**Maidstone Borough Council** 



# Empty Homes Plan 2013 – 2015



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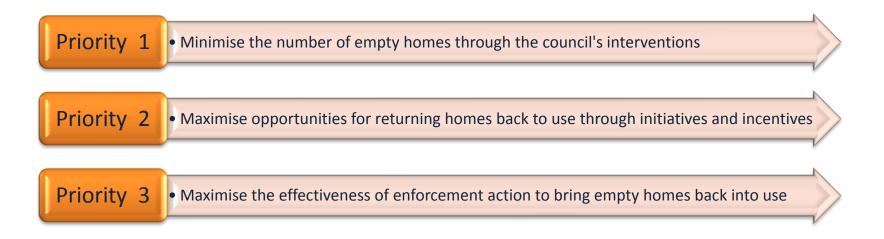
## Aims and priorities

Maidstone Borough Council's Strategic Plan identifies three key priorities – one of these being for Maidstone to be a decent place to live. To support this priority, the council aims to increase the supply of housing through reducing the number of empty homes within the borough. Empty homes have the potential to impact negatively on both the local neighbourhood but also on the wider housing market and by ensuring long-term empty homes are minimised the council will contribute to its priority for Maidstone to have a growing economy.

This Empty Homes Plan forms part of the Council's over-arching Housing Strategy and replaces the previous Empty Homes Strategy which was published in 2007 (and subsequently updated in 2010).

This plan sets out in greater detail our priorities and how we intend to accomplish them. It also details to local Councillors, local residents, and our stakeholders how we will work to prevent properties becoming 'long-term' empty and how we will bring back into use homes that have been previously left empty.

This plan also sets out 3 key priorities to support empty homes being brought back into use across the borough:





## Why bring empty homes back into use?

Homes that lie empty and unoccupied are clearly a wasted resource. This is especially the case given the current high demand for all forms of housing and the impact on households who are unable to locate appropriate housing for their needs. Empty homes also detract from Maidstone being a decent place in which to live.

Empty homes can also place a burden on local neighbourhoods through:

- detracting from the visual amenity of the local area;
- encouraging vandalism, anti-social behaviour and other criminal activity;
- attracting vermin where gardens become unkempt and overgrown, or are subject to fly-tipping;
- providing harbourage for pigeons where windows and/or the roof structure is insecure;
- creating concerns for immediate neighbours due to lack of general maintenance and disrepair, and;
- being targeted by squatters.

Empty homes can also be attributed to fuelling a 'spiral of decline' in a local area where a sense of neglect discourages inward investment and new households are dissuaded from moving into the neighbourhood, whether they are seeking to rent or own a home.



## Why do homes become empty?

Homes become empty for a variety of reasons, with many routinely becoming empty as an inevitable consequence of being sold, and are soon re-occupied. Other homes however, become empty for a wide range of other reasons, including:

- the owner is unable to organise extensive building works that are required;
- the property is subject to probate;
- the property has been inherited and the beneficiary is unaware of their options;
- the owner has moved into a nursing home, residential care, or other supported housing;
- the property is subject to redevelopment proposals;
- the owner has moved away or abroad;
- the options for bringing the home back into use are not understood by the owner;
- the owner perceives that renting to tenants is not appropriate, and;
- the owner is waiting for an increase in its capital value.

