

**MAIDSTONE BOROUGH COUNCIL****LEADER OF THE COUNCIL**

<b>SERVICES</b>	<b>2009/2010 ACTUALS £</b>	<b>2010/2011 ESTIMATE £</b>	<b>2010/2011 REVISED £</b>	<b>2011/2012 ESTIMATE £</b>
Performance and Development	130,350	174,200	134,830	136,060
Business Transformation	0	0	0	0
Emergency Centre	52,420	65,540	63,420	63,690
Corporate Projects	191,680	192,900	85,210	91,940
Charities	8,490	9,610	8,460	8,300
Press & Public Relations	99,170	105,360	101,080	101,220
Corporate Management	728,160	779,470	668,600	654,640
Contingency	-2,858,660	173,920	769,610	632,440
Chief Executives Sections	-8,440	20	33,050	21,700
Director of Regeneration & Communities Sections	0	-3,060	0	0
<b>Net Income / Expenditure Transferred to Summary</b>	<b>-1,656,830</b>	<b>1,497,960</b>	<b>1,864,260</b>	<b>1,709,990</b>

MAIDSTONE BOROUGH COUNCILCOMMUNITY SERVICES

SERVICES	2009/2010 ACTUALS £	2010/2011 ESTIMATE £	2010/2011 REVISED £	2011/2012 ESTIMATE £
Director of Public Health Medicine	9,980	10,910	5,780	5,970
Grants to Outside Bodies	234,140	232,710	237,410	221,080
Delegated Grants	23,140	35,020	30,550	780
Switch Cafe Project	15,400	15,100	24,870	24,410
Youth Forum	47,750	58,610	57,670	49,550
C C T V	374,310	417,400	412,180	359,760
Community Safety - Joint Partnership	0	0	0	0
Concurrent Functions	433,680	437,790	486,710	347,920
Community Safety	210,810	220,430	204,340	159,650
Social Inclusion	86,990	50,730	194,370	212,700
Building Safer Communities (BSC)	4,060	5,480	4,170	3,900
Director of Regeneration & Communities Sections.	-20	3,190	6,500	-6,450
<b>Net Income / Expenditure Transferred to Summary</b>	<b>1,440,240</b>	<b>1,487,370</b>	<b>1,664,550</b>	<b>1,379,270</b>

**MAIDSTONE BOROUGH COUNCIL****CORPORATE SERVICES**

SERVICES	2009/2010 ACTUALS £	2010/2011 ESTIMATE £	2010/2011 REVISED £	2011/2012 ESTIMATE £
Rent Allowances	98,300	401,160	236,780	215,250
Council Tenant Rent Rebates	8,630	1,070	920	530
Sundry Corporate Property	692,080	-14,980	31,880	55,280
Pensions Fund Management	2,796,000	2,790,000	2,668,000	2,668,000
Interest & Investment Income	-742,170	-405,420	-400,330	-250,400
Interest Paid	16,700	0	204,000	204,000
Gains/Losses on Asset Disposals	-637,470	-400,000	-500,000	-500,000
Capital Grants & Contributions	0	0	-5,113,000	-2,032,000
Pensions Fund Appropriation	-614,900	-1,485,670	-921,890	-1,142,810
Appropriation Account	-9,402,940	-3,868,320	-134,490	-4,554,990
Civic Occasions	145,630	165,850	147,450	141,380
Elections	147,520	237,540	243,730	243,380
Members' Allowances etc.	436,710	447,410	443,980	442,910
Portfolio Allocations	482,700	562,360	352,130	347,990
Town Hall	160,300	185,860	161,330	164,420
Members Facilities	182,720	183,370	188,540	184,500
Subscriptions	13,570	18,200	18,190	18,190
Overview & Scrutiny	160,690	185,010	141,860	146,500
Devolved Budgets	144,230	79,690	72,260	14,690
Registration Of Electors	155,350	158,400	192,010	192,220
Licensing	99,720	80,760	119,940	116,690
Parkwood Industrial Estate	-385,650	-408,600	-344,800	-340,670
Industrial Starter Units	-13,380	-7,280	-5,140	-4,080
Armstrong Road Depot Industrial Estate	39,630	13,670	52,290	8,910
South Maidstone Depot	3,886,830	2,750	7,890	13,100
Medway Conservancy	109,600	116,010	116,000	118,320
Land Charges	-92,570	-78,030	-112,240	-113,900
Internal Printing	28,280	-5,330	-5,330	-5,230
Information Technology	-43,940	-135,160	10,140	-75,150
Central Telephones	-22,890	5,450	-15,950	-17,190
Offices	-2,630	66,990	89,750	55,600
The Gateway King Street	-15,930	-3,740	56,390	53,410
Unapportionable Central Overheads	833,860	125,810	108,530	337,630
General	36,280	-55,680	6,360	83,980
The Cost of Council Tax Collection	525,970	636,000	652,980	601,570
The Cost of National Non-Domestic Rates Collection	26,700	12,890	-6,710	-14,550
Council Tax Benefits	-135,730	23,430	82,320	82,130
Youth Development Programme	35,670	48,040	48,030	25,010
Chief Executive Sections.	900	-28,950	-6,910	12,450

