|--|---|--|---|---|-----------------|
|  |                                      | Mark<br>Egerton<br>Helen<br>Garnett     |  |  |   |  |   |   |                 |
| Action 1.4 Deliver Policy that ensures sustainable travel, such as bike racks, pool cars, electric vehicle charging, active travel, is integrated into all Maidstone Borough Council construction of new buildings (offices, housing, leisure facilities) and building acquisitions. | CIIr John<br>Perry<br>CSPAC          | Mark Green<br>Katie Exon                | Direct                                     | When any<br>new<br>building is<br>completed<br>or<br>purchased | Develop and implement Policy  | MBC Staff Carbon Footprint Reduced Increase in sustainable travel                  | NA  | Biannual                                      | Officer<br>Time |
| Action 1.5 Deliver an Electric Vehicle (EV) Strategy for the borough that provides sufficient EV charging infrastructure to support the transition to EVs and reduces range anxiety, with consideration of changing and new emerging technologies.                                   | Cllr Paul<br>Cooper<br>P&IPAC        | Jen Stevens<br>Claire<br>Weeks          | Direct                                     | 2023-24  | Deliver an<br>Electric Vehicle<br>(EV) Strategy   | Increase<br>confidence in<br>emerging EV<br>market, and<br>reduce range<br>anxiety | Number of<br>Electric<br>Vehicle<br>Charging<br>Points<br>Installed | Biannual  From the Planning Monitoring Report | Officer<br>Time |
| Action 1.6 Facilitate a move to electric taxis by providing nine rapid charge points in total by 2025, and twelve rapid charge points by 2030.   | Cllr Paul<br>Cooper<br>P&IPAC<br>And | John<br>Littlemore<br>Lorraine<br>Neale | Influence                                  | 2023-25  | Work with Taxi<br>trade to find<br>location,<br>support<br>funding, install<br>rapid chargers | Increase in<br>Taxi EVs<br>Reduction in<br>pollution and<br>CO2e                   | Number of<br>Electric<br>Vehicle<br>Charging<br>Points<br>Installed | Biannual                                      | Officer<br>Time |

| Action  | Portfolio<br>Holder and<br>PAC                                   | Responsible<br>Officer  | Direct<br>control or<br>under<br>influence | Timescale | Outputs  | Outcomes   | Key<br>Performance<br>Indicator          | Monitoring | Budget           |
|---|--|---|--|-----------|--|--|--|------------|------------------|
|   | Cllr Lottie<br>Parfitt-<br>Reid<br>CHEPAC                        |   |  |           |  |  |  |            |                  |
| Action 1.7 Work with the taxi trade to find solutions to licencing that will encourage gradual business led shift to EVs' and promote greener accreditation and campaigns to support taxi trade to move to EVs. | CIIr Paul Cooper  P&IPAC  And  CIIr Lottie Parfitt- Reid  CHEPAC | John<br>Littlemore<br>Lorraine<br>Neale                           | Influence                                  | 2023-25   | Work with Taxi<br>trade to<br>establish<br>accreditation | Increase in<br>Taxi EVs<br>Reduction in<br>pollution and<br>CO2e | Number of EV<br>taxi                     | Biannual   | Officer<br>Time  |
| Action 1.8 Actively participate in Quality Bus Partnership and ensure that the borough's infrastructure is bus friendly.  | Cllr Paul<br>Cooper<br>P&IPAC                                    | Rob Jarman  Phil Coyne  Claire Weeks  Mark Egerton  Helen Garnett | Influence                                  | 2023-25   | Deliver bus<br>friendly<br>infrastructure                | Lower emission busses Increase in public transportation usage    | Improvement<br>in Borough Air<br>Quality | Annual     | Officers<br>Time |