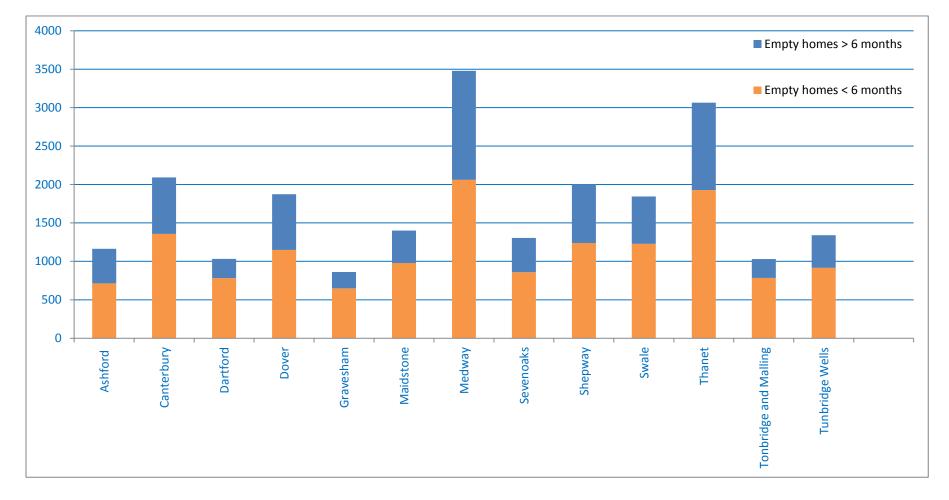
Due to the wide and varied issues that influence empty homes it is considered that those homes that are empty for longer than 6 months are considered 'long-term' empty homes that warrant additional support to bring back into use as these are the properties where the housing market will not, in itself, provide the impetus necessary to resolve the position.

## The position in Maidstone

There are some 710,000 empty homes in England, of which around 259,000 have been empty for over 6 months (DCLG, November 2012) with almost 100,000 of the total number of empty homes being found in the South East region. Within Kent, there are around 22,500 empty homes, and almost 8,000 of these have been empty for more than 6 months (see Table 1).



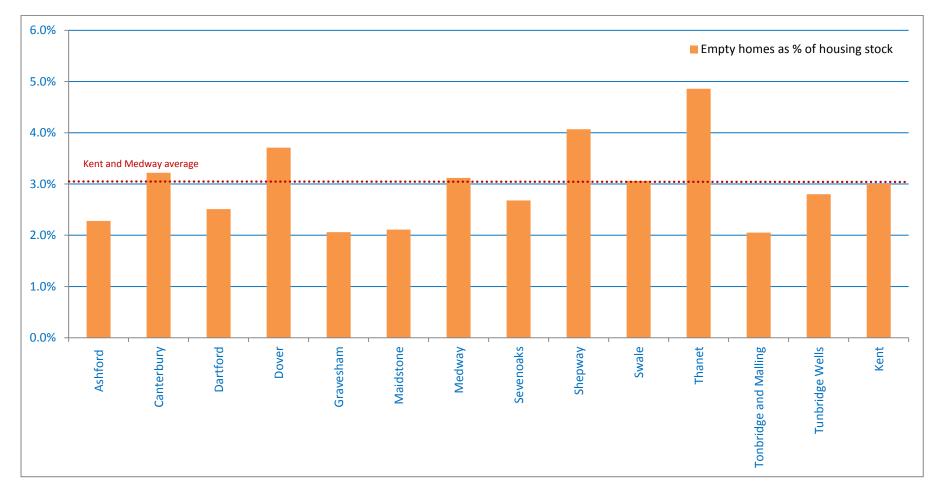
In Maidstone there are in the region of 1,420 empty homes in total which equates to 2.11% of the total housing stock within the borough, of which around 1,350 are within private ownership (i.e. not owned by housing associations or public bodies). Although the number fluctuates, there are around 420 long-term empty homes that have been empty for over 6 months.

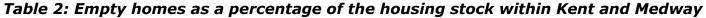


#### Table 1: Distribution of empty homes within Kent and Medway



The statistics for empty homes across Kent and Medway as a whole, show an average of 3.14% of the total housing stock lying empty (see Table 2) across the region. At 2.42%, Maidstone has proportionately fewer empty homes than the Kent average.