**APPENDIX B**

Director of Change, Planning and the Environment Sector	-240	2,070	-16,850	43,350
Director of Regeneration and Communities Sections..	-70	-79,830	-24,310	-33,680
<b><i>Net Income / Expenditure Transferred to Summary</i></b>	<b>-845,940</b>	<b>-427,200</b>	<b>-1,154,270</b>	<b>-2,493,260</b>

MAIDSTONE BOROUGH COUNCILENVIRONMENT

SERVICES	2009/2010 ACTUALS £	2010/2011 ESTIMATE £	2010/2011 REVISED £	2011/2012 ESTIMATE £
Pest Control	23,520	31,070	28,280	27,320
Public Conveniences	461,070	353,900	175,080	146,790
Recycling Services & Refuse Collection	3,922,310	3,836,230	3,692,030	3,790,680
Food Hygiene	246,520	271,740	252,830	244,750
Sampling	16,200	19,340	17,850	16,710
Health Promotion	7,030	7,720	11,670	13,020
Occupational Health & Safety	177,620	169,590	164,280	156,730
Pollution Control - General	260,640	287,100	260,430	256,230
Noise Control	96,750	103,800	128,580	122,510
Contaminated Land	46,600	48,520	43,810	39,950
Landfill Gas	170	190	0	0
Drainage	82,940	93,450	99,150	98,500
Civic Wardens And Environmental Enforcement	236,270	249,850	266,930	236,430
Health Improvement Programme	18,370	12,760	12,710	11,710
Licensing of Caravan Sites - 1960 Act	21,470	23,500	27,840	21,690
Maintenance of Closed Churchyards	37,820	36,910	37,170	36,230
National Assistance Act	5,870	4,190	3,130	3,050
Licences	35,740	22,710	36,840	36,080
Street Cleansing	1,593,150	1,572,020	1,538,080	1,536,130
Pay & Display Car Parks	-4,700	-909,700	-872,580	-870,080
Parking Decriminalisation	108,770	44,430	88,290	84,160
Non Paying Car Parks	25,270	24,140	55,340	54,840
Park & Ride	445,770	419,750	411,220	434,000
Residents Parking	-43,920	-86,720	-56,550	-67,750
Environment Improvements	19,270	31,650	42,520	27,890
Other Transport Services	57,910	67,310	36,560	34,070
Name Plates & Notices	18,410	23,970	34,020	30,780
Concessionary Fares	1,674,190	1,947,440	1,933,950	103,320
Socially Desirable Buses	70,890	84,280	83,640	28,610
Maidstone Borough Services	0	0	0	0
Director of Change, Planning and the Environment Sector	10	29,440	3,030	51,820
<b>Net Income / Expenditure Transferred to Summary</b>	<b>9,661,930</b>	<b>8,820,580</b>	<b>8,556,130</b>	<b>6,706,170</b>