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|---|--|--|--|-----------------|--------------------------------------|--|--|--------------------------------------|--|
|   |  | Duncan<br>Haynes                       |  |                 |                                      |  |  |                                      |  |
| Decarbonising and insulating homes and b  | ouildings  |  |  |                 |                                      |  |  |                                      |  |
| Action 2.1 Explore grants schemes for residents, landlords and housing associations, for retrofitting insulation, and low carbon heating systems. | Cllr Simon<br>Webb<br>and<br>Cllr Lottie<br>Parfitt-<br>Reid<br>CHEPAC | John<br>Littlemore<br>Hannah<br>Gaston | Direct                                     | 2023-2024       | Explore grant<br>scheme<br>potential | Increase in residents' retrofits to low carbon systems  Reduced utility bills/costs  Improvements in EPC ratings  Reductions in CO2e | Number of<br>residents with<br>EPC rating<br>improvements<br>of A-C from D-<br>G | Annual  From Central Government Data | Grants if scheme and funding is identified |
| Action 2.2 Enforce Energy Efficiency<br>(Private Rented Property) (England and<br>Wales) Regulations 2015.  | Cllr Simon<br>Webb<br>CHEPAC   | John<br>Littlemore<br>Hannah<br>Gaston | Direct                                     | 2023-2024       | Enforce Energy<br>Efficiency         | As above   | As above   | Annual                               | Officer<br>time                            |
| Generating renewable energy   |  |  |  |                 |                                      |  |  |                                      |  |
| <b>Action 3.1</b> Ensure Sustainability DPD as part of larger Development Plan requires on-site renewables on all types of new                    | Cllr Paul<br>Cooper  | Rob Jarman Phil Coyne                  | Direct                                     | 2023<br>onwards | Ensure DPD policy is enacted         | Increase in renewable energy   | Percentage of onsite renewable   | Biannual                             | Officer<br>Time                            |

| Action  | Portfolio<br>Holder and<br>PAC | Responsible<br>Officer                                 | Direct<br>control or<br>under<br>influence | Timescale | Outputs  | Outcomes                                      | Key<br>Performance<br>Indicator   | Monitoring                                   | Budget          |
|---|--------------------------------|--|--|-----------|--|---|---|--|-----------------|
| developments and identify indicators that align with strategic planning and monitor implementation.   | P&IPAC                         | Claire<br>Weeks<br>Mark<br>Egerton<br>Helen<br>Garnett |  |           |  | generation in<br>the borough                  | energy<br>generation in<br>new<br>developments<br>10% adopted<br>standard | From the<br>Planning<br>Monitoring<br>Report |                 |
| Reducing waste  |                                | Garnett  |  |           |  |   |   |  |                 |
| Action 4.1 Investigate recycling strategies in the Town centre.   | Cllr Martin<br>Round<br>CHEPAC | John<br>Edwards  | Influence                                  | 2023-24   | Investigate recycling strategies and budget for additional bins and awareness campaigns in town centre | Increase in recycling                         | NA  | Biannual                                     | Officer<br>Time |
| Action 4.2 Ensure MBC offices and buildings have recycling facilities.  | Cllr Martin<br>Round<br>CHEPAC | Katie Exon   | Direct                                     | 2023-24   | Develop policy<br>and contracts to<br>ensure MBC<br>buildings are<br>able to recycle<br>waste          | Increase in recycling                         | NA  | Biannual                                     | Officer<br>Time |
| Adapting to climate change  |                                |  |  |           | T .  | T   |   |  |                 |
| Action 5.1 Deliver policy as part of design and sustainability DPD and future Development Plan evolution for long term climate change adaptation in new | Cllr Paul<br>Cooper<br>P&IPAC  | Rob Jarman<br>Mark<br>Egerton                          | Direct                                     | 2023      | Deliver policy<br>for long term<br>climate change<br>adaptation in                                     | Flooding, heat and drought impacts of climate | NA  | Annual                                       | Officer<br>Time |

| Action  | Portfolio<br>Holder and<br>PAC                         | Responsible<br>Officer                 | Direct<br>control or<br>under<br>influence | Timescale | Outputs  | Outcomes   | Key<br>Performance<br>Indicator | Monitoring | Budget          |
|---|--|--|--|-----------|--|--|---------------------------------|------------|-----------------|
| developments to flooding, heatwaves, and drought and ensure longer term climate impacts are being considered as part of planning and policy decisions. Identify indicators that align with strategic planning and monitor implementation.           |  | Helen<br>Garnett                       |  |           | new developments  Identify indicators                                  | change are<br>considered in<br>planning and<br>long-term<br>development                                    |                                 |            |                 |
| Action 5.2 Identify actions to mitigate climate change in existing developments.  | Cllr Lottie<br>Parfitt-<br>Reid<br>CHEPAC              | James<br>Wilderspin<br>Gemma<br>Bailey | Influence                                  | 2023-24   | Identify actions   | Reductions in climate impacts to existing communities  Increase in resilience to impacts of climate change | NA                              | Biannual   | Officer<br>Time |
| Action 5.3 Conduct Borough Climate Impact Assessment and (i) identify natural flood management (nature-based solutions and sustainable urban drainage), (ii) build local communities' resilience, (iii) support business continuity management, and | Cllr John Perry  CSPAC  And  Cllr Lottie Parfitt- Reid | James<br>Wilderspin<br>Gemma<br>Bailey | Influence                                  | 2023-25   | Conduct Impact Assessment  Work with communities to develop strategies | Reductions in climate impacts to existing communities  Increase in resilience to impacts of climate change | NA                              | Annual     | Officer<br>Time |