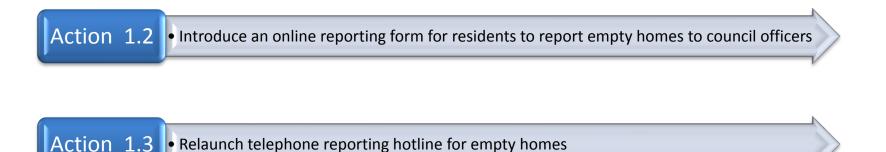


## Priority 1 – Minimise the number of empty homes through the council's interventions

The council has a wide range of formal and informal interventions available to help to resolve the many varied problems associated with empty homes, and the careful assessment of the most appropriate course of action for each case is essential to ensure that homes are brought back into use effectively. In some cases returning the property back into use is not appropriate, and demolition may be the best course of action to facilitate the re-development of the site.



Given the relatively low numbers of empty homes in Maidstone, and the distribution of those properties across the whole of the borough, it is essential that in addition to utilising desk-top records, local residents are able to easily report empty homes in their neighbourhoods, so that action can be instigated to return them back into use.





#### Providing advice to empty home owners

In the first instance, working informally with property owners is often the most effective method for bringing empty homes back into use. There are a wide variety of reasons why a home is empty, and dialogue with the owner or person responsible will identify the specific reasons that home is empty and then officers can consider the opportunities available to bring the home back into use.

Action 1.4 • Review the information and advice available on the website to reduce the number of empty homes

Advice can be provided on the steps to becoming a private landlord, and we can provide guidance on any repairs or improvements required to meet the appropriate standards for private renting, as well as offering assistance with accessing our rent deposit bond scheme where we match prospective private tenants with private rented accommodation.

The council is also able to assist with advice regarding planning and building control matters to enable redevelopment or conversion of those homes that require significant works to bring them back into use.

#### Working with partners

The council has established working arrangements with a wide range of partners, including housing associations who are able to assist with development opportunities, or offer leasing schemes that can be offered to empty home owners to provide a stress-free rental option for inexperienced owners, or those who live outside of the Maidstone area.

• Promote private sector leasing opportunities to owners of empty homes



www.maidstone.gov.uk

Action 1.5

The council also aims to develop innovative approaches to return empty homes back into use as well as responding to the current level of demand for housing across Maidstone. In particular we would like to work with homeless families and other disadvantaged households to work together to return empty homes back into use.





## Priority 2 – Maximise the opportunities for returning empty homes back to use through initiatives and incentives

In many cases, homes either become empty or remain empty as a result of the owner's inability to finance repairs or maintenance issues. This can range from relatively small funding gaps through to the need to finance major structural repairs. It is often the case that the failure to resolve a relatively minor problem at an early stage can result in its impact threatening the continued occupation, especially where property owners do not appreciate the importance of investing in repairs.

In some cases, homes remain empty due to the owner's failure to market the property for sale. This is often due to an unrealistic expectation of the current market value (especially where the property is in poor condition) or concerns regarding the fees and costs associated with selling the property.

In some cases though, there are perceived barriers to selling the property due to either a fundamental mistrust of the property selling process, or a lack of knowledge and skills to be in a position to market the property. In these circumstances the council has an opportunity to seek to agree the acquisition of empty homes which would otherwise remain empty with a view to renovating and either disposing on the open market, or renting at affordable rents to those in housing need.

 Provide an alternative property selling option for empty home owners through the council's Commercialisation Project

The council currently does not offer financial assistance to owners to encourage empty homes being brought back into use. The introduction of financial assistance to empty home owners has the real potential to facilitate homes being returned to use that would otherwise remain unoccupied, and as a result provide positive neighbourhood improvements as well as increasing the supply of accommodation within Maidstone.

Action 2.2 • Dedicate capital funding for empty homes assistance within the council's Private Sector Housing Assistance Policy



www.maidstone.gov.uk

Action 2.1

Given the various financial circumstances associated with empty homes, it is important to consider the use of both grants and loans to maximise the opportunities for both returning homes back to use, whilst recycling capital funding where possible to support future homes being returned to use. Where financial assistance is offered to a property owner it will be conditional on the council nominating a homeless household to occupy the property. This ensures that the council's funding returns a home back into use, as well as providing a valuable home to a household in housing need which reduces the burden on the council's Housing Options service.

