Maidstone Borough Council

Strategic Leadership and Corporate Services Overview and Scrutiny Committee

Tuesday 4 March 2014

Report prepared by Christian Scade

1. The Council as a Business Review (Follow Up)

- 1.1 <u>Issue for Consideration</u>
- 1.1.1 The Committee to receive an update on the recommendations of the Council as a Business Review.
- 1.2 Recommendation of the Head of Policy and Communications
- 1.2.1 That the Committee note the current position with regard to the recommendations of the Council as a Business Review and consider whether a further update should be produced for consideration at a future meeting.
- 1.3 Reasons for Recommendation
- 1.3.1 At its meeting on 7 June 2011, the Corporate Services Overview and Scrutiny Committee agreed to carry out a review that explored the financial restraints faced by the Council and how savings could be achieved in a more innovative manner.
- 1.3.2 The focus of the review diversified to include the evaluation of "businesslike" operations within the Council and opportunities that demonstrated a "businesslike" approach in the delivery of Council services and the use of Council assets.
- 1.3.3 The Committee carried out face to face questionnaires with residents at a public event and conducted formal and informal interviews with internal officers, local business people and other local authorities. A survey was designed and sent to all staff, Councillors and the public and calls for evidence were made via social media and the local press.
- 1.3.4 Members visited the Print Shop at Her Majesty's Prison, Maidstone to understand the working practice and ethos behind a public sector organisation competing with the private sector. The Committee also considered a wide range of desktop research and explored current thinking on public sector income generation.
- 1.3.5 Having considered the evidence, the Committee approved a wide range of recommendations for income generating opportunities, focusing on a business like attitude towards utilising the Council's assets.

- 1.3.6 The Committee's recommendations were considered by Cabinet in June 2012 while the current position is noted at **Appendix A**.
- 1.4 <u>Alternative Action and Why Not Recommended</u>
- 1.4.1 The Committee could decide not to consider whether any recommendations are outstanding but this would prevent the Committee from ensuring that important findings from the Review are not overlooked.
- 1.5 Impact on Corporate Objectives
- 1.5.1 The Council's Strategic Plan 2011-2015 lists "corporate and customer excellence" as key priorities. The recommendations, and action taken as a response, of the Council as a Business Review, contribute to the fulfilment of these objectives.
- 1.6. <u>Background Documents</u>
- 1.6.1 None