| Action  | Portfolio<br>Holder and<br>PAC | Responsible<br>Officer              | Direct<br>control or<br>under<br>influence | Timescale | Outputs   | Outcomes   | Key<br>Performance<br>Indicator  | Monitoring                               | Budget                 |
|---|--------------------------------|-------------------------------------|--|-----------|---|--|--|--|------------------------|
| (iv) priorities and strengthen power and water supply and other critical infrastructure ensuring more resilient communities.  | CHEPAC                         |                                     |  |           |   | Reduce<br>impacts on<br>water security<br>and critical<br>infrastructure |  |  |                        |
| Enhancing and increasing biodiversity   |                                |                                     |  |           |   |  |  |  |                        |
| Action 6.1 Monitor Biodiversity Net Gain (BNG) to adopted 20% standard.  Action 6.2 Ensure sustainable urban  | Cllr Paul<br>Cooper<br>P&IPAC  | Mark Egerton Helen Garnett Mark     | Direct  Direct                             | 2023-27   | Monitor Biodiversity Net Gain  Monitor            | 20% increase in Biodiversity as a result of new developments             | Percentage of planning applications meeting Biodiversity Net Gain 20% adopted standard Percentage of | From Planning Monitoring Report          | Officer  Time  Officer |
| drainage schemes (SuDS) maximise biodiversity potential.  | Cooper<br>P&IPAC               | Egerton<br>Helen<br>Garnett         |  |           | Biodiversity Net<br>Gain                          | in Biodiversity<br>as a result of<br>new<br>developments                 | planning applications meeting Biodiversity Net Gain 20% adopted standard                             | From<br>Planning<br>Monitoring<br>Report | Time                   |
| Action 6.3 Develop Supplementary Planning Documents for Garden community and other strategic development sites that ensure are exemplar for biodiversity and deliver semi natural open space. | Cllr Paul<br>Cooper<br>P&IPAC  | Mark<br>Egerton<br>Helen<br>Garnett | Direct                                     | 2023-27   | Develop<br>Supplementary<br>Planning<br>Documents | 20% increase<br>in Biodiversity<br>as a result of<br>new<br>developments | NA   | Biannual                                 | Officer<br>Time        |

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|---|---|--|--|-----------|--|---|---------------------------------|------------|---|
| Action 6.4 Enhance and expand wetland coverage across the Borough to support nutrient neutrality, flood prevention, and enhance biodiversity. | Cllr David Burton  Cllr Paul Cooper  P&IPAC  And  Cllr Martin Round  CHEPAC | Mark Green Rob Jarman James Wilderspin | Direct                                     | 2023-25   | Identify wet land development sites integrate with SuDS, BNG, Nutrient Neutrality  Develop businesses case for land acquisition for water cycle management and habitat restoration | Increase and restore wetlands  Reduce pollution (phosphates and nitrates)  Reduce surface water runoff, flow rates and flooding  Increase and improve habitats and biodiversity | Water quality                   | Biannual   | Estimated £200,000 over 2 year period on already identified sites |
| Action 6.5 Implement a Nature Recovery Strategy, linking habitat restoration and creation to improve flood protection and water quality.      | Cllr Paul<br>Cooper<br>P&IPAC   | Rob Jarman<br>James<br>Wilderspin      | Direct                                     | 2023-27   | Implement a<br>Nature<br>Recovery<br>Strategy  | As Above  | NA                              | Biannual   | Officer<br>Time   |
| Action 6.6 Work with local farms and landowners to deliver landscape scale biodiversity initiatives Nature Recovery                           | Cllr Paul<br>Cooper   | Rob Jarman                             | Influence                                  | 2023-30   | Engage with farmers and landowners   | Reconnection of habitats  | NA                              | Biannual   | Officer<br>Time   |