The council also intends to continue to work closely with 'No Use Empty' – Kent's empty property initiative and this will enable owners to access interest-free loans for returning empty homes back into use.



The council has a long-established and successful rent deposit bond scheme which provides landlords with a guaranteed financial 'bond' in lieu of a cash deposit, which allows households, who are unable to fund a tenancy deposit, the opportunity of renting accommodation in the private rented sector. This scheme is of particular interest to investor landlords who are seeking to bring empty homes back into use.

Action 2.4 • Promote the rent deposit bond scheme to empty home owners and landlords

The council has also successfully bid for funding from the Homes and Communities Agency (HCA) to return long-term empty homes back into use. This funding is available to assist owners of empty homes where they agree to enter into a long lease with one of our partner housing associations who will then rent the property to households nominated by the council for the period of the lease.

Action 2.5 • Deliver Homes and Communities Agency funded empty homes scheme (minimum 10 units during the life of this plan)



## Priority 3 - Maximise the effectiveness of enforcement action to bring empty homes back into use

In the first instance informal action is very often the most effective approach to bring empty homes back into use. Where informal action is sought, the council aims to provide transparency regarding the consequences to the property owner in the event that actions are not completed. However, in some cases, informal action is either ineffective or inappropriate, and the council has wide ranging powers to instigate enforcement action to secure improvements to empty homes. Action can range from serving notices requiring repairs to be carried out, (e.g. repairing a gutter that is leaking onto a neighbouring property) through to the council considering the use of compulsory purchase powers (see Table 3, below).

Action 3.1 • Adopt a Private Sector Housing Enforcement Policy to include empty homes interventions

#### Instigating enforcement action

Where the council takes enforcement action it will be proportionate to the individual circumstances of the case, and will contribute to the overall aim of either returning the property back into use, or reducing the negative impact that the property poses to the locality. Action will be instigated using a risk assessment methodology that will assess the impact of individual empty homes on neighbouring homes, and the wider neighbourhood.



• Introduce an evaluation matrix to ensure enforcement interventions are proportionate to the impact of the empty home



| Investigate report of empty home                     |   |  |   |                            |  |  |  |  |
|--|---|--|---|----------------------------|--|--|--|--|
| Empty status confirmed                               |   |  |   |                            |  |  |  |  |
|  | Localit   | y impact assessment com                  | pleted  |                            |  |  |  |  |
| Low risk of impact High risk of impact               |   |  |   |                            |  |  |  |  |
| Letter and advice pack to<br>owner seeking proposals |   |  |   |                            |  |  |  |  |
| Positive response from<br>owner                      | Positive response from Unsatisfactory or no response from owner owner |  |   |                            |  |  |  |  |
| Monitor progress                                     | Monitor progress  | Enforceme                                | ent action instigated to rectify  | y problems                 |  |  |  |  |
| Home returned to use                                 | Home returned to use  | Monitor pro                              | gress and seek proposals to r   | return to use              |  |  |  |  |
|  |   | Positive response<br>received from owner | Unsatisfactory or no response from owner  |                            |  |  |  |  |
|  |   | Monitor progress                         | Information provided regarding Empty Dwelling Management Orde<br>(EDMO) and Compulsory Purchase Order (CPO) |                            |  |  |  |  |
|  |   | Home returned to use                     | Positive response<br>received from owner  | EDMO or CPO<br>implemented |  |  |  |  |
|  |   |  | Monitor progress  | Legal action completed     |  |  |  |  |
|  |   |  | Home returned to use  | Home returned to use       |  |  |  |  |



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It is essential that where informal action is not completed by the property owner, that formal enforcement action is instigated to maximise the effectiveness of the council's intervention, and to reduce the negative impact that the empty home places in its neighbourhood.

Action 3.3 • Expedite the commencement of enforcement action following failed informal action

We will also aim to recover all reasonable costs incurred in taking the enforcement action, and this may result in a legal charge being placed on the property to recover costs and interest accrued since the action was taken. In cases where debts have accrued following enforcement action, the council may seek to enforce the sale of the property to settle those debts.