**MAIDSTONE BOROUGH COUNCIL****LEISURE AND CULTURE**

SERVICES	2009/2010	2010/2011	2010/2011	2011/2012
	ACTUALS	ESTIMATE	REVISED	ESTIMATE
	£	£	£	£
Museum	966,760	859,700	901,590	887,690
Carriage Museum	304,830	76,350	69,510	71,190
Parks & Open Spaces	1,401,360	1,507,000	1,575,710	1,476,030
River Park	369,560	390,950	471,160	470,180
Leisure Centre	95,000	252,100	264,390	245,480
Parks Dwellings	-19,090	-7,840	-5,140	-7,880
Cobtree Golf Course	-42,220	-34,570	-40,030	-39,410
Cobtree Manor Park	0	230	-820	-710
Playground Improvements	283,830	142,410	244,830	256,280
Parks Pavilions	39,810	41,830	35,690	35,690
Lettable Halls	40,860	22,980	20,360	12,340
Allotments	26,900	13,990	13,160	13,120
Hazlitt Arts Bar & Catering	-16,850	-12,090	-2,790	-2,200
Hazlitt Arts Centre	538,980	553,820	476,980	492,460
Whatman's Arena	95,110	39,080	58,190	56,820
Heritage Millenium Amphitheatre	12,690	11,800	10,850	11,400
Hazlitt Youth & Education	67,350	65,600	64,320	64,190
Community Halls	152,070	132,140	199,200	174,030
Cultural Development Arts	89,720	100,280	85,840	69,080
Cultural Development Sports	197,530	219,310	223,650	212,400
Archbishops Palace	-59,160	-46,450	-73,400	-72,290
Leisure Services Other Activities	356,350	55,070	63,790	53,690
Grants To Outside Bodies	46,620	37,000	56,830	49,600
Olympic- Paralympic Games	12,580	10,140	47,380	15,660
Cemetery	176,990	203,640	196,050	164,990
Crematorium	-247,460	-398,080	-339,060	-369,510
Market	-148,030	-126,210	-119,980	-118,750
Tourism	143,310	156,460	134,720	119,460
Tourist Information Centre	172,980	180,800	173,350	174,400
Twinning	3,870	4,160	4,060	2,180
Conference Bureau.	20,840	35,000	27,660	21,930
Director of Regeneration and Communities Sections....	-20	2,860	4,260	4,510
Director of Change, Planning and the Environment Sector	-10	10	100	-100
<b>Net Income / Expenditure Transferred to Summary</b>	<b>5,083,060</b>	<b>4,489,470</b>	<b>4,842,410</b>	<b>4,543,950</b>

MAIDSTONE BOROUGH COUNCILREGENERATION

SERVICES	2009/2010 ACTUALS £	2010/2011 ESTIMATE £	2010/2011 REVISED £	2011/2012 ESTIMATE £
Housing Advances	2,490	2,880	3,320	3,280
Homeless Temporary Accommodation	137,510	112,310	138,840	139,940
Strategic Housing Role	3,270,060	1,903,700	2,824,580	1,161,820
Private Sector Renewal	-722,970	2,020,780	2,233,290	2,225,690
HMO Licensing	18,490	19,660	20,300	30,370
Housing Register & Allocations	237,190	248,420	243,020	246,100
Housing Advice & Homelessness Prevention	281,040	304,690	297,340	298,240
Gypsy Sites.	85,890	73,130	39,830	39,430
Planning Policy	2,056,500	1,013,780	1,014,300	1,051,980
Development Control	510,350	533,560	559,490	438,090
Conservation	285,960	201,530	275,060	214,550
Building Control Summary	241,900	249,720	211,440	176,400
Dev.Control Enforcement	779,160	679,910	534,350	547,200
Dev.Control Appeals	125,250	146,250	122,940	111,570
Town Centre Management Sponsorship	25,980	25,430	26,490	24,890
Business Development	203,170	165,050	1,130,270	2,825,180
Sustainable Development	101,830	109,870	62,440	50,780
Director of Regeneration and Communities Sections.....	0	-10,850	15,960	-37,400
Director of Change, Planning and the Environment Sector	2,870	41,810	-6,200	-2,180
<b>Net Income / Expenditure Transferred to Summary</b>	<b>7,642,670</b>	<b>7,841,630</b>	<b>9,747,060</b>	<b>9,545,930</b>