| Action   | Portfolio<br>Holder and<br>PAC              | Responsible<br>Officer                                  | Direct<br>control or<br>under<br>influence | Timescale | Outputs   | Outcomes   | Key<br>Performance<br>Indicator                          | Monitoring | Budget   |
|--|---|---|--|-----------|---|--|--|------------|----------|
| Strategy – including reconnection of habitats, floodplain restoration, reduced chemical inputs and reintroduction of lost native species.                  | P&IPAC And Cllr Lottie Parfitt- Reid CHEPAC | James<br>Wilderspin<br>Gemma<br>Bailey                  |  |           |   | floodplain<br>restoration<br>reduced<br>chemical<br>inputs<br>reintroduction<br>of lost native |  |            |          |
| Action 6.7 Increase borough canopy cover expanding ancient forests and reconnecting of existing woodland including urban woods, and greening town centres. | Cllr David<br>Burton<br>CHEPAC              | James<br>Wilderspin<br>Rob Jarman<br>Andrew<br>Williams | Direct                                     | 2023-2030 | Partner and develop large scale tree planting and rewilding opportunities  Develop business case for land acquisition linking BNG, Nutrient Neutrality, social values and green spaces and flood reduction via tree and | borough canopy cover expanded  More CO2e sequestered  Increased biodiversity                   | Number of<br>Trees planted<br>/ area of land<br>rewilded | Biannual   | £200,000 |

| Action   | Portfolio<br>Holder and<br>PAC                                       | Responsible<br>Officer                                 | Direct<br>control or<br>under<br>influence | Timescale | Outputs  | Outcomes                           | Key<br>Performance<br>Indicator  | Monitoring | Budget   |
|--|--|--|--|-----------|--|------------------------------------|--|------------|--|
|  |  |  |  |           | rewilding<br>planting<br>projects  |                                    |  |            |  |
| Action 6.8 Review Maidstone Borough Council non-operational land to assess potential for enhancing biodiversity including allowing community groups to take responsibility for management.   | Cllr John<br>Perry<br>CSPAC  | James<br>Wilderspin                                    | Direct                                     | 2023      | As above   | As above  Community groups engaged | NA   | Biannual   | Officer<br>time  |
| Making our estate carbon neutral   |  |  |  |           |  |                                    |  |            |  |
| Action 7.1 Deliver Maidstone Borough Council 2030 Net Zero Commitment, by:  (i) Decarbonising the councils' buildings through low carbon heating, LEDs, insulation and smart controls, (ii) decarbonising the council's fleet to fully EV, (iii) investing in renewable energy generation, (iv) incorporating energy saving principles into office strategies, and (v) supporting staff to shift to electric/ultra-low emission vehicles, public transportation and more flexible working. | Cllr John<br>Perry<br>CSPAC<br>Cllr<br>Claudine<br>Russell<br>ERLPAC | Mark Green  Katie Exon  Darren Guess  James Wilderspin | Direct                                     | 2023-28   | Develop Decarbonisation plan and timeline  Identify and apply for funding for retrofitting and upgrading MBC buildings heating and insulation  Identify renewable energy projects and partnerships | MBC Net Zero<br>2030               | Percentage Change of Carbon Emissions from MBC Buildings, Fleet, Contracts (ie Scope 1, 2) | Biannual   | £900,000<br>to<br>£1,500,000<br>Seeking<br>match<br>funding<br>from PSDS |

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|--|--|--|--|-----------|--|--|--|------------|-----------------|
| Action 7.2 Measure the Council's carbon footprint each year and report findings to relevant committees and the public.   | Cllr David<br>Burton<br>And<br>Cllr John<br>Perry<br>CSPAC | James<br>Wilderspin<br>Katie Exon      | Direct                                     | Annually  | Ensure electricity capacity at depot for fleet transition to EV  Upgrade Fleet to EVs  Calculate Carbon Footprint of Scope 1/2/3 | MBC Net Zero<br>Planning and<br>monitoring for<br>2030 | Carbon Footprint Dashboard  Percentage Change of Carbon Emissions from MBC Buildings, Fleet, | Quarterly  | Officer<br>Time |
|  |  |  |  |           |  |  | Contracts (ie<br>Scope 1, 2 and<br>3)  |            |                 |
| Action 7.3 Purchase 100% renewable energy for our buildings and operations where we control the supply (market dependant with maximum 10% offset) and investigate Public Energy Partnership Power Purchase Agreement (PEPPPA). | Cllr John<br>Perry<br>CSPAC                                | Mark green James Wilderspin Katie Exon | Direct                                     | 2023-24   | Move to 100% green tariff  Develop and/or pay for offsets  | MBC Net Zero<br>2030                                   | NA   | Annually   | Officer<br>Time |