The council will also utilise opportunities within the local Council Tax charging regime to maximise the level of Council Tax payable for those homes that are left empty and this will further ensure that empty homes do not represent a drain on the council's resources.





## How will we return empty homes back into use?

To deliver the aims and priorities detailed within this plan, we will complete a range of actions during the life of this plan. These actions are detailed on the following pages as an action plan (see Table 4).

#### Table 4: Empty homes action plan

|        |   | Action Officer Outcome Performance<br>Measures |   | Performance  | Risk Mar                                 |  |          |  |  |
|--------|---|--|---|--|--|--|----------|--|--|
| Ref    | Action  |  |   | Risk   | Mitigation                               | Date   |          |  |  |
| PRIO   | PRIORITY 1 – Minimise the number of empty homes through the council's interventions |  |   |  |  |  |          |  |  |
| EHP1.1 | Maximise the<br>number of<br>empty homes<br>returned to<br>use or                   | PSHTL  | Reduced number of<br>long-term empty<br>homes | 162 homes returned<br>to use or demolished<br>during the life of this<br>plan (Jan 2013 – Mar<br>2015) | Disengagement of<br>empty home<br>owners | Full range of<br>incentives and<br>enforcement<br>interventions as<br>set out in this plan                                     | 31/03/15 |  |  |
|        | demolished for<br>redevelop-<br>ment  |  |   |  | Staffing resources                       | Available<br>resources will be<br>monitored and<br>reviewed<br>depending on the<br>level of<br>enforcement<br>action necessary |          |  |  |



| Ref    | Action   | Officer          | Outcome   | Performance  | Risk Man   | agement   | Data                           |
|--------|--|------------------|---|--|--|---|--------------------------------|
|        | Action   | Officer          | Outcome   | Measures   | Risk   | Mitigation  | Date 30/09/13 31/03/13 Ongoing |
| EHP1.2 | Introduce an<br>online reporting<br>form for<br>residents to<br>report empty<br>homes to council<br>officers     | PSHSSO           | Online reporting<br>form available for<br>residents to report<br>empty homes                              | 50 reports of empty<br>homes received<br>through the online<br>form each year        | The online form is not well used                     | The online form<br>will be widely<br>promoted   | 30/09/13                       |
| EHP1.3 | Re-launch<br>telephone<br>reporting helpline<br>for empty homes  | PSHTL/<br>PSHSSO | Reporting helpline<br>available for<br>residents to report<br>empty homes to<br>council officers          | 50 reports of empty<br>homes received<br>through the reporting<br>helpline each year | The reporting<br>helpline is not well<br>used        | The helpline<br>number will be<br>widely promoted                                     | 31/03/13                       |
| EHP1.4 | Review the<br>information and<br>advice available<br>on the website to<br>reduce the<br>number of empty<br>homes | PSHSSO           | Owners are better<br>informed on the<br>assistance<br>available to return<br>empty homes<br>back into use | Web pages reviewed<br>at least quarterly and<br>updates implemented                  | Information is not<br>kept up to date or<br>accurate | The web pages<br>will be reviewed<br>and revised to<br>reflect the latest<br>position | Ongoing                        |



| Def    |   |         |  | Performance  | Risk Man  | agement  | Data                         |
|--------|---|---------|--|--|---|--|------------------------------|
| Ref    | Action  | Officer | Outcome  | Measures   | Risk  | Mitigation   | Date<br>31/03/15<br>31/06/13 |
| EHP1.5 | Promote private<br>sector leasing<br>opportunities to<br>owners of empty<br>homes | PSHTL   | Increase the<br>number of homes<br>returned to use<br>through private<br>sector leasing<br>schemes | Additional 15 empty<br>homes returned to<br>use through private<br>sector leasing each<br>year                   | Disengagement of<br>empty home<br>owners                            | Enforcement<br>action will be<br>implemented<br>where owners<br>disengage                | 31/03/15                     |
| EHP1.6 | Develop an<br>innovative<br>scheme to return<br>empty homes<br>back to use        | HSM     | Scheme<br>developed  | Scheme adopted   | Failure to identify<br>suitable properties<br>for the project       | Properties will be<br>sourced through<br>the council's<br>Commercial-<br>isation Project | 31/06/13                     |
|        | working with<br>homeless<br>households  | eless   |  | Lack of<br>engagement from<br>property owners  | Increased levels<br>of enforcement<br>action will be<br>implemented |  |                              |
|        |   | HSM     | Homeless<br>households<br>housed in<br>previously empty<br>homes                                   | 3 homeless<br>households provided<br>with accommodation<br>through the scheme<br>during the life of this<br>plan | Lack of<br>engagement   | Enforcement<br>action will be<br>implemented<br>where owners<br>disengage                | 31/03/15                     |



|        |  |            |  |  |   | Performance   | Risk Management |  |  |
|--------|--|------------|--|--|---|---|-----------------|--|--|
| Ref    | Action   | Officer    | Outcome  | Measures   | Risk  | Mitigation  | Date            |  |  |
| PRIO   | RITY 2 – Maximis   | e opportui | nities for returning   | empty homes back to  | o use through initiat   | tives and incentive   | S               |  |  |
| EHP2.1 | Provide an<br>alternative<br>property selling<br>option for empty<br>home owners<br>through the<br>council's<br>Commercialis-<br>ation Project | ADERS      | Long term empty<br>homes acquired<br>for affordable rent<br>or re-sale   | 10 long term empty<br>homes acquired by<br>31/03/15  | Disengagement of<br>empty home<br>owners to<br>acquisition  | Enforcement<br>action will be<br>implemented<br>where owners<br>disengage   | 31/03/15        |  |  |
| EHP2.2 | Dedicate capital<br>funding for<br>empty homes<br>assistance within<br>the council's<br>Private Sector<br>Housing<br>Assistance Policy         | HSM        | Increased funds<br>that are available<br>for empty homes'<br>initiatives | Recommend £200k<br>capital funding in<br>2013/14 through<br>redistribution of<br>capital resources | Report<br>recommendations<br>not agreed<br>reducing the<br>number of empty<br>homes returned to<br>use<br>Limitations on<br>capital funding | Increased levels<br>of enforcement<br>action to maintain<br>performance<br>Housing<br>Assistance Policy<br>will be reviewed<br>annually | 31/03/13        |  |  |



| Ref    |  |                 |   | Performance  | Risk Man   | Risk Management   |   |
|--------|--|-----------------|---|--|--|---|---|
|        | Action   | Officer         | Outcome   | Measures   | Risk   | Mitigation  | Date<br>31/03/15<br>Ongoing<br>31/03/15 |
| EHP2.3 | Endorse<br>partnership<br>agreement for<br>working with 'No<br>Use Empty'                            | HSM/<br>PSHTL   | Provide access to<br>projects under the<br>'No Use Empty<br>scheme  | 10 successful<br>referrals to 'No Use<br>Empty' each year                        | Disengagement of<br>empty home<br>owners   | Increased levels<br>of enforcement<br>action to maintain<br>performance   | 31/03/15                                |
| EHP2.4 | Promote the rent<br>deposit bond<br>scheme to empty<br>home owners<br>and landlords                  | PSHTL           | Investor landlords<br>are better<br>informed about<br>the incentives<br>available to return<br>homes back into<br>use | Landlords attracted<br>to invest in empty<br>homes and bring<br>them back to use | Lack of interest<br>from investor<br>landlords   | Bond Scheme to<br>be reviewed<br>annually to<br>maintain interest<br>from empty home<br>owners  | Ongoing                                 |
| EHP2.5 | Deliver HCA<br>funded empty<br>homes scheme<br>(minimum 10<br>units during the<br>life of this plan) | PSHTL/<br>PSHOs | Long-term empty<br>homes are<br>brought back into<br>use  | Minimum 10 units<br>returned back into<br>use                                    | Failure to enter into<br>HCA contract<br>Disengagement of<br>empty home owners<br>Insufficient staffing<br>resources | Negotiations with<br>partners to<br>influence outcome<br>Increased levels of<br>enforcement<br>activity<br>Resources<br>redirected if<br>required | 31/03/15                                |