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|--|--|-----------------------------|--|-----------|--|--|---|------------|-----------------|
| Action 7.4 Identify temporary  | Cllr Simon   | William                     | Direct                                     | 2023-24   | Investigate renewable energy business cases, purchases, investments and partnerships | Improved EPC                                     | NA  | Annually   | Officer         |
| accommodation assets eligible for insulation and low carbon heating upgrades under funding schemes and arrange installation. Provide top up funding for any measures not fully funded to ensure all homes let by MBC as temporary accommodation are energy efficient and EPC rating improved to requirement. | Webb<br>CHEPAC                                     | Cornall                     |  |           | temporary<br>accommodation<br>Upgrade<br>accommodation                               | ratings  Reduced  utilities                      |   | ,          | Time            |
| Action 7.5 Improve data management on all property including leased buildings and prioritise decarbonisation actions and improve EPC ratings.  | CIIr John Perry  CSPAC  And  CIIr Claudine Russell | Katie Exon James Wilderspin | Direct                                     | 2023-24   | Improve Data<br>Management   | Reduce energy<br>bills<br>Improve EPC<br>ratings | Percentage change/ reduction in Utility costs/KWh for Gas, Electricity, Water usage at leased assets. | Annually   | Officer<br>Time |

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|--|---|--------------------------------------|--|-----------|---|---|---------------------------------|------------|----------------------|
| Action 7.6 Deliver 100% LED lighting in  | ERLPAC<br>Cllr Paul                       | Jeff Kitson                          | Direct                                     | 2023-24   | Upgrade   | Reduces costs   | NA                              | Annually   | Estimated            |
| MBC carparks.  | Cooper                                    | Jen Kitson                           | Direct                                     | 2023-24   | lighting  | Reduces costs   | INA                             | Ailliually | £30,000              |
|  | P&IPAC                                    |                                      |  |           | 0 * 0   | Improved efficiency   |                                 |            |                      |
| Communications and engagement strateg  | у   |                                      |  |           |   | <u>.</u>  |                                 |            |                      |
| Action 8.1 Support residents (including adults, women, youths and children, faith groups, minority groups, and marginalised groups), partners, and wider stakeholders (Parish councils, farmers, and landowners) to understand the changes they can make to reduce and prepare for climate change. Including:  • Supporting residents to reduce their individual carbon footprints, upskilling and green job creation, buying local, conserve water, and with sustainable lifestyles and Eatwell guidance.  • Promote schemes which help residents, landlords and housing associations reduce energy bills and decarbonise their buildings e.g. retrofitting grants and the government domestic and nondomestic renewable heat | Cllr Lottie<br>Parfitt-<br>Reid<br>CHEPAC | Gemma<br>Bailey<br>Julie<br>Maddocks | Influence                                  | 2023-25   | Develop engagement events / campaigns  Newsletters / social media awareness raising | Informed residents on Climate change and biodiversity loss Increase resilience to the impacts of climate change improved health and well being reduction in household bills | NA                              | Biannual   | £30,000<br>per annum |

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|---|--------------------------------|------------------------|--|-----------|--|---|---|------------|-----------------|
| <ul> <li>Support and encourage residents, businesses and the third sector to install renewable energy generation or develop community energy projects, by providing information and promoting grants, shared investment, and savings schemes.</li> <li>Encourage residents to separate food and recyclables, use appropriate bins, compost at home, avoid contamination and reduce waste production through promoting the circular economy strategy.</li> <li>Support residents, schools and community groups with biodiversity improvement and protection, promoting relevant schemes, such as tree planting and after care, and encouraging them to enhance biodiversity in their gardens and grounds.</li> </ul> |                                |                        |  |           |  | reduction in household waste increase in public transport and active travel |   |            |                 |
| Action 8.2 Provide staff awareness information of biodiversity and climate change at induction and provide job specific sustainability training to each service area.   | Cllr David<br>Burton<br>CHEPAC | Gemma<br>Bailey        | Direct                                     | 2023      | Implement Carbon Literacy Training and tailor to each service area | Informed staff  | Number of<br>Staff carbon<br>literate<br>accredited | Biannual   | Officer<br>Time |

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|--|---|--|--|-----------|---|--|---|------------|-----------------|
| Action 8.3 Enable local businesses to reduce their carbon footprint by providing information on funding opportunities, carbon calculators, localised supply chains and travel plans that promote active travel and public transport, and support businesses to use the Kent Prepare website to raise awareness of how to prepare for flooding. | Cllr David<br>Burton<br>Cllr Lottie<br>Parfitt-<br>Reid<br>CHEPAC | Julie<br>Maddocks<br>Chris<br>Inwood<br>Gemma<br>Bailey  | Influence                                  | 2023-25   | Support<br>businesses with<br>information,<br>funding<br>opportunities<br>and<br>partnerships | Reduction in<br>local business<br>CO2e and<br>associated<br>costs  | NA  | Biannual   | Officer<br>Time |
| Sustainable decision-making processes an   | d governance  |  |  |           |   |  |   |            |                 |
| Action 9.1 Provide briefings and training for councillors and our managers on carbon, climate change, and biodiversity to create a culture change and ensure climate change and biodiversity are integrated into decision making.  | Cllr David<br>Burton<br>CHEPAC                                    | Gemma<br>Bailey  | Direct                                     | 2023      | Implement<br>carbon literacy<br>training  | Awarded carbon literacy accreditation  | Number of Cllr<br>carbon literate<br>accredited | Biannual   | Officer<br>Time |
| Action 9.2 Ensure service plans consider biodiversity and climate change and monitor with performance indicators, so that managers plan their services to ensure opportunities for enhancing biodiversity and mitigating and adapting to climate change are taken.   | Cllr John<br>Perry<br>CSPAC                                       | Carly<br>Benville<br>Anna Collier<br>James<br>Wilderspin | Direct                                     | 2023      | Implement KPIs  | Each service<br>area considers<br>climate and<br>biodiversity in<br>decision<br>making and<br>monitoring | NA  | Biannual   | Officer<br>Time |

| Action  | Portfolio<br>Holder and<br>PAC                             | Responsible<br>Officer                 | Direct<br>control or<br>under<br>influence | Timescale | Outputs  | Outcomes  | Key<br>Performance<br>Indicator  | Monitoring | Budget                                      |
|---|--|--|--|-----------|--|---|----------------------------------|------------|---|
| Action 9.3 Deliver Policy that ensures sustainability criteria is used for all Maidstone Borough Council construction of new buildings (offices, housing, leisure facilities) and sustainability criteria is part of decision-making process for all Maidstone Borough Council building acquisitions, to ensure buildings owned by the council are sustainable, future proofed, and align with our net zero commitment. | CIIr John<br>Perry<br>CSPAC                                | Mark Green Paul Holland                | Direct                                     | 2023-24   | Develop and integrate policy  Define sustainable criteria to consider on all new building acquisition and construction | Reduced<br>utilities<br>Future<br>proofed<br>investments                          | NA                               | Biannual   | Officer<br>Time                             |
| Action 9.4 Establish criteria for investment in climate change and biodiversity and invest to save schemes (eg. renewables, heat networks). These will consider relative impact in terms of carbon reduction and ease of delivery, such that expenditure is focused on deliverable, affordable initiatives that maximise impact on the carbon reduction targets.  | Cllr David<br>Burton<br>And<br>Cllr John<br>Perry<br>CSPAC | James<br>Wilderspin                    | Direct                                     | 2023-24   | Develop<br>business cases /<br>seek<br>partnerships<br>Establish<br>criteria for<br>investment                         | Carbon emission reductions  Invest to save schemes  Investments in green projects | NA                               | Annually   | Officer<br>Time                             |
| Action 9.5 Deliver corporate policy and sustainable procurement approach to reduce (Scope 3) MBC carbon footprint from contracts and services and ensure a 'carbon cost' is part of procurement and decision making.  | Cllr John<br>Perry<br>CSPAC                                | Dan<br>Hutchins<br>Adrian<br>Lovegrove | Direct                                     | 2023-24   | Work with services and contracts to reduce CO2e / disclose footprints /  | Reduction in<br>MBC scope 3   | Carbon<br>footprint<br>dashboard | Biannual   | Officer<br>Time<br>£10,000 to<br>£22,000 in |

| Action | Portfolio<br>Holder and<br>PAC | Responsible<br>Officer | Direct<br>control or<br>under<br>influence | Timescale | Outputs   | Outcomes | Key<br>Performance<br>Indicator | Monitoring | Budget     |
|--------|--------------------------------|------------------------|--|-----------|---|----------|---------------------------------|------------|------------|
|        |                                | James                  |  |           | reduce supply   |          |                                 |            | consulting |
|        |                                | Wilderspin             |  |           | chains  |          |                                 |            | fees       |
|        |                                |                        |  |           | Reduce<br>spending /<br>triple bottom<br>line using<br>carbon costs as<br>well as financial<br>costs for<br>decision making |          |                                 |            |            |