|        |  |               |  | Performance   | Risk Management                   |  |          |  |  |  |
|--------|--|---------------|--|---|-----------------------------------|--|----------|--|--|--|
| Ref    | Action   | Officer       | Outcome  | Measures  | Risk                              | Mitigation   | Date     |  |  |  |
| PRIO   | PRIORITY 3 – Maximise the effectiveness of enforcement action to bring empty homes back into use |               |  |   |                                   |  |          |  |  |  |
| EHP3.1 | Adopt a Private<br>Sector Housing<br>Enforcement<br>Policy to include<br>empty homes             | HSM/<br>PSHTL | Enforcement<br>outcomes and<br>cost recovery<br>maximised              | Enforcement Policy<br>adopted and<br>implemented    | Enforcement Policy<br>not adopted | Consultation<br>process to<br>influence<br>successful<br>outcome                     | 30/09/13 |  |  |  |
|        | interventions  | PSHTL         | Debts registered<br>as a charge on the<br>property                     | N/A   | Failure to recover debts          | Quarterly<br>monitoring of<br>charges and debt<br>recovery                           | Ongoing  |  |  |  |
|        |  | PSHTL         | CPO cases<br>delivered through<br>external<br>partnership<br>agreement | External legal<br>partnership<br>agreement in place | Failure to recover<br>legal costs | Legal costs<br>identified in<br>advance and along<br>with recovery<br>mechanism      | 30/09/13 |  |  |  |
|        |  |               |  |   | Reputational risk                 | Performance of<br>the partnership<br>agreement<br>monitored and<br>reviewed annually |          |  |  |  |



| Ref    | Action  | 011     |   | Performance   | Risk Management   |  | Dete     |
|--------|---|---------|---|---|---|--|----------|
|        | Action  | Officer | Outcome   | Measures  | Risk  | Mitigation   | Date     |
| EHP3.2 | Introduce an<br>evaluation matrix<br>to ensure<br>enforcement<br>interventions are<br>proportionate to<br>the impact of the<br>empty home | PSHTL   | Enforcement<br>action is<br>proportionate to<br>each situation  | Risk assessment<br>methodology and<br>procedures<br>implemented                                     | Enforcement<br>action instigated<br>contrary to the<br>matrix | Enforcement<br>actions reviewed<br>prior to instigation<br>Enforcement<br>notices subject to<br>review prior to<br>service | 31/03/13 |
| EHP3.3 | Expedite the<br>commencement<br>of enforcement<br>action following<br>failed informal<br>action   | PSHTL   | Enforcement<br>action instigated<br>where long-term<br>empty home<br>owners do not<br>respond to<br>informal action | 5 successful<br>enforcement<br>interventions each<br>year in respect of<br>long-term empty<br>homes | Staffing resources  | Regular<br>performance<br>monitoring to<br>identify where<br>resources need to<br>be redirected                            | 31/03/15 |
| EHP3.4 | Introduce the<br>Empty Homes<br>Premium within<br>the Council Tax<br>charging policy  | HoRB    | Empty Homes<br>Premium agreed<br>and<br>commencement<br>date set  | Cabinet report<br>recommendation to<br>introduce the Empty<br>Homes Premium                         | Report<br>recommendation<br>not agreed                        | Consultation<br>process to<br>influence<br>successful<br>outcome   | 31/03/14 |



**Table 4 key:** ADERS – Assistant Director of Environment and Regulatory Services

HoRB – Head of Revenues and Benefits

HSM – Housing Services Manager

PSHO – Private Sector Housing Officer

PSHSSO – Private Sector Housing System Support Officer

*PSHTL – Private Sector Housing Team Leader